

ANNUAL REPORT

Budget, Expenditures, and Financial Information



California State University, Sacramento

Current Year 2020–21 Budget
Prior Year 2019–20 Expenditures





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President's Message – 2020-21

Annual Report for Budget, Expenditures, and Financial Information

The Annual Report for Budget, Expenditures, and Financial Information is now available. The annual report demonstrates our ongoing commitment to student success and effective resource management. The expenditures continue to focus on adding more course sections, hiring more faculty, investing in student success initiatives, and always improving campus safety.

The Operating Fund budget for 2020-21 is \$355,335,776. We received funding for a total of 24,447 full time equivalent students (FTES) for both resident and non-resident students. We saw a decrease of \$10,728,137 from the 2019-20 General Fund allocation, but there was an increase to our State University Grant (SUG) pool of approximately \$950,400. Central university reserves of \$7,039,006 were utilized to balance the budget.

Academic Affairs was allocated \$5,500,000 in one-time funds to provide additional courses for students. Administration and Business Affairs was allocated \$200,000 in one-time funds for safety projects throughout campus.

Using other sources of funds, we are continuing to transform our campus. The University Welcome Center was completed in 2020, and the campus received many awards and accolades related to sustainability, cost effectiveness, and innovative project delivery.

As a moral document, this budget continues to demonstrate our commitment to fiscal accountability and highlights the University's commitment to providing an excellent and accessible education, even during a global pandemic. We remain committed to investing in student success, health and safety, and inclusive excellence. We have not, and we will not, slow down on our philanthropic, Anchor University, and antiracist campus imperatives. I am proud that Sacramento State remains committed to these imperatives and that we continue to move beyond J Street.

A budget of this size is never easy to manage, and I appreciate the efforts of those across campus in planning, managing, and collaborating to ensure our budget works for Sacramento State. I especially want to thank the budget team in Administration and Business Affairs and the University Budget Advisory Committee for their dedication and hard work. Maintaining a balanced budget, especially during this most challenging year, would be impossible without their guidance and expertise. Sacramento State will get through this pandemic, and we will endure as a Hornet Family. Stingers Up!

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INTRODUCTION

EXECUTIVE SUMMARY

GENERAL OPERATING FUND BUDGET

FY 2020-21

Purpose

The Annual Report for Budget, Expenditures, and Financial Information is a historical document detailing the actual expenses for the previous fiscal year 2019-20 and displaying the current year budget for the fiscal year 2020-21. It is published annually in an effort to provide transparency to university stakeholders.

State Appropriation

State Appropriation in the current year of 2020-21 decreased by \$10.7 million to \$185,106,000. This was due to the reductions the entire California State University (CSU) endured of \$299 million.

Enrollment and Fees

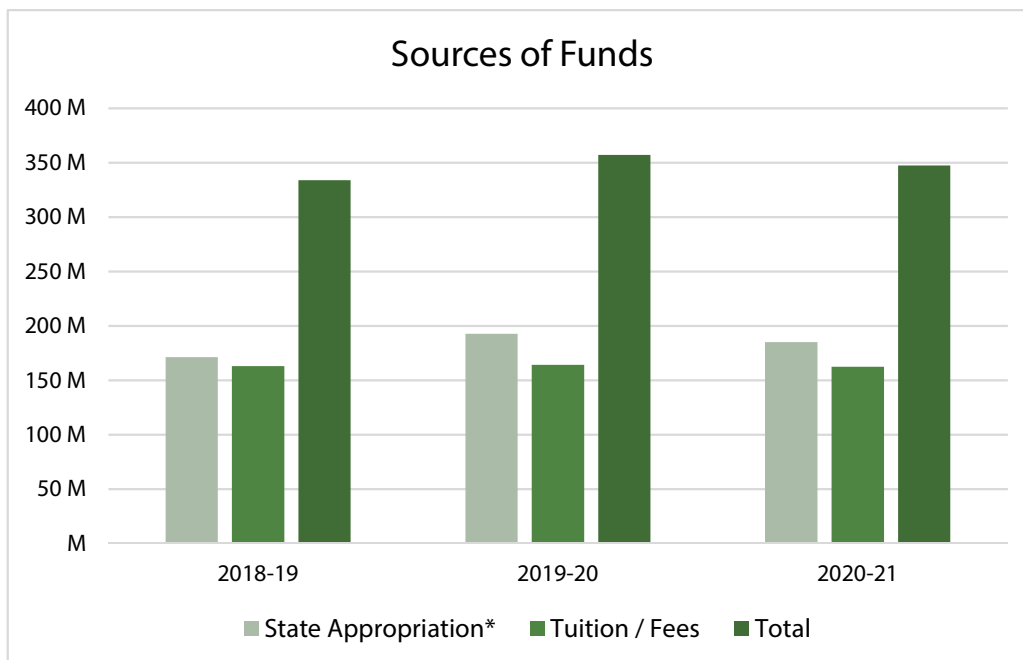
There were no increases in our State Tuition Fees. Target Full Time Equivalent Student (FTES) in 2020-21 was 23,771 resident FTES and 676 non-resident FTES.

Strategic Goals/Priorities

The strategic goals of the university have and will continue to be driven by our students and student success.

Sources of Funds	2018-19	2019-20	2020-21
State Appropriation*	171,045,037	192,757,737	185,106,000
Tuition / Fees	162,860,000	164,190,000	162,190,000
Total Sources	333,905,037	356,947,737	347,296,000

**Excludes Tuition Fee Discounts. For 2020-21, the General Fund State Appropriation includes the annual retirement contribution from the Chancellor's Office of \$2.126 million and \$950,400 for additional student aid.*





1. ANNUAL BUDGET PROCESS

BUDGET DEVELOPMENT PROCESS & TIMELINE

				Sacramento State			
Month	State of California	The California State University (CSU) System		Colleges & Program Centers	Divisions	University Budget Advisory Committee (UBAC)	President's Cabinet
October		Start of process for next budget year.		Start of process for next budget year.			
				Deans & program center managers make allocations to departments for the current year.	Ongoing strategic planning process.	Committee members are appointed by the president and appointments begin. The	Annual Financial Review Town Hall meeting lead by Budget Planning & Administration (BPA).
November		Board of Trustees adopts CSU Support Budget Request for next budget year. Late November, enrollment targets released for next fiscal year.		Campus enrollment targets released by Chancellor's Office for next fiscal year.	Campus enrollment targets released by Chancellor's Office for next fiscal year.	committee reviews final budget for current year and develops the Annual Budget Call templates.	BPA to give new UBAC members budget training and discusses changes to the Annual Report with UBAC.
December					Continued planning for next academic & budget year.	UBAC reviews CSU budget assumptions & develops recommendations for Budget & All University Expense (AUE) Call documents & process to President.	
January	Governor releases proposed budget for upcoming fiscal year.	CSU representatives meet with Legislative & Governor's budget representatives. Board of Trustees & Chancellor's Executive Committee deliberate on budget issues.		Program centers continue planning for next academic & budget year.			BPA provides budget information to UBAC on the new year based on Governor's budget & projected enrollment targets.
				After considering UBAC recommendations, President sends Budget Call & All University Expense (AUE) line items call to Divisions.			
February	Legislative Analyst's Office (LAO) releases review of Governor's budget.			Colleges prepare response to Budget & All University Expense (AUE) Call from the President.	Prepare response to Budget & All University Expense (AUE) Call from the President.	Provides recommendations for Budget & All University Expense (AUE) Call documents/process to President.	Cabinet receives new year budget information; discusses enrollment & other strategic priorities.
						Annual Report for budget, expenditures & financial information is released.	
March	Budget subcommittee hearings.			Chancellor's Office distributes initial campus budget letter with projected allocations.	Respond to Provost/VP request for priorities & budget needs. Colleges give Budget & All University Expense (AUE) presentations to Cabinet.	Give Budget & All University Expense (AUE) Call presentations to President's Cabinet.	Cabinet receives budget/AUE all presentations from Divisions/Colleges. President publishes University Budget & Expenditure Report.

BUDGET DEVELOPMENT PROCESS & TIMELINE

				Sacramento State			
Month	State of California	The California State University (CSU) System		Colleges & Program Centers	Divisions	University Budget Advisory Committee (UBAC)	President's Cabinet
April				Respond to additional Provost/VP requests.		UBAC reviews enrollment & other strategic priorities.	Cabinet reviews Division Budget & All University Expense (AUE) Call responses.
May	Governor releases May Revision of the budget. Legislative Analyst's Office (LAO) releases May Revision of next fiscal year's revenue projections.			Program centers notify departments of any major budget changes for next year.	Submit Budget & All University Expense (AUE) Call responses and give presentations to UBAC.	UBAC reviews Division Budget/AUE Call responses & meets with Division heads. BPA provides updated Sources & Uses to UBAC based on the Governor's May revise.	President receives UBAC's budget recommendations & reviews preliminary budget changes to campus.
June	Legislature sends budget to the Governor. Governor signs the budget.		Chancellor's Office provides May Revise budget updates.		Notify departments, programs, & divisions of any major budget changes for next year.	UBAC makes budget recommendations to the President.	Cabinet budget discussions continue.
June 30 - End of current Budget Year / July 1 - Start of new Budget Year							
July		Chancellor's Office notifies campus of budget detail once the State of California budget is signed by the governor.		Ongoing dialogue within departments and program centers regarding budget issues.	Ongoing dialogue within division regarding budget issues.	If needed, UBAC makes additional recommendations to President & Cabinet.	Review UBAC's final budget recommendations; Cabinet makes final recommendations to President.
August					Vice Presidents make allocations to Program Centers for current year.		President makes budget decisions & notifies cabinet, UBAC & the campus.
September							



University Budget Advisory Committee Composition

The University Budget Committee (UBAC) is established by the President to provide input and recommendations to the President regarding the University's General Operating Fund Budget. In order to secure broad representation and input as well as a variety of perspectives, the committee will be comprised of the following members:

University Staff and Administration: Four committee members selected from the University staff and administration appointed by the President (one-year terms).

Faculty: Four committee members that include one Department Chair recommended by the chairs to the Provost and appointed by the President (two-year term); three faculty members recommended by the Faculty Senate (staggered three-year terms). The Senate will advance at least three and up to five names annually to the President for consideration.

Students: Two students recommended by the President of the Associated Students Inc. (one-year terms).

The Associate Vice President for Budget, Planning and Administration (permanent member).

Ex-Officio Members/Staff: Budget Planning and Administration analysts.

A member of the University Budget Advisory Committee will be appointed by the President to serve as chair of the committee.

Charge to the University Budget Advisory Committee

The discussions and recommendations of the University Budget Advisory Committee shall be limited to issues outside the realm of exclusive collective bargaining representatives.

Working with the President and Vice Presidents, the University Budget Advisory Committee shall:

1. Participate in a highly transparent, informative, and participatory campus General Operating Fund budgeting process.
2. Participate in a budgeting process that integrates campus strategic goal setting, budget review and planning, and allocations set by the president.
3. Participate in the review of accomplishment of goals by vice-presidential divisions and other appropriate units and determine the levels of accountability in the proper use of funds.
4. Advise the President regarding the timing and content of annual budget calls.
5. Review, analyze, and advise the President regarding significant budget actions external to the campus that could impact the University's Operating Fund; e.g. the initial CSU budget proposal and the Governor's May Revise.

6. Review annually the alignment of enrollment targets to the proposed General Operating Fund Budget.
7. Provide annual recommendations to the President regarding the proposed budget allocations across the University's several divisions in line with the University Strategic Plan.
8. Advise the President regarding the format for reporting annual budget data to the campus community in a thorough and consistent manner such that annual changes in the budget are easily tracked and understood.
9. Advise the President during the fiscal year regarding significant or unanticipated events that have a significant effect upon campus budget allocations.

Revised September 8, 2013

UNIVERSITY BUDGET ADVISORY COMMITTEE

(UBAC) MEMBERS

For the 2020-21 Budget

Administration/Staff Members

William P. Cordeiro, UBAC Chair

Rose McAuliffe

Angel M. Thayer-Smith

LindaKay Soriano

Tatiana B. Azad

Faculty Members

Sharyn D. Gardner

Jai Joon "Jay" Lee

Elvia Ramirez

Ernest Uwazie

Student Members

Noah Marty

Nick A. Mahedy

Christian Landaverde

Support Staff to Committee

Lauren E. Garrett

Norman Kwong

Diana M. Lynch

STATE OF CALIFORNIA

BUDGET BILL PROCESS & GUIDE

July - September 15

State agencies and departments submit budget proposals for the upcoming fiscal year to the Department of Finance (DOF) by September 15th.

September - January

The Department of Finance (DOF) analyzes proposals, meets with agencies to review requests, estimates state revenues and expenditures then finalizes a balanced budget plan for the Governor approval. After the Governor has evaluated the proposed DOF budget, DOF releases it to the public and the legislature as the "Governor's Budget" by January 10th.

January - February

The budget is introduced as identical bills to both the Assembly and the Senate. The Legislative Analyst's Office (LAO) will prepare an analysis of the bill, which includes background, projections and recommended revisions. This bill is the starting point for budget subcommittee hearings.

March - April

In each house (Assembly/Senate), the bills are separated by subject matter and disseminated to the appropriate subcommittee for public hearings. Most changes to the bill are made in the subcommittees of each house because this is where representatives from agencies, Department of Finance (DOF), and key stakeholders can be heard on budget items. Once the hearings are completed, each subcommittee votes and submits their report to the full budget committee.

May

In May, revenue and expenditure estimates are revised based on the most current information, so that it is reflected on the final Budget Bill. In mid-May, the Governor releases the revisions to the Budget Bill in what is termed the "May Revise." These revisions are incorporated into the draft amendments of the bills which are being discussed at the budget subcommittees for both houses. The legislature usually waits for updates from the May Revise prior to any final budget decisions made on the major programs (e.g. Education, Corrections, Health and Human Services).

May - June 15

Once the subcommittee hearings are completed, the subcommittees of both houses will approve, revise, or disapprove certain details of the Budget Bill. They will then submit a report to their respective budget committees. In each house, the full budget committee will adopt its subcommittees' reports and send the revised Budget Bill to both the Assembly and Senate floors for amendments and votes. Each house will vote on their Budget Bill and then send it to the other house for concurrence. In the event either bill is not passed by the other house, then it's sent to the budget conference committee to settle the differences. The budget conference committee is comprised of three members from each house and their task is to settle differences between the two version of the Budget Bill (Assembly and Senate).

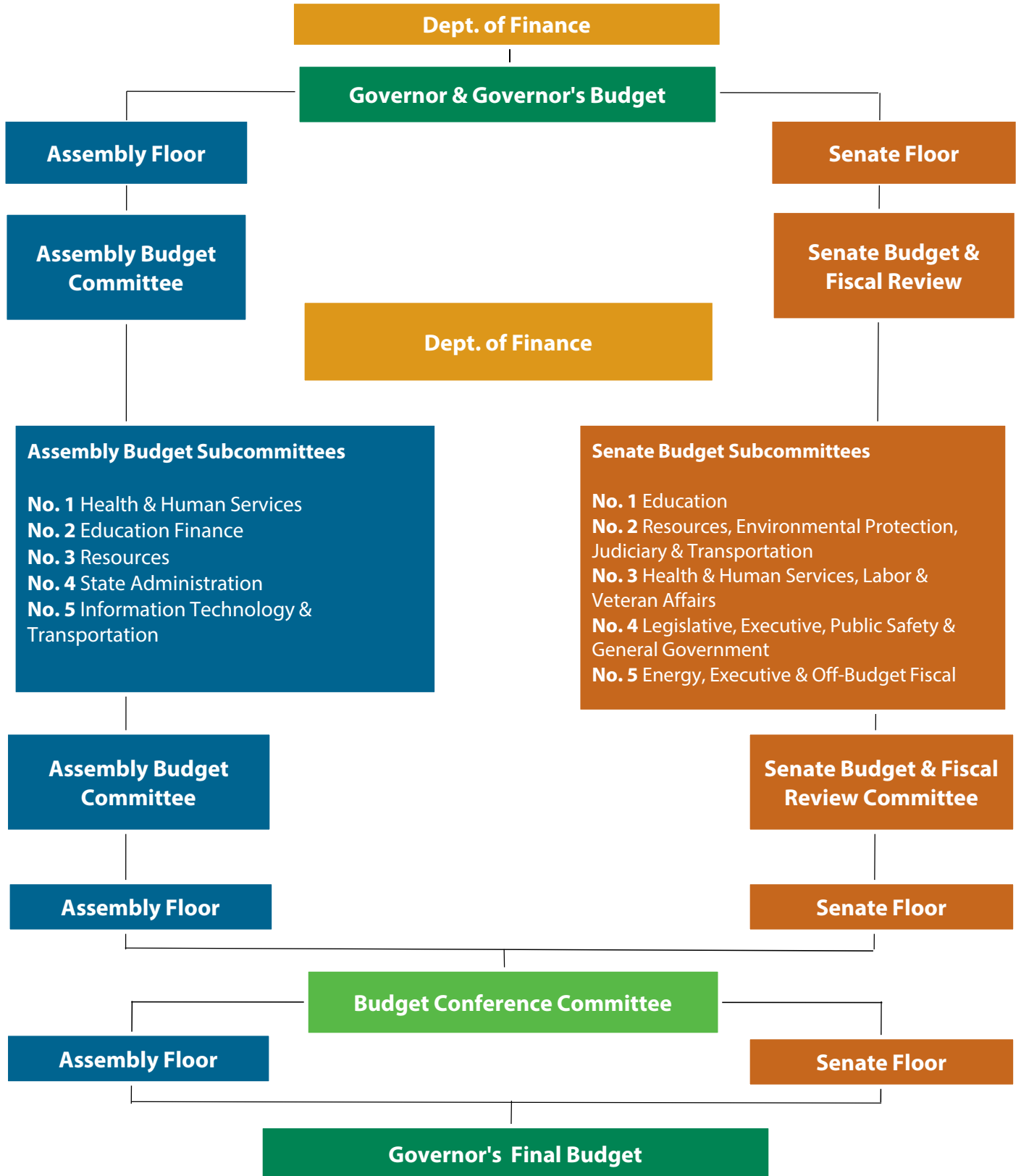
In the event the budget conference committee cannot reach a final agreement on the budget, then the "Big 5" which includes the Governor, the President pro tempore of the Senate, the Speaker of the Assembly, and the minority leaders of both houses will meet to resolve the deadlock.

After the budget conference committee distributes the report to the full Assembly and Senate, each caucus meets and is briefed on the final agreement. The committee report containing the Budget Bill cannot be amended. The Budget Bill must be approved by a simple majority vote in each house before it can be sent to the Governor. However, a two-thirds vote is still required for the Legislature to raise taxes. The constitution requires that the Legislature pass the Budget Bill and forward it to the Governor by June 15th for their signature.

June 15 - 30

After the Governor has received the Budget Bill from the Legislature, they have 12 working days to sign or veto the bill. The Governor may reduce or eliminate any appropriation before the Budget Bill is signed via the line-item veto. The Legislature can override a line-item veto with a two-thirds vote in each house. Once the Governor signs the Budget Bill, it goes into effect on July 1st. The new budget period runs from July 1st through June 30th.

STATE OF CALIFORNIA BUDGET BILL PROCESS & GUIDE





2. CSU SYSTEMWIDE & SACRAMENTO STATE MULTI-YEAR SUMMARIES

CSU SYSTEMWIDE ENROLLMENT & OPERATING FUND Highlights

CSU Enrollment Growth

2015-16

- Target FTES increased to 356,450 Resident FTES (+3 percent).

2016-17

- Target FTES increased to 361,644 Resident FTES (+1.5 percent).

2017-18

- Target FTES increased to 364,131 Resident FTES (+0.7 percent).

2018-19

- Target FTES remains at 364,131 Resident FTES (no change).

2019-20

- Target FTES increased to 374,131 Resident FTES (+2.7 percent).

2020-21

- Target FTES remains at 374,131 Resident FTES (no change).

CSU State Budget Adjustments

2015-16

- General Fund increase of \$225 million.

2016-17

- General Fund increase of \$154 million.

2017-18

- General Fund increase of \$179 million.

2018-19

- General Fund increase of \$197.2 million.

2019-20

- General Fund increase of \$332.9 million.

2020-21

- General Fund reduction of \$299 million.

CSU SYSTEMWIDE ENROLLMENT & OPERATING FUND Highlights

CSU Student Fees

2015-16 thru 2016-17

- No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

2017-18

- State Tuition Fees increases
 - Undergraduates:
 - 6.1+ units: \$135/semester and \$90/quarter
 - 0-6 units: \$78/semester and \$52/quarter
 - Credential:
 - 6.1+ units: \$156/semester and \$104/quarter
 - 0-6 units: \$90/semester and \$60/quarter
 - Graduate and Post Baccalaureate:
 - 6.1+ units: \$219/semester and \$146/quarter
 - 0-6 units: \$129/semester and \$86/quarter
- Education Doctorate fee increase:
 - \$360 per semester and \$240/quarter
- Doctor of Nursing Practice fee increase:
 - \$465/semester
- Physical Therapy Doctorate fee increase:
 - \$524 per semester
- Graduate Business Professional fee increase:
 - \$16/semester and \$11/quarter
- Non-Resident Students fee increase:
 - \$24/semester unit and \$16/quarter unit

2018-19

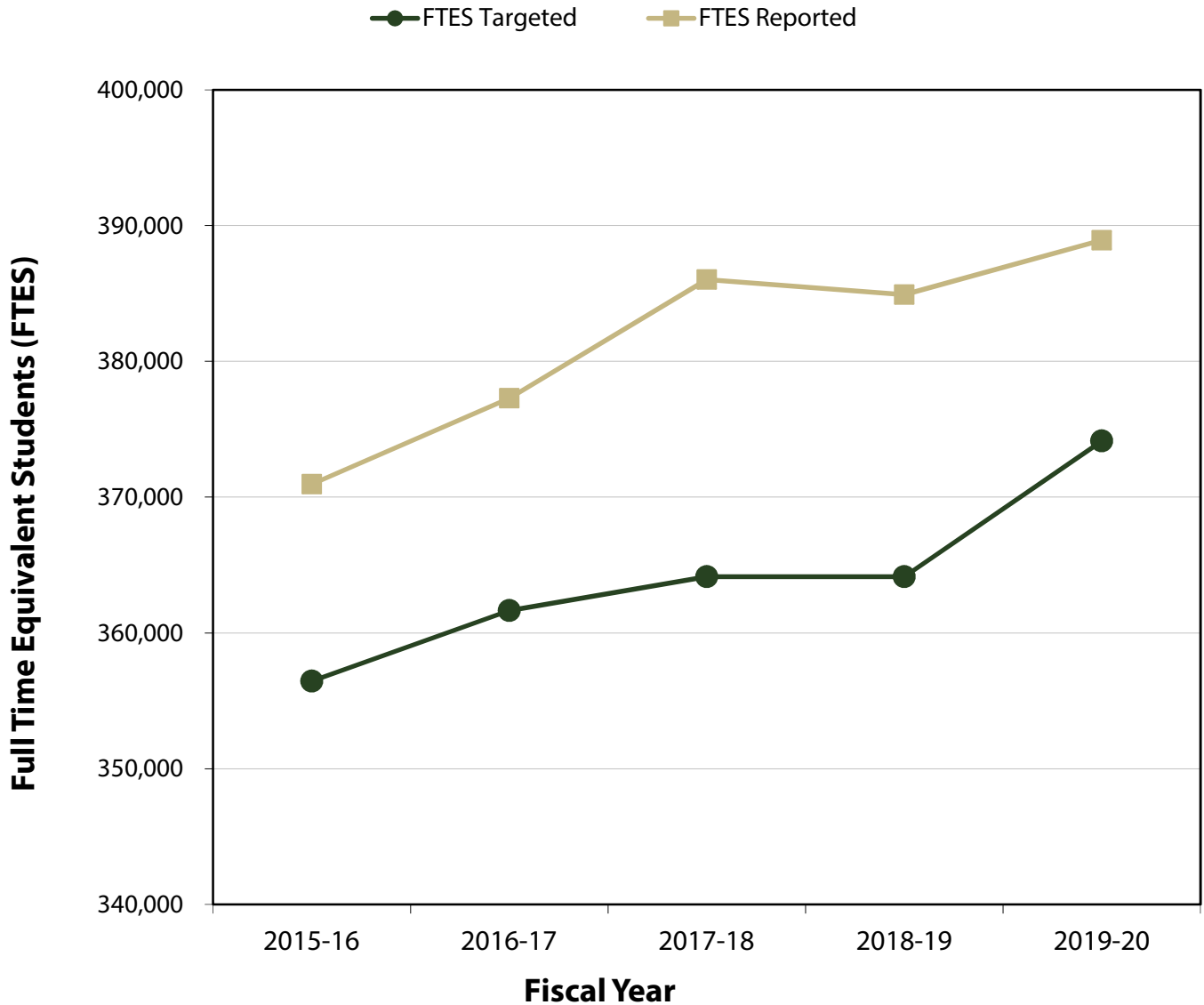
- No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee
- New Doctor of Audiology program beginning in 2018-2019

2019-20 thru 2020-21

- No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

CSU SYSTEMWIDE ENROLLMENT COMPARISON

Paying Resident Fees



CSU SYSTEMWIDE COLLEGE YEAR ENROLLMENT FIGURES BY FISCAL YEAR

Paying Resident Fees

	2015-16	2016-17	2017-18	2018-19	2019-20
FTES Targeted	356,450	361,644	364,131	364,131	374,131
FTES Reported	370,959	377,290	386,035	384,913	388,927

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTES) Grand Totals - Residents Only

SACRAMENTO STATE

ENROLLMENT AND OPERATING FUND

Highlights

Sacramento State Enrollment Growth

2014-15

- Target FTES increased to 22,085 for Resident FTES for a growth of 0.9 percent.
- Enrollment growth funding of \$1,947,000 was received for the General Operating Fund.

2015-16

- Target FTES increased to 22,545 for Resident FTES for a growth of 2 percent.
- Enrollment growth funding of \$2,605,000 was received for the General Operating Fund.

2016-17

- Target FTES increased to 22,837 for Resident FTES for a growth of 1.46 percent.
- Enrollment growth funding of \$1,696,000 was received for the General Operating Fund. The campus budgeted above the targeted FTES by 0.6 percent for a total of 22,972 Resident FTES.

2017-18

- Target FTES increased to 23,077 for Resident FTES for a growth of 1.0 percent.
- Enrollment growth funding of \$2,946,000 was received for the General Operating Fund.

2018-19

- Target FTES remained the same at 23,077 for Resident FTES resulting in no change to enrollment growth funding for the General Operating Fund.

2019-20

- Target FTES increased to 23,771 for Resident FTES for a growth of 2.91 percent.
- Enrollment growth funding of \$7,857,000 was received for the General Operating Fund.
- Average Unit Load (AUL) funding of \$1,171,000 was received for the General Operation Fund.

SACRAMENTO STATE

ENROLLMENT AND OPERATING FUND

Highlights

Sacramento State Budget Adjustments

2014-15

- General Fund increase of \$9,349,300
- Funding received for employee compensation, benefits, student success/reduction of bottleneck initiatives, and a subsequent reduction for support CSU operations. Per the Budget Act, the Center for California Studies received a separate augmentation.

2015-16

- General Fund increase of \$10,064,700
- Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth. Per the Budget Act, the Center for California Studies received a separate augmentation.

2016-17

- General Fund increase of \$12,264,700
- Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

2017-18

- General Fund increase of \$12,255,000
- Funding received for employee compensation, benefits, and enrollment growth.

2018-19

- General Fund increase of \$14,105,200
- Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

2019-20

- General Fund increase of \$21,712,700
- Funding received for employee compensation, benefits, student success and completion initiatives and enrollment growth.

SACRAMENTO STATE

ENROLLMENT AND OPERATING FUND

Highlights

Sacramento State Student Fees

2015-16 thru 2016-17

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee.

2017-18

State Tuition Fees increases

Undergraduates

- 6.1+ units: \$135/semester
- 0-6 units: \$78/semester

Credential

- 6.1+ units: \$156/semester
- 0-6 units: \$90/semester

Graduate and post baccalaureate

- 6.1+ units: \$219/semester
- 0-6 units: \$129/semester

Education Doctorate fee increase

- \$360 per semester

Physical Therapy Doctorate fee increase

- \$524 per semester

Graduate Business Professional fee increase

- \$16/semester unit

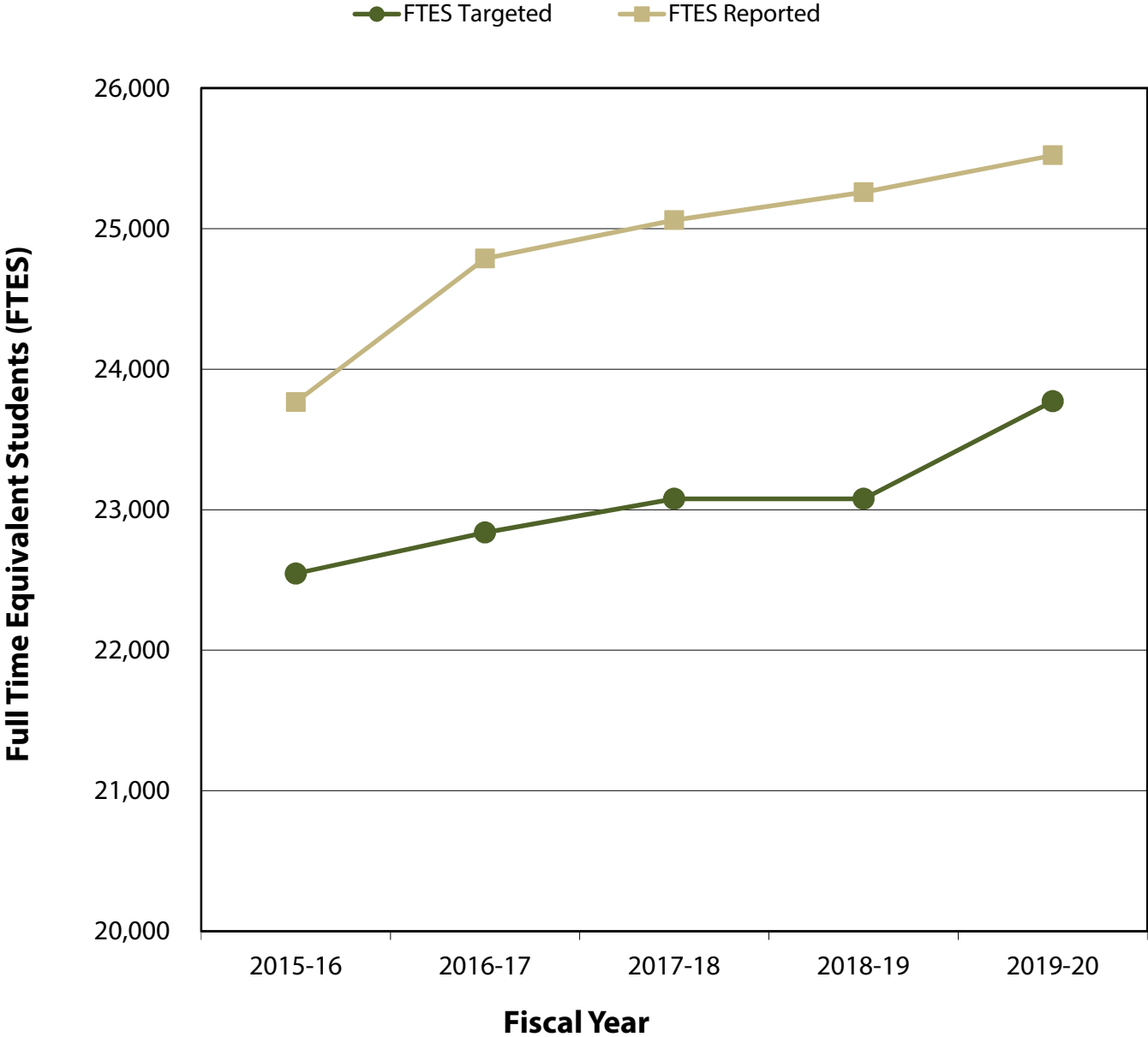
Non-Resident Students fee increase

- \$24/semester unit

2018-19 thru 2020-21

No fee increases to State Tuition Fees, Doctorate fees or Graduate Business Professional Fee

SACRAMENTO STATE ENROLLMENT COMPARISON (Paying Resident Fees)



**SACRAMENTO STATE ENROLLMENT FIGURES BY FISCAL YEAR
(Paying Resident Fees)**

	2015-16	2016-17	2017-18	2018-19	2019-20
FTES Targeted	22,545	22,837	23,077	23,077	23,771
FTES Reported	23,765	24,788	25,061	25,260	25,522

Source: CSU College Year Reports (Table 22) for Full-Time Equivalent Students (FTES) Grand Totals - Residents Only

SACRAMENTO STATE

GENERAL OPERATING FUND SUMMARY

FY 2016-17 through 2020-21

	Initial Campus Budget Estimates				
	2016-17	2017-18	2018-19	2019-20	2020-21
Budgeted FTES**-Resident+Non Resident	23,433	23,591	23,576	24,314	24,288
Budgeted FTES**-Resident Only	22,972	23,077	23,077	23,771	23,771
Sources of Funds					
Base Budget from State Appropriation	132,420,137	143,584,837	155,839,837	169,945,037	191,657,737
Prior Year Adjustments					
Education Insights		1,100,000	1,100,000	1,100,000	1,100,000
Compensation Adjustments	1,942,000		2,649,000		
CO Adjustment from C4CS			2,000		
Adjustments-from CO removed from C4CS			28,000		
Retirement Adjustment	1,109,000	1,993,000	2,127,000	1,219,000	2,126,000
Retirement Adjustment - C4CS			17,000		
Net Other Baseline Adjustment	-68,300				
Adjusted State Appropriation	135,402,837	146,677,837	161,762,837	172,264,037	194,883,737
State Appropriation New Changes					
Tuition Fee Discounts (formerly State Univ Grants)	28,000		-1,220,800	456,700	950,400
Financial Aid Set Aside					
Employee Compensation	3,752,000		5,888,000	8,559,000	
Mandatory Costs (Energy, Natural Gas, Insurance, New Space, Benefits, Deferred Maintenance)	1,963,000	7,706,000	854,000	2,946,000	
Enrollment Increase Funding	1,696,000	2,556,000		5,800,000	
Chancellor's Office Initiatives Funding	743,000		3,761,000	2,732,000	
Augmentations (restorations, additional funding)					
Revenue Interest Assessment					
Other Reductions (Unallocated allocations)					-10,728,137
Education Insights Center	1,100,000				
Total State Appropriation	144,684,837	156,939,837	171,045,037	192,757,737	185,106,000
Campus Projected Fee Revenues					
State University Fee (SUF) Income	147,350,000	157,000,000	157,500,000	158,530,000	158,530,000
Non-Resident Fees (1)	3,700,000	3,500,000	4,000,000	4,200,000	2,200,000
Application Fees	1,300,000	1,300,000	1,300,000	1,400,000	1,400,000
Other Miscellaneous Revenue	5,000	60,000	60,000	60,000	60,000
Other Revenue (Federal WS, Financial Aid)	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Projected Fee Revenues	153,355,000	162,860,000	163,860,000	165,190,000	163,190,000

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET BY FISCAL YEAR

(Excluding Tuition Fee Discounts)

	2016-17	2017-18	2018-19	2019-20	2020-21
Sources of Funds					
State Appropriation	144,684,837	156,939,837	171,045,037	192,757,737	185,106,000
Fees	152,355,000	161,860,000	162,860,000	164,190,000	162,190,000
Total Sources	297,039,837	318,799,837	333,905,037	356,947,737	347,296,000
Less Tuition Fee Discounts (TFD/EOP)	(44,520,850)	(47,466,850)	(46,246,050)	(46,702,750)	(47,653,150)
Total Sources less Tuition Fee Discounts:	252,518,987	271,332,987	287,658,987	310,244,987	299,642,850
Uses of Funds					
Divisional Allocations	146,563,741	154,277,229	163,801,556	169,072,938	166,471,773
Divisional Baseline Changes	(1,459,988)	1,774,363	(1,784,476)	3,869,856	4,149,754
Restricted Programs	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
All University Expenses	23,205,787	24,143,112	25,494,795	26,759,342	27,469,006
Benefits	74,242,605	79,414,605	88,153,805	94,513,805	99,940,787
Compensation	8,028,762	7,654,800	5,895,939	6,959,357	6,001,061
Tuition Fee Discounts (SUG/EOP)	44,520,850	47,466,850	46,246,050	46,702,750	47,653,150
Strategic Goals, Student Success & Completion Initiatives	838,080	522,604	4,399,626	6,888,626	0
Reserves	0	0	0	1,081,063	0
Total Uses	297,039,837	316,353,563	333,307,295	356,947,737	352,785,531
Less Tuition Fee Discounts (TFD/EOP)	(44,520,850)	(47,466,850)	(46,246,050)	(46,702,750)	(47,653,150)
Total Uses less Tuition Fee Discounts	252,518,987	268,886,713	287,061,245	310,244,987	305,132,381
Net Income (Deficit)	0	2,446,274	597,742	0	(5,489,531)

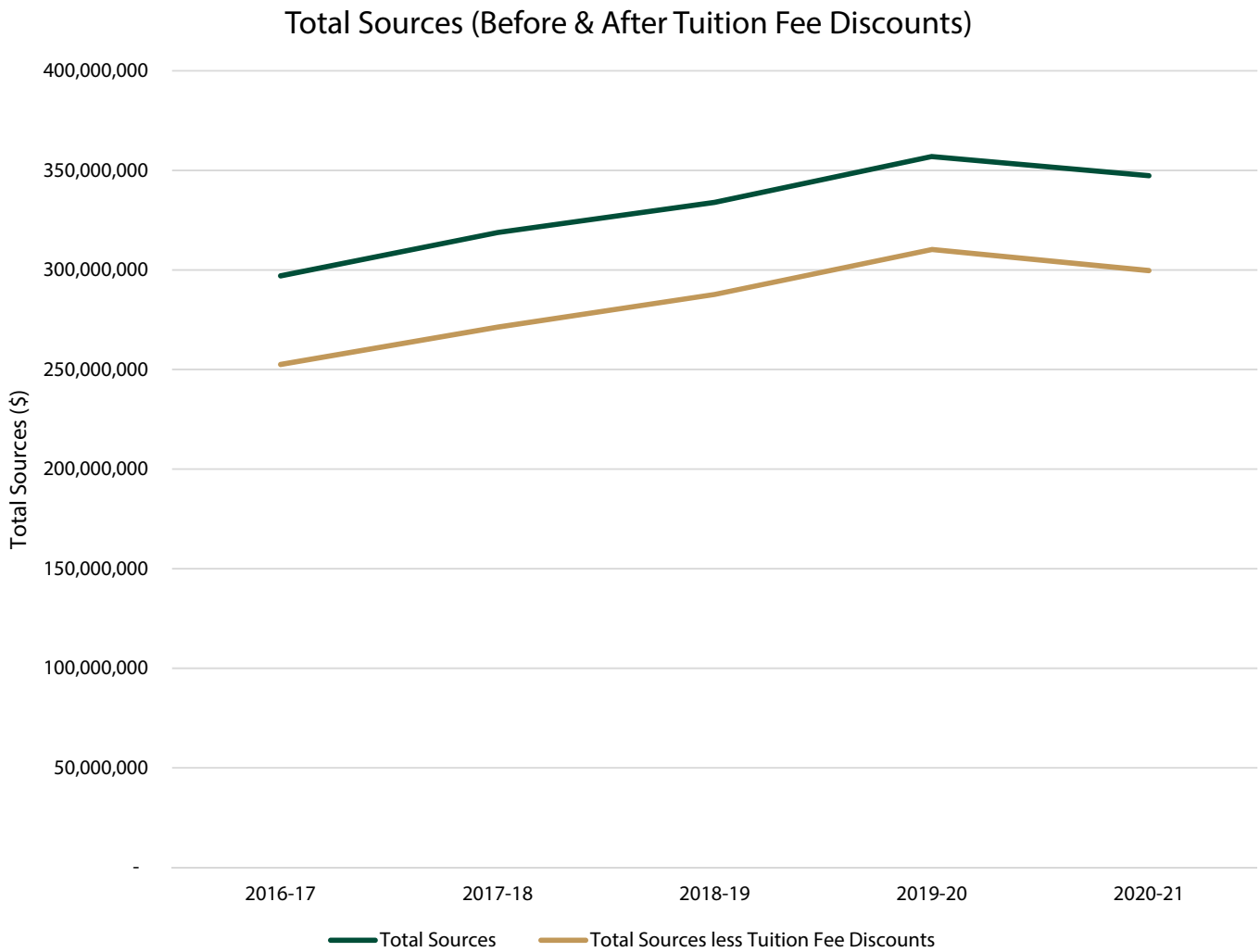
Does not include Federal Work Study amounts as it is a pass-through entry

For this presentation, the Tuition Fee Discounts (TFD) are excluded from the total sources and uses. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is also used to support financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for any other purpose. They are essentially a "pass-through" entry; therefore, these expenses cannot be reduced as a means to balance the budget. Reductions must be found elsewhere.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Sources of Funds Comparison (Two Ways)



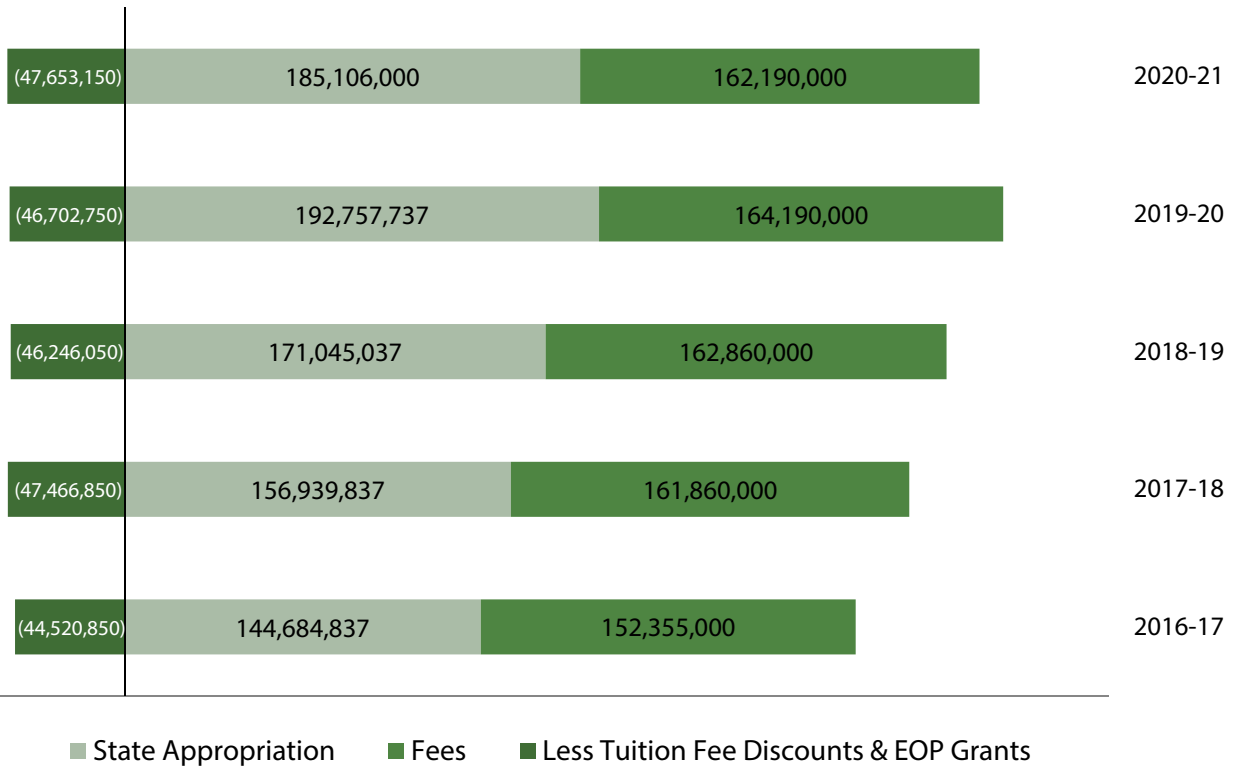
Fiscal Year	2016-17	2017-18	2018-19	2019-20	2020-21
Total Sources	297,039,837	318,799,837	333,905,037	356,947,737	347,296,000
Total Sources less Tuition Fee Discounts	252,518,987	271,332,987	287,658,987	310,244,987	299,642,850

Tuition Fee Discounts represent the one-third of revenue from student fee increases that is set aside to support financially needy students. It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which are also earmarked for financially needy students.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Sources by Fiscal Year



Fiscal Year	2016-17	2017-18	2018-19	2019-20	2020-21
State Appropriation	144,684,837	156,939,837	171,045,037	192,757,737	185,106,000
Fees	152,355,000	161,860,000	162,860,000	164,190,000	162,190,000
Less Tuition Fee Discounts & EOP Grants	(44,520,850)	(47,466,850)	(46,246,050)	(46,702,750)	(47,653,150)
Total Sources	252,518,987	271,332,987	287,658,987	310,244,987	299,642,850

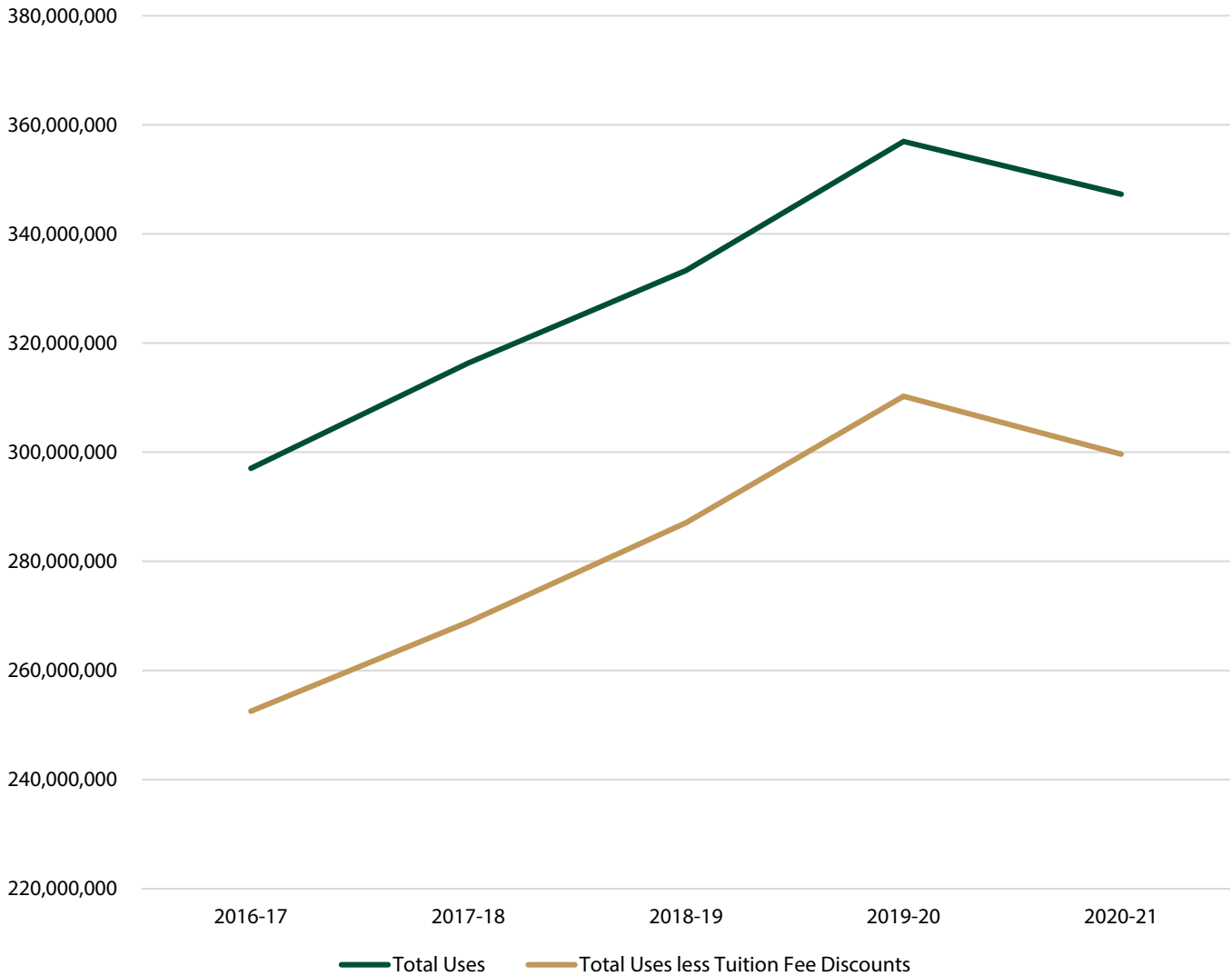
The portion of funds associated with the Tuition Fee Discount (TFD) is deducted from overall total to illustrate the portion of the total sources that are designated for this purpose. Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. These permanent funds are to be used for the sole purpose of providing tuition fee discounts to these students and cannot be used for anything else. Therefore, these expenses are not subject to campus reductions and budget balancing measures must be found elsewhere. Additionally, the Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year which is designated for financially needy students.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Uses of Funds Comparison (Two Ways)

Total Uses (Before & After Tuition Fee Discounts)



Fiscal Year	2016-17	2017-18	2018-19	2019-20	2020-21
Total Uses	297,039,837	316,353,563	333,307,295	356,947,737	347,296,000
Total Uses less Tuition Fee Discounts	252,518,987	268,886,713	287,061,245	310,244,987	299,642,850

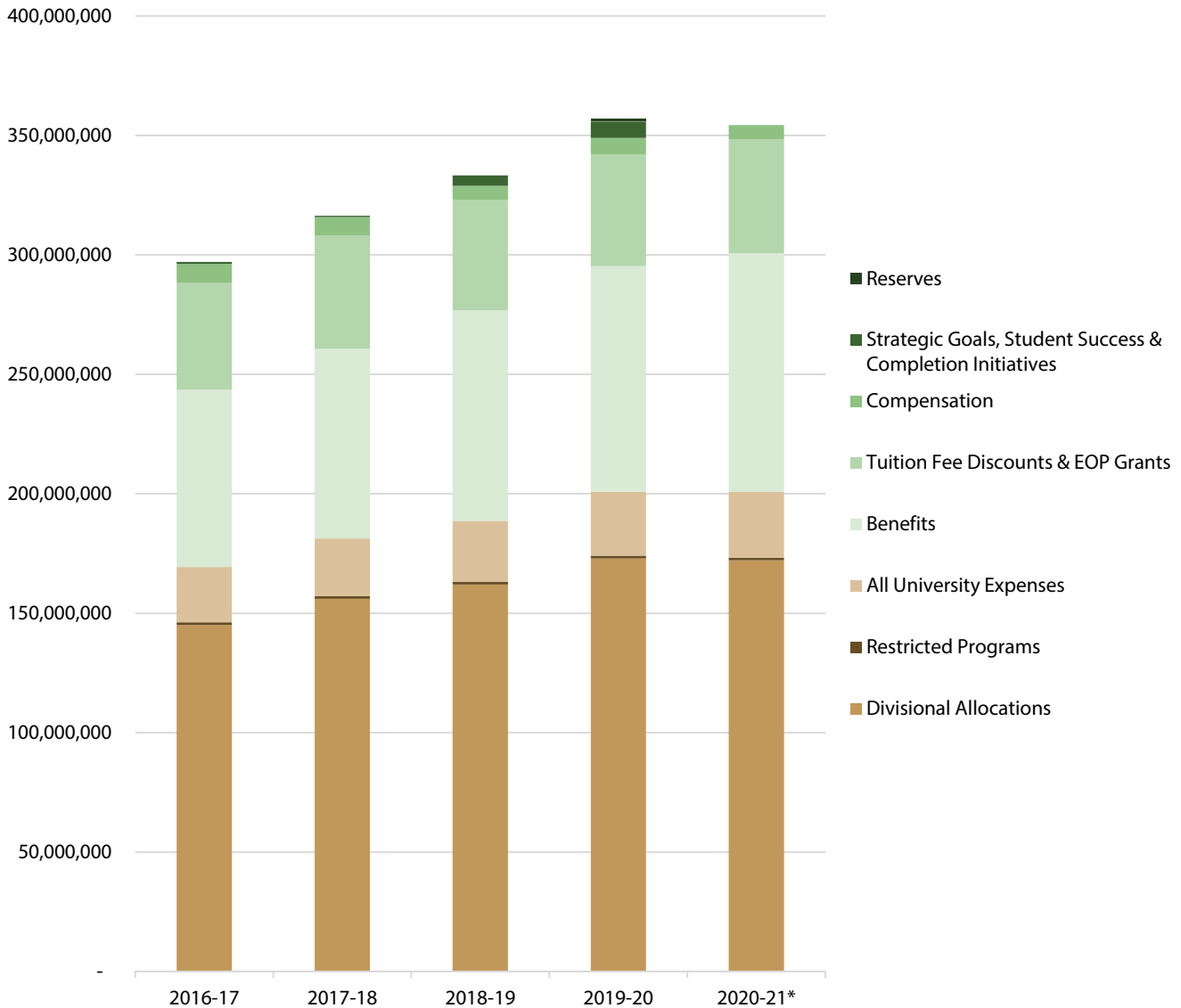
Tuition Fee Discounts represent the one-third of revenue from student fee increases or state appropriation that is set aside to support financially needy students.

It also includes Extended Opportunity Program grants of \$683,150 per fiscal year which are also earmarked for financially needy students. These funds are specifically earmarked for assisting these students and cannot be reduced to balance the budget or be used for other purposes.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Uses by Fiscal Year



Fiscal Year	2016-17	2017-18	2018-19	2019-20	2020-21*
Divisional Allocations	145,103,753	156,051,592	162,017,080	172,942,794	172,171,773
Restricted Programs	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
All University Expenses	23,205,787	24,143,112	25,494,795	26,759,342	27,469,006
Benefits	74,242,605	79,414,605	88,153,805	94,513,805	99,940,787
Tuition Fee Discounts & EOP Grants	44,520,850	47,466,850	46,246,050	46,702,750	47,653,150
Compensation	8,028,762	7,654,800	5,895,939	6,959,357	6,001,061
Strategic Goals, Student Success & Completion Initiatives	838,080	522,604	4,399,626	6,888,626	-
Reserves	-	-	-	1,081,063	-
Total Uses	297,039,837	316,353,563	333,307,295	356,947,737	354,335,777

*Divisional allocation for 2020-21 includes one-time funding of \$5.5M for Academic Affairs and \$200K for Administration and Business Affairs.

SACRAMENTO STATE

GENERAL OPERATING FUND BUDGET

Uses By Fiscal Year (with Exclusions*)



Fiscal Year	2016-17	2017-18	2018-19	2019-20	2020-21**
Divisional Allocations	145,103,753	156,051,592	162,017,080	172,942,794	172,171,773
Restricted Programs	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
All University Expenses	23,205,787	24,143,112	25,494,795	26,759,342	27,469,006
Benefits	74,242,605	79,414,605	88,153,805	94,513,805	99,940,787
Compensation	8,028,762	7,654,800	5,895,939	6,959,357	6,001,061
Strategic Goals, Student Success & Completion Initiatives	838,080	522,604	4,399,626	6,888,626	-
Reserves	-	-	-	1,081,063	-
Total Uses	252,518,987	268,886,713	287,061,245	310,244,987	306,682,627

Over the years, one-third of the State Appropriation and/or Student Tuition Fee increases have been carved out and set aside for financial aid which goes to financially needy students. These permanent funds are to be used for the sole purpose of providing Tuition Fee Discounts to these students; therefore, these expenses are not subject to campus reductions and any budget balancing solutions must be found elsewhere. The Extended Opportunity Program (EOP) grant is a fixed amount of \$683,150 per year for financially needy students.

*Excludes Tuition Fee Discounts & EOP Grant. Also excludes Federal Work Study revenue and expense which are pass-through accounts.



**3. 2020-21
SACRAMENTO STATE
OPERATING FUND –
CURRENT YEAR
2020-21**

PROJECTED SOURCES & USES

OPERATING FUND SUMMARY

FY 2020-21 (as of 2020-Aug-18)

Total Full-Time Equivalency (FTES)	24,288
Funded Resident FTES	23,771
Non-Resident FTES	517

Sources of Funds	Campus Budget Projections
<i>Appropriations - General Fund Baseline from Prior Year</i>	191,657,737
Retirement Adjustments	2,126,000
Education Insights*	1,100,000
<i>Adjusted General Fund Baseline Appropriation</i>	194,883,737
<i>New State Appropriation Changes</i>	
<i>Specified Programs</i>	
State University Grants (SUG) Adjustments*	950,400
<i>Unrestricted</i>	
Chancellor's Office 4.5% Reduction (General Fund piece only)	-10,728,137
Projected Appropriation	185,106,000
<i>Campus Projected Revenue & Adjustments</i>	
Tuition Fee Revenue	158,530,000
Non-Resident Fees	2,200,000
Application Fees	1,400,000
Other Miscellaneous Revenue	60,000
Projected Tuition, Revenue and Other Adjustments	162,190,000
Subtotal	347,296,000
Other Revenue (WS, Financial Aid)*	1,000,000
Total Projected Sources of Funds	348,296,000

Uses of Funds	Campus Budget Projections
<i>Prior Year Baseline Allocation</i>	
Division Baseline Allocations	172,942,794
IRT GI 2025 Funding	150,000
Academic Affairs GI2025 Funding	3,572,748
Student Affairs GI2025 Funding	1,687,050
Equity, Diversity, & Inclusion GI2025 Funding	328,499
President's Ofc GI 2025 Funding	1,150,329
All University Expenses	27,469,006
Education Insights*	1,100,000
Mandatory Costs (compensation pool, benefits, student grants)	145,952,105
	= 354,352,531
<i>Adjustments: (baseline adjustments)</i>	
<i>Compensation and Benefits</i>	
Reclasses, Equity, Positions, etc.)	

PROJECTED SOURCES & USES

OPERATING FUND SUMMARY

FY 2020-21 (as of 2020-Aug-18)

Compensation pool allocations to divisions	6,333,680
Retirement	2,126,000
Health	1,495,545
PY Benefit Pool Shortfall	743,023
	= 10,698,248
<i>Specified Programs</i>	
State University Grants (SUG) Adjustments*	950,400
Operations & Maintenance of New Facilities/Other	144,000
10% Divisional Reduction	-17,294,279
Additional Reduction - President's Office	-215,123
One-Time Funding to Academic Affairs for more Lecturers	5,500,000
One-Time Funding to Academic Affairs for Campus Safety Measures	200,000
	= -10,715,002
Subtotal - Before WS, Restricted Programs	354,335,776
Work Study, Financial Aid*	1,000,000
Total Projected Uses of Funds	355,335,776
Balance***	-7,039,776

*Denotes pass through funding

**Denotes graduation initiatives

*** Balance of -\$7,039,776 was subsequently covered using university one-time reserves

PROJECTED SOURCES & USES

OPERATING FUND SUMMARY

FY 2020-21 (as of 2020-Aug-18)

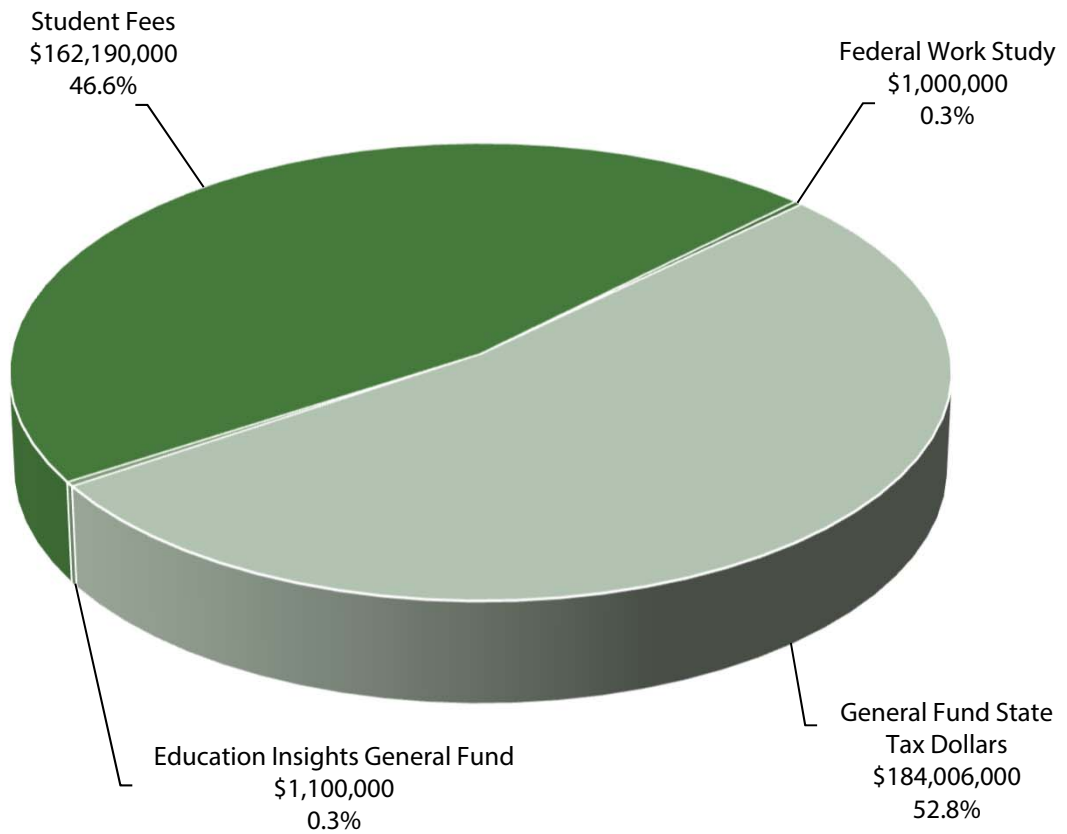
	Baseline Adjustments				2020-21 New Baseline	One time allocations for 2020-21	2020-21 Total Allocation	
	2019-20 Baseline	10% Reductions to Divisions	Redistribute Student Success to Divisions	Other Adjustments (incl. compensation)				
Academic Affairs	115,199,360	(11,519,936)	3,572,748	2,535,509	109,787,681	5,500,000	115,287,681	32.4%
Administration & Business Affairs	21,213,452	(2,121,345)	-	367,489	19,459,596	200,000	19,659,596	5.5%
Athletics	4,985,094	(498,509)	-	161,596	4,648,181	-	4,648,181	1.3%
Inclusive Excellence	963,642	(96,364)	328,499	89,795	1,285,572	-	1,285,572	0.4%
Information Resources & Tech	8,644,222	(864,422)	150,000	484,798	8,414,598	-	8,414,598	2.4%
President's Office	3,726,489	(372,649)	1,150,329	(158,571)	4,345,598	-	4,345,598	1.2%
Public Affairs & Advocacy	528,107	(52,811)	-	12,577	487,873	-	487,873	0.1%
Student Affairs	13,634,354	(1,363,435)	1,687,050	354,056	14,312,025	-	14,312,025	4.0%
University Advancement	4,048,074	(404,807)	-	87,382	3,730,649	-	3,730,649	1.0%
								48.5%
Strategic Goals, Student Success & Completion Initiatives	6,888,626	-	(6,888,626)	-	-	-	-	-
Restricted or Mandatory Costs:								
Education Insights	1,100,000	-	-	-	1,100,000	-	1,100,000	0.3%
All University Expenses (AUE)	26,759,342	-	-	709,664	27,469,006	-	27,469,006	7.7%
Mandatory Benefits Costs	94,513,805	-	-	5,426,982	99,940,787	-	99,940,787	28.1%
Compensation	6,959,357	-	-	(958,296)	6,001,061	-	6,001,061	1.7%
State University Grants (aka Tuition Fee Discounts)	46,702,750	-	-	950,400	47,653,150	-	47,653,150	13.4%
University Central Baseline Reserve	1,081,063	-	-	(1,081,063)	-	-	-	0.0%
Federal Work Study/Financial Aid	1,000,000	-	-	-	1,000,000	-	1,000,000	0.3%
								51.5%
Total Uses	357,947,737	(17,294,279)	-	8,982,318	349,635,776	5,700,000	355,335,776	100.0%
Resources Available								
General Fund							185,106,000	53.1%
Fees							162,190,000	46.6%
Federal Work Study/Financial Aid							1,000,000	0.3%
Total Resources							348,296,000	100.0%
Surplus/(Deficit)*							(7,039,776)	

*University central reserves used to cover deficit.

SACRAMENTO STATE OPERATING FUND BUDGET

FY 2020-21 Projected Sources of Funds

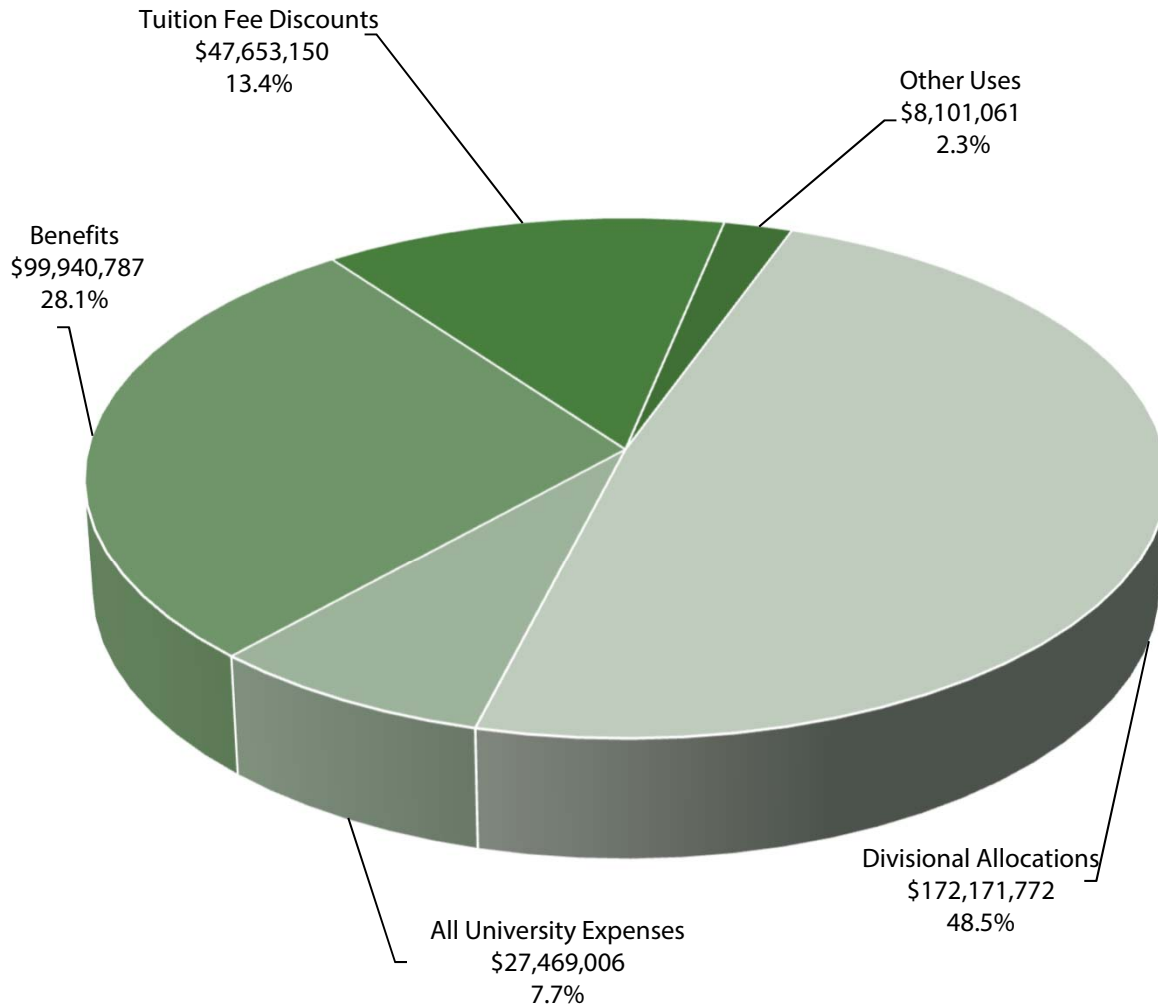
2020-21 Projected Sources of Funds \$348,296,000



SACRAMENTO STATE OPERATING FUND BUDGET

FY 2020-21 Projected Uses of Funds

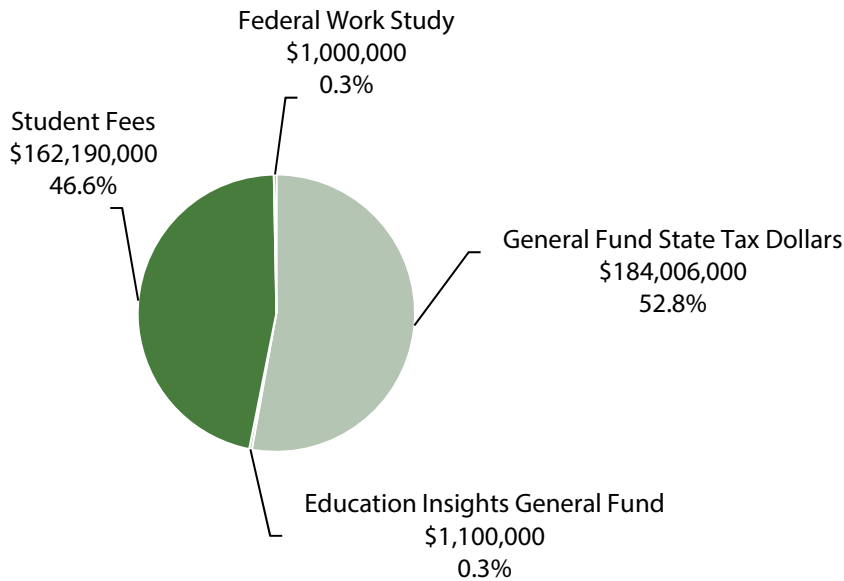
2020-21 Projected Uses of Funds \$355,335,776



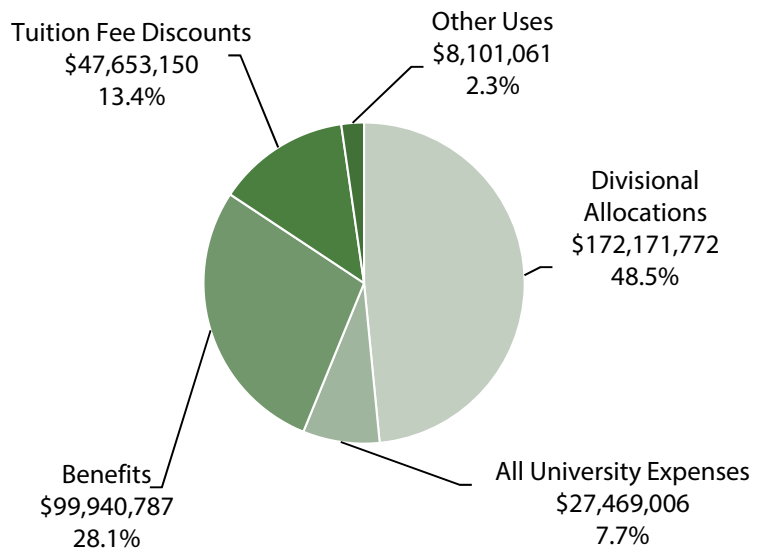
SACRAMENTO STATE OPERATING FUND BUDGET

FY 2020-21 Projected Sources & Uses of Funds

2020-21 Sources of Funds \$348,296,000

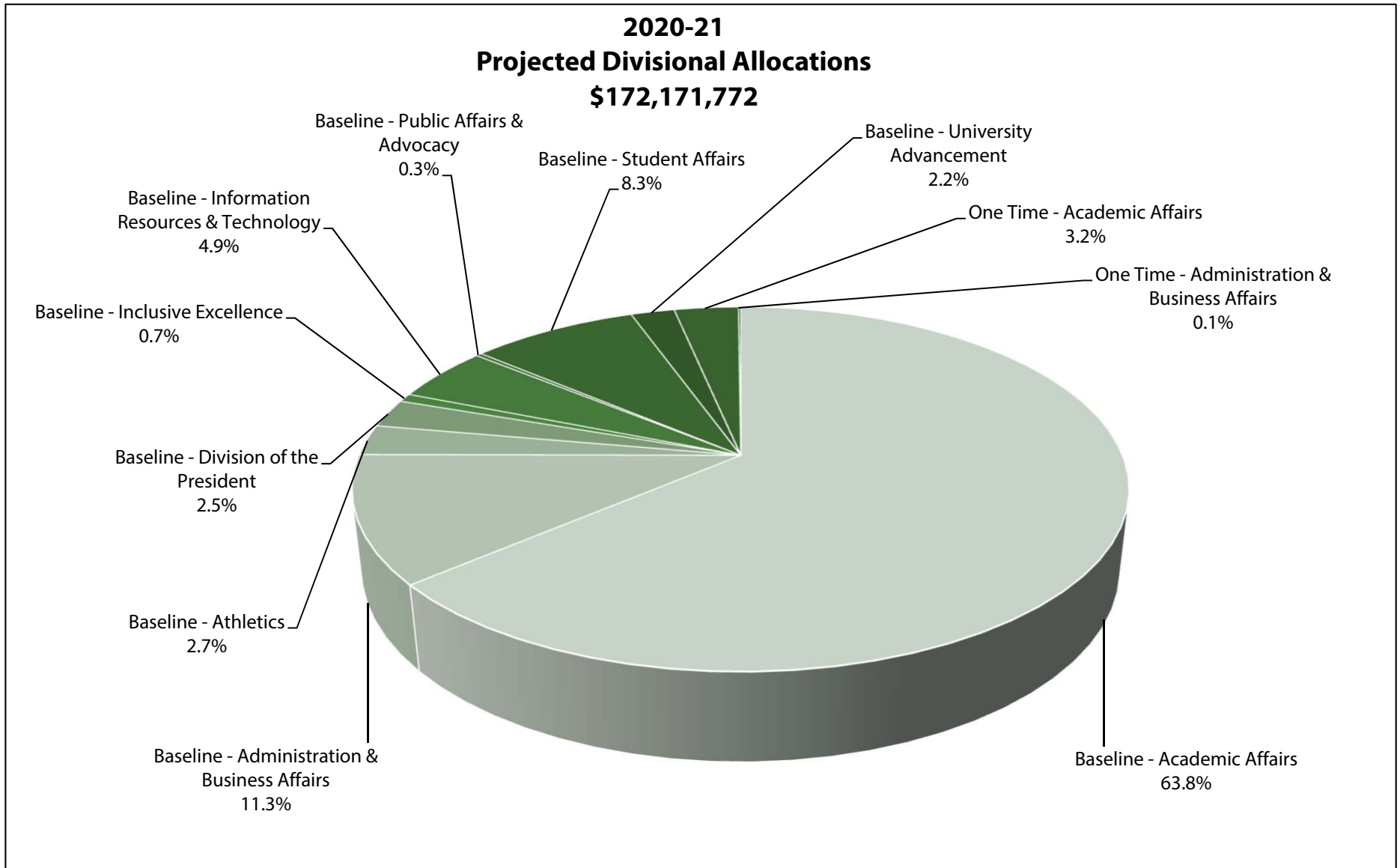


2020-21 Uses of Funds \$355,335,776



SACRAMENTO STATE OPERATING FUND BUDGET

FY 2020-21 Projected Divisional Allocations



SACRAMENTO STATE

OPERATING FUND BUDGET

FY 2020-21 Budget Data

Sources of Funds	Amount	Percent
General Fund State Tax Dollars	\$184,006,000	52.8%
Education Insights General Fund	\$1,100,000	0.3%
Student Fees	\$162,190,000	46.6%
Federal Work Study	\$1,000,000	0.3%
Total Sources:	\$348,296,000	100.0%

Uses of Funds	Amount	Percent	
Divisional Allocations	\$172,171,772	48.5%	
All University Expenses	\$27,469,006	7.7%	
Benefits	\$99,940,787	28.1%	} Mandatory Costs
Tuition Fee Discounts	\$47,653,150	13.4%	
Other Uses	\$8,101,061	2.3%	
Total Uses*:	\$355,335,776	100.0%	

Divisional Allocations Detail	Amount	Percent
Baseline - Academic Affairs	\$109,787,681	63.8%
Baseline - Administration & Business Affairs	\$19,459,596	11.3%
Baseline - Athletics	\$4,648,181	2.7%
Baseline - Division of the President	\$4,345,598	2.5%
Baseline - Inclusive Excellence	\$1,285,572	0.8%
Baseline - Information Resources & Technology	\$8,414,598	4.9%
Baseline - Public Affairs & Advocacy	\$487,873	0.3%
Baseline - Student Affairs	\$14,312,025	8.3%
Baseline - University Advancement	\$3,730,649	2.2%
One Time - Academic Affairs	\$5,500,000	3.2%
One Time - Administration & Business Affairs	\$200,000	0.1%
Total Divisional Allocations	\$172,171,772	100.0%

Other Uses Detail	Amount	Percent
Restricted Program (Education Insights)	\$1,100,000	13.6%
Compensation	\$6,001,061	74.1%
Federal Work Study	\$1,000,000	12.3%
Total Other Uses	\$8,101,061	100.0%

*the excess of Total Uses minus Total Sources, is covered by one-time campus reserves

PRESIDENT'S FINAL BUDGET MEMO

FY 2020-21

<https://www.csus.edu/president/presidential-communications/>



PRESIDENT'S UPDATE

2020 Sacramento State budget message

Oct. 5, 2020 - As we all know, last year was not a normal year, not once the pandemic arrived. And next year will not be a normal year either. Largely because of COVID-19, this year, California is facing a \$54 billion budget shortfall. To make up for that shortfall, Gov. Gavin Newsom and the Legislature reduced the California State University system's 2020-21 budget by \$299 million. The CSU system also is expecting to suffer a \$24.2 million reduction in tuition revenue due to changes in student enrollment patterns. All in all, the CSU system's budget for 2020-21 is \$323.2 million less than it was last year. We do not expect the budget for 2021-22 to improve and will be preparing for a similar reduction. I am sorry that I do not have better news. However, I am pleased to report that with a combination of reductions in each division and the use of reserves, we have managed to balance the budget for this year.

To meet the decrease in state and CSU system allocations, the President's Cabinet made the difficult decision to cut every division's budget by 10%. Unfortunately, because of increases in employer-paid health care premiums, unfunded operations and maintenance costs for new facilities, increased retirement benefits, and minimum wage increases plus COVID-19 expenditures, the 10% reductions were insufficient, and we had to pull funds from our reserves. The 10% reductions for the divisions are substantial, and they will be felt throughout the University:

- Public Affairs and Advocacy: -\$52,811
- Athletics: -\$498,509
- University Advancement: -\$404,807
- President: -\$372,649 (including University Communications; Commencement; University Initiatives and Student Success; and Institutional Research, Effectiveness, and Planning)
- Inclusive Excellence: -\$96,364
- Student Affairs: -\$1,363,435
- Information Resources and Technology: -\$864,422
- Administration and Business Affairs: -\$2,121,345 (including Human Resources)
- Academic Affairs: -\$11,519,936

On Sept. 21, following the advice of the University Budget Advisory Committee (UBAC), the President's Cabinet finalized Sacramento State's budget. Overall, because of the reduced allocations from the state and (hence) the CSU system, Sacramento State's budget will be reduced from \$357,947,737 in 2019-20 to \$348,296,000 in 2020-21. In other words, we have \$9,651,737 less this year than we had last year. We are clearly facing a very difficult year, especially given the loss of revenue from housing, meal plans, rental income, NCAA allocations, cancelled events, parking, contracts and grants, etc. Usually, people say that we will have to do more with less. The truth is, as I said in my Fall Address, we will have to learn how to do less with less. We know how much the less costs, but we don't know yet what "the less" actually will be.

PRESIDENT'S FINAL BUDGET MEMO

FY 2020-21

The 2020-21 budget is based upon UBAC's recommendations:

- Estimated sources of funds = **\$348,296,000**
 - General Fund allocation \$184,006,000
 - Student tuition fee revenue \$162,190,000
 - Education Insights \$1,100,000
 - Federal Work Study \$1,000,000

These funds do not meet UBAC's recommended overall budget:

- Estimated uses of funds = **\$355,335,776**
 - Includes compensation pool and benefits cost increases, which contains campus contributions to fund the shortfalls in state general funding
 - \$709,664 increase in All University expenses for a total amount of \$27,469,006
 - \$155,433,392 for division allocations. This allocation amounts to a \$17,294,279 decrease to division allocations (10%) to assist with the budget shortfall, in addition to the President's Office additional contribution of \$215,123
 - \$6,888,626 for the Graduation Initiative (the same as last year – these funds are recurring)
 - \$5,500,000 one-time-use funds to Academic Affairs for additional sections (the same as last year)
 - \$200,000 one-time-use funds to Administration and Business Affairs for repairs related to safety

To make up the shortfall, the President's Cabinet concurred with UBAC's recommendation that we utilize central University reserves to cover the deficit of \$7,039,776. But, as UBAC noted, continuing to utilize reserves to cover ongoing permanent costs is not sustainable.

A summary of the University's final budget for the [2020-21 General Operating Fund is provided here](#). The baseline allocations to each division are as follows:

- Public Affairs and Advocacy: \$487,873
- Athletics: \$4,648,181
- University Advancement: \$3,730,649
- President: \$4,345,598 (including University Communications; Commencement; University Initiatives and Student Success; and Institutional Research, Effectiveness, and Planning)
- Inclusive Excellence: \$1,285,572
- Student Affairs: \$14,312,025
- Information Resources and Technology: \$8,414,598
- Administration and Business Affairs: \$19,459,596 (including Human Resources)
- Academic Affairs: \$109,787,681

This balanced budget is built upon the use of reserves. Reserves are one-time funding; they are not recurring. As noted above, the majority of the budget is recurring funding, mostly in salaries. Many of you will be wondering if we

PRESIDENT'S FINAL BUDGET MEMO

FY 2020-21

have enough reserves to survive. Truthfully, we do not. Each month, we spend \$16 million on salaries (\$24.2 million with benefit costs). We have a history of using our reserves to move projects forward. In 2019-20, Sacramento State transferred more than \$18 million in funding for the completion of the Ernest E. Tschannen Science Complex. I know that we made the right decision to invest in our academic facilities, but that decision left us with significantly decreased reserves. In campus central reserves, we currently have \$19,496,213. We have another \$7,192,291 in interest earnings. But we have a \$743,023 shortfall in benefits and a \$1,143,926 shortfall in salaries. And then there are the unknowns for athletics (a moving target because of potential testing, travel or no travel, etc.) and additional commitments for items such as the \$325,000 for the audiology lab. In short, after balancing this budget, we have approximately \$17,000,000 in reserves as our protection during this pandemic.

We will have to make significant reductions in recurring expenses this year and next. We cannot rely on reserves. Hence, we have initiated the Early Exit Program. This program will assist with the reduction of the permanent baseline expenses in the budget (the \$18 million that I mentioned above) for future years. Our goal is to avoid layoffs and furloughs, but we will have to find creative ways to eliminate recurring expenses and increase efficiencies.

This year and next year will be difficult, and we must be prepared for difficult budget discussions. As always, I would like to extend my gratitude to UBAC for its patience and attentiveness to the budget recommendations. I also am thankful for the work of the Budget Office and every budget officer who helped us determine this year's 10% reductions. We will continue our commitment to investing in student success, health and safety, and inclusive excellence. We will not slow down on our philanthropic, Anchor University, and antiracist campus imperatives. But we must join together and be courageous as we manage our budget so that we can continue the tremendous success that we have experienced as thousands and thousands of our students have graduated with the excellent education that we have provided.

Sincerely,



Robert S. Nelsen

President, Sacramento State

[Follow @PrezNelsen on Twitter](#)



Date: August 25, 2020

To: Robert S. Nelsen, President, California State University, Sacramento

From: William Cordeiro, Chair, University Budget Advisory Committee

Re: Recommendations for the 2020/21 University Budget Allocations

The University Budget Advisory Committee (UBAC) would like to thank the division heads for their cooperation and very open and transparent presentations during this annual budget process. The committee members are thankful for their collaboration. It has been a very rewarding and worthwhile process. This is a collaborative process that includes many stakeholders throughout the university including, faculty, staff, and students.

The committee members completed a comprehensive review of the division's budget call documents, and through the insightful meetings with the division heads, the UBAC members have developed a thoughtful budget recommendation for the 2020/21 fiscal year. The new proposed budget focuses on the priorities of the university and the CSU system as a whole. The 2020/21 Fiscal Year budget for the Sac State was one where a budget reduction was needed to make ends meet. This base reduction is due to the fiscal challenges the State of California is currently experiencing and expected to continue to experience in future years. This is due to the current COVID-19 pandemic being experienced worldwide and in our country and state.

As in prior years, the committee relies on the information provided by the division heads as well as considering the university's priorities which include:

- 1) Reducing time to degree
- 2) Diversity, inclusivity and equity
- 3) Philanthropic giving
- 4) Community involvement and collaboration
- 5) The safety and welfare of our students, faculty and staff

The following 2020/21 budget recommendation reflects the committee's commitment to the imperatives while also addressing key areas of concern:

- Estimated Sources of funds = **\$348,296,000**
 - General Fund allocation \$184,006,000
 - Student Tuition Fee Revenue \$162,190,000
 - Education Insights \$1,100,000
 - Federal Work Study \$1,000,000

- Estimated uses of funds = **\$355,335,776**
 - Includes compensation pool and benefits cost increases, which contains campus contributions to fund the shortfalls in State General funding
 - \$709,664 increase in All University expenses for a total amount of \$27,469,006
 - \$155,433,392 for division allocations. This includes a \$17,294,279 decrease to division allocations (10%) to assist with the budget shortfall in addition to the President’s Office additional contribution of \$215,123.
 - \$6,888,626 for Graduation initiative. Amount is the same as last year.
 - Does not include any funded costs for future collective bargaining agreements.
 - Includes the utilization of central university reserves to cover deficit of \$7,039,776

It is important to note that with the above recommendations, the university would be in a budget deficit of **\$7,039,776** as displayed in the Sources and Uses document (Attachment A).

Graduation Initiative

To ensure the continued progress of the campus imperatives especially as it relates to the Graduation initiative, UBAC is recommending the following continued maintenance of the Graduation Initiative funding as follows:

- Graduation Initiative = \$6,888,626
 - \$3,572,748 to Academic Affairs for additional hires and classes
 - \$1,687,050 Student Affairs for advisors and counselors
 - \$1,150,329 to Office of the President for Graduation Initiative operating costs
 - \$ 328,499 Inclusive Excellence to support student diversity and inclusion
 - \$ 150,000 Information Resources & Technology for technology support

Anti-Racism and Inclusivity

UBAC appreciated the commitment of all division heads towards efforts of anti-racism and inclusivity. This commitment was expressed in solidarity in all the UBAC budget presentations. These related actions should be reflected and assessed in the budget implementation process.

The UBAC members have concerns in the following areas and are optimistic that they will be addressed:

University Central Reserves

With the current recommendation, the University Central Reserves would provide \$7,039,776 and this will continue to deplete university reserves. Continuing to utilize reserves to cover ongoing permanent costs is not sustainable. Our current central reserves are significantly depleted and can use an augmentation to help meet campus obligations in the near future. It would be ideal to increase the university reserves over time.

Permanent Baseline Reductions

With the anticipation that the fiscal challenges will continue, it is important that the university consider identifying permanent baseline reductions to the budget. It is notable that the

university has already initiated the Employee Exit Program. This will assist with the reduction of the permanent baseline expenses in the budget for future years.

Athletics

Athletics presented a plan to balance their deficit in the 2020/21 fiscal year. They will be able to meet the majority of these reductions unfortunately due to the COVID-19 pandemic. There are savings in travel, referee costs, and events. The fiscal challenge will most likely present itself again once the student athletes are allowed to play again. Budgets and UBAC will continue to work with the Athletics Department to support their ongoing identification of efficiencies. Their efforts are appreciated, however, the UBAC Committee would like to see multiyear planning from Athletics on how they plan to address their consistent budget shortfalls.

All University Expenses

As the All University Expenses (AUE) increase, funding is taken from the overall budget to support these increases, which affects the amount available for distribution to the divisions. For the 2020/21 fiscal year, the increases to the AUE totaled \$709,664. This is due to the addition of a new AUE, the annual loan from CalPERS as it relates to SB84 in the annual amount of \$1,511,400. There were also reductions in various AUEs that offset this increase. The committee appreciated efforts by the divisions to either reduce the amounts or limit the increases for the new fiscal year. For the 2020/21 fiscal year, increases included costs such as insurance premiums, instructional materials for students with special needs, interpretive services, and new Title IX requirements. Reductions and efficiencies were found in areas such as the space rental leases, major utilities, and campus wide hardware and software expenses. To view the entire list of the AUEs with the proposed increased and decreased amounts, please refer to Attachment B.

UBAC is always mindful of the following criteria when reviewing requests:

AUEs are generally costs allocated to a division that has little control over the expenditure. For example, energy expenses are managed by ABA; however, the usage of energy is not controlled by ABA. AUEs should be ongoing and thus require baseline funding. AUEs are restricted to a specific type of expense that has university-wide implications and is outside the normal scope of operation for any one division, program center, or department. Permanently staffed positions are not included as AUE expenses because those costs are controllable by the division. However, to have a better management of the AUEs overall, it is recommended that they be incorporated into the quarterly projections process managed by the Budget Office. This will assist those managing the AUEs to project their expenses on a quarterly basis.

One-Time Requests

UBAC received one time project request from Academic Affairs in the amount of \$5,500,000 to fund for additional lecturers. In addition, UBAC received one time project requests from ABA for a total amount of \$200,000. \$100,000 was requested to assist with repairs related to trip hazards. Another \$100,000 was requested to assist with safety repairs throughout campus.

After thoroughly reviewing the one-time project request list and taking into consideration the current fiscal state of the university, it is recommended that these one-time requests be funded. Student Success is reliant upon them being able to take the classes they need to graduate. Safety is also a top concern for the university and the safety requests from ABA are important for the safety of our students, faculty and staff (Attachment C).

Until the CSU and university are fully funded from the State, it is important to provide support for student success and graduation initiatives. Sacramento State continues to make great progress in increasing our graduation rates and closing the achievement gap. UBAC recognizes the importance of the president's initiatives and their impact to our students and community and strives to make recommendations that will advance progress on these initiatives given the fiscal constraints. UBAC is available to provide any additional recommendations as needed. The committee members are grateful for the opportunity to serve the university in this capacity.

Attachments

- Attachment A - Sources & Uses
- Attachment B - All University Expenses
- Attachment C - One Time Project List

Attachment A - Sources and Uses for the 2020-21 Fiscal Year

CALIFORNIA STATE UNIVERSITY, SACRAMENTO
PROJECTED SOURCES AND USES - OPERATING FUND SUMMARY
2020-21 Fiscal Year

As of 2020-Aug 18	Per Budget Memo B-2019-02	10% Reduction to Divisions Scenario	Difference
Total FTES	24,314	24,288	(26)
Funded Resident FTES	23,771	23,771	0
Non-Resident FTES	543	517	(26)
	2019-20 Campus Budget	2020-21 Campus Budget Projections	Difference
Sources of Funds			
<i>Appropriations - General Fund Baseline from Prior Year</i>	\$169,945,037	\$191,657,737	\$21,712,700
Retirement Adjustments	\$1,219,000	\$2,126,000	\$907,000
Retirement Adjustment-C4CS			\$0
Education Insights	\$1,100,000	\$1,100,000	\$0
Adjustments-Compensation			\$0
CO Adjustment from C4CS			\$0
Adjustments-from CO removed from C4CS			\$0
<i>Adjusted General Fund Baseline Appropriation</i>	\$172,264,037	\$194,883,737	\$22,619,700
<i>New State Appropriation Changes</i>			
<i>Compensation and Benefits</i>			
Health	\$424,000	\$0	(\$424,000)
Retirement Above State Funding	\$1,380,000	\$0	(\$1,380,000)
Compensation	\$8,238,000	\$0	(\$8,238,000)
Compensation - Minimum Wage Increase	\$321,000	\$0	(\$321,000)
Compensation (Salary Lag Supplement)			\$0
Operations & Maintenance of New Facilities/Other	1,142,000	-	(1,142,000)
Subtotal	\$11,505,000	\$0	(\$11,505,000)
<i>Specified Programs</i>			
Graduation Initiatives 2025	\$2,732,000	\$0	(\$2,732,000)
Campus contribution to CO for Center for California Studies			\$0
State University Grants (SUG) Adjustments	\$456,700	\$950,400	\$493,700
Systemwide Space Reallocation			\$0
State University Grant (5% of PY allocation to pool)			\$0
Subtotal	\$3,188,700	\$950,400	(\$2,238,300)
<i>Unrestricted</i>			
Marginal Cost Enrollment Increase (GF) - rounded amount	\$4,629,000	\$0	(\$4,629,000)
Average Unit Load (AUL) Increase	\$1,171,000	\$0	(\$1,171,000)
Subtotal	\$5,800,000	\$0	(\$5,800,000)
CO 4.5% Reduction (General Fund piece only)		(\$10,728,137)	(\$10,728,137)
Projected Appropriation	\$192,757,737	\$185,106,000	(\$7,651,737)
<i>Campus Projected Revenue and Adjustments</i>			
Tuition Fee Revenue	\$158,530,000	\$158,530,000	\$0
Non-Resident Fees/Tuition	\$4,200,000	\$2,200,000	(\$2,000,000)
Application Fees	\$1,400,000	\$1,400,000	\$0
Other Miscellaneous Revenue	\$60,000	\$60,000	\$0
	\$164,190,000	\$162,190,000	(\$2,000,000)
	\$356,947,737	\$347,296,000	(\$9,651,737)
Other Revenue (WS, Financial Aid)	\$1,000,000	\$1,000,000	\$0
Total Projected Sources of Funds	\$357,947,737	\$348,296,000	(\$9,651,737)

	2019-20 Campus Budget	2020-21 Campus Budget Projections	Difference
Uses of Funds			
<i>Prior Year Baseline Allocation</i>			
Division Baseline Allocations	\$162,017,080	\$172,942,794	\$10,925,714
IRT GI 2025 Funding	\$150,000	\$150,000	\$0
Academic Affairs GI2025 Funding	\$3,572,748	\$3,572,748	\$0
Student Affairs GI2025 Funding	\$1,687,050	\$1,687,050	\$0
Equity, Diversity, & Inclusion GI2025 Funding	\$328,499	\$328,499	\$0
President's Ofc GI 2025 Funding	\$1,150,329	\$1,150,329	\$0
All University Expenses	\$26,759,342	\$27,469,006	\$709,664
Reserves	\$597,742	\$0	(\$597,742)
Education Insights	\$1,100,000	\$1,100,000	\$0
Mandatory Costs (compensation pool, benefits, student grants)	\$140,295,794	\$145,952,105	\$5,656,311
		\$0	
	\$337,658,584	\$354,352,531	\$16,693,947
<i>Adjustments: (baseline adjustments)</i>			
10% Divisional Reduction		(\$17,294,279)	(\$17,294,279)
additional reductions from President's Office		(\$215,123)	(\$215,123)
<i>Compensation and Benefits</i>			
Prior Year Baseline Divisional Adjustments (Cont Costs for Salary Increases, Promotions, Reclasses, Equity, Positions, etc)	\$6,113,859	\$0	(\$6,113,859)
Compensation pool allocations to divisions	(\$5,822,583)	\$5,189,754	\$11,012,337
Retirement	\$2,599,000	\$2,126,000	(\$473,000)
Health	\$424,000	\$1,495,545	\$1,071,545
Add'l TT Fac Hires Benefit Costs (GI 2025)			\$0
PY Benefit Pool Shortfall	\$300,000	\$743,023	\$443,023
Prior Year Compensation Pool Shortfall	\$500,000	\$1,143,926	\$643,926
Employee Compensation (current contracts)	\$8,559,000	\$0	(\$8,559,000)
Baseline Adjustment			\$0
	\$12,673,276	(\$6,811,154)	(\$19,484,430)
<i>Specified Programs</i>			
State University Grants (SUG) Adjustments	\$456,700	\$950,400	\$493,700
Benefits funding for GI2025 hires	\$621,000	\$0	(\$621,000)
Operations & Maintenance of New Facilities/Other	\$942,000	\$144,000	(\$798,000)
Baseline increase to university's central reserves	\$483,321		(\$483,321)
Campus Event Coordinator Office	\$120,000		(\$120,000)
One time Funding to Academic Affairs for more Lecturers	\$0	\$5,500,000	\$5,500,000
One time Funding to ABA for safety measures throughout campus	\$0	\$200,000	\$200,000
Subtotal:	\$5,355,021	\$6,794,400	\$1,439,379
<i>Subtotal - Before WS, Restricted Programs</i>	\$355,686,881	\$354,335,776	(\$1,351,105)
<i>Work Study, Financial Aid</i>	\$1,000,000	\$1,000,000	\$0
Total Projected Uses of Funds	\$356,686,881	\$355,335,776	(\$1,351,105)
Balance	\$1,260,856	(\$7,039,776)	(\$8,300,632)

Attachment B
All University Expenses for 2020-21

All University Expenses	DeptID	Class	Prog	2017/18 Budget	2018/19 Budget	2019/20 Budget	2019/20 Actual Expenses	2019/20 Encumbrances	Proposed Difference	2020-21 Proposed Budget	AUE Description	Description Updated (Y/N)
Academic Affairs												
Accreditation-Department	10000	6003A		124,000	124,000	144,000	156,534	0	-	144,000	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	N
Alliance for Minority Participation (AMP) Project	45900	6084A		800,000	800,000	800,000	948,837	937,330	-	800,000	Chancellor's Office portion of the grant that's run through the UEL	N
Grad Equity Fellowship	10000/817	6002A	0016	49,500	49,500	49,500	49,500	0	-	49,500	Grants awarded to graduate students	N
CSUPERB (Chancellor's Office Grant)	10000/452	6018A		29,550	29,550	29,550	29,679	0	-	29,550	University's cost for participating in the CSU program for Education & Research in Biotechnology	N
COAST	12300	6095A		7,500	7,500	8,250	8,250	0	(750)	7,500	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	N
Agent Based Recruitment for International Students	10900	6098A		25,000	50,000	50,000	74,377	0	-	50,000	Commission paid to an outside agency (Pair Point) to increase the number of international students (non-resident tuition) on our campus.	N
Faculty Promotions	12300/800	6951A		248,780	265,390	397,220	374,834	0	(46,960)	350,260	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	N
Immigration Processing Fees	10900	6004A			20,000	20,000	15,847	0	-	20,000	US Department of Homeland Security for I-129 (Visa Application) & Fraud Detection filing fees	
Natural Sciences & Math												
Alliance of Minority Participation	36500	6024A		50,000	50,000	50,000	57,938	98,072	-	50,000	University's cost for participating in the AMP grant program	N
Administration and Business Affairs												
VISA/Mastercard Charges	48401/484	6008B		25,000	25,000	25,000	18,479	6,974	-	25,000	Bank charges for University's acceptance of VISA/MasterCard for payment methods	N
Insurance-Vehicle	52700	6012B		43,447	40,478	72,894	72,894	0	(19,472)	53,422	CSURMA estimate for insurance policy coverage for the University's vehicles	Y
General Services Charges	49100	6013A		10,000	10,000	8,000	6,933	0	-	8,000	General Service charges to assist the University with the bidding/processing cost of contracts	Y
Outbox AXS (Veritix) ticketing system	75900	6090A		40,000	40,000	40,000	40,000	0	-	40,000	Outbox AXS (Veritix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.	Y
State Fire Marshall Inspection	55000/527	6072A		72,000	72,000	72,000	25,355	0	-	72,000	State Fire Marshall Inspections	Y
Space Rental	45100	6017A		6,996,243	7,592,017	8,000,000	7,419,327	24,564	(200,000)	7,800,000	Annual leases by the University of auxiliary space at Folsom, Modoc, Riverfront, Del Norte, Hornet Bookstore, and the Union; and space rentals in the Union, WELL, Julia Morgan House, and the Harper Alumni Center	Y
Risk Pool Reimbursement Deductible	45200	6018C		??		0	308,257	0	-	-	CSURMA cost of University insurance deductible	Y
Liability Program (aka Risk Pool Management)	45200	6018D		641,530	757,460	811,193	759,557	0	(40,596)	770,597	CSURMA estimate for insurance premium costs for participating in the CSU Risk Management Authority	Y
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	45200	6018E		740,523	757,086	755,549	746,263	0	126,568	882,117	CSURMA estimate for costs emanating from the University's claims in Unemployment Insurance, Industrial & Non-industrial leaves	Y
Property Insurance	45200	6018F		411,056	408,201	473,494	590,911	0	293,509	767,003	CSURMA estimate of the University's premium for participating in the CSU Property Insurance Program	Y
Worker's Compensation	45200	6018G		1,500,000	1,557,550	1,780,785	1,612,618	0	117,189	1,897,974	CSURMA estimate of the University's Worker's Compensation claims	Y
Flood Control (County Property Tax)	45200	6018J		128,000	128,000	128,000	113,156	0	-	128,000	County's assessment cost to the University for flood control measures along the American River	Y
Athletic Injury Medical Expense (AIME)	45200	6018K		425,925	565,342	713,816	713,816	0	185,317	899,133	CSURMA estimate of the University's student athlete injury insurance claims	Y
Medical Monitoring	52700	6053A		5,000	5,000	5,000	10,124	9,328	-	5,000	Costs of physical exams required as part of the University's Medical Monitoring Program	N
Rental Fee Waiver Reimbursement	53100	6086A		160,000	160,000	160,000	112,351	48,064	(60,000)	100,000	Covers the cost for use of university facilities for events when rental fees are waived	N
Campus Sponsored Visitor Parking	49000	6085A		100,000	100,000	100,000	100,000	0	-	100,000	Payment of parking fees for campus sponsored guests	N
Music License Agreements	49000	6043A		26,000	28,000	30,000	27,960	0	-	30,000	Payments to performing rights organizations (ASCAP, BMI and SESAC) for royalties paid to perform and broadcast music on campus	Y
Benefit Administration Fees (C.O.)	45200	6018H		125,884	125,884	110,000	102,156	0	-	110,000	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	N
Security Camera Maintenance & Operations	65201	6006A		0	200,000	250,000	217,021	46,797	(50,000)	200,000	Costs incurred in supporting the University intrusion alarm and security camera network	Y
Laboratory Risk & Safety Solutions Software	52700	6099A		100,000	96,300	96,300	32,590	0	(46,300)	50,000	Annual maintenance costs for Risk Management software programs	Y
SB 84 - CalPERS Loan									1,511,400	1,511,400	University's share of the CSU loan acquired to comply with GC20825 (SB84/SB90/SB111), which required a supplemental payment for state employer contributions. This payment is #2 of 7; the obligation will end in 2025-26.	Y
Facilities Management												
Major Utilities	55000	6054A		4,800,000	4,800,000	5,000,000	4,930,585	205,768	(800,000)	4,200,000	Annual cost of all University utilities: electricity, gas, solar, water, sewage, waste disposal, hazardous waste disposal, permits & fees, and costs to manage the electric grid	Y
Human Resources												
University Staff Assembly	58600	6021A		20,000	23,000	23,000	31,406	0	-	23,000	University's support for activities of the University Staff Assembly	N
Background Checks	58400	6074A		65,000	75,000	75,000	76,156	34,923	-	75,000	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	N



All University Expenses for 2020-21

All University Expenses	DeptID	Class	Prog	2017/18 Budget	2018/19 Budget	2019/20 Budget	2019/20 Actual Expenses	2019/20 Encumbrances	Proposed Difference	2020-21 Proposed Budget	AUE Description	Description Updated (Y/N)
Employee Scholarships-CSU Training Programs	58400/585	6083A		34,000	50,000	50,000	37,352	0	-	50,000	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees.	Y
Staff Reclass Funds	58400/800	6950A		100,000	100,000	100,000	78,208	0	-	100,000	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	N
Maintain Assistive Devices and Services for Employees	58400	6022A		180,000	180,000	15,000	122,984	5,333	35,000	50,000	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	N
Medical Exams	58400	6022F		15,000	15,000	15,000	6,000	0	-	15,000	Costs of required medical examinations for University employees	N
Equity, Diversity, and Inclusion												
Title IX Education and Awareness Fund	59000	6047A		15,000	15,000	20,000	4,883	0	-	20,000	Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis – not just incoming or transfer students. Training for Title IX coordinator and deputies.	N
Complaint Investigation	59000	6022E		50,000	50,000	50,000	122,656	0	50,000	100,000	Costs of conducting investigations into legal complaints filed by students and employees	Y
Legal Services Contracts	59000	6022C		40,000	20,000	20,000	22,215	20,000	-	20,000	Costs for arbitration, mediation, developing Affirmtve Action Plan, & bonded courier services	N
Legal Settlements/Services	59000	6022D		100,000	100,000	100,000	0	0	(50,000)	50,000	Costs of acquiring external services to help litigate & settle complaints by students, employees and vendors	Y
Sexual Assault Examinations	59000	6091A		5,000	6,000	6,000	2,200	4,000	-	6,000	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	N
IR&T												
Campuswide Software & Hardware (aka Technical)	42300	6037A		2,617,360	2,695,881	4,795,241	4,462,052	404,246	(295,241)	4,500,000	This category covers mandatory annual maintenance fees associated with software and services used campus-wide. Line items includes services such as SacCT, CMS/Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseLeaf CAT and CIM, etc. The category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 3% per year. The annual fees associated with the LMS will increase significantly, and we anticipate that we will see another large Oracle increase. See comments.	N
IT Infrastructure	44201	6027A		2,038,214	2,099,360	0	100,969	3,888	-	0	Funds for mandatory, recurring expenses including campus-wide wired and wireless networking, Internet connections and maintenance, data center and server maintenance, and shared costs for telecommunications. Requested increase is for typical cost increases on existing maintenance contracts.	N
Security Camera Maintenance/Operations	44200	6094A							-		Authority and responsibility for security camera and alarm maintenance and operations has been moved to University Police under ABA. Therefore this existing AUE amount previously allocated to IRT should be shifted to ABA.	
President's Office												
Trustees' Authorizations	46700	6005ACD		98,600	98,600	98,600	111,799	0	-	98,600	CSU Board of Trustees authorized allowances	N
General Memberships in University Orgs	46700	6005B		175,000	175,000	275,000	275,000	0	-	275,000	Costs of institutional memberships in professional organizations	N
Student Affairs												
American's Disability Act Accommodation Svcs	59801/609	6039A		20,000	20,000	20,000	12,098	5,113	-	20,000	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	N
Child Care	60700	6050A		85,000	85,000	85,000	85,000	0	-	85,000	University's contribution to the Child Care Center. This contribution was established as a fixed amount in the State's 1989-90 supplement to the CSU budget, it does not increase or decrease.	N
Financial Aid Admin-Job Location & Developmt (JLD)	64600	6059A		75,000	75,000	75,000	67,887	0	-	75,000	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	N
Student Assessment Tools	59800	6048A		44,500	47,196	0	0	0	-	-	Student survey/assessment tool used university-wide.	N
Disabled Students-Assembly Bill 422 Inst Materials	67800	6062A		175,000	180,000	220,000	269,002	7,393	-	220,000	Cost of preparing instructional materials for student with print disabilities	N
Disabled Students-Contract Interp	68000	6062B		500,000	515,000	530,450	396,940	0	(25,000)	505,450	Contract costs to retain interpretive services for University's hearing impaired students.	N
Disabled Students-Other Instructional Support	67900	6062C		2,500	2,500	2,500	0	0	25,000	27,500	Other instructional support services cost for disabled students.	N
Disabled Students-Non Classroom Accommodations	67600	6076A		3,000	3,000	3,000	-9,088	0	-	3,000	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	N
Total All University Expenses				24,143,112	25,494,795	26,759,342	25,951,866	1,861,793	709,664	27,469,006		

Systemwide Budget Office
401 Golden Shore, 5th Floor
Long Beach, CA 90802-4210
P: 562-951-4560 / F: 562-951-4970

CODED MEMO B 2020-01

To: CSU Chief Financial Officers

From: Ryan Storm, Assistant Vice Chancellor for Budget 
Kara Perkins, Executive Budget Director 

CC: Timothy P. White, Chancellor
Steven Relyea, Executive Vice Chancellor and Chief Financial Officer
Loren J. Blanchard, Executive Vice Chancellor for Academic and Student Affairs
Evelyn Nazario, Vice Chancellor of Human Resources
CSU Presidents, Financial Officers, Budget Officers, Financial Aid Directors,
Enrollment Planning and Resource Officers, and Enrollment Managers

Date: July 13, 2020

Re: 2020-21 Final Budget Allocations

Attachments: Coded Memo B 2020-01, Attachments A-D

The Budget Act of 2020 includes a \$299 million decrease in recurring General Fund appropriation for the California State University (CSU) operating fund. This General Fund decrease, along with a reduction of tuition revenue of \$24.2 million from changes in student enrollment patterns and behavior, equals a \$323.2 million decrease in recurring funding for the CSU compared to 2019-20. A summary of the 2020-21 final operating fund budget can be found on the next page. The attachments contain detailed information by campus.

The governor signed three pieces of legislation specific to the Budget Act of 2020 that affect the CSU. The first is the original Budget Act of 2020 ([Senate Bill 74, Chapter 6](#)), the second is the amended Budget Act of 2020 ([Assembly Bill 89, Chapter 7](#)), and the third is the higher education trailer bill ([Senate Bill 116, Chapter 25](#)), all signed on June 29, 2020. As these statutes are referenced today, and in the future, it is important to only use Assembly Bill 89 as it details the correct appropriation for the CSU's main General Fund adjustments and was the latter of the two, making it the final authority. The main CSU General Fund detail in the original budget act (i.e. Item 6610-001-0001) may be disregarded. For all other CSU-related appropriations and provisions found throughout the original Budget Act of 2020, please reference Senate Bill 74.

The following table summarizes the 2020-21 final operating fund budget including General Fund and tuition and fee revenue:

2020-21 Final Budget Summary	
2019-20 Final Budget, General Fund (Coded Memo B 2019-02)	\$3,982,552,000
2019-20 State-Funded Retirement Adjustment	39,297,000
2019-20 Revised General Fund Budget	\$4,021,849,000
2020-21 General Fund Decrease	(299,043,000)
2020-21 Total General Fund Budget	\$3,722,806,000
2019-20 Final Budget Gross Tuition & Fees (Coded Memo B 2019-02)	\$3,164,262,000
2020-21 Adjustment from Change in Enrollment Patterns	(24,165,000)
2020-21 Gross Tuition & Fees	\$3,140,097,000
2020-21 Total Operating Budget	\$6,862,903,000

Detailed explanations of 2020-21 budget adjustments and obligations are provided in the following pages. The attachments to the memo display the following final budget adjustments by campus:

- Attachment A: Operating Budget Expenditures (Uses)
- Attachment B: Operating Budget Revenues (Sources)
- Attachment C: 2020-21 State University Grants
- Attachment D: Reference Information

The 2020-21 final budget also includes \$9 million of one-time General Fund augmentations for 2021 for summer term financial aid (\$6 million) and emergency grants to Assembly Bill 540 students (\$3 million). Separate communications will be provided at a later date.

Questions concerning this memo or its attachments may be directed to [Kara Perkins](#), [Jerry Willard](#) or other System Budget Office staff at (562) 951-4560.

Additional References

- [CSU 2020-21 Operating Budget Request](#)
- Budget Act of 2020, [SB 74](#)
- Amended Budget Act of 2020, [AB 89](#)
- Higher Education Trailer Bill, [SB 116](#)
- [2020-21 Governor’s Budget and Enacted Budget, Department of Finance, State of California](#)

RS: KP: JW

Attachments

2020-21 Final Budget Allocations, Attachment Descriptions

Operating Budget Expenditures (Uses) - Attachment A

Attachment A summarizes the 2020-21 operating budget by campus after revisions to 2019-20 expenditures, following publication of the 2019-20 Final Budget Allocations memo (B 2019-02), and 2020-21 expenditure adjustments.

- **2019-20 State-Funded Retirement Adjustment**

Each year CalPERS adjusts employer-paid contribution rates to meet defined benefit pension obligations. The state adjusts the CSU General Fund appropriation for employer-paid contribution rate changes based on the actual CSU 2013-14 pensionable salaries reported by the State Controller's Office.

The 2018-19 to 2019-20 State Miscellaneous First Tier rates increased from 29.396 percent to 31.075 percent and the State Peace Officer / Firefighter rate increased from 45.371 percent to 48.845 percent. The 2019-20 operating budget base retirement cost increase funded by the state is \$39.3 million. The distribution is based on the 2013-14 pensionable payroll by campus as provided by the State Controller's Office.

- **2020-21 Base Budget Reduction**

Campus allocations are reduced by \$323.2 million for 2020-21 due to a \$299 million recurring reduction in state General Fund and an expected tuition revenue decrease of \$24.2 million due to changes in student enrollment patterns and behavior. (Further details on the estimated tuition revenue decrease are outlined in Attachment D.)

The base budget adjustment needed to address this funding shortfall has been allocated to campuses based on two methodologies:

1. A pro-rata reduction based on 2019-20 campus operating budgets, in other words, an across the board methodology. For calculation purposes, that is Attachment A, Column 1, excluding State University Grants, systemwide capital and infrastructure and campus-based fees; and
2. A budget reduction methodology acknowledging different levels of financial investment required to continue progress toward the elimination of equity gaps. Using federal Pell grant eligibility as a proxy, a reduction to each campus is based on the number of students that were not Pell grant eligible in 2018-19. Put another way, a campus with greater numbers of low-income students, underserved students and other disadvantaged students will retain more of its recurring funding than a campus with fewer of these students.

Each methodology was applied to one-half of the \$323.2 million budget shortfall. Attachment D, Columns 7 and 8, show the proportions used to determine the share of each campus's budget reduction. The reduction to Chancellor's Office/Systemwide Programs and Systemwide Provisions is attributed in full to the pro-rata reduction.

- **2020-21 State University Grant 5% Redistribution**

The expenditure adjustments for State University Grants (SUG) reflect the redistribution of five percent of the SUG pool to match up SUG allocations at campuses that have the highest relative share of students with an estimated family contribution (EFC) of \$0 to \$4,000. The total expenditure adjustment moves funding and expenditures between campuses based on the change in relative need. No campus' SUG allocation for 2020-21 is less than 95 percent of its 2019-20 total. Further details on SUG distribution by campus are outlined in Attachment C.

2020-21 Unfunded Expenditure Increases - (Not shown on Attachment A)

Unfortunately, but understandably, due to the state General Fund reduction and the anticipated reduction in tuition revenue for 2020-21, campuses will not receive new funding to help cover the \$46.5 million in anticipated mandatory cost increases as described below. As campuses revise and implement their long-term budget plans, it is important that these cost increases are acknowledged and included in those plans.

- **Employer-Paid Health Care Premiums**

Effective January 2020, the estimated annualized cost to fund employer-paid health care rate increases is \$26 million. The number of CSU employee participants and the difference between the old and new employer-paid contribution rates determine health care benefit cost increases. For additional information regarding January 2020 health premiums, please reference Human Resources Technical Letter, (HR/Benefits 2019-11).

- **Operations and Maintenance of New Facilities**

An unfunded increase of \$3.9 million is expected for regular operations and maintenance of new facilities, which include the cost of utilities, building maintenance, custodial, landscape, and administrative support. In 2020-21, the CSU is scheduled to open 202,880 new square feet of space. Expenditures are calculated at a rate of \$19.46 per square foot. More details on campus facilities included in this calculation are provided [online](#).

- **Retirement Benefits (above State Funded)**

Beginning with the 2014-15 fiscal year, a limit was placed on the state's obligation to adjust CSU retirement funding due to annual changes in CalPERS rates. While the state's obligation to adjust retirement funding continues (Government Code section 20814), the salary base applied to the incremental rate change is frozen at the CSU 2013-14 pensionable payroll level as reported by the State Controller's Office. For 2020-21, the projected unfunded retirement cost for annual CalPERS employer-paid rate adjustments that must be funded by the CSU is \$11.6 million. The campus expenditure is based on pensionable payroll in excess of the 2013-14 level funded by the state.

- **Minimum Wage Increase**

In January 2020, the California minimum wage increased from \$12/hour to \$13/hour. The estimated annualized cost of the increase on CSU campuses is \$5 million in the operating fund. Wages below the new rate are found in the excluded (E99) employee group that includes non-instructional student assistants and casual workers.

Operating Budget Revenues (Sources) - Attachment B

Attachment B summarizes the 2020-21 operating budget revenue sources by campus. Across the 23 campuses, tuition revenue is expected to decrease by \$24.2 million in 2020-21. The gross tuition shown in Column 1 reflects this decrease based on changes in enrollment patterns and behavior from 2018-19 to 2019-20 [see Attachment D for more detail]. Column 2 includes 2020-21 other fees and match those used in 2019-20 final budget memo [B 2019-02]. Finally, General Fund allocations in Column 3 balance each campus' total 2020-21 Gross Operating Budget.

2020-21 State University Grants - Attachment C

The State University Grant (SUG) program provides need-based awards to eligible undergraduate and graduate/postbaccalaureate students. It is important to note that each campus's operating fund revenue is adjusted to match the required level of SUG expenditures for that campus each year. SUG funding is a finite resource and more students are eligible for SUG than there is available funding. Also, the relative share of SUG-eligible students rises and falls at each campus over time. As a result, an annual reallocation of a small portion of SUG funding among campuses is necessary to ensure that SUG-eligible students with the greatest financial need receive a SUG award. Without this annual reallocation, the CSU would find it increasingly difficult to meet this important financial aid objective.

The total SUG allocation of \$701 million in the final 2020-21 operating budget has not changed from 2019-20. Preliminary budget planning and communication with campuses set a minimum expectation for all campuses of 95 percent of their 2019-20 SUG allocations.

As changes in student enrollment and financial aid demographics change over time and by campus, five percent of the total SUG pool is redistributed to campuses with the highest proportion of students with the greatest financial need. This re-allocation of the total SUG pool (just over \$35 million) addresses these changes in relative share of students on each campus that have an Expected Family Contribution (EFC) of \$0 to \$4,000. If a campus' share of total need is above 95 percent of its past year allocation, that campus will receive a portion of the \$35 million being reallocated.

Questions about the SUG distribution process may be directed to the System Budget Office or to Dean Kulju, Director of Financial Aid, at (562) 951-4737 or by email at dkulju@calstate.edu.

Reference Information - Attachment D

Attachment D includes information for three reference categories:

- **Enrollment**
 - 2020-21 resident enrollment targets
 - Estimated 2020-21 non-resident enrollment based on 2019-20 actual enrollment
 - Total budgeted FTES for 2020-21

- **Tuition**
 - Gross tuition revenue from Coded Memo B 2019-02 used to make final budget reductions for 2020-21
 - Estimated changes in tuition revenue based on actual changes in campus enrollment patterns and student behavior from 2018-19 to 2019-20, including changes in average unit

- load, changing proportions of undergraduate and graduate students, part-time to full-time student ratios, as well as changes in nonresident enrollment¹
- 2020-21 Estimated Gross Tuition Revenue by Campus after adjustments. This matches Attachment B, Column 1

- **Final Budget Reduction Methodologies**
 - Each campus's percentage share of the 2019-20 Total Operating Budget, excluding SUG, systemwide capital and infrastructure and campus-based fees
 - Each campus' percentage share of non-Pell grant eligible students enrolled in 2018-19

¹ Non-resident students are charged systemwide tuition (i.e., \$5,742 per year for a full-time student), and this is a factor in the annual systemwide budget allocation methodology. However, the per-unit supplemental tuition assessed to non-resident students is not a factor in the annual system allocation methodology.

**ATTACHMENT A - Operating Budget Expenditures (Uses)
2020-21 Final Budget Allocations**

**Coded Memo B 2020-01
July 13, 2020**

	(1)	(2)	(3)	(4)	(5)
	2019-20 Gross Operating Budget	2019-20 State- Funded Retirement Adjustment	2020-21 Base Budget Reduction	2020-21 State University Grant 5% Redistribution	2020-21 Gross Operating Expenditures
	<i>(Coded Memo B 2019-02)</i>			<i>(Attach. C, Col. 4)</i>	<i>(Sum Cols. 1-4)</i>
Bakersfield	\$148,864,309	\$786,000	(\$6,147,909)	\$1,119,600	\$144,622,000
Channel Islands	131,602,610	720,000	(5,769,910)	(51,700)	126,501,000
Chico	252,298,432	1,506,000	(12,638,232)	(859,200)	240,307,000
Dominguez Hills	198,625,452	1,003,000	(7,520,852)	1,703,400	193,811,000
East Bay	216,847,961	1,337,000	(9,233,561)	(156,400)	208,795,000
Fresno	329,240,032	1,777,000	(13,599,332)	275,300	317,693,000
Fullerton	477,594,661	2,757,000	(23,606,061)	(565,600)	456,180,000
Humboldt	148,171,910	1,002,000	(5,708,210)	(650,700)	142,815,000
Long Beach	491,412,936	2,935,000	(21,774,736)	479,800	473,053,000
Los Angeles	344,336,639	1,710,000	(12,340,039)	(336,600)	333,370,000
Maritime	47,687,076	277,000	(2,024,276)	(91,800)	45,848,000
Monterey Bay	130,165,283	695,000	(5,612,283)	(269,000)	124,979,000
Northridge	480,028,096	2,866,000	(21,151,296)	(663,800)	461,079,000
Pomona	330,202,842	1,856,000	(17,157,142)	1,847,300	316,749,000
Sacramento	375,840,737	2,126,000	(17,806,137)	950,400	361,111,000
San Bernardino	262,304,808	1,531,000	(10,022,508)	(766,300)	253,047,000
San Diego	508,150,096	2,891,000	(28,856,796)	483,700	482,668,000
San Francisco	408,877,659	2,779,000	(22,265,659)	735,000	390,126,000
San Jose	427,066,682	2,629,000	(21,177,882)	(1,952,800)	406,565,000
San Luis Obispo	368,538,268	2,340,000	(21,037,968)	(637,300)	349,203,000
San Marcos	191,317,052	1,070,000	(9,238,752)	359,700	183,508,000
Sonoma	136,430,783	1,050,000	(7,567,783)	(480,000)	129,433,000
Stanislaus	141,656,447	817,000	(5,697,647)	(471,800)	136,304,000
Campus Total	\$6,547,260,771	\$38,460,000	(\$307,954,971)	\$1,200	\$6,277,767,000
Chancellor's Office & Systemwide Programs	159,902,253	820,000	(9,475,253)		151,247,000
Center for California Studies	4,646,300	17,000	(300)		4,663,000
Summer Arts	673,800		200		674,000
Systemwide Provisions	93,771,360		(5,778,160)	(1,200)	87,992,000
Systemwide Capital & Infrastructure	340,559,516		484		340,560,000
CSU System Total	\$7,146,814,000	\$39,297,000	(\$323,208,000)	\$0	\$6,862,903,000

**ATTACHMENT B - Operating Budget Revenues (Sources)
2020-21 Final Budget Allocations**

	(1)	(2)	(3)	(4)
	2020-21 Gross Tuition	2020-21 Other Fees	2020-21 General Fund	2020-21 Gross Operating Revenues
	<i>(Attach. D, Col. 6)</i>	<i>(Coded Memo B 2019-02, Attach. D)</i>	<i>(Col. 4 - Cols. [1 + 2])</i>	<i>(Attach. A, Col. 5)</i>
Bakersfield	\$52,814,000	\$8,272,000	\$83,536,000	\$144,622,000
Channel Islands	37,598,000	3,369,000	85,534,000	126,501,000
Chico	92,269,000	16,200,000	131,838,000	240,307,000
Dominguez Hills	77,720,000	12,698,000	103,393,000	193,811,000
East Bay	84,987,000	22,152,000	101,656,000	208,795,000
Fresno	133,279,000	15,960,000	168,454,000	317,693,000
Fullerton	204,649,000	42,620,000	208,911,000	456,180,000
Humboldt	46,687,000	10,548,000	85,580,000	142,815,000
Long Beach	204,614,000	41,387,000	227,052,000	473,053,000
Los Angeles	125,752,000	27,109,000	180,509,000	333,370,000
Maritime	7,371,000	4,034,000	34,443,000	45,848,000
Monterey Bay	38,520,000	5,081,000	81,378,000	124,979,000
Northridge	191,721,000	36,936,000	232,422,000	461,079,000
Pomona	126,672,000	32,074,000	158,003,000	316,749,000
Sacramento	156,826,000	19,179,000	185,106,000	361,111,000
San Bernardino	101,215,000	22,108,000	129,724,000	253,047,000
San Diego	195,905,000	88,709,000	198,054,000	482,668,000
San Francisco	169,418,000	40,780,000	179,928,000	390,126,000
San Jose	168,749,000	64,179,000	173,637,000	406,565,000
San Luis Obispo	117,480,000	89,893,000	141,830,000	349,203,000
San Marcos	61,694,000	21,489,000	100,325,000	183,508,000
Sonoma	49,338,000	6,966,000	73,129,000	129,433,000
Stanislaus	52,148,000	7,341,000	76,815,000	136,304,000
Campus Total	\$2,497,426,000	\$639,084,000	\$3,141,257,000	\$6,277,767,000
Chancellor's Office & Systemwide Programs	2,948,000		148,299,000	151,247,000
Center for California Studies			4,663,000	4,663,000
Summer Arts	639,000		35,000	674,000
Systemwide Provisions			87,992,000	87,992,000
Systemwide Capital & Infrastructure			340,560,000	340,560,000
CSU System Total	\$2,501,013,000	\$639,084,000	\$3,722,806,000	\$6,862,903,000

**ATTACHMENT C - 2020-21 State University Grants
2020-21 Final Budget Allocations**

	(1)	(2)	(3)	(4)	(5)	Data Points for Reference		
	2019-20 SUG <i>(Coded Memo B 2019-02, Attach. E)</i>	2020-21 Preliminary Budget SUG <i>(95% of 2019-20 SUG)</i>	Redistribution of 5% <i>(based on change in relative need)</i>	2020-21 SUG Adjustment <i>(Cols. 2+3 - Col. 1)</i>	2020-21 Final Budget SUG <i>(Cols. 2 + 3)</i>	% of SUG Eligible Population 2019-20	% of SUG Eligible Population 2020-21	2020-21 SUG Total as a % of Prior Year <i>(Col. 5 / Col. 1)</i>
Bakersfield	\$17,396,400	\$16,526,600	\$1,989,400	\$1,119,600	\$18,516,000	2.49%	2.69%	106%
Channel Islands	9,651,700	9,169,100	430,900	(51,700)	9,600,000	1.39%	1.38%	99%
Chico	24,002,200	22,802,100	340,900	(859,200)	23,143,000	3.45%	3.31%	96%
Dominguez Hills	30,272,600	28,759,000	3,217,000	1,703,400	31,976,000	4.37%	4.65%	106%
East Bay	21,797,400	20,707,500	933,500	(156,400)	21,641,000	3.11%	3.11%	99%
Fresno	42,563,700	40,435,500	2,403,500	275,300	42,839,000	6.15%	6.17%	101%
Fullerton	55,702,600	52,917,500	2,219,500	(565,600)	55,137,000	8.03%	7.92%	99%
Humboldt	13,020,700	12,369,700	300	(650,700)	12,370,000	1.83%	1.74%	95%
Long Beach	56,366,200	53,547,900	3,298,100	479,800	56,846,000	8.08%	8.19%	101%
Los Angeles	56,757,600	53,919,700	2,501,300	(336,600)	56,421,000	8.19%	8.11%	99%
Maritime	1,846,800	1,754,500	500	(91,800)	1,755,000	0.16%	0.15%	95%
Monterey Bay	10,529,000	10,002,500	257,500	(269,000)	10,260,000	1.50%	1.47%	97%
Northridge	64,226,800	61,015,500	2,547,500	(663,800)	63,563,000	9.31%	9.13%	99%
Pomona	34,483,700	32,759,500	3,571,500	1,847,300	36,331,000	4.97%	5.27%	105%
Sacramento	46,019,600	43,718,600	3,251,400	950,400	46,970,000	6.63%	6.78%	102%
San Bernardino	34,806,300	33,066,000	974,000	(766,300)	34,040,000	4.91%	4.88%	98%
San Diego	40,236,300	38,224,500	2,495,500	483,700	40,720,000	5.76%	5.87%	101%
San Francisco	44,810,000	42,569,500	2,975,500	735,000	45,545,000	6.42%	6.57%	102%
San Jose	39,063,800	37,110,600	400	(1,952,800)	37,111,000	5.62%	5.13%	95%
San Luis Obispo	12,761,300	12,123,200	800	(637,300)	12,124,000	1.29%	1.20%	95%
San Marcos	17,583,300	16,704,100	1,238,900	359,700	17,943,000	2.54%	2.59%	102%
Sonoma	9,614,000	9,133,300	700	(480,000)	9,134,000	1.28%	1.26%	95%
Stanislaus	17,436,800	16,565,000	400,000	(471,800)	16,965,000	2.52%	2.43%	97%
Campus Total	\$700,948,800	\$665,901,400	\$35,048,600	\$1,200	\$700,950,000	100%	100%	100%

**ATTACHMENT D - Reference Information
2020-21 Final Budget Allocations**

	Enrollment			Tuition			Reduction Methodology	
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
	2020-21 Resident FTES Target	2020-21 Non-resident FTES ¹	2020-21 Total FTES	2019-20 Gross Tuition Revenue	Tuition Adjustment from Change in Enrollment Patterns	2020-21 Est. Gross Tuition Revenue	% of 2019-20 Operating Budget	% of 2018-19 Non-Pell Eligible Students
	<i>(Sum Col. 1-2)</i>			<i>(Coded Memo B 2019-02, Attach. D, Cols. 5+7)</i>			<i>(Excluding SUG & Campus Fees)</i>	
Bakersfield	8,242	230	8,472	\$53,187,000	(\$373,000)	\$52,814,000	2.3%	1.6%
Channel Islands	6,135	64	6,199	37,659,000	(61,000)	37,598,000	2.2%	1.5%
Chico	15,560	377	15,937	96,083,000	(3,814,000)	92,269,000	3.9%	4.1%
Dominguez Hills	11,473	158	11,631	76,456,000	1,264,000	77,720,000	2.8%	1.9%
East Bay	12,522	697	13,219	83,523,000	1,464,000	84,987,000	3.2%	2.7%
Fresno	19,875	667	20,542	130,243,000	3,036,000	133,279,000	4.9%	3.6%
Fullerton	29,517	1,374	30,891	207,982,000	(3,333,000)	204,649,000	6.9%	8.0%
Humboldt	7,603	358	7,961	46,904,000	(217,000)	46,687,000	2.3%	1.3%
Long Beach	29,687	1,288	30,975	207,351,000	(2,737,000)	204,614,000	7.2%	6.6%
Los Angeles	18,500	489	18,989	130,097,000	(4,345,000)	125,752,000	4.8%	3.0%
Maritime	1,418	40	1,458	6,710,000	661,000	7,371,000	0.8%	0.5%
Monterey Bay	6,128	307	6,435	37,188,000	1,332,000	38,520,000	2.1%	1.4%
Northridge	27,833	1,336	29,169	196,921,000	(5,200,000)	191,721,000	6.9%	6.5%
Pomona	19,228	990	20,218	125,454,000	1,218,000	126,672,000	4.8%	6.1%
Sacramento	23,771	676	24,447	163,904,000	(7,078,000)	156,826,000	5.7%	5.6%
San Bernardino	15,889	620	16,509	103,673,000	(2,458,000)	101,215,000	3.8%	2.6%
San Diego	28,016	4,557	32,573	192,571,000	3,334,000	195,905,000	6.9%	11.5%
San Francisco	24,582	1,502	26,084	170,077,000	(659,000)	169,418,000	5.9%	8.2%
San Jose	23,316	2,707	26,023	170,625,000	(1,876,000)	168,749,000	5.9%	7.5%
San Luis Obispo	17,275	3,159	20,434	117,893,000	(413,000)	117,480,000	4.9%	8.6%
San Marcos	9,745	362	10,107	67,831,000	(6,137,000)	61,694,000	2.8%	3.1%
Sonoma	8,429	103	8,532	48,430,000	908,000	49,338,000	2.2%	2.6%
Stanislaus	8,012	56	8,068	50,829,000	1,319,000	52,148,000	2.1%	1.5%
Campus Total	372,756	22,117	394,873	\$2,521,591,000	(\$24,165,000)	\$2,497,426,000	95.3%	100.0%
Chancellor's Office & Systemwide Programs ²	1,319	34	1,353	2,948,000		2,948,000	2.9%	
Summer Arts	56	3	59	639,000		639,000		
Systemwide Provisions							1.8%	
CSU System Total	374,131	22,154	396,285	\$2,525,178,000	(\$24,165,000)	\$2,501,013,000	100%	100%

¹Equal to actual 2019-20 nonresident students, campus reported.

²Reported Systemwide Programs revenue is for International Programs (660 FTES) and CalStateTEACH (659 FTES).



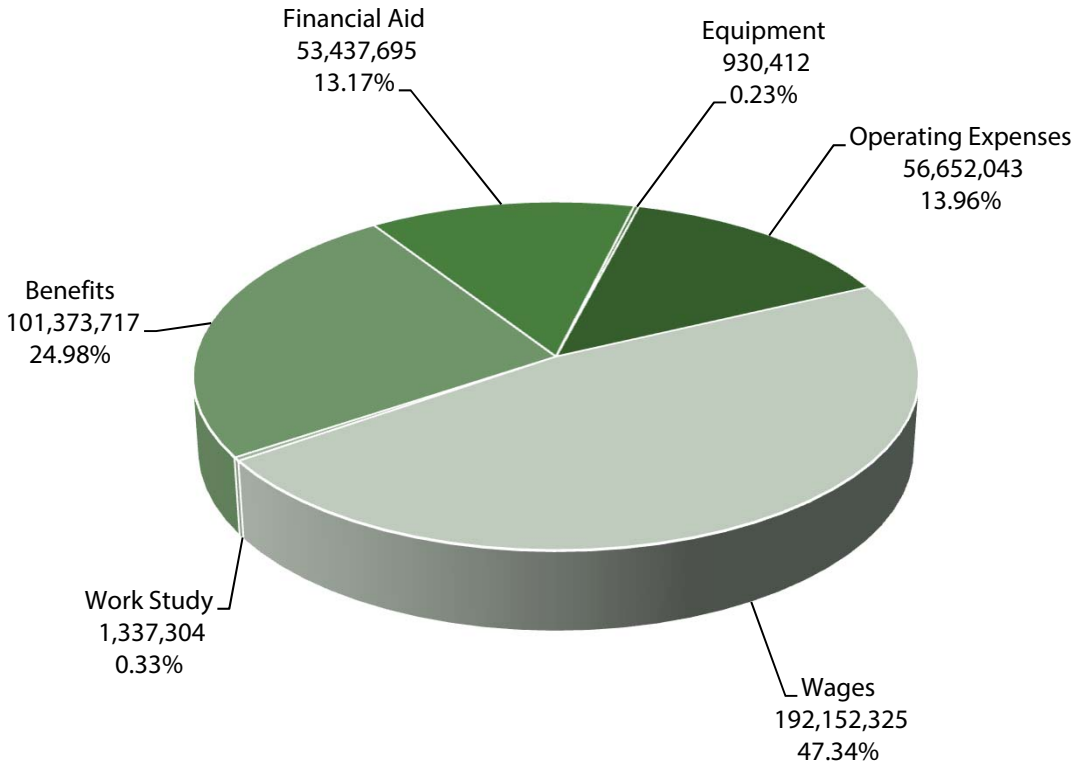
4. 2019-20
SACRAMENTO STATE
OPERATING FUND –
PRIOR YEAR 2019-20

SACRAMENTO STATE

GENERAL OPERATING FUND ACTUAL EXPENSES

FY 2019-20

2019-20 Actual Expenses



Wages
 Work Study
 Benefits
 Financial Aid
 Equipment
 Operating Expenses

**Totals do not include encumbrances or expenditure adjustments
Data from Year End SAM06 Report**

DIVISIONAL ALLOCATIONS

CAMPUS DIVISION SUMMARY

FY 2019-20

	FTE	Amount
Prior Year Carry Forward Balance		\$15,783,431

Sources (Budget)		
Initial Allocations		179,831,420
Prior Year Encumbrance Allocations		4,609,065
One-Time Allocations from University Reserves		7,634,296
Centrally Funded Compensation Increases		4,263,625
CO Cash Posting Orders		1,311,886
Release Time		1,826,555
Benefits Allocations		100,528,015
Miscellaneous Budget Transfers		4,660,317
Revenue from Various Sources		19,976,247
Total Sources (Budget)		\$324,641,426

Uses (Expenditures) by Division		
Academic Affairs	1653.73	200,298,962
Administration & Business Affairs*	391.97	46,890,965
Athletics	99.45	16,202,677
Division of the President	38.58	7,611,570
Division of Inclusive Excellence	7.91	1,223,144
Information Resources & Technology	113.26	17,555,725
Public Affairs & Advocacy	5.07	804,106
Student Affairs	280.70	25,584,083
University Advancement	40.38	6,332,319
Restricted Balances	0.12	39,694
Total Uses (Expenditures) by College	2631.18	\$322,543,243

Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	2595.25	190,114,528
Work Study	35.85	953,245
Benefits Group	0.00	100,568,240
Communications	0.00	627,446
Utilities Group	0.00	17
Travel	0.00	1,216,682
Library Acquisitions	0.00	1,118,304
Financial Aid	0.00	5,757,617
Contractual Services Group	0.00	1,572,629

DIVISIONAL ALLOCATIONS

CAMPUS DIVISION SUMMARY

FY 2019-20

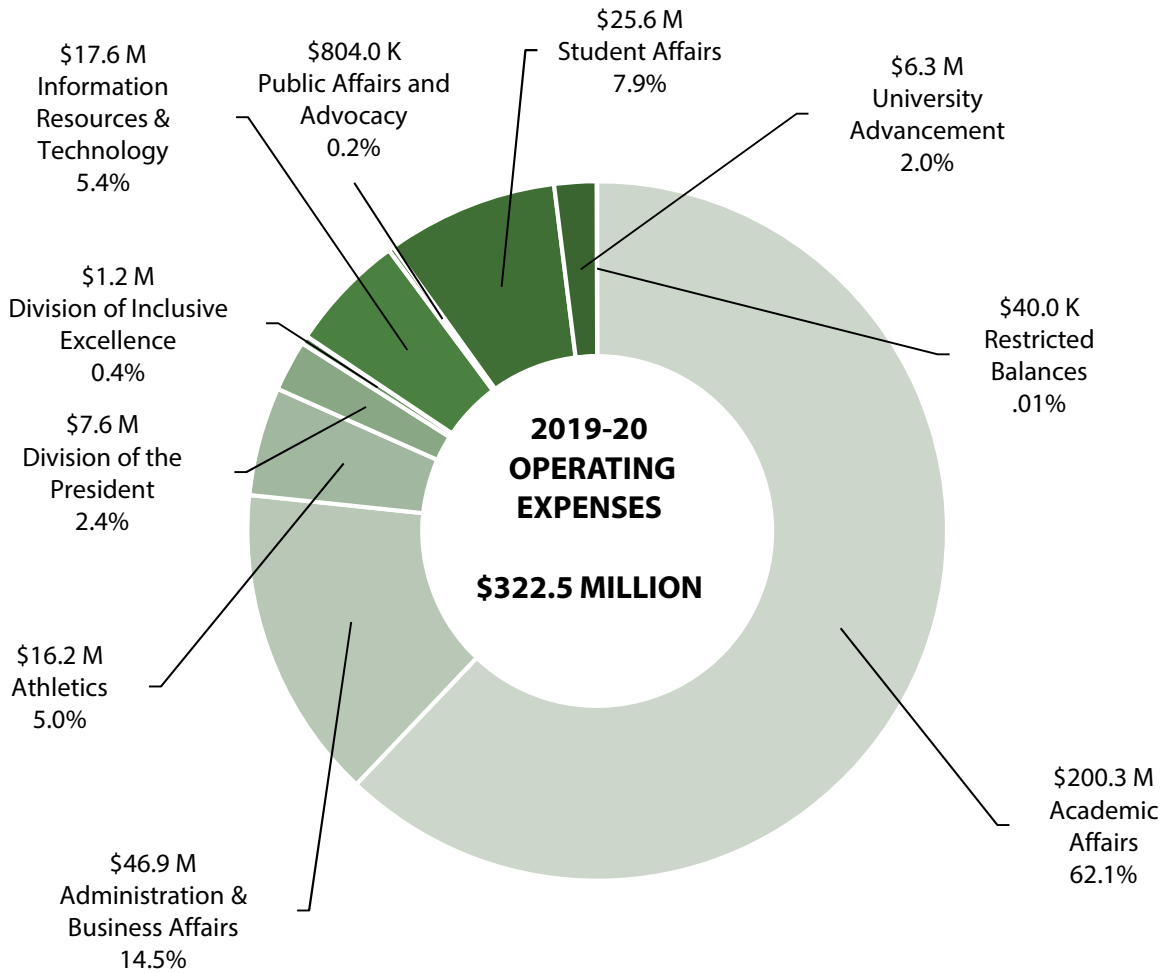
Information Technology Costs	0.00	3,457,098
Services from Other Funds/Agencies Group	0.00	1,562,173
Equipment Group	0.00	855,703
Misc. Operating Expenses	0.00	11,608,591
Operating Transfers Out	0.00	2,958,860
Expenditure Adjustments	0.00	172,111
Total Uses (Expenditures) by Expense Type	2631.10	\$322,543,243

Budget Balance Available	
Prior Year Carry Forward Balance	15,783,431
Total Sources (Budget)	324,641,426
Total Uses (Expenses)	(322,543,243)
Year-End Encumbrances	(3,813,687)
Budget Balance Available	\$14,067,926

OPERATING FUND

EXPENDITURES BY DIVISION & EXPENSE CATEGORY

FY 2019-20



2019-20 USES (EXPENDITURES) BY CATEGORY

Regular Salaries and Wages
 Benefits Group
 Other Expenses



OPERATING FUND

BY DIVISION & SOURCE/EXPENSE CATEGORY

FY 2019-20

	Academic Affairs	Administration & Business Affairs	Athletics	Division of the President	Division of Inclusive Excellence
SOURCES					
Initial Allocations	118,772,108	21,213,452	4,985,094	4,876,818	1,292,141
Prior Year Carry Forward Balance	8,141,406	3,842,916	-	140,843	
Prior Year Encumbrance Allocations	1,172,480	1,425,430	65,731	275,045	15,312
One-Time Allocations	5,910,000	337,296	-	1,387,000	
Compensation Increases	2,958,876	363,459	161,596	56,552	19,795
Other On-Campus Allocations (Misc, CPOs)	965,830	228,412	-	32,190	
Release Time	1,686,867	-	-	62,712	
Benefits Allocations	64,401,067	14,810,911	3,806,167	1,672,474	395,846
Miscellaneous Budget Transfers	4,103,019	82,707	10,068	(73,356)	(38,391)
Alternate Fund Allocations	2,209,953	9,093,776	5,023,470	15,125	
TOTAL SOURCES	210,321,606	51,398,360	14,052,126	8,445,403	1,684,703
EXPENSE CATEGORY					
Regular Salaries and Wages	126,578,567	24,264,914	7,230,524	3,138,652	730,279
Work Study	424,753	30,250	30,680	16,464	
Benefits Group	64,438,476	14,813,367	3,806,167	1,672,474	395,846
Communications	633	49,807		2,326	
Utilities Group		17			
Travel	724,161	155,085	10	45,475	19,510
Library Acquisitions	1,118,304				
Financial Aid	750,000		5,005,379	300	
Contractual Services Group	333,891	906,540			11,695
Information Technology Costs	916,887	414,127	17,334	209,610	14,086
Services from Other Funds/Agencies Group	601,921	413,436	6,119	54,448	17,486
Equipment Group	428,386	424,846		1,713	
Misc. Operating Expenses	3,633,061	4,385,281		843,454	
Operating Transfers Out	357,063	975,143	446	1,626,654	34,240
Expenditure Adjustments	(7,142)	58,153	106,018		
TOTAL EXPENSES (\$)	200,298,962	46,890,965	16,202,677	7,611,570	1,223,144
BUDGET BALANCE AVAILABLE					
Total Sources (Budget)	210,321,606	51,398,360	14,052,126	8,445,403	1,684,703
Total Uses (Expenses)	(200,298,962)	(46,890,965)	(16,202,677)	(7,611,570)	(1,223,144)
Year-End Encumbrances	(1,093,418)	(1,542,044)	(64,934)	(268,819)	-
BUDGET BALANCE AVAILABLE	8,929,226	2,965,351	(2,215,485)	565,015	461,560

OPERATING FUND

BY DIVISION & SOURCE/EXPENSE CATEGORY

FY 2019-20

	Information Resources & Technology	Public Affairs & Advocacy	Student Affairs	University Advancement	Restricted Balances	Total
SOURCES						
Initial Allocations	8,794,222	528,107	15,321,404	4,048,074		179,831,420
Prior Year Carry Forward Balance	1,410,785	49,103	1,819,982	372,671	5,725	15,783,431
Prior Year Encumbrance Allocations	1,021,008	28,370	177,837	427,573	280	4,609,065
One-Time Allocations						7,634,296
Compensation Increases	182,720	12,577	421,923	86,127		4,263,625
Other On-Campus Allocations (Misc, CPOs)			48,192		37,262	1,311,886
Release Time			76,976			1,826,555
Benefits Allocations	5,089,093	245,862	8,194,115	1,912,479		100,528,015
Miscellaneous Budget Transfers	328,639	3,875	118,856	124,900		4,660,317
Alternate Fund Allocations	2,394,551	79	1,239,047	245		19,976,247
TOTAL SOURCES	19,221,018	867,972	27,418,333	6,972,068	43,267	340,424,857
EXPENSE CATEGORY						
Regular Salaries and Wages	9,261,376	488,539	14,796,273	3,603,503	21,901	190,114,528
Work Study	6,000	5,535	415,747	23,815		953,245
Benefits Group	5,089,093	245,862	8,194,159	1,912,479	318	100,568,240
Communications	573,630	21	1,622	8	(600)	627,446
Utilities Group						17
Travel	64,940	11,602	151,095	43,800	1,003	1,216,682
Library Acquisitions						1,118,304
Financial Aid			1,938			5,757,617
Contractual Services Group	(98,861)	25,000	215,105	179,345	(86)	1,572,629
Information Technology Costs	1,316,013		366,027	203,015		3,457,098
Services from Other Funds/Agencies Group	123,028	5,137	266,102	74,163	332	1,562,173
Equipment Group			405	353		855,703
Misc. Operating Expenses	1,220,506	22,409	1,147,515	304,852	16,826	11,573,904
Operating Transfers Out						2,993,547
Expenditure Adjustments			28,096	(13,014)		172,111
TOTAL EXPENSES (\$)	17,555,725	804,106	25,584,083	6,332,319	39,694	322,543,243
BUDGET BALANCE AVAILABLE						
Total Sources (Budget)	19,221,018	867,972	27,418,333	6,972,068	43,267	340,424,857
Total Uses (Expenses)	(17,555,725)	(804,106)	(25,584,083)	(6,332,319)	(39,694)	(322,543,243)
Year-End Encumbrances	(536,142)	(16,276)	(208,022)	(84,032)	-	(3,813,687)
BUDGET BALANCE AVAILABLE	1,129,151	47,590	1,626,228	555,717	3,574	14,067,926

OPERATING FUND

SALARIES FOR CAMPUS DIVISIONS

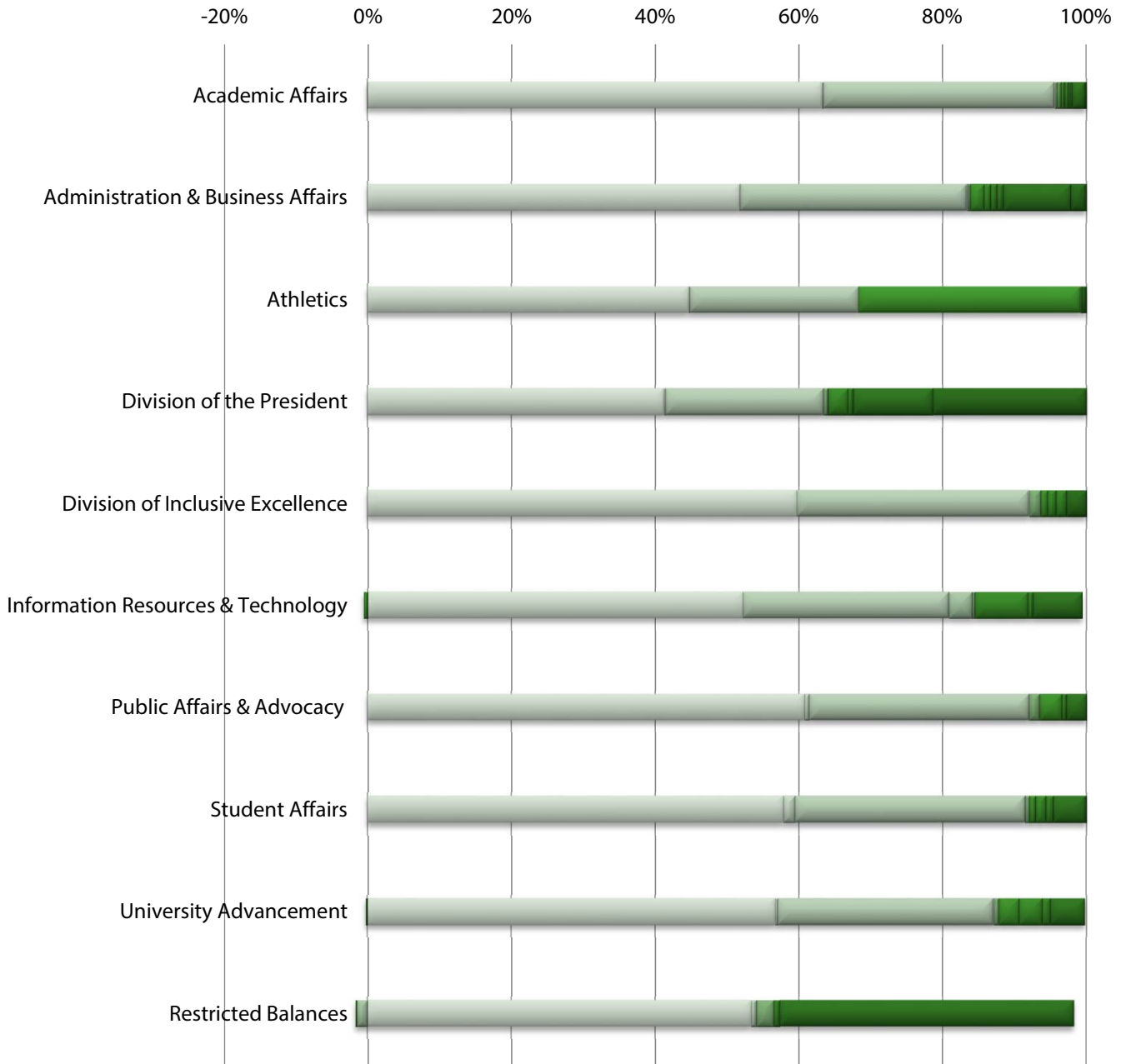
FY 2019-20

Division	FIRMS Obj Code 601100		FIRMS Obj Code 601103		FIRMS Obj Code 601201		FIRMS Obj Code 601300		FIRMS Obj Code 601301		FIRMS Obj Code 601303		FIRMS Obj Code 601304		Total	
	Academic Salaries		Graduate Assistant		Management and Supervisory		Support Staff Salaries		Overtime		Student Assistant		Teaching Associates			
	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE	\$ Amount	Annualized FTE
Academic Affairs	100,447,248	1,191.08	219,343	7.47	6,004,771	40.34	17,519,975	322.40	38,524	0.00	1,542,081	55.28	806,624.54	21.24	126,578,567	1,637.82
Admin & Business Affairs	67,382	0.22			5,446,460	49.53	16,985,809	311.32	974,328	0.00	790,936	29.56			24,264,914	390.63
Athletics	3,398,374	44.24			1,992,993	14.06	1,709,072	35.41	11,007	0.00	119,079	4.53			7,230,524	98.23
Division of the President	360	0.00			1,406,915	9.19	1,627,607	24.92			103,770	3.82			3,138,652	37.93
Division of Inclusive Excellence	12,108	0.20			603,586	5.60	113,983	2.11	602	0.00					730,279	7.91
Info Resources & Technology					1,647,003	12.23	7,252,355	87.78	4,552	0.00	357,465	13.04			9,261,376	113.05
Public Affairs & Advocacy					379,132	2.65	108,809	2.19			598	0.02			488,539	4.87
Student Affairs	260,148	2.56			3,329,787	32.95	10,020,286	186.36	19,681	0.00	1,166,372	43.35			14,796,273	265.23
University Advancement					2,172,924	16.70	1,405,852	21.84	240	0.00	24,486	0.91			3,603,503	39.46
Restricted Balances	21,901	0.12													21,901	0.12
TOTAL	104,207,520	1,238.42	219,343	7.47	22,983,571	183.24	56,743,748	994.34	1,048,935	0	4,104,787	150.52	806,625	21.24	190,114,528	2,595.25

OPERATING FUND

EXPENSE CATEGORIES BY DIVISION

FY 2019-20



- Regular Salaries and Wages
- Work Study
- Benefits Group
- Communications
- Utilities Group
- Travel
- Library Acquisitions
- Financial Aid
- Contractual Services Group
- Information Technology Costs
- Services from Other Funds/Agencies Group
- Equipment Group
- Misc. Operating Expenses
- Operating Transfers Out
- Expenditure Adjustments

OPERATING FUND

MULTI-YEAR SUMMARY

For Campus Divisions

CAMPUS DIVISION	Description	%	2016-17	%	2017-18	%	2018-19	%	2019-20*	%	2020-21	
Academic Affairs	Prior Year Carryover	127%	9,853,604	92%	9,080,444	80%	7,270,478	112%	8,141,406	110%	8,929,226	
	Prior Year Encumbrances	111%	934,644	138%	1,286,426	102%	1,317,002	89%	1,172,480	93%	1,093,418	
	Initial Baseline	100%	96,051,529	108%	104,030,017	105%	109,709,115	108%	118,772,108	92%	109,787,681	
	Misc Budget Entries	121%	64,755,267	112%	72,690,274	109%	79,022,873		82,235,612			
	Year End Budget	109%	171,595,044	109%	187,087,161	105%	197,319,467		210,321,606			
	Year End Expenditures	110%	(161,228,174)	111%	(178,499,682)	106%	(189,565,852)		(200,298,962)			
	Year End Encumbrances	137%	(1,286,426)	102%	(1,317,002)	89%	(1,172,079)		(1,093,418)			
	Budget Balance Available	92%	9,080,444	80%	7,270,478	91%	6,581,536		8,929,226			
	Administration & Business Affairs <i>(includes Special Projects)</i>	Prior Year Carryover	54%	1,751,095	150%	2,634,318	114%	2,996,333	128%	3,842,916	77%	2,965,351
		Prior Year Encumbrances	182%	1,300,874	77%	1,004,038	186%	1,871,226	76%	1,425,430	108%	1,542,044
Initial Baseline		102%	16,075,903	105%	16,835,363	106%	17,788,879	119%	21,213,452	92%	19,459,596	
Misc Budget Entries		105%	19,496,497	126%	24,498,915	203%	49,701,593		24,916,561			
Year End Budget		101%	38,624,369	116%	44,972,634	161%	72,358,031		51,398,360			
Year End Expenditures		97%	(33,997,420)	117%	(39,734,194)	168%	(66,817,147)		(46,890,965)			
Year End Encumbrances		77%	(1,004,038)	186%	(1,871,226)	75%	(1,399,324)		(1,542,044)			

OPERATING FUND MULTI-YEAR SUMMARY For Campus Divisions

CAMPUS DIVISION	Description	%	2016-17	%	2017-18	%	2018-19	%	2019-20*	%	2020-21
	Budget Balance Available	207%	3,622,911	93%	3,367,214	123%	4,141,560		2,965,351		
Athletics	Prior Year Carryover	n/a	(87)	n/a	0	n/a	0	n/a	-	n/a	-
	Prior Year Encumbrances	n/a	87	n/a	5,000	687%	34,333	191%	65,731	99%	64,934
	Initial Baseline	100%	3,124,619	108%	3,384,207	111%	3,757,977	133%	4,985,094	93%	4,648,181
	Misc Budget Entries	119%	5,369,635	98%	5,283,147	156%	8,255,061		9,001,301		
	Year End Budget	111%	8,494,254	102%	8,672,354	139%	12,047,371		14,052,126		
	Year End Expenditures	111%	(8,489,254)	107%	(9,050,847)	169%	(15,308,257)		(16,202,677)		
	Year End Encumbrances	n/a	(5,000)	n/a	(34,333)	191%	(65,731)		(64,934)		
	Budget Balance Available	n/a	0	n/a	(412,826)	806%	(3,326,616)		(2,215,485)		
Division of Inclusive	Prior Year Carryover	n/a	-	n/a	-	n/a	-	n/a	-	n/a	461,560
	Prior Year Encumbrances	n/a	-	n/a	-	n/a	-	n/a	15,312	0%	-
	Initial Baseline	n/a	-	n/a	-	n/a	-	n/a	1,292,141	99%	1,285,572
	Misc Budget Entries	n/a	-	n/a	-	n/a	-		377,251		
	Year End Budget	n/a	-	n/a	-	n/a	-		1,684,703		
	Year End Expenditures	n/a	-	n/a	-	n/a	-		(1,223,144)		

OPERATING FUND MULTI-YEAR SUMMARY For Campus Divisions

CAMPUS DIVISION	Description	%	2016-17	%	2017-18	%	2018-19	%	2019-20*	%	2020-21
	Year End										
	Encumbrances	n/a	-	n/a	-	n/a	-	n/a	-	n/a	-
	Budget Balance										
	Available	n/a	-	n/a	-	n/a	-	n/a	461,560	n/a	-
Division of the President											
	Prior Year Carryover	75%	491,585	33%	160,371	97%	154,760	91%	140,843	401%	565,015
	Prior Year Encumbrances	192%	9,276	504%	46,730	515%	240,837	114%	275,045	98%	268,819
	Initial Baseline	107%	1,420,769	125%	1,775,254	86%	1,531,379	318%	4,876,818	89%	4,345,598
	Misc Budget Entries	144%	751,212	79%	596,974	656%	3,915,921	n/a	3,152,697	n/a	-
	Year End Budget	106%	2,672,842	97%	2,579,329	227%	5,842,896	n/a	8,445,403	n/a	-
	Year End Expenditures	115%	(2,269,760)	99%	(2,237,717)	226%	(5,048,822)	n/a	(7,611,570)	n/a	-
	Year End Encumbrances	103%	(46,730)	254%	(118,647)	221%	(261,639)	n/a	(268,819)	n/a	-
	Budget Balance										
	Available	72%	356,353	63%	222,965	239%	532,435	n/a	565,015	n/a	-
Human Resources											
	Prior Year Carryover	60%	346,931	0%	1,335	8107%	108,229	n/a	-	n/a	-
	Prior Year Encumbrances	225%	231,642	86%	198,647	77%	153,189	n/a	-	n/a	-
	Initial Baseline	102%	2,081,513	105%	2,186,413	103%	2,260,841	n/a	-	n/a	-
	Misc Budget Entries	100%	1,850,547	110%	2,026,424	115%	2,328,041	n/a	-	n/a	-
	Year End Budget	99%	4,510,633	98%	4,412,820	110%	4,850,300	n/a	-	n/a	-

OPERATING FUND MULTI-YEAR SUMMARY For Campus Divisions

CAMPUS DIVISION	Description	%	2016-17	%	2017-18	%	2018-19	%	2019-20*	%	2020-21
	Year End Expenditures	108%	(4,310,650)	96%	(4,151,402)	109%	(4,525,669)		-		
	Year End Encumbrances	86%	(198,647)	77%	(153,189)	19%	(28,795)		-		
	Budget Balance Available	0%	1,335	8107%	108,229	273%	295,835		-		
Information Resources &	Prior Year Carryover	-612%	1,170,571	64%	750,877	149%	1,116,521	126%	1,410,785	80%	1,129,151
	Prior Year Encumbrances	51%	586,055	207%	1,211,011	78%	949,252	108%	1,021,008	53%	536,142
	Initial Baseline	101%	7,487,006	102%	7,641,990	108%	8,283,914	106%	8,794,222	96%	8,414,598
	Misc Budget Entries	101%	6,899,088	118%	8,169,983	92%	7,496,725		7,995,003		
	Year End Budget	107%	16,142,720	110%	17,773,861	100%	17,846,412		19,221,018		
	Year End Expenditures	107%	(14,180,832)	111%	(15,708,088)	98%	(15,349,304)		(17,555,725)		
	Year End Encumbrances	177%	(1,211,011)	78%	(949,252)	108%	(1,021,008)		(536,142)		
	Budget Balance Available	64%	750,877	149%	1,116,521	132%	1,476,100		1,129,151		
Public Affairs & Advocacy	Prior Year Carryover	149%	(169,767)	-60%	101,928	50%	50,974	96%	49,103	97%	47,590
	Prior Year Encumbrances	57%	12,919	323%	41,684	76%	31,787	89%	28,370	57%	16,276
	Initial Baseline	101%	1,525,366	32%	488,452	102%	496,072	106%	528,107	92%	487,873
	Misc Budget Entries	134%	1,084,912	20%	217,495	110%	239,554		262,393		

OPERATING FUND MULTI-YEAR SUMMARY For Campus Divisions

CAMPUS DIVISION	Description	%	2016-17	%	2017-18	%	2018-19	%	2019-20*	%	2020-21
	Year End Budget	110%	2,453,430	35%	849,559	96%	818,387		867,972		
	Year End Expenditures	97%	(2,309,818)	33%	(761,789)	95%	(725,468)		(804,106)		
	Year End Encumbrances	323%	(41,684)	76%	(31,787)	89%	(28,370)		(16,276)		
	Budget Balance Available	-60%	101,928	55%	55,982	115%	64,550		47,590		
Student Affairs	Prior Year Carryover	174%	2,959,141	46%	1,346,474	112%	1,503,019	121%	1,819,982	89%	1,626,228
	Prior Year Encumbrances	62%	75,490	145%	109,187	77%	83,870	212%	177,837	117%	208,022
	Initial Baseline	97%	11,878,568	104%	12,297,566	115%	14,102,291	109%	15,321,404	93%	14,312,025
	Misc Budget Entries	87%	7,528,027	123%	9,260,429	98%	9,086,641		10,099,110		
	Year End Budget	99%	22,441,226	103%	23,013,656	108%	24,775,821		27,418,333		
	Year End Expenditures	104%	(20,533,170)	103%	(21,103,869)	110%	(23,112,058)		(25,584,083)		
	Year End Encumbrances	126%	(109,187)	77%	(83,870)	203%	(170,671)		(208,022)		
	Budget Balance Available	61%	1,798,870	102%	1,825,916	82%	1,493,092		1,626,228		
University Advancement	Prior Year Carryover	-8%	(10,161)	510%	(51,864)	-946%	490,603	76%	372,671	149%	555,717
	Prior Year Encumbrances	76%	73,720	99%	73,306	410%	300,778	142%	427,573	20%	84,032
	Initial Baseline	101%	3,437,530	164%	5,627,854	102%	5,740,762	71%	4,048,074	92%	3,730,649

OPERATING FUND MULTI-YEAR SUMMARY For Campus Divisions

CAMPUS DIVISION	Description	%	2016-17	%	2017-18	%	2018-19	%	2019-20*	%	2020-21
	Misc Budget Entries	109%	1,691,763	149%	2,527,425	-13%	(320,956)	-662%	2,123,751		
	Year End Budget	100%	5,192,852	157%	8,176,721	76%	6,211,188	112%	6,972,068		
	Year End Expenditures	101%	(5,171,411)	136%	(7,029,699)	75%	(5,301,918)	119%	(6,332,319)		
	Year End Encumbrances	99%	(73,306)	577%	(422,967)	101%	(427,573)	20%	(84,032)		
	Budget Balance Available	510%	(51,864)	-1396%	724,054	67%	481,697	115%	555,717		

Total Campus Divisions	Description	%	2016-17	%	2017-18	%	2018-19	%	2019-20*	%	2020-21
	Prior Year Carryover	119%	16,392,913	96%	15,660,855	87%	13,690,917	115%	15,777,706		16,279,838
	Prior Year Encumbrances	105%	3,224,707	123%	3,976,029	125%	4,982,272	93%	4,608,785		3,813,687
	Initial Baseline	100%	143,082,803	108%	154,267,116	106%	163,671,230	110%	179,831,420		166,471,773
	Misc Budget Entries	113%	109,426,948	114%	125,271,065	128%	159,725,453	88%	140,163,679		
	Year End Budget	106%	272,127,371	109%	297,538,095	115%	342,069,873	99%	338,696,886		
	Year End Expenditures	107%	(252,490,488)	110%	(278,277,288)	117%	(325,754,495)	99%	(321,280,406)		
	Year End Encumbrances	118%	(3,976,029)	125%	(4,982,272)	92%	(4,575,190)	83%	(3,813,687)		
	Budget Balance Available	96%	15,660,855	91%	14,278,534	82%	11,740,189	116%	13,602,793		

Notes:

Beginning encumbrances may differ from previous end of year balances, due to departments moving between divisions
See Section 6 - Division Configuration Changes by Fiscal Year for more details

OPERATING FUND

MULTI-YEAR SUMMARY

For Campus Divisions

CAMPUS

DIVISION	Description	%	2016-17	%	2017-18	%	2018-19	%	2019-20*	%	2020-21
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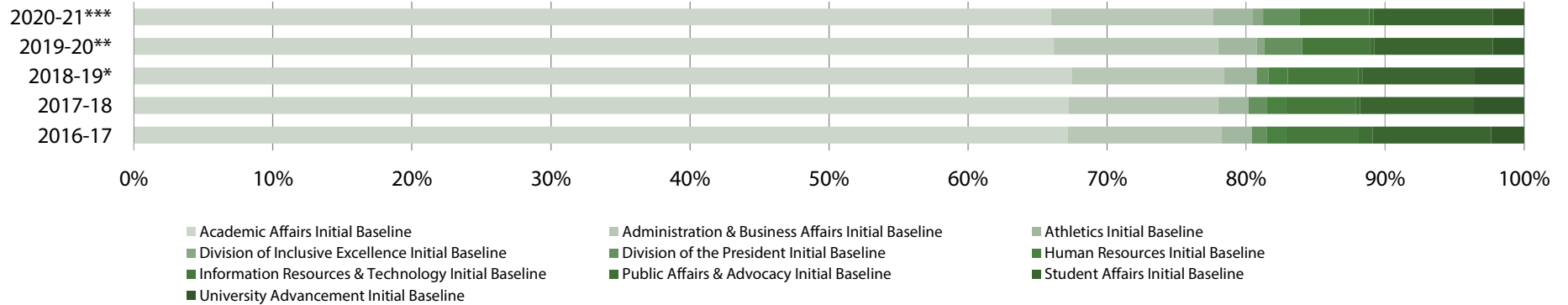
This section does not include totals for Restricted Balances

*Beginning in 2019/20 Human Resources became part of the Division of Administration and Business Affairs

*Beginning in 2019/20 Office of Inclusive Excellence became a Division

OPERATING FUND MULTI-YEAR SUMMARY

Initial Baseline Budget Allocations by Division



CAMPUS DIVISIONS	Description	2016-17	2017-18	2018-19*	2019-20**	2020-21***
Academic Affairs	Initial Baseline	97,455,429	104,872,823.00	109,286,810.00	118,772,108.00	109,787,681.00
Administration & Business Affairs	Initial Baseline	16,075,903	16,835,363.00	17,788,879.00	21,213,452.00	19,459,596.00
Athletics	Initial Baseline	3,124,619	3,384,207.00	3,757,977.00	4,985,094.00	4,648,181.00
Division of Inclusive Excellence	Initial Baseline	0	0.00	0.00	963,642.00	1,285,572.00
Division of the President	Initial Baseline	1,550,769	2,079,874.00	1,363,171.00	4,876,818.00	4,345,598.00
Human Resources	Initial Baseline	2,081,513	2,186,413.00	2,260,841.00		
Information Resources & Technology	Initial Baseline	7,487,006	7,791,990.00	8,283,914.00	8,794,222.00	8,414,598.00
Public Affairs & Advocacy	Initial Baseline	1,525,366	488,452.00	496,072.00	528,107.00	487,873.00
Student Affairs	Initial Baseline	12,365,618	12,784,616.00	13,038,654.00	15,321,404.00	14,312,025.00
University Advancement	Initial Baseline	3,437,530	5,627,854.00	5,740,762.00	4,048,074.00	3,730,649.00

*Beginning in 2018/19, Student Success funds were separated out of Divisions' initial baseline allocation

**Beginning in 2019/20, Human Resources became part of the Division of Administration and Business Affairs

**Beginning in 2019/20, Office of Inclusive Excellence became a Division

***Beginning in 2020/21, Student Success funds were merged in Divisions' initial baseline allocation

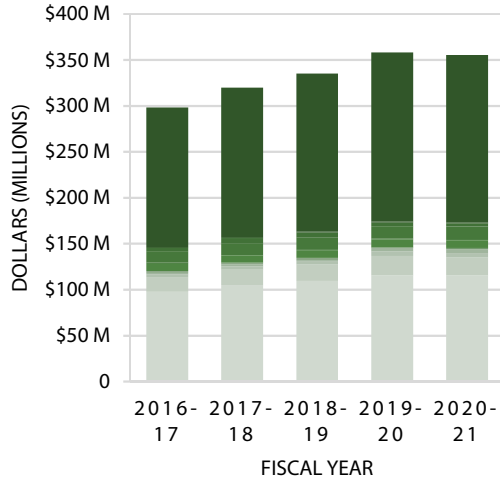
UNIVERSITY BUDGET ALLOCATIONS

BY FISCAL YEAR

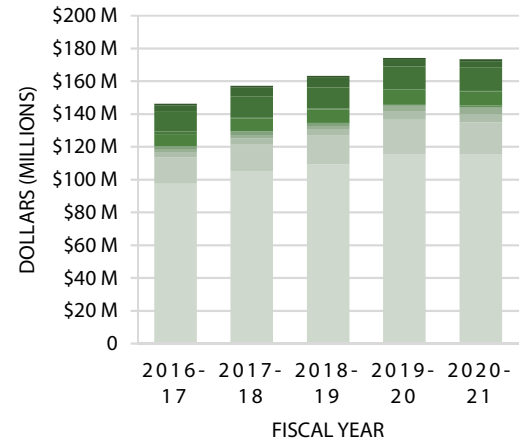
Operating Fund Summary

INCLUDING UNIVERSITY WIDE COSTS

- University Wide (incl tuition discounts)
- Education Insights
- Center for Calif Studies
- University Advancement
- Student Affairs
- Public Affairs and Advocacy
- Information Resources & Technology
- Division of Inclusive Excellence
- Human Resources
- Division of the President
- Athletics
- Administration & Business Affairs
- Academic Affairs



EXCLUDING UNIVERSITY WIDE COSTS



	2016-17	2017-18	2018-19	2019-20	2020-21
Academic Affairs	97,455,429	104,872,823	109,286,810	115,199,360	115,287,681
Administration & Business Affairs	16,075,903	16,835,363	17,788,879	21,213,452	19,659,596
Athletics	3,124,619	3,384,207	3,757,977	4,985,094	4,648,181
Division of the President	1,550,769	2,079,874	1,363,171	3,726,489	4,345,598
Human Resources	2,081,513	2,186,413	2,260,841	-	-
Division of Inclusive Excellence	-	-	-	963,642	1,285,572
Information Resources & Technology	7,487,006	7,791,990	8,283,914	8,644,222	8,414,598
Public Affairs and Advocacy	1,525,366	488,452	496,072	528,107	487,873
Student Affairs	12,365,618	12,784,616	13,038,654	13,634,354	14,312,025
University Advancement	3,437,530	5,627,854	5,740,762	4,048,074	3,730,649
Center for Calif Studies	-	-	-	-	-
Education Insights	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
University Wide (incl tuition discounts)	151,836,084	162,648,245	171,787,957	183,904,943	182,064,004
Total Allocation:	\$298,039,837	\$319,799,837	\$334,905,037	\$357,947,737	\$355,335,776

In 2018/19, Student Success funds were separated out of Divisions' initial baseline allocation

In 2019/20 Human Resources combined with Administration & Business Affairs and a new division, Division of Inclusive Excellence, was formed

2020/21 includes one-time allocations to Academic Affairs for lecturers and to Administration & Business Affairs for campus safety projects

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2016-17 to 2020-21

Academic Affairs

2016-17

- Baseline funding transferred; Office of Institutional Research and Analytics & Institutional Effectiveness

2017-18

- Baseline transfer from Human Resources to Academic Affairs for three employees
- Baseline transfer from Academic Affairs to Public Affairs & Advocacy for position at the Downtown building
- Additional baseline funding for Student Success Initiatives

2018-19

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2020-21

- Baseline transfer to Administration & Business Affairs for MPP position
- Baseline transfer to Information Resources & Technology for staff

Center for California Studies

2016-17

- Moved into separate fund (MDS05)

Education Insights

2016-17

- Moved into separate fund (MDS04)

Administration & Business Affairs

2017-18

- Baseline funding for security cameras and CSO/CSS coverage in Sacramento Hall and Folsom Hall

2018-19

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for ADA Coordinator position

2019-20

- Baseline transfer to Office of Equity, Diversity & Inclusion
- Baseline transfer to Division of Inclusive Excellence for ADA Coordinator position
- Baseline transfer for Human Resources. HR now part of Administration & Business Affairs

2020-21

- Baseline transfer from Academic Affairs for MPP position
- Baseline transfer to Division of Inclusive Excellence for analyst position

Athletics

2017-18

- Baseline transfer for one employee from Athletics to Student Affairs
- Baseline transfer for two positions for reorganization

2018-19

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for position increase and two additional positions

2020-21

- Baseline reduction due to budget cuts

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2016-17 to 2020-21

Division of Inclusive

Excellence 2019-20

- New Division set up for 2019/20
- Baseline transfer for Office of Equity, Diversity & Inclusion
- Baseline transfer for ADA Coordinator position
- Baseline transfer for EEO Hearing Officer

2020-21

- Baseline transfer from Administration & Business Affairs for analyst position

Division of the President

2016-17

- Baseline funding for Office of Institutional Research and Analytics & Institutional Effectiveness moved from Academic Affairs

2017-18

- Baseline funding for three positions (reorganization)
- Additional baseline funding for Student Success Initiatives

2018-19

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer to Administration & Business Affairs for ADA Coordinator position
- Baseline transfer to Athletics for position increase and two additional positions
- Baseline transfer to Student Affairs for support staff

2019-20

- Baseline transfer for Policy Director
- Baseline transfer for Campus Event Coordinator
- Baseline transfer to Office of Equity, Diversity & Inclusion
- Baseline transfer to Public Affairs and Advocacy for Downtown Events
- Baseline transfer for University Communications and Sac State Magazine

Human Resources

2017-18

- Baseline transfer for three employees to Academic Affairs from Human Resources

2018-19

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-20

- Baseline transfer to Administration & Business Affairs. Human Resources now part of ABA

Information Resources & Technology

2018-19

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2020-21

- Baseline transfer from Academic Affairs for MPP position

Public Affairs & Advocacy

2017-18

- Baseline transfer from Academic Affairs for Downtown building position

DIVISION CONFIGURATION CHANGES

AFFECTING BASELINE ALLOCATIONS

By FY 2016-17 to 2020-21

2018-19

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-20

- Baseline transfer for Downtown Events

Student Affairs

2017-18

- Baseline transfer from Athletics for one position

2018-19

- Baseline transfer for general fund swap for IRT Cell Tower revenue
- Baseline transfer from the Division of the President for support staff

University Advancement

2017-18

- Move AUE (Reeher Platform) to divisional baseline

2018-19

- Baseline transfer for general fund swap for IRT Cell Tower revenue

2019-20

- Baseline transfer to Division of the President for University Communication and Sac State Magazine



5. 2019-20 OPERATING FUND – ACADEMIC AFFAIRS

Academic Affairs provides leadership to the academic and educational activity of the University, including: the seven Academic Colleges, University Library, and the College of Continuing Education.

The Office of Academic Affairs remains focused on the major elements of Sacramento State's mission – access, diversity, quality, and the fullest university experience for our students.

ACADEMIC AFFAIRS

OPERATING FUND SUMMARY

FY 2019-20

	FTE	Amount
Prior Year Carry Forward Balance		\$8,141,406

Sources (Budget)		
Initial Allocations		118,772,108
Prior Year Encumbrance Allocations		1,172,480
One-Time Allocations from University Reserves		5,910,000
Centrally Funded Compensation Increases		2,958,876
CO Cash Posting Orders		965,830
Release Time		1,686,867
Benefits Allocations		64,401,067
Miscellaneous Budget Transfers		4,103,019
Revenue from Various Sources		2,209,953
Total Sources (Budget)		\$202,180,201

Uses (Expenditures) by College		
College of Arts & Letters	327.10	37,896,154
College of Business Administration	103.77	16,200,766
College of Engineering & Computer Science	152.11	18,155,565
College of Education	177.68	20,878,294
College of Health & Human Services	241.50	29,727,323
College of Natural Sciences & Math	249.62	27,488,984
College of Social Sciences & Interdisciplinary Studies	229.55	28,184,124
Faculty Senate	3.10	234,609
Library	67.27	8,700,310
VP'S Office - Academic Affairs	101.97	12,828,618
College of Continuing Education	0.05	4,214
Total Uses (Expenditures) by College	1653.73	\$200,298,962

Uses (Expenditures) by Expense Category		
Salaries and Wages	1637.82	126,578,567
Work Study	15.91	424,753
Benefits Group		64,438,476
Communications		633
Travel		724,161
Library Acquisitions		1,118,304
Financial Aid		750,000
Contractual Services Group		333,891
Information Technology Costs		916,887
Services from Other Funds/Agencies Group		601,921
Equipment Group		428,386
Misc. Operating Expenses		3,633,061
Operating Transfers Out		357,063
Expenditure Adjustments		(7,142)
Total Uses (Expenditures) by Expense Type	1653.73	\$200,298,962

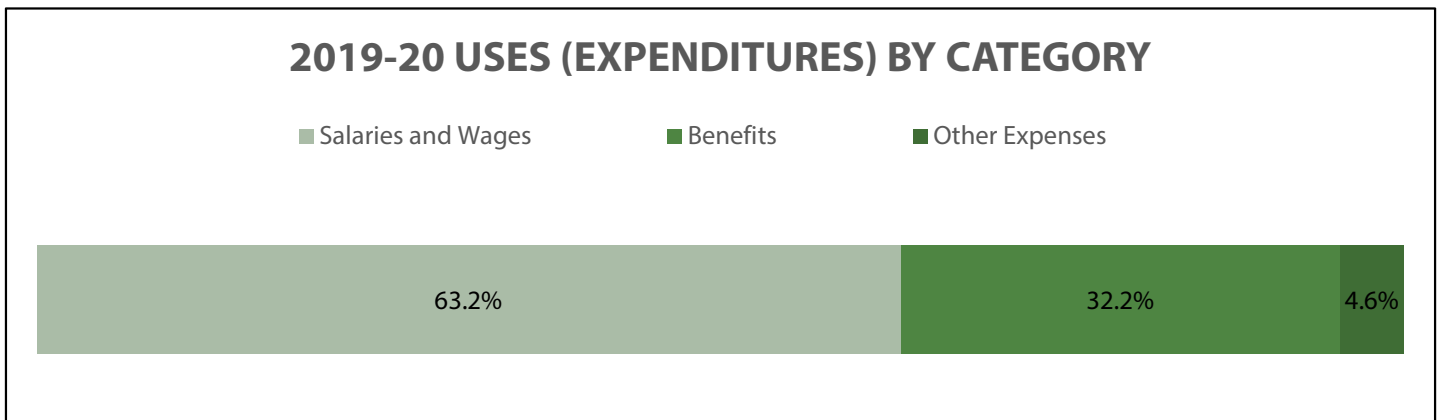
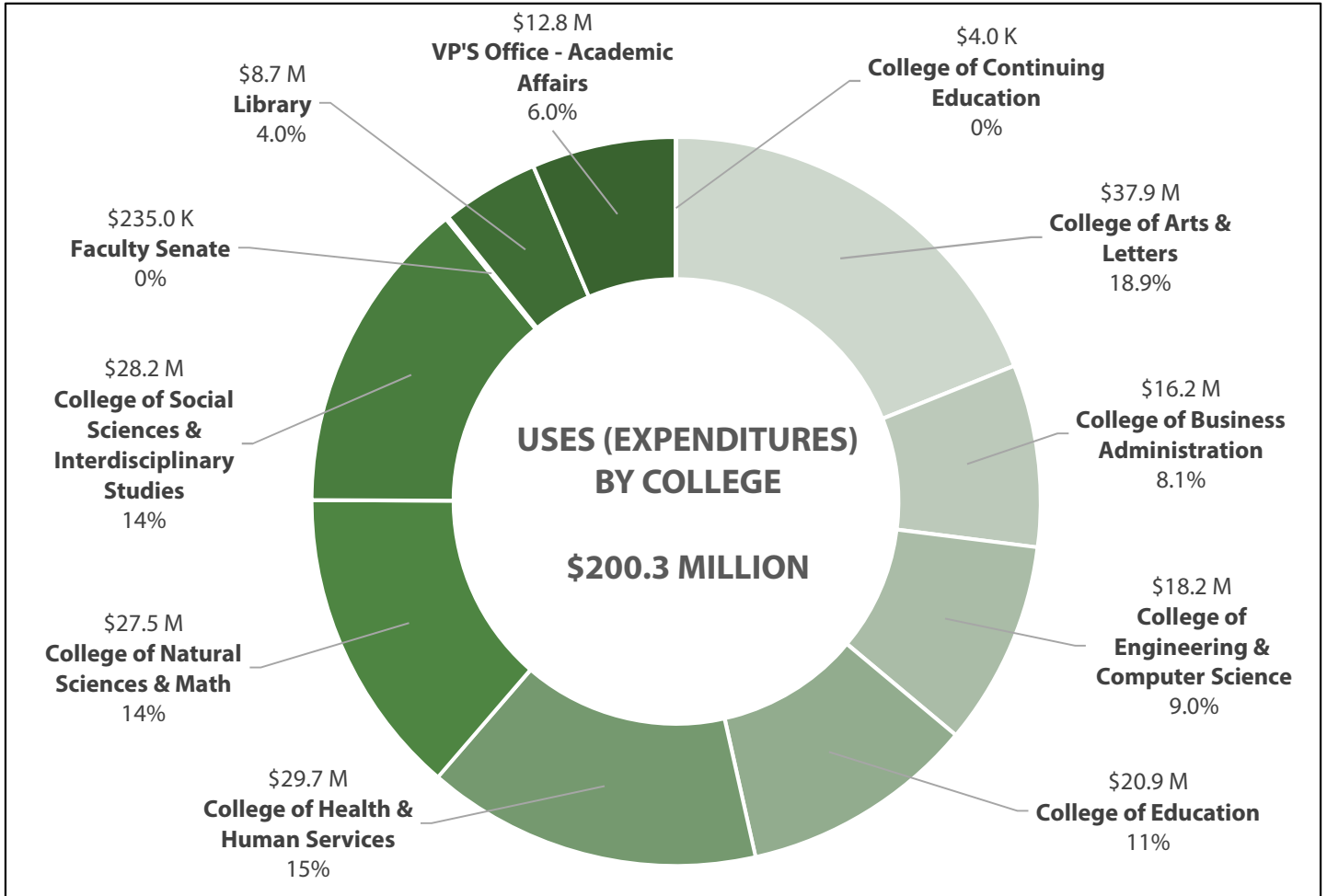
ACADEMIC AFFAIRS

OPERATING FUND SUMMARY

FY 2019-20

Budget Balance Available	
Prior Year Carry Forward Balance	8,141,406
Total Sources (Budget)	202,180,201
Total Uses (Expenditures)	(200,298,962)
Year-End Encumbrances	(1,093,418)
Budget Balance Available	\$8,929,226

ACADEMIC AFFAIRS USES (EXPENDITURES) FY 2019-20



ACADEMIC AFFAIRS

EXPENDITURES & SALARIES BY COLLEGE

FY 2019-20

EXPENDITURE CATEGORIES*	COLLEGE											TOTAL
	Arts & Letters	Business Administration	Engineering & Computer Science	Education	Health & Human Services	Natural Sciences & Math	Social Sciences & Interdisciplinary Studies	Faculty Senate	Library	VP's Office - Academic Affairs	College of Continuing Education	
Salaries and Wages	\$24,042,659	\$10,453,218	\$11,866,899	\$13,419,463	\$18,949,920	\$17,609,219	\$18,124,889	\$175,025	\$4,631,623	\$7,302,256	\$3,397	\$126,578,567
Work Study	55,832	34,854	70,233		13,179	61,526	36,502		114,970	37,657		424,753
Benefits Group	12,885,959	5,277,295	5,479,015	6,748,207	9,368,577	8,784,258	9,687,612	30,834	2,440,654	3,735,246	817	64,438,476
Communications		143					382			107		633
Travel	30,588	53,568	61,855	152,969	79,090	56,931	80,438	8,352	24,119	176,251		724,161
Library Acquisitions	1,350	20,177							1,077,828	18,950		1,118,304
Financial Aid										750,000		750,000
Contractual Services Group	1,951	17,556	10,550		187		3,698		262,795	37,154		333,891
Information Technology Costs	90,290	142,916	266,590	8,478	63,995	94,572	37,994		12,429	199,623		916,887
Services from Other Funds	82,344	41,119	66,425	45,826	94,670	87,034	37,500	8,367	58,376	80,261		601,921
Equipment Group	1,710		93,356		286,343	15,531	2,168	4,864		24,414		428,386
Misc. Operating Expenses	710,485	162,393	240,641	451,215	670,518	779,626	179,761	7,167	77,517	353,738		3,633,061
Operating Transfers Out				54,934	200,845					101,284		357,063
Expenditure Adjustments	(7,014)	(2,472)		(2,797)		287	(6,821)			11,675		(7,142)
TOTAL EXPENDITURES	\$37,896,154	\$16,200,766	\$18,155,565	\$20,878,294	\$29,727,323	\$27,488,984	\$28,184,124	\$234,609	\$8,700,310	\$12,828,618	\$4,214	\$200,298,962

* Additional expenditure details can be found in the Appendix.

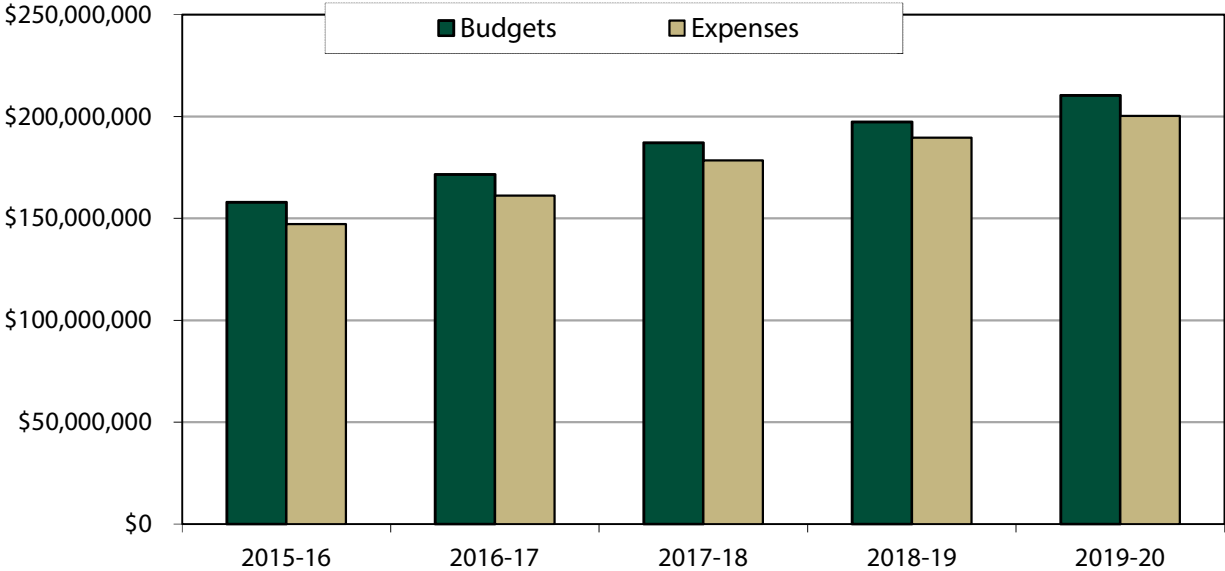
SALARY CATEGORIES	COLLEGE											TOTAL
	Arts & Letters	Business Administration	Engineering & Computer Science	Education	Health & Human Services	Natural Sciences & Math	Social Sciences & Interdisciplinary Studies	Faculty Senate	Library	VP's Office - Academic Affairs	College of Continuing Education	
Academic Salaries	\$20,861,130	\$8,638,676	\$9,598,122	\$11,373,965	\$16,450,505	\$13,750,747	\$16,074,327	\$110,991	\$2,420,809	\$1,166,493	\$1,484	\$100,447,248
Annualized FTE	263.33	76.87	107.82	144.62	196.82	173.68	191.37	1.79	23.46	11.28	0.04	1191.08
Graduate Assistants	118,664		2,174	72,995		25,510						219,343
Annualized FTE	4.32		0.08	2.00		1.08						7.47
Management & Supervisory	464,100	563,337	340,572	552,172	508,672	569,228	432,116		495,264	2,077,555	1,754	6,004,771
Annualized FTE	3.00	3.54	2.00	4.00	3.01	4.00	2.91		4.00	13.87	0.01	40.34
Overtime	10,075			6,435	2,836	11,880	5,257		546	1,497		38,524
Annualized FTE												0.00
Student Assistants	109,968	87,929	334,255	37,656	32,030	379,858	84,103	9,051	269,925	197,305		1,542,081
Annualized FTE	3.92	3.29	12.19	1.39	1.10	12.95	3.12	0.31	9.94	7.07		55.28
Support Staff	2,299,858	1,163,276	1,541,696	1,373,931	1,929,300	2,351,601	1,500,685	54,984	1,445,078	3,859,406	159	17,519,975
Annualized FTE	45.70	18.74	25.77	25.61	39.17	42.62	29.87	1.00	25.51	68.40	0.00	322.40
Teaching Associates	178,864		50,079	2,309	26,576	520,394	28,402					806,625
Annualized FTE	4.73		1.76	0.06	0.88	12.93	0.87					21.24
TOTAL SALARY EXPENSE	\$24,042,659	\$10,453,218	\$11,866,899	\$13,419,463	\$18,949,920	\$17,609,219	\$18,124,889	\$175,025	\$4,631,623	\$7,302,256	\$3,397	\$126,578,567
Total Annualized FTE	325.00	102.44	149.61	177.68	240.99	247.27	228.14	3.10	62.91	100.62	0.05	1637.82

ACADEMIC AFFAIRS

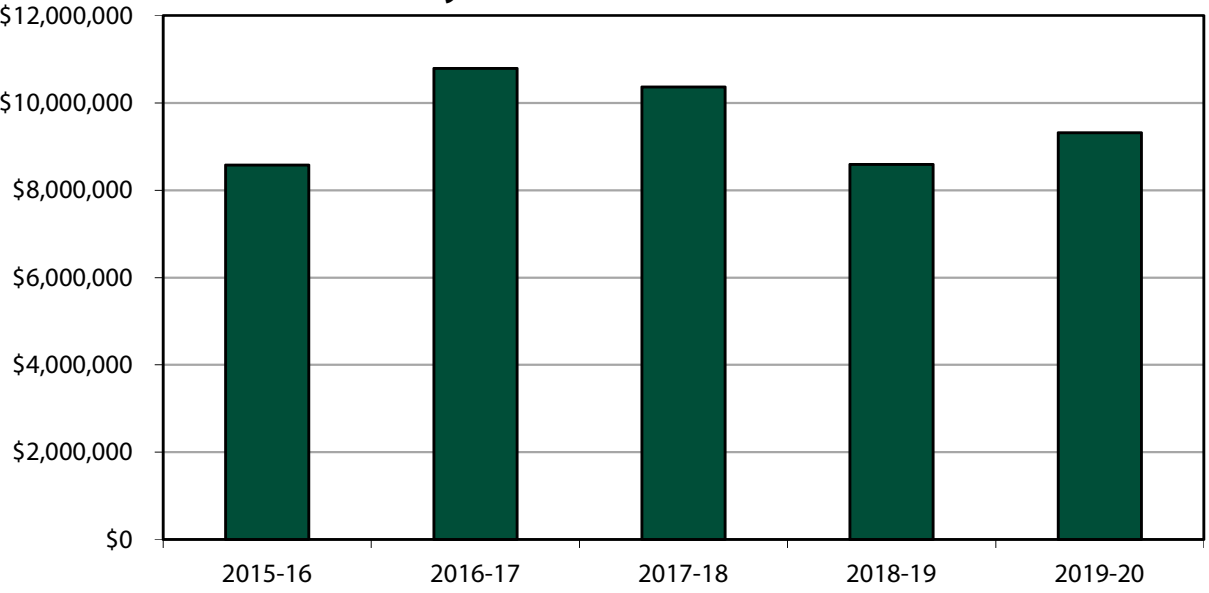
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

ACADEMIC AFFAIRS

OPERATING FUND

Multi-Year Summaries

Description	2015-16	2016-17	2017-18	2018-19	2019-20
Prior Year Carryover*	\$7,735,835	\$9,853,604	\$9,080,444	\$7,270,477	\$8,141,406
Prior Year Encumbrances	839,680	934,644	1,286,426	1,317,002	1,172,480
Initial Baseline	95,466,950	96,051,529	104,030,017	109,709,115	118,772,108
Misc Budget Entries**	53,919,647	64,755,268	72,690,274	79,022,872	82,235,612
Year-End Budget	\$157,962,112	\$171,595,045	\$187,087,161	\$197,319,466	\$210,321,606
Year-End Expenditures	(147,170,115)	(161,228,174)	(178,499,682)	(189,565,852)	(200,298,962)
Year-End Encumbrances	(938,394)	(1,286,426)	(1,317,002)	(1,172,079)	(1,093,418)
Budget Balance Available	\$9,853,603	\$9,080,445	\$7,270,477	\$6,581,535	\$8,929,226

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



6. 2019-20 OPERATING FUND – ADMINISTRATION & BUSINESS AFFAIRS

Administration & Business Affairs (ABA) at Sacramento State is one of the University's chief support divisions, providing integrated and comprehensive administrative, business, financial, operational, and logistical support services to students, faculty, and staff.

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING FUND SUMMARY

FY 2019-20

FTE

Amount

Prior Year Carry Forward Balance	\$3,842,916
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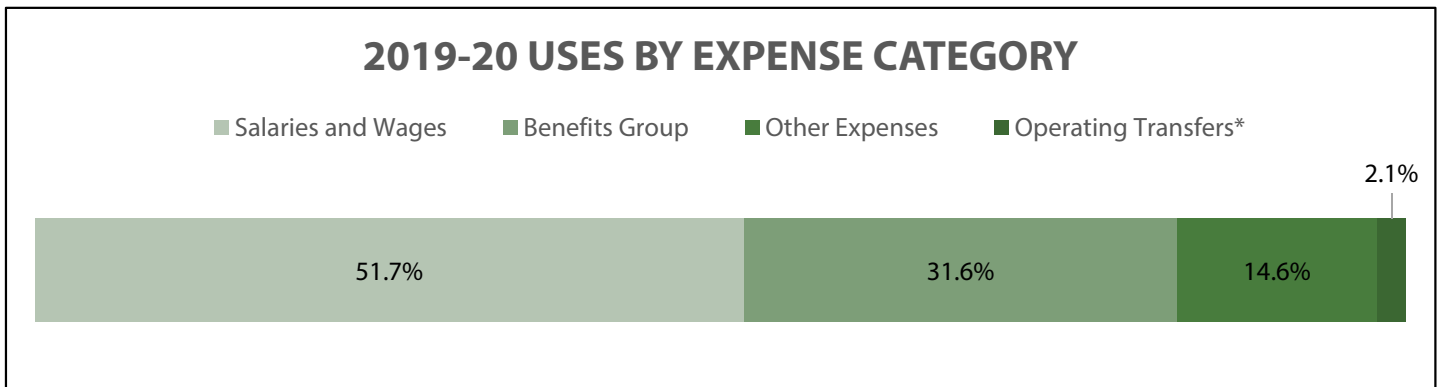
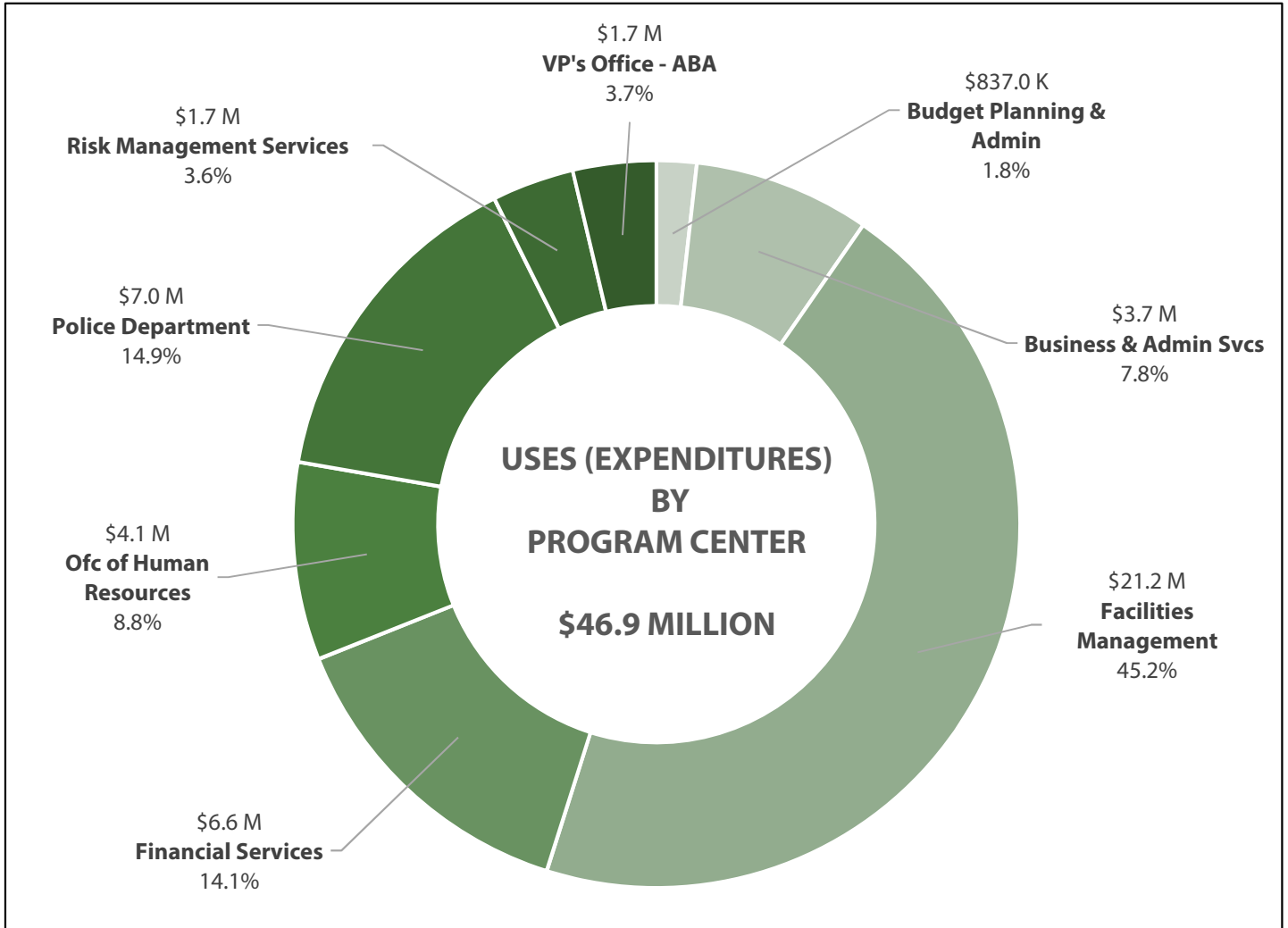
Sources (Budget)	
Initial Allocations	21,213,452
Prior Year Encumbrance Allocations	1,425,430
One-Time Allocations from University Reserves	337,296
Centrally Funded Compensation Increases	363,459
CO Cash Posting Orders	228,412
Benefits Allocations	14,810,911
Miscellaneous Budget Transfers	82,707
Revenue from Various Sources	9,093,776
Total Sources (Budget)	\$47,555,444

Uses (Expenditures) by Program Center		
Budget Planning & Admin	6.21	837,127
Business & Admin Svcs	27.99	3,679,258
Facilities Management	164.91	21,214,891
Financial Services	63.25	6,601,216
Ofc of Human Resources	34.17	4,121,562
Police Department	71.08	6,991,644
Risk Management Services	12.00	1,709,509
VP's Office - ABA	12.36	1,735,758
Total Uses (Expenditures) by Program Center	391.97	\$46,890,965

Uses (Expenditures) by Expense Category		
Salaries and Wages	390.63	24,264,914
Work Study	1.34	30,250
Benefits Group		14,813,367
Communications		49,807
Utilities Group		17
Travel		155,085
Contractual Services Group		906,540
Information Technology Costs		414,127
Services from Other Funds/Agencies Group		413,436
Equipment Group		424,846
Misc. Operating Expenses		4,385,281
Operating Transfers Out		975,143
Expenditure Adjustments		58,153
Total Uses (Expenditures) by Expense Type	391.97	\$46,890,965

Budget Balance Available	
Prior Year Carry Forward Balance	3,842,916
Total Sources (Budget)	47,555,444
Total Uses (Expenses)	(46,890,965)
Year-End Encumbrances	(1,542,044)
Budget Balance Available	\$2,965,351

ADMINISTRATION & BUSINESS AFFAIRS USES (EXPENDITURES) FY 2019-20



*Operating transfers are primarily related to construction/facility projects.

ADMINISTRATION & BUSINESS AFFAIRS

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2019-20

EXPENDITURE CATEGORIES*	PROGRAM CENTER								TOTAL
	Budget Planning & Admin	Business & Admin Svcs	Facilities Management	Financial Services	Ofc of Human Resources	Police Department	Risk Management Services	VP's Office - ABA	
Salaries and Wages	\$537,634	\$1,578,234	\$9,954,104	\$3,734,829	\$2,317,633	\$4,187,553	\$993,169	\$961,759	\$24,264,914
Work Study		7,989		16,820	5,441				30,250
Benefits Group	294,419	1,005,455	6,475,574	2,347,539	1,359,747	2,207,744	610,032	512,857	14,813,367
Communications			41,102	25	15	7,597	1,068		49,807
Utilities Group							17		17
Travel	3,468	11,498	14,126	47,242	13,706	25,664	19,126	20,254	155,085
Contractual Services Group		42,784	753,069	14,944		31,557	12,663	51,522	906,540
Information Technology Costs		38,114	99,613	177,360	23,529	61,061	1,207	13,242	414,127
Services from Other Funds	1,010	20,068	111,059	80,562	69,177	89,071	7,745	34,743	413,436
Equipment Group		79,872	237,741			107,233			424,846
Misc. Operating Expenses	596	893,914	2,496,537	181,895	332,313	274,165	64,482	141,380	4,385,281
Operating Transfers Out			975,143						975,143
Expenditure Adjustments		1,329	56,824						58,153
TOTAL EXPENDITURES	\$837,127	\$3,679,258	\$21,214,891	\$6,601,216	\$4,121,562	\$6,991,644	\$1,709,509	\$1,735,758	\$46,890,965

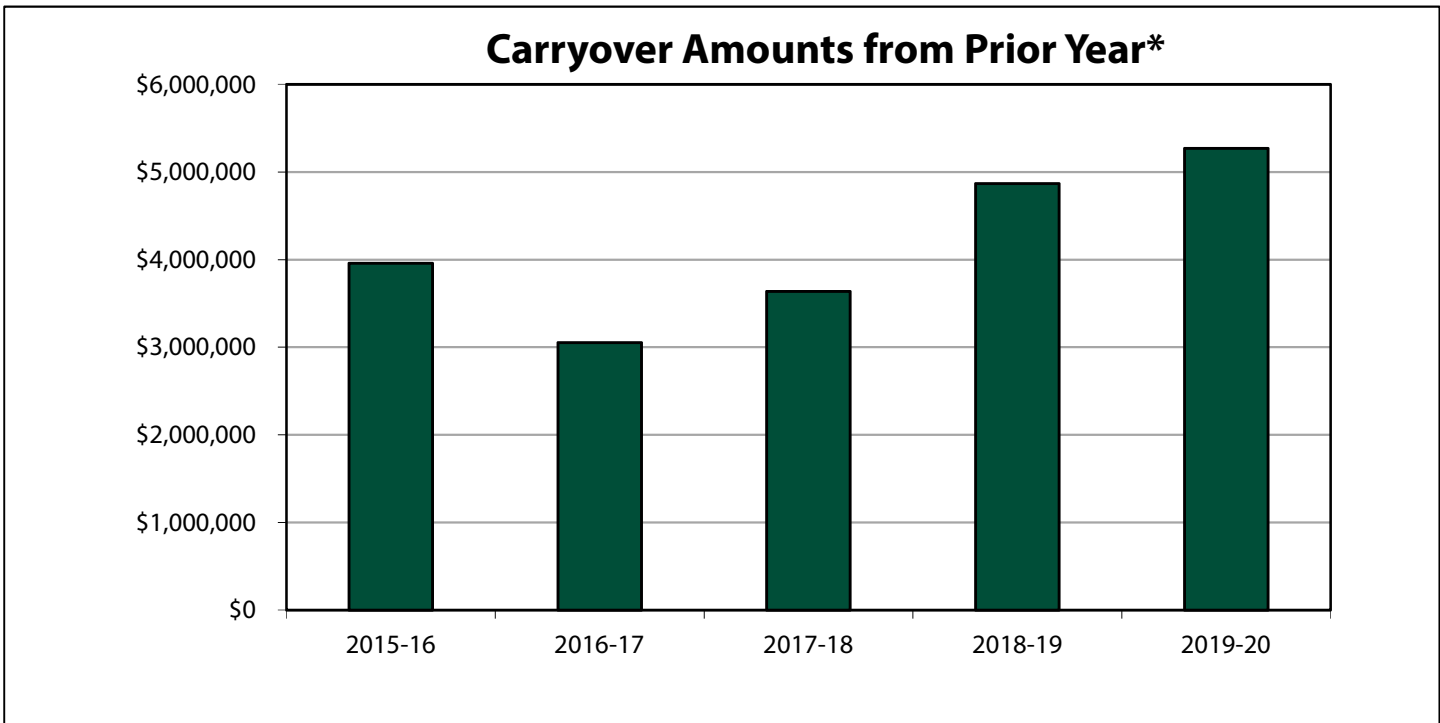
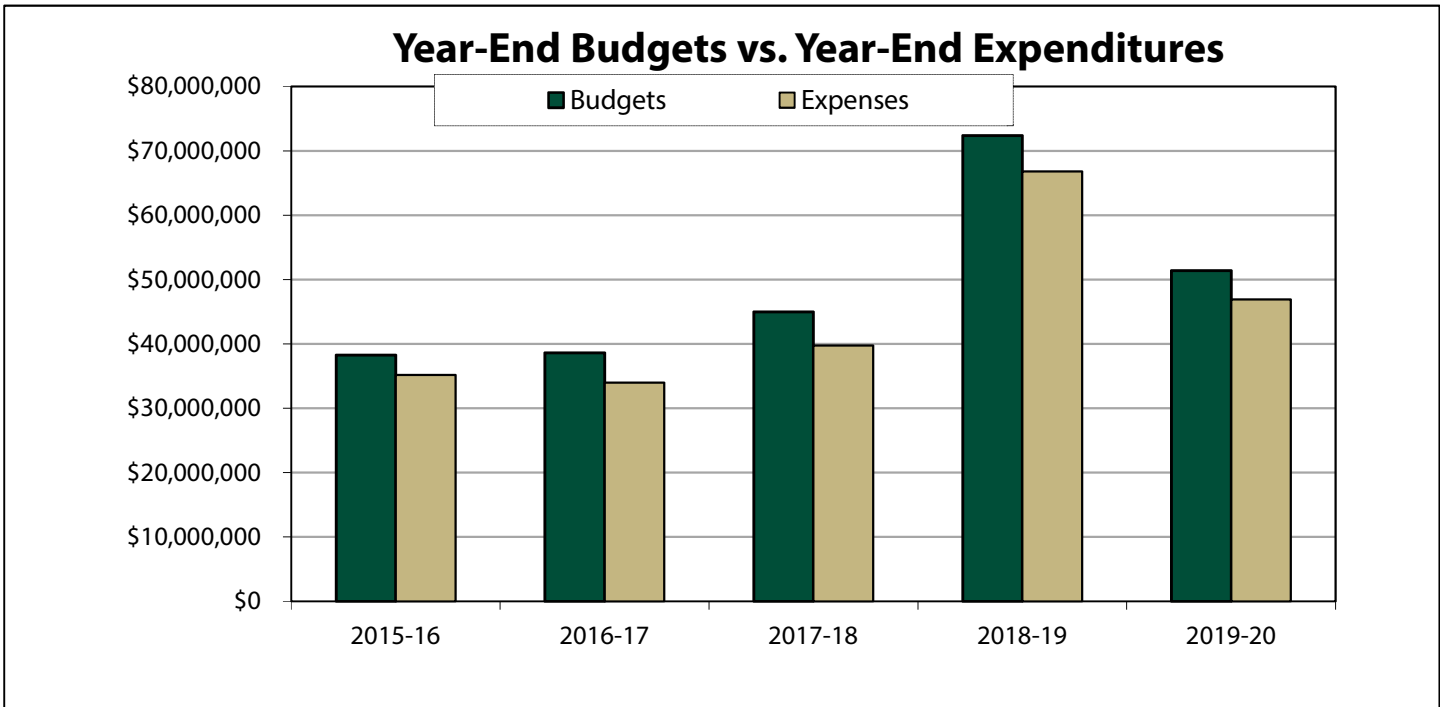
* Additional expenditure details can be found in the Appendix.

SALARY CATEGORIES	PROGRAM CENTER								TOTAL
	Budget Planning & Admin	Business & Admin Svcs	Facilities Management	Financial Services	Ofc of Human Resources	Police Department	Risk Management Services	VP's Office - ABA	
Academic Salaries		\$12,108	\$4,069	\$4,303	\$34,383	\$8,721		\$3,798	\$67,382
Annualized FTE		0.20						0.02	0.22
Management & Supervisory	218,648	498,219	1,496,237	898,348	742,308	603,796	453,096	535,809	5,446,460
Annualized FTE	1.11	5.37	14.84	9.00	6.52	4.49	4.00	4.19	49.53
Overtime	197	22,674	702,922	45,086	4,247	198,508	547	148	974,328
Annualized FTE									0.00
Student Assistants		49,947	92,347	50,795	35,064	538,662		24,121	790,936
Annualized FTE		1.79	3.35	2.04	1.22	20.28		0.88	29.56
Support Staff	318,789	995,286	7,658,529	2,736,298	1,501,631	2,837,866	539,526	397,883	16,985,809
Annualized FTE	5.10	20.33	146.71	51.56	26.03	46.31	8.00	7.27	311.32
TOTAL SALARY EXPENSE	\$537,634	\$1,578,234	\$9,954,104	\$3,734,829	\$2,317,633	\$4,187,553	\$993,169	\$961,759	\$24,264,914
Total Annualized FTE	6.21	27.69	164.91	62.61	33.77	71.08	12.00	12.36	390.63

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING FUND

Multi-Year Summaries



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING FUND

Multi-Year Summaries

Description	2015-16	2016-17	2017-18	2018-19	2019-20
Prior Year Carryover *	\$3,243,407	\$1,751,096	\$2,634,318	\$2,996,333	\$3,842,916
Prior Year Encumbrances	716,112	1,300,874	1,004,038	1,871,226	1,425,430
Initial Baseline	15,775,901	16,075,903	16,835,363	17,788,879	21,213,452
Misc Budget Entries**	18,515,559	19,496,496	24,498,915	49,701,593	24,916,561
Year End Budget	\$38,250,979	\$38,624,369	\$44,972,634	\$72,358,031	\$51,398,360
Year End Expenditures	(35,199,009)	(33,997,420)	(39,734,194)	(66,817,147)	(46,890,965)
Year End Encumbrances	(1,300,874)	(1,004,038)	(1,871,226)	(1,399,324)	(1,542,044)
Budget Balance Available	\$1,751,096	\$2,634,318	\$3,367,214	\$4,141,560	\$2,965,351

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



7. 2019-20 OPERATING FUND – ATHLETICS

Evolving from the Stingers, the tradition and mission of fundraising and raising dollars to support Sacramento State student-athletes can be dated back to the 1970's.

As the Hornet Athletics Department grows, the Hornet Club grows with it. In the past five years, we have nearly tripled our overall membership and are now at an historical high approaching 1,000 Hornet Club Members.

ATHLETICS

OPERATING FUND SUMMARY

FY 2019-20

	FTE	Amount
Prior Year Carry Forward Balance		\$0

Sources (Budget)		
Initial Allocations		4,985,094
Prior Year Encumbrance Allocations		65,731
Centrally Funded Compensation Increases		161,596
Benefits Allocations		3,806,167
Miscellaneous Budget Transfers		10,068
Revenue from Various Sources		5,023,470
Total Sources (Budget)		\$14,052,126

Uses (Expenditures) by Program Center		
Administration	49.28	9,311,088
Men's Teams	28.75	4,367,290
Women's Teams	21.42	2,524,299
Total Uses (Expenditures) by Program Center	99.45	\$16,202,677

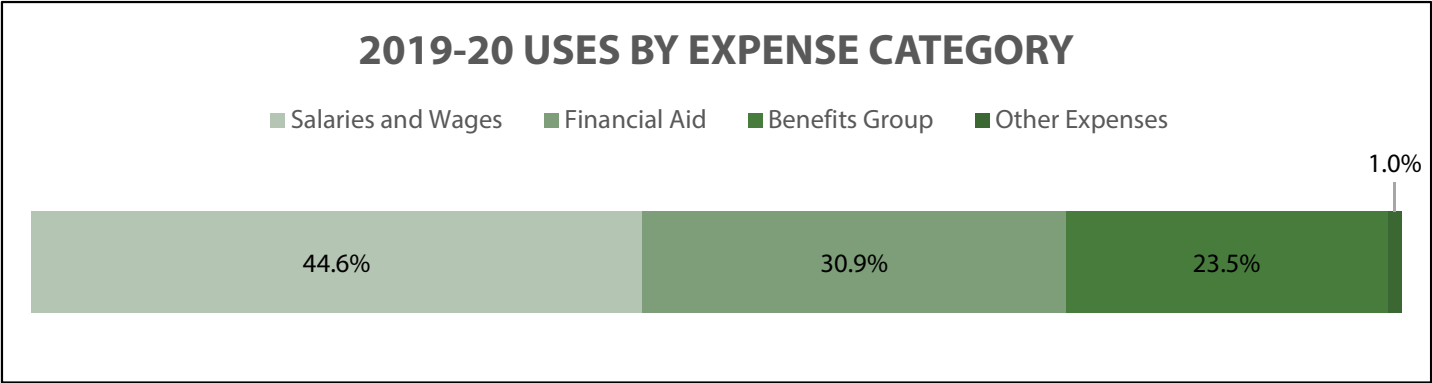
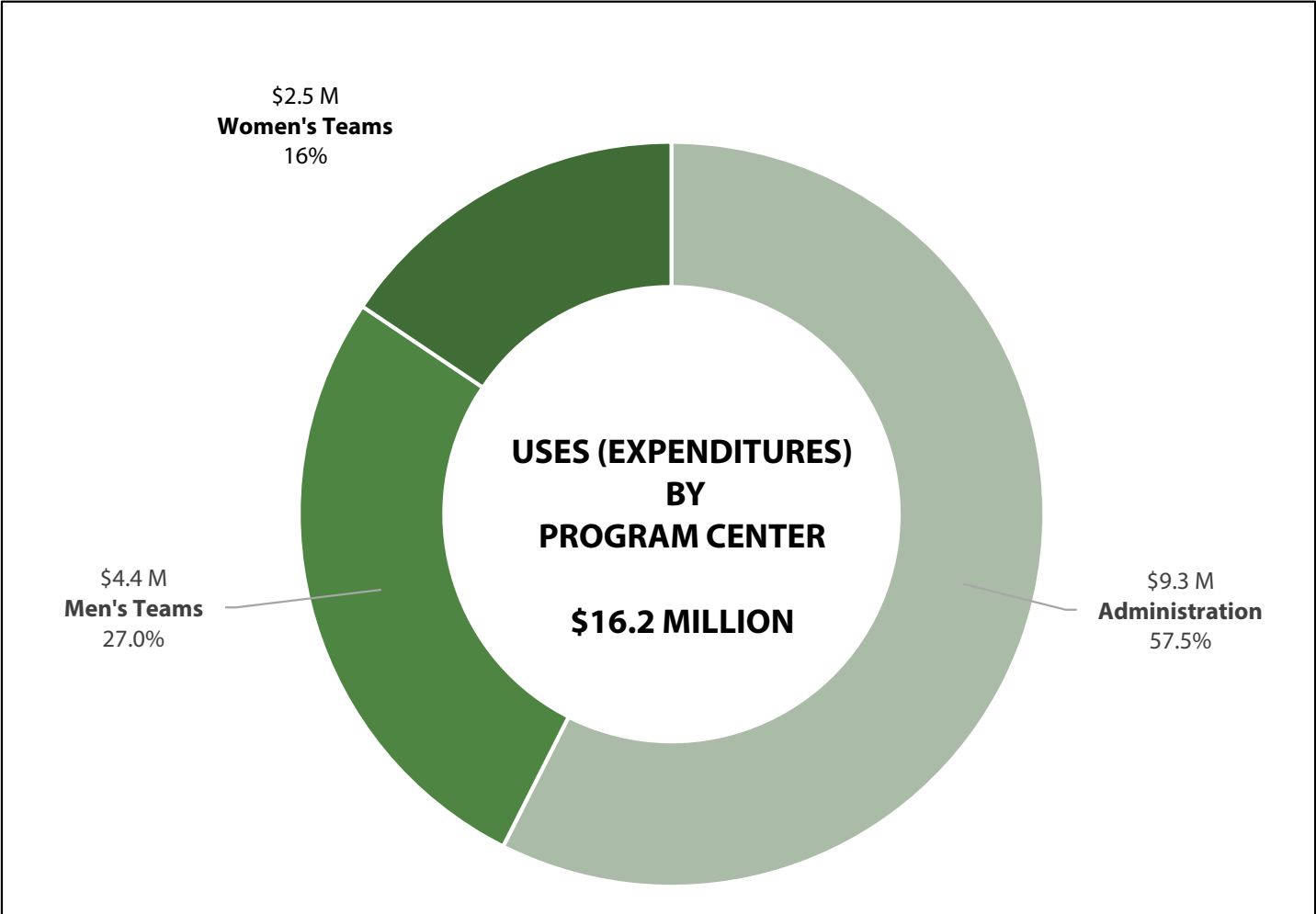
Uses (Expenditures) by Expense Category		
Salaries and Wages	98.23	7,230,524
Work Study	1.22	30,680
Benefits Group		3,806,167
Travel		10
Financial Aid		5,005,379
Information Technology Costs		17,334
Services from Other Funds/Agencies Group		6,119
Misc. Operating Expenses		446
Expenditure Adjustments		106,018
Total Uses (Expenditures) by Expense Type	99.45	\$16,202,677

Budget Balance Available		
Prior Year Carry Forward Balance		0
Total Sources (Budget)		14,052,126
Total Uses (Expenses)		(16,202,677)
Year-End Encumbrances		(64,934)
Budget Balance Available		(\$2,215,485)

ATHLETICS

USES (EXPENDITURES)

FY 2019-20



ATHLETICS

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2019-20

EXPENDITURE CATEGORIES*	PROGRAM CENTER			TOTAL
	Administration	Men's	Women's	
Salaries and Wages	\$2,820,575	\$2,847,125	\$1,562,824	\$7,230,524
Work Study	30,680			30,680
Benefits Group	1,423,433	1,421,260	961,474	3,806,167
Travel	10			10
Financial Aid	5,005,379			5,005,379
Information Technology Costs	17,334			17,334
Services from Other Funds	6,119			6,119
Misc. Operating Expenses	446			446
Expenditure Adjustments	7,112	98,905		106,018
TOTAL EXPENDITURES	\$9,311,088	\$4,367,290	\$2,524,299	\$16,202,677

* Additional expenditure details can be found in the Appendix.

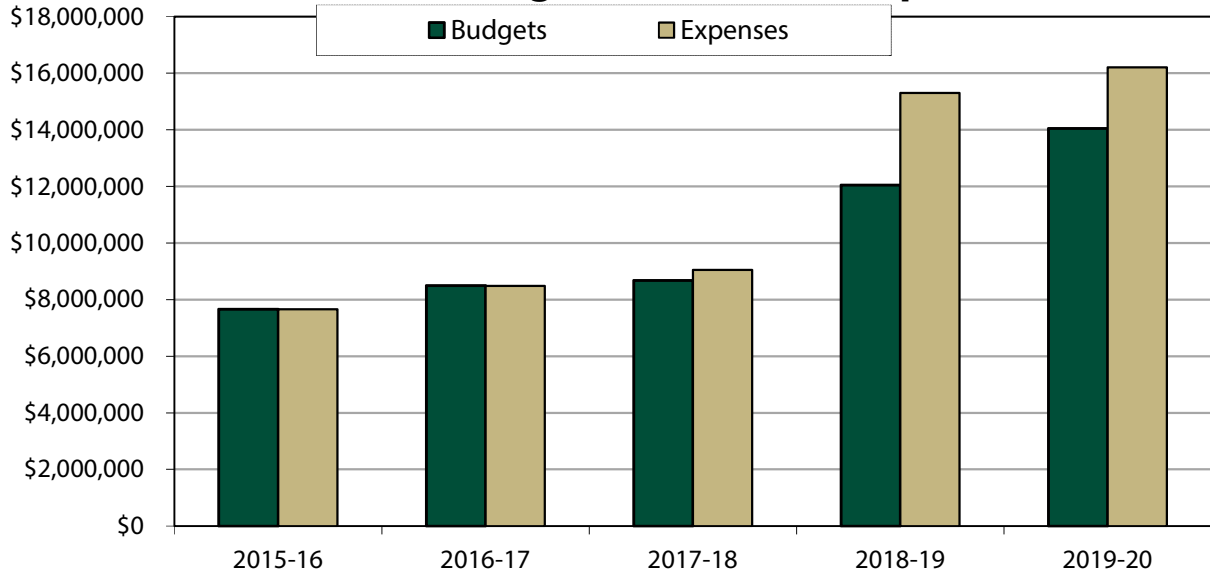
SALARY CATEGORIES	PROGRAM CENTER			TOTAL
	Administration	Men's	Women's	
Academic Salaries	\$313,502	\$1,857,138	\$1,227,733	\$3,398,374
Annualized FTE	3.77	22.13	18.33	44.24
Management & Supervisory	710,944	953,032	329,017	1,992,993
Annualized FTE	6.00	5.17	2.89	14.06
Overtime	9,610	1,397		11,007
Annualized FTE	0.00	0.00		0.00
Student Assistants	114,189	4,890		119,079
Annualized FTE	4.33	0.19		4.53
Support Staff	1,672,329	30,668	6,075	1,709,072
Annualized FTE	33.96	1.26	0.20	35.41
TOTAL SALARY EXPENSE	\$2,820,575	\$2,847,125	\$1,562,824	\$7,230,524
Total Annualized FTE	48.06	28.75	21.42	98.23

ATHLETICS

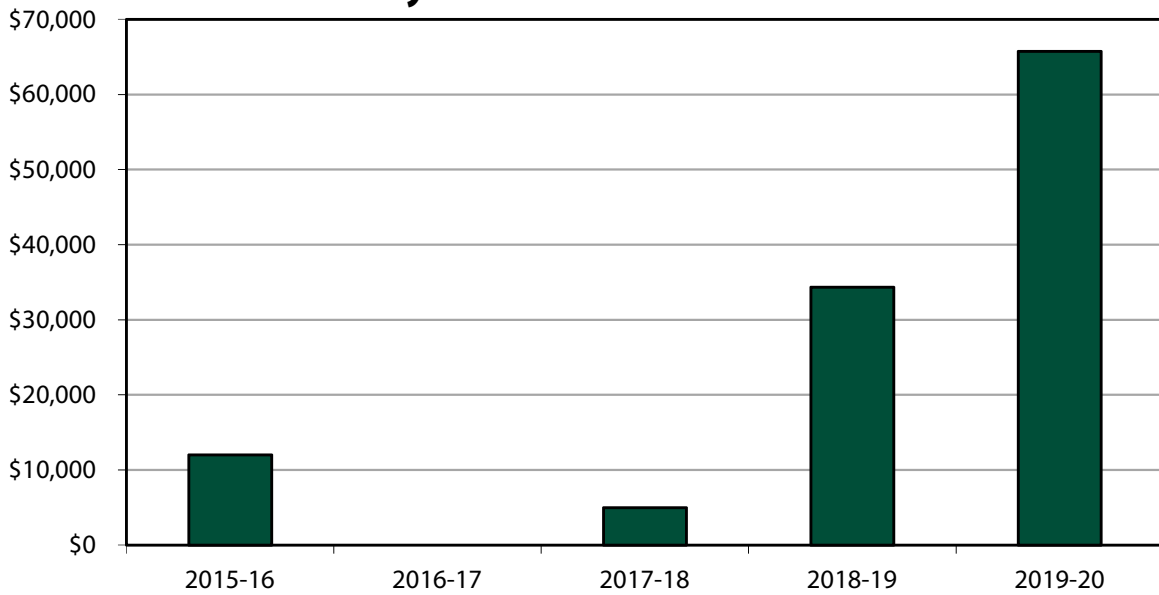
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

ATHLETICS

OPERATING FUND

Multi-Year Summaries

Description	2015-16	2016-17	2017-18	2018-19	2019-20
Prior Year Carryover*	\$0	(\$87)	\$0	\$0	\$0
Prior Year Encumbrances	12,000	87	5,000	34,333	65,731
Initial Baseline	3,120,665	3,124,619	3,384,207	3,757,977	4,985,094
Misc Budget Entries**	4,524,897	5,369,635	5,283,147	8,255,061	9,001,301
Year End Budget	\$7,657,562	\$8,494,254	\$8,672,354	\$12,047,371	\$14,052,126
Year End Expenditures	(7,657,562)	(8,489,254)	(9,050,847)	(15,308,257)	(16,202,677)
Year End Encumbrances	(87)	(5,000)	(34,333)	(65,731)	(64,934)
Budget Balance Available	(\$87)	\$0	(\$412,826)	(\$3,326,617)	(\$2,215,485)

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



8. 2019-20 OPERATING FUND – INCLUSIVE EXCELLENCE

Sacramento State defines Inclusive Excellence as the ongoing and active process of ensuring our values of diversity, equity, and inclusion are integrated into the core functions and operations of our university in order to realize educational equity and the full benefits of having a diverse and inclusive campus. As such, Inclusive Excellence is embedded in our institutional mission and commitments to academic excellence and student success. Sacramento State created the Division of Inclusive Excellence to help lead the campus-wide commitment to transformational change.

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING FUND SUMMARY

FY 2019-20

	FTE	Amount
Prior Year Carry Forward Balance		\$0

Sources (Budget)		
Initial Allocations		1,292,141
Prior Year Encumbrance Allocations		15,312
Centrally Funded Compensation Increases		19,795
Benefits Allocations		395,846
Miscellaneous Budget Transfers		(38,391)
Total Sources (Budget)		\$1,684,703

Uses (Expenditures) by Program Center		
Office of Inclusive Excellence	7.91	1,223,144
Total Uses (Expenditures) by Program Center	7.91	\$1,223,144

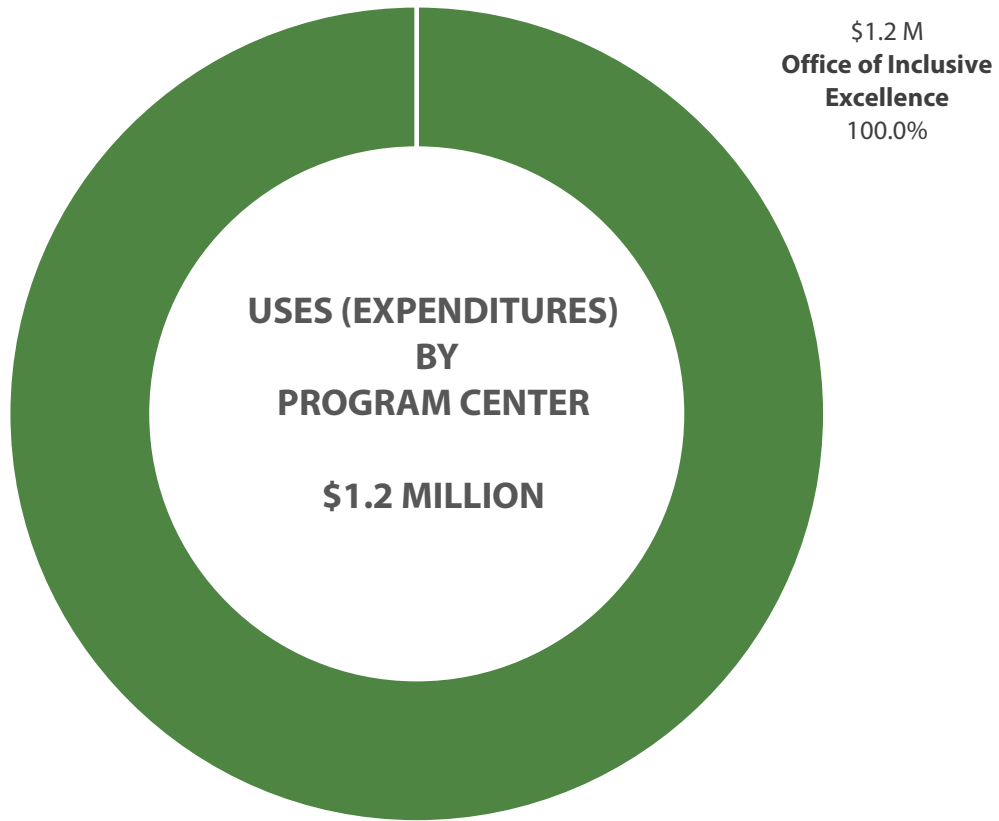
Uses (Expenditures) by Expense Category		
Salaries and Wages	7.91	730,279
Benefits Group		395,846
Travel		19,510
Contractual Services Group		11,695
Information Technology Costs		14,086
Services from Other Funds/Agencies Group		17,486
Misc. Operating Expenses		34,240
Total Uses (Expenditures) by Expense Type	7.91	\$1,223,144

Budget Balance Available		
Prior Year Carry Forward Balance		0
Total Sources (Budget)		1,684,703
Total Uses (Expenses)		(1,223,144)
Year-End Encumbrances		0
Budget Balance Available		\$461,560

DIVISION OF INCLUSIVE EXCELLENCE

USES (EXPENDITURES)

FY 2019-20



2019-20 USES BY EXPENSE CATEGORY

Salaries and Wages Benefits Group Other Expenses



DIVISION OF INCLUSIVE EXCELLENCE

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2019-20

EXPENDITURE CATEGORIES*	PROGRAM CENTER	TOTAL
	Office of Inclusive Excellence	
Salaries and Wages	\$730,279	\$730,279
Benefits Group	395,846	395,846
Travel	19,510	19,510
Contractual Services Group	11,695	11,695
Information Technology Costs	14,086	14,086
Services from Other Funds	17,486	17,486
Misc. Operating Expenses	34,240	34,240
TOTAL EXPENDITURES	\$1,223,144	\$1,223,144

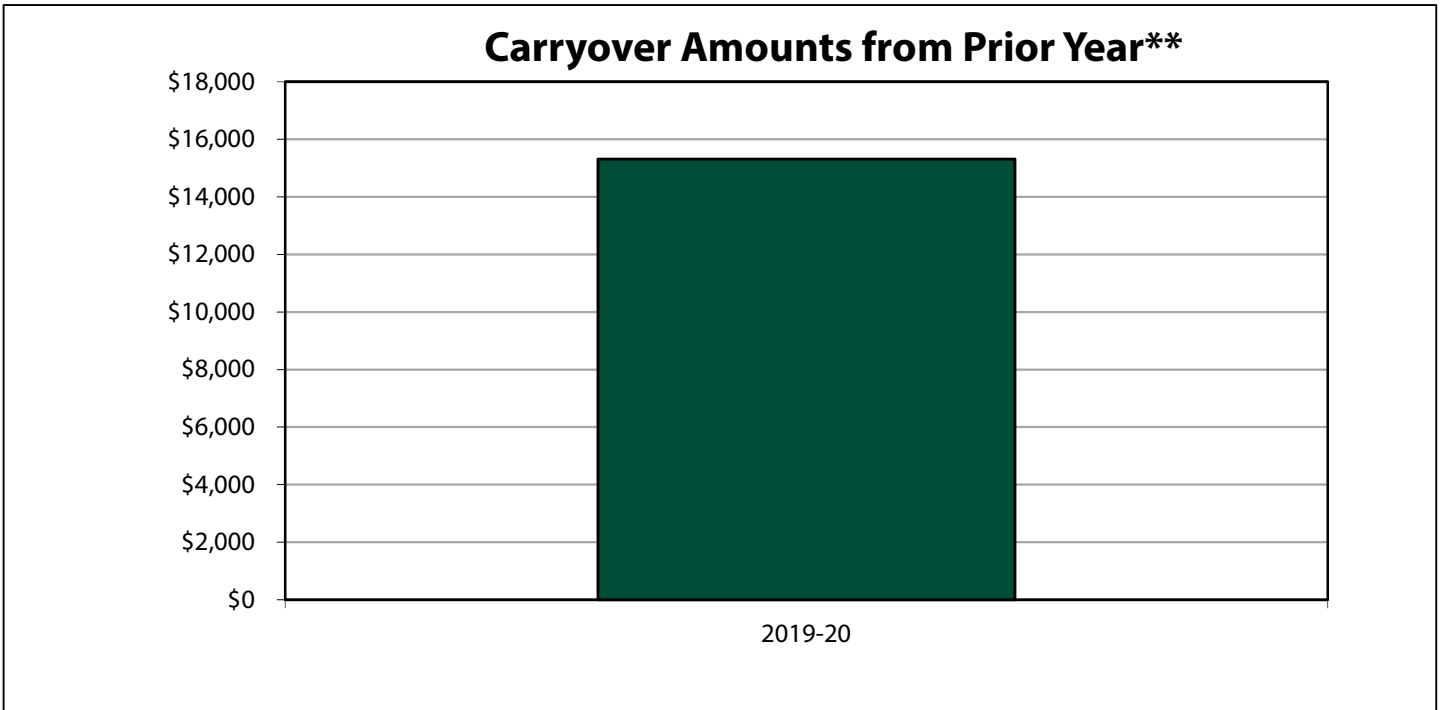
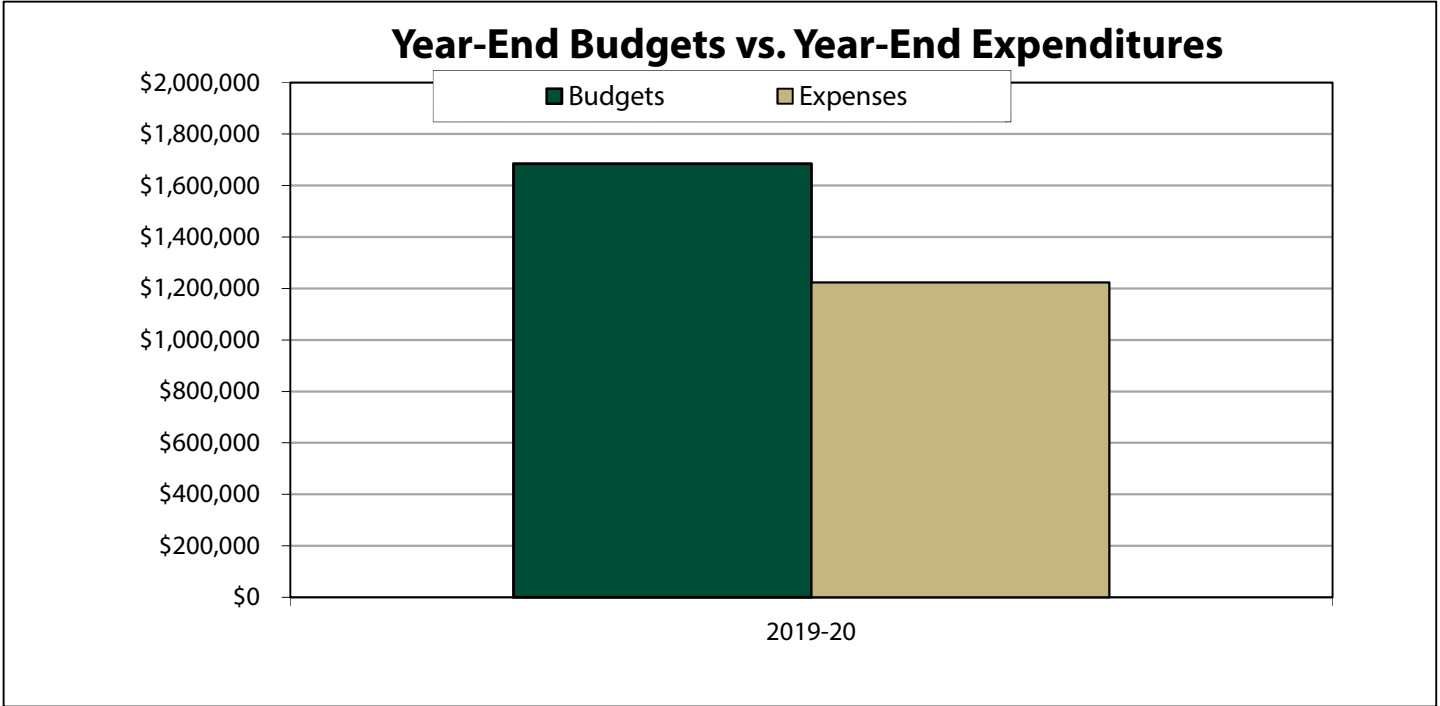
* Additional expenditure details can be found in the Appendix.

SALARY CATEGORIES	PROGRAM CENTER	TOTAL
	Office of Inclusive Excellence	
Academic Salaries	\$12,108	\$12,108
<i>Annualized FTE</i>	0.20	0.20
Management & Supervisory	603,586	603,586
<i>Annualized FTE</i>	5.60	5.60
Overtime	602	602
<i>Annualized FTE</i>	0.00	0.00
Support Staff	113,983	113,983
<i>Annualized FTE</i>	2.11	2.11
TOTAL SALARY EXPENSE	\$730,279	\$730,279
<i>Total Annualized FTE</i>	7.91	7.91

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING FUND

Multi-Year Summaries*



* The Division of Inclusive Excellence was formed in 2019-20. No multi-year history available.

** The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING FUND

Multi-Year Summaries*

Description	2019-20
Prior Year Carryover	\$0
Prior Year Encumbrances	15,312
Initial Baseline	1,292,141
Misc Budget Entries**	377,251
Year End Budget	\$1,684,703
Year End Expenditures	(1,223,144)
Year End Encumbrances	0
Budget Balance Available	\$461,560

* The Division of Inclusive Excellence was formed in 2019-20. No multi-year history available.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



9. 2019-20 OPERATING FUND – INFORMATION RESOURCES & TECHNOLOGY

Information Resources & Technology (IRT) powers the technology behind mission critical resources, strategic University goals, and the essential work of faculty, staff, and students.

Service. Solutions. Making 'IT' easy!

INFORMATION RESOURCES & TECHNOLOGY

OPERATING FUND SUMMARY

FY 2019-20

	FTE	Amount
Prior Year Carry Forward Balance		\$1,410,785

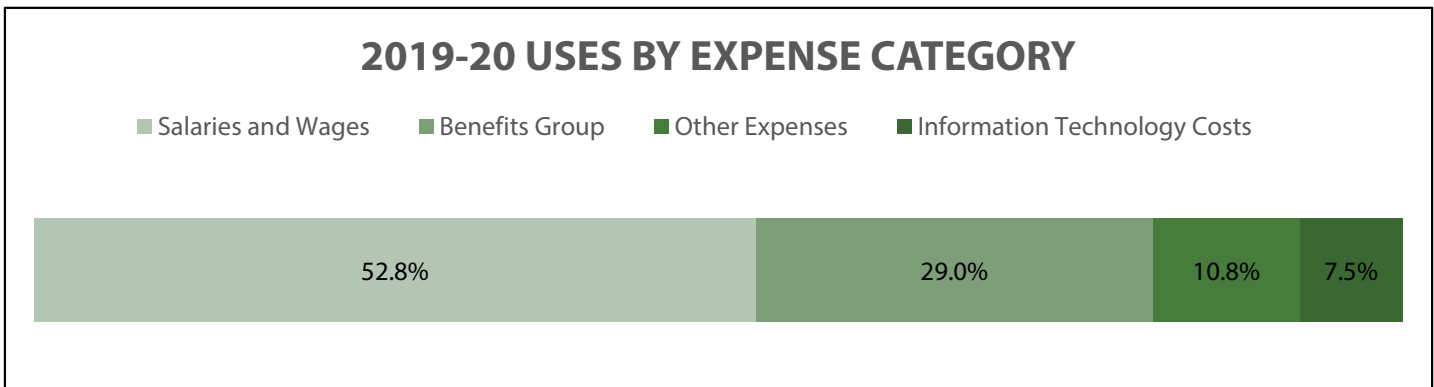
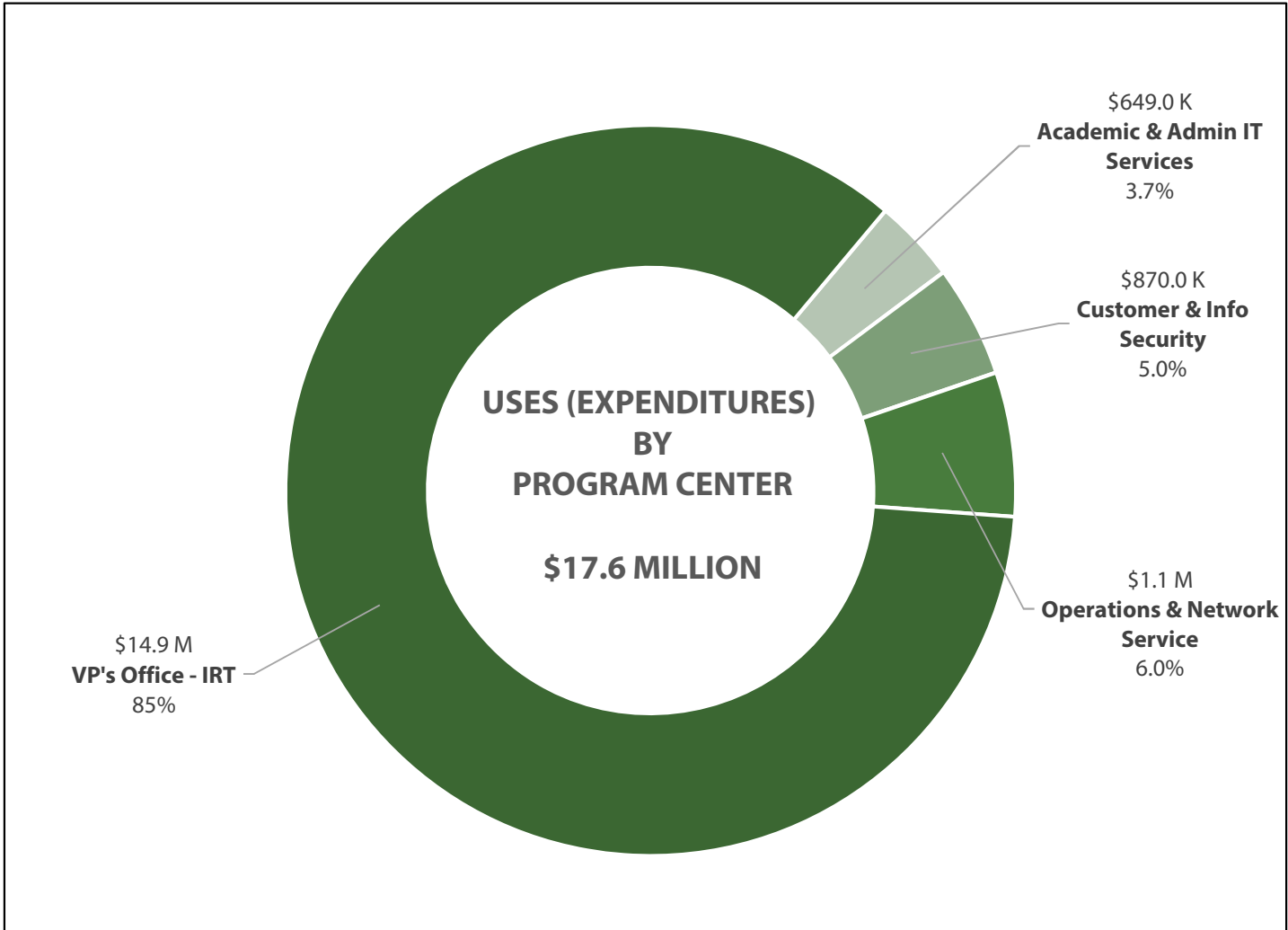
Sources (Budget)		
Initial Allocations		8,794,222
Prior Year Encumbrance Allocations		1,021,008
Centrally Funded Compensation Increases		182,720
Benefits Allocations		5,089,093
Miscellaneous Budget Transfers		328,639
Revenue from Various Sources		2,394,551
Total Sources (Budget)		\$17,810,233

Uses (Expenditures) by Program Center		
Academic & Admin IT Services	9.76	648,701
Customer & Info Security	3.25	870,189
Operations & Network Service	0.24	1,120,613
VP's Office - IRT	100.01	14,916,222
Total Uses (Expenditures) by Program Center	113.26	\$17,555,725

Uses (Expenditures) by Expense Category		
Salaries and Wages	113.05	9,261,376
Work Study	0.21	6,000
Benefits Group		5,089,093
Communications		573,630
Travel		64,940
Contractual Services Group		(98,861)
Information Technology Costs		1,316,013
Services from Other Funds/Agencies Group		123,028
Misc. Operating Expenses		1,220,506
Total Uses (Expenditures) by Expense Type	113.26	\$17,555,725

Budget Balance Available		
Prior Year Carry Forward Balance		1,410,785
Total Sources (Budget)		17,810,233
Total Uses (Expenses)		(17,555,725)
Year-End Encumbrances		(536,142)
Budget Balance Available		\$1,129,151

INFORMATION RESOURCES & TECHNOLOGY USES (EXPENDITURES) FY 2019-20



INFORMATION RESOURCES & TECHNOLOGY

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2019-20

EXPENDITURE CATEGORIES*	PROGRAM CENTER				TOTAL
	Academic & Admin IT Services	Customer & Info Security	Operations & Network Service	VP's Office - IRT	
Salaries and Wages	\$260,340	\$90,892	\$6,233	\$8,903,910	\$9,261,376
Work Study	6,000				6,000
Benefits Group	757	243	90	5,088,002	5,089,093
Communications			567,843	5,787	573,630
Travel				64,940	64,940
Contractual Services Group		54,954		(153,815)	(98,861)
Information Technology Costs	292,843	85,586	215,820	721,765	1,316,013
Services from Other Funds	2,319	25,411	84,845	10,453	123,028
Misc. Operating Expenses	86,441	613,103	245,781	275,181	1,220,506
TOTAL EXPENDITURES	\$648,701	\$870,189	\$1,120,613	\$14,916,222	\$17,555,725

* Additional expenditure details can be found in the Appendix.

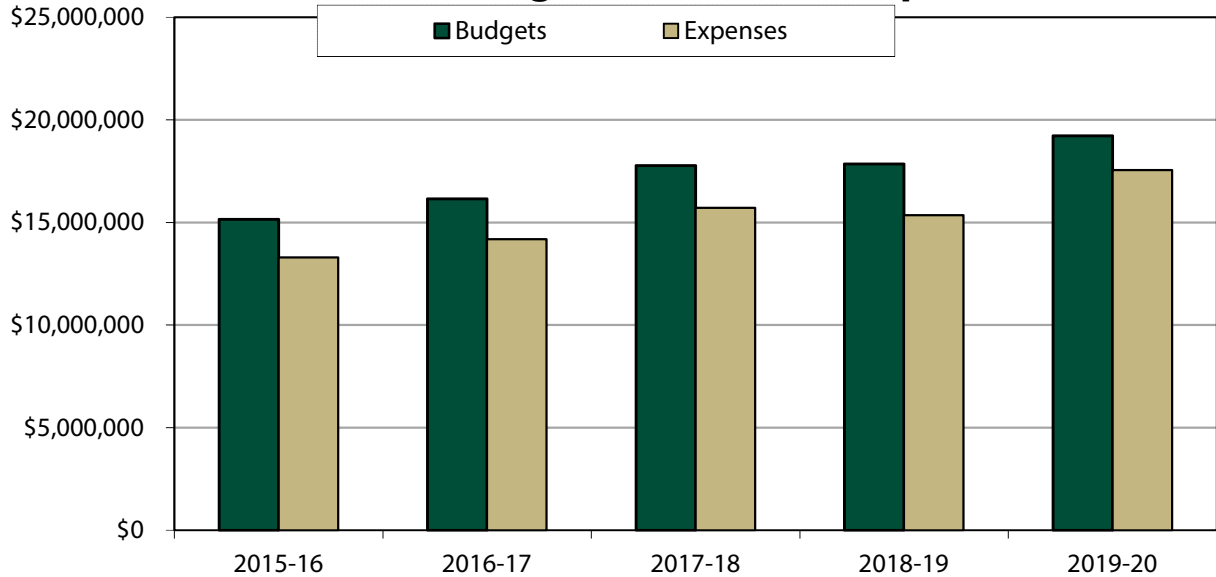
SALARY CATEGORIES	PROGRAM CENTER				TOTAL
	Academic & Admin IT Services	Customer & Info Security	Operations & Network Service	VP's Office - IRT	
Management & Supervisory				1,647,003	1,647,003
Annualized FTE				12.23	12.23
Overtime				4,552	4,552
Annualized FTE				0.00	0.00
Student Assistants	260,340	90,892	6,233		357,465
Annualized FTE	9.55	3.25	0.24		13.04
Support Staff				7,252,355	7,252,355
Annualized FTE				87.78	87.78
TOTAL SALARY EXPENSE	\$260,340	\$90,892	\$6,233	\$8,903,910	\$9,261,376
Total Annualized FTE	9.55	3.25	0.24	100.01	113.05

INFORMATION RESOURCES & TECHNOLOGY

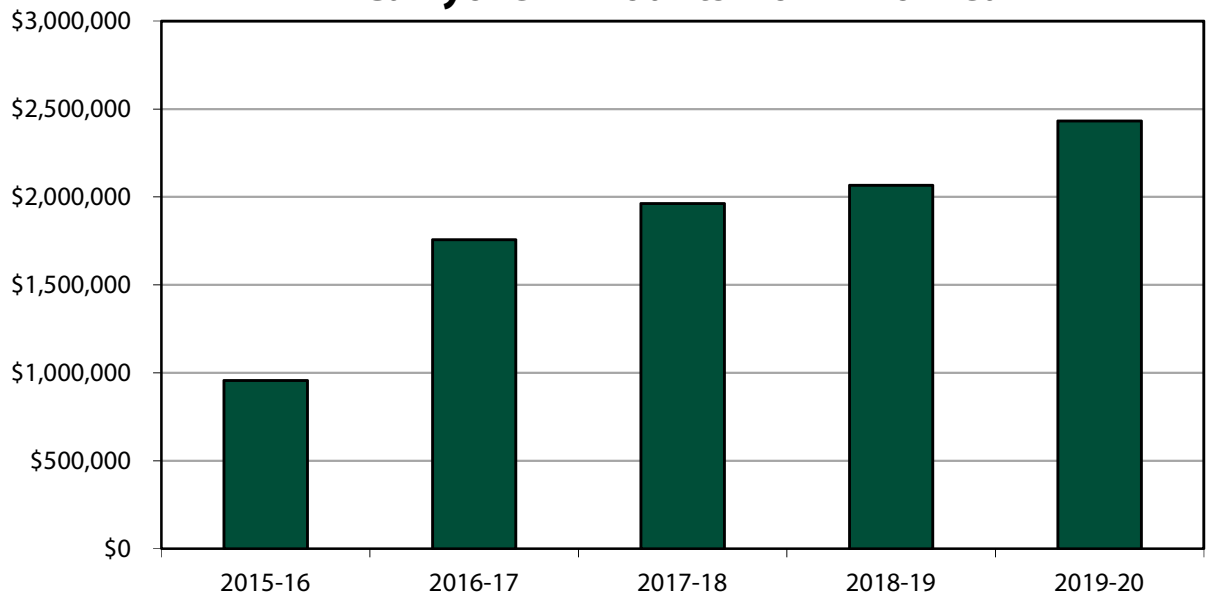
OPERATING FUND

Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

INFORMATION RESOURCES & TECHNOLOGY

OPERATING FUND

Multi-Year Summaries

Description	2015-16	2016-17	2017-18	2018-19	2019-20
Prior Year Carryover*	(\$191,205)	\$1,170,572	\$750,877	\$1,116,521	\$1,410,785
Prior Year Encumbrances	1,147,307	586,055	1,211,011	949,252	1,021,008
Initial Baseline	7,226,664	7,487,006	7,641,990	8,283,914	8,794,222
Misc Budget Entries**	6,960,062	6,899,087	8,169,983	7,496,725	7,995,003
Year End Budget	\$15,142,828	\$16,142,720	\$17,773,861	\$17,846,412	\$19,221,018
Year End Expenditures	(13,286,201)	(14,180,832)	(15,708,088)	(15,349,304)	(17,555,725)
Year End Encumbrances	(686,055)	(1,211,011)	(949,252)	(1,021,008)	(536,142)
Budget Balance Available	\$1,170,572	\$750,877	\$1,116,521	\$1,476,100	\$1,129,151

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



10. 2019-20 OPERATING FUND – PRESIDENT'S OFFICE

The President's Office is the university headquarters for leading the fiscal, strategic and business operations of Sacramento State. President Robert S. Nelsen became Sacramento State's eighth president on July 1, 2015. As the first in his family to attend college, he earned his bachelor's and master's degrees in political science from BYU and his doctorate at the University of Chicago's John U. Nef Committee on Social Thought.

At Sacramento State, he is committed to ensuring that Sacramento State's students graduate with less debt and have jobs waiting when they finish school. He wants them to become lifelong learners and critical thinkers, and have an inclusive, safe, and healthy experience on campus.

DIVISION OF THE PRESIDENT

OPERATING FUND SUMMARY

FY 2019-20

	FTE	Amount
Prior Year Carry Forward Balance		\$140,843

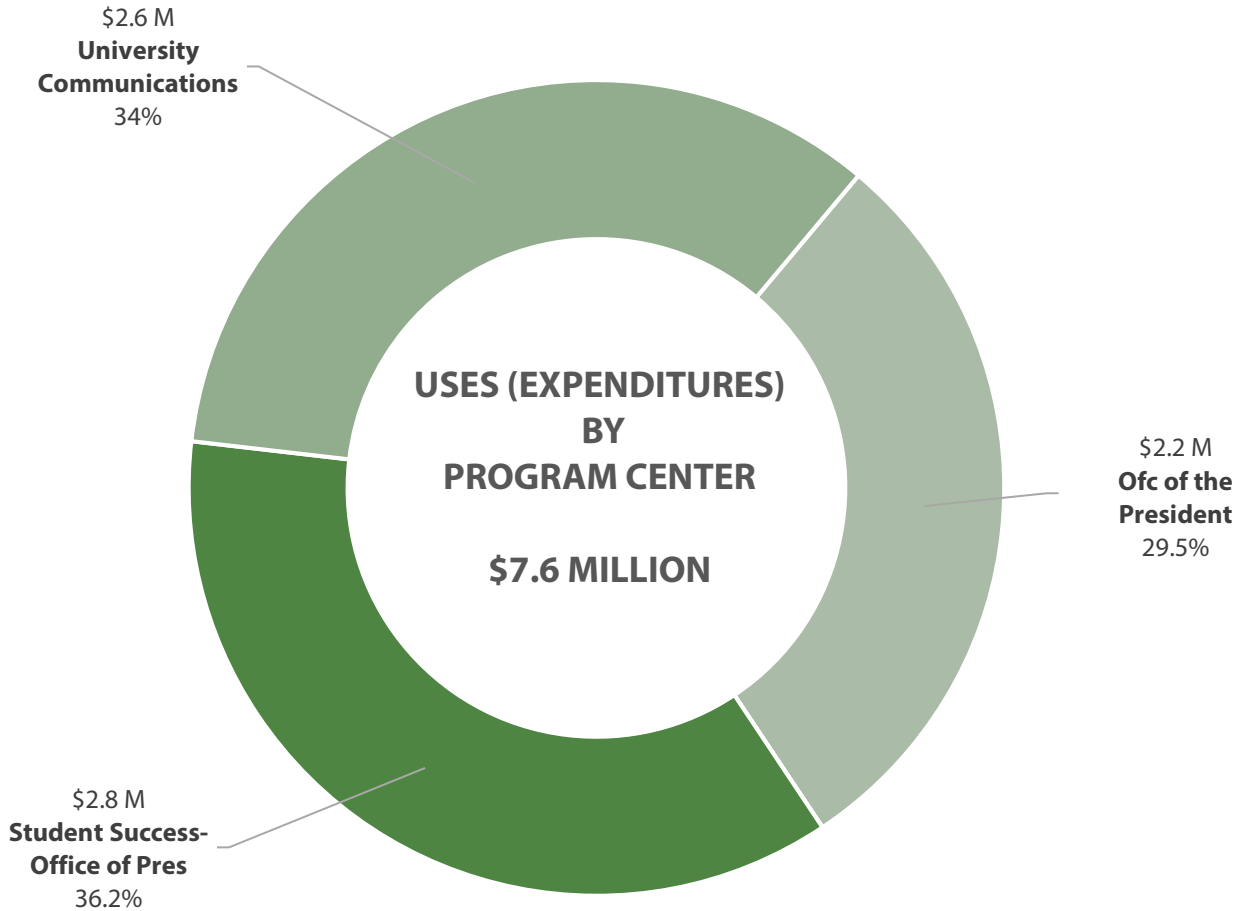
Sources (Budget)		
Initial Allocations		4,876,818
Prior Year Encumbrance Allocations		275,045
One-Time Allocations from University Reserves		1,387,000
Centrally Funded Compensation Increases		56,552
CO Cash Posting Orders		32,190
Release Time		62,712
Benefits Allocations		1,672,474
Miscellaneous Budget Transfers		(73,356)
Revenue from Various Sources		15,125
Total Sources (Budget)		\$8,304,560

Uses (Expenditures) by Program Center		
Ofc of the President	9.69	2,248,227
Student Success-Office of Pres	9.10	2,753,926
University Communications	19.79	2,609,417
Total Uses (Expenditures) by Program Center	38.58	\$7,611,570

Uses (Expenditures) by Expense Category		
Salaries and Wages	37.93	3,138,652
Work Study	0.65	16,464
Benefits Group		1,672,474
Communications		2,326
Travel		45,475
Financial Aid		300
Information Technology Costs		209,610
Services from Other Funds/Agencies Group		54,448
Equipment Group		1,713
Misc. Operating Expenses		843,454
Operating Transfers Out		1,626,654
Total Uses (Expenditures) by Expense Type	38.58	\$7,611,570

Budget Balance Available		
Prior Year Carry Forward Balance		140,843
Total Sources (Budget)		8,304,560
Total Uses (Expenses)		(7,611,570)
Year-End Encumbrances		(268,819)
Budget Balance Available		\$565,015

DIVISION OF THE PRESIDENT USES (EXPENDITURES) FY 2019-20



2019-20 USES BY EXPENSE CATEGORY

■ Salaries and Wages
 ■ Other Expenses
 ■ Benefits Group



DIVISION OF THE PRESIDENT

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2019-20

EXPENDITURE CATEGORIES*	PROGRAM CENTER			TOTAL
	Ofc of the President	Student Success- Office of Pres	University Communications	
Salaries and Wages	\$1,044,473	\$688,499	\$1,405,680	\$3,138,652
Work Study	10,500		5,964	16,464
Benefits Group	491,627	365,096	815,751	1,672,474
Communications	458		1,868	2,326
Travel	25,473	11,467	8,535	45,475
Financial Aid	300			300
Information Technology Costs	1,258	204,443	3,909	209,610
Services from Other Funds	32,475	4,207	17,766	54,448
Equipment Group			1,713	1,713
Misc. Operating Expenses	401,663	93,560	348,231	843,454
Operating Transfers Out	240,000	1,386,654		1,626,654
TOTAL EXPENDITURES	\$2,248,227	\$2,753,926	\$2,609,417	\$7,611,570

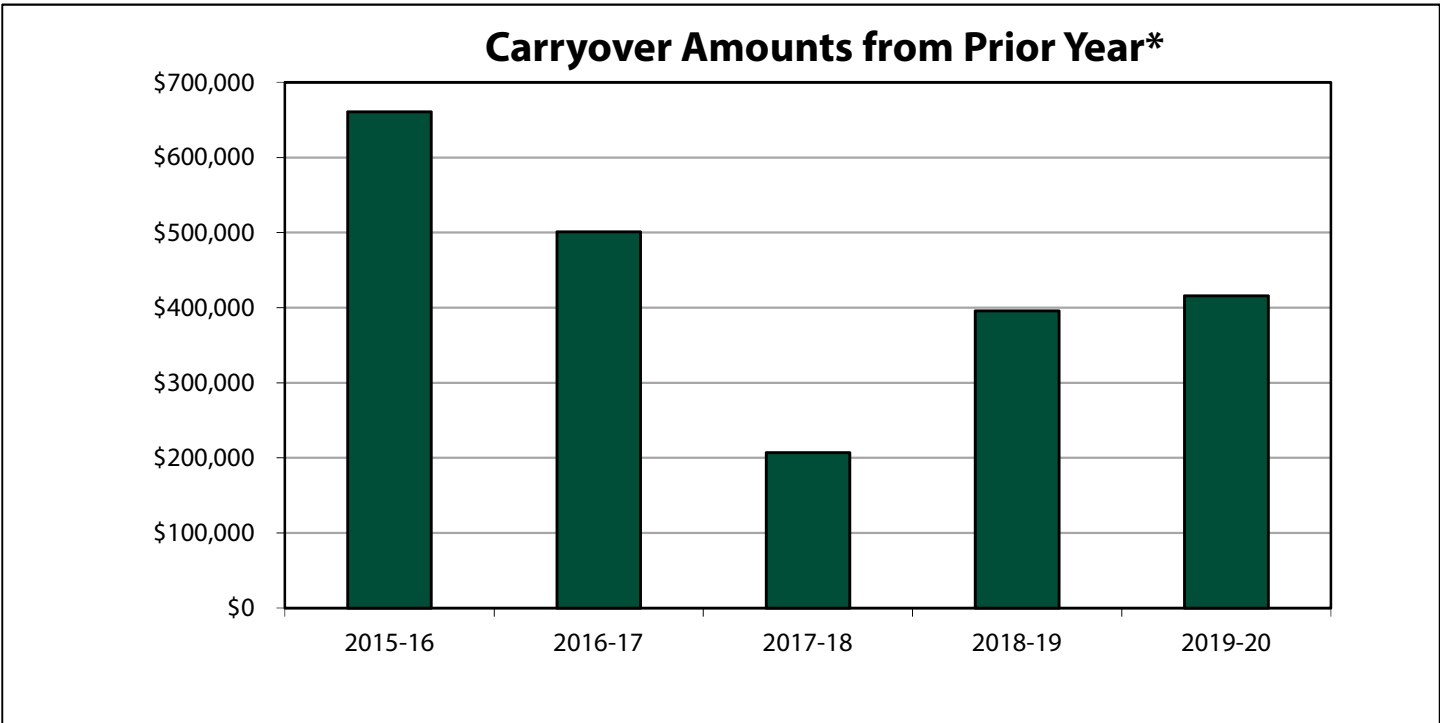
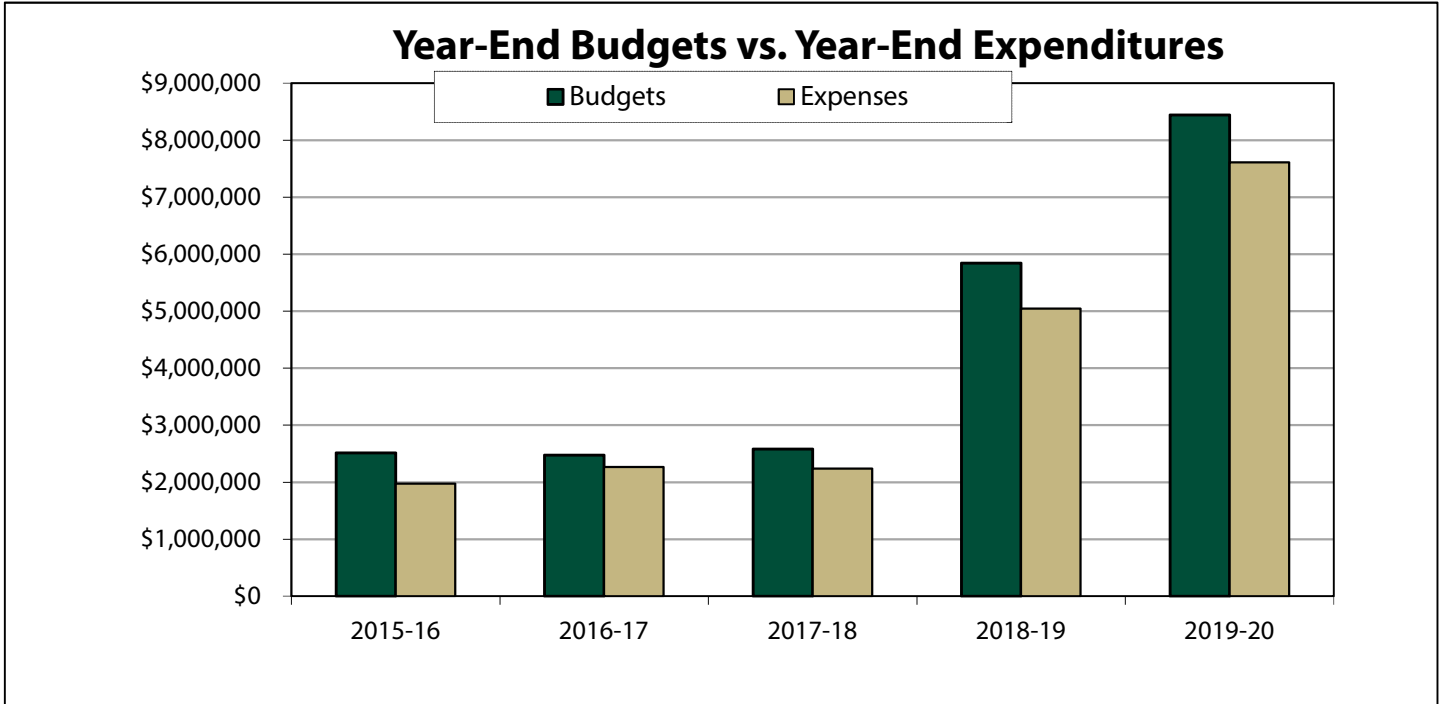
* Additional expenditure details can be found in the Appendix.

SALARY CATEGORIES	PROGRAM CENTER			TOTAL
	Ofc of the President	Student Success- Office of Pres	University Communications	
Academic Salaries	\$360			\$360
Annualized FTE				0.00
Management & Supervisory	764,207	180,156	462,552	1,406,915
Annualized FTE	4.19	1.00	4.00	9.19
Student Assistants	28,029	57,197	18,544	103,770
Annualized FTE	1.01	2.10	0.71	3.82
Support Staff	251,877	451,146	924,584	1,627,607
Annualized FTE	4.09	6.00	14.83	24.92
TOTAL SALARY EXPENSE	\$1,044,473	\$688,499	\$1,405,680	\$3,138,652
Total Annualized FTE	9.29	9.10	19.55	37.93

DIVISION OF THE PRESIDENT

OPERATING FUND

Multi-Year Summaries



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

DIVISION OF THE PRESIDENT

OPERATING FUND

Multi-Year Summaries

Description	2015-16	2016-17	2017-18	2018-19	2019-20
Prior Year Carryover*	\$655,984	\$491,586	\$160,371	\$154,760	\$140,843
Prior Year Encumbrances	4,827	9,276	46,730	240,837	275,045
Initial Baseline	1,104,418	1,420,769	1,775,254	1,531,379	4,876,818
Misc Budget Entries**	746,881	555,230	596,974	3,915,920	3,152,697
Year End Budget	\$2,512,110	\$2,476,861	\$2,579,329	\$5,842,896	\$8,445,403
Year End Expenditures	(1,974,999)	(2,269,760)	(2,237,717)	(5,048,822)	(7,611,570)
Year End Encumbrances	(45,526)	(46,730)	(118,647)	(261,639)	(268,819)
Budget Balance Available	\$491,585	\$160,371	\$222,965	\$532,435	\$565,015

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



11. 2019-20 OPERATING FUND – PUBLIC AFFAIRS & ADVOCACY

Welcome to the Division of Public Affairs & Advocacy. The office serves as the official voice of Sacramento State with community and government agencies at the local, state, and federal level.

Our mission is to promote the University and cultivate public support for it and its students by managing and fostering relationships with governmental agencies and elected officials while facilitating many of Sacramento State's community engagement efforts.

PUBLIC AFFAIRS & ADVOCACY

OPERATING FUND SUMMARY

FY 2019-20

	FTE	Amount
Prior Year Carry Forward Balance		\$49,103

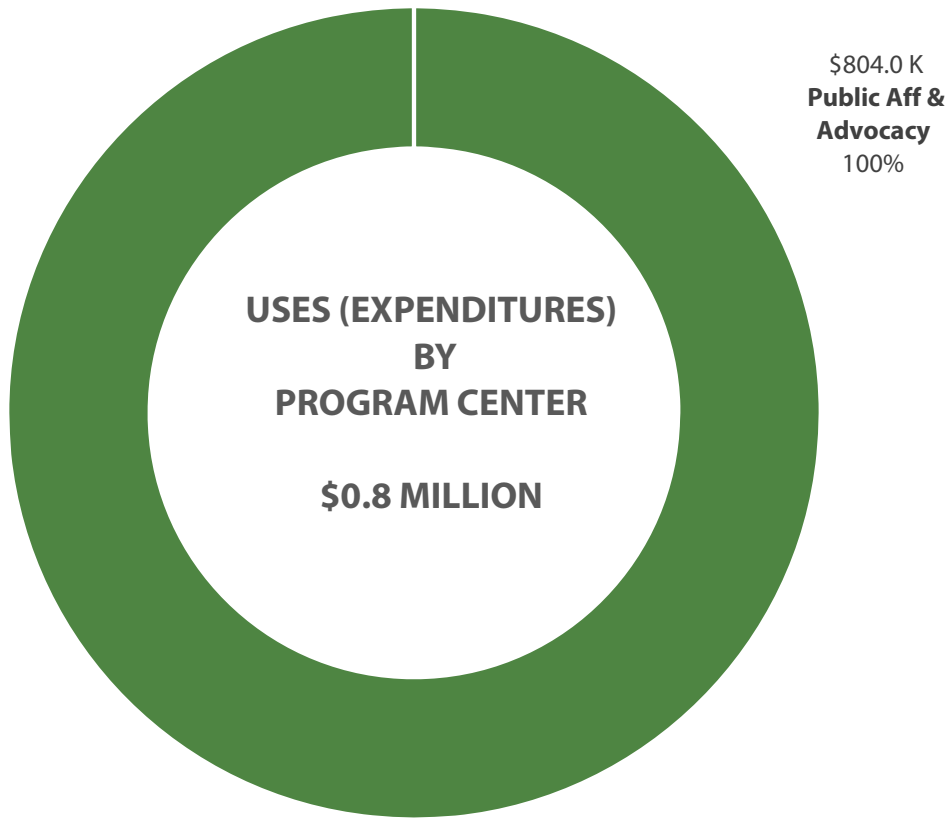
Sources (Budget)		
Initial Allocations		528,107
Prior Year Encumbrance Allocations		28,370
Centrally Funded Compensation Increases		12,577
Benefits Allocations		245,862
Miscellaneous Budget Transfers		3,875
Revenue from Various Sources		79
Total Sources (Budget)		\$818,869

Uses (Expenditures) by Program Center		
Public Aff & Advocacy	5.07	804,106
Total Uses (Expenditures) by Program Center	5.07	\$804,106

Uses (Expenditures) by Expense Category		
Salaries and Wages	4.87	488,539
Work Study	0.21	5,535
Benefits Group		245,862
Communications		21
Travel		11,602
Contractual Services Group		25,000
Services from Other Funds/Agencies Group		5,137
Misc. Operating Expenses		22,409
Total Uses (Expenditures) by Expense Type	5.07	\$804,106

Budget Balance Available	
Prior Year Carry Forward Balance	49,103
Total Sources (Budget)	818,869
Total Uses (Expenses)	(804,106)
Year-End Encumbrances	(16,276)
Budget Balance Available	\$47,590

PUBLIC AFFAIRS & ADVOCACY USES (EXPENDITURES) FY 2019-20



2019-20 USES BY EXPENSE CATEGORY

■ Salaries and Wages
 ■ Benefits Group
 ■ Other Expenses



PUBLIC AFFAIRS & ADVOCACY

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2019-20

EXPENDITURE CATEGORIES*	PROGRAM CENTER	TOTAL
	Public Affairs & Advocacy	
Salaries and Wages	\$488,539	\$488,539
Work Study	5,535	5,535
Benefits Group	245,862	245,862
Communications	21	21
Travel	11,602	11,602
Contractual Services Group	25,000	25,000
Services from Other Funds	5,137	5,137
Misc. Operating Expenses	22,409	22,409
TOTAL EXPENDITURES	\$804,106	\$804,106

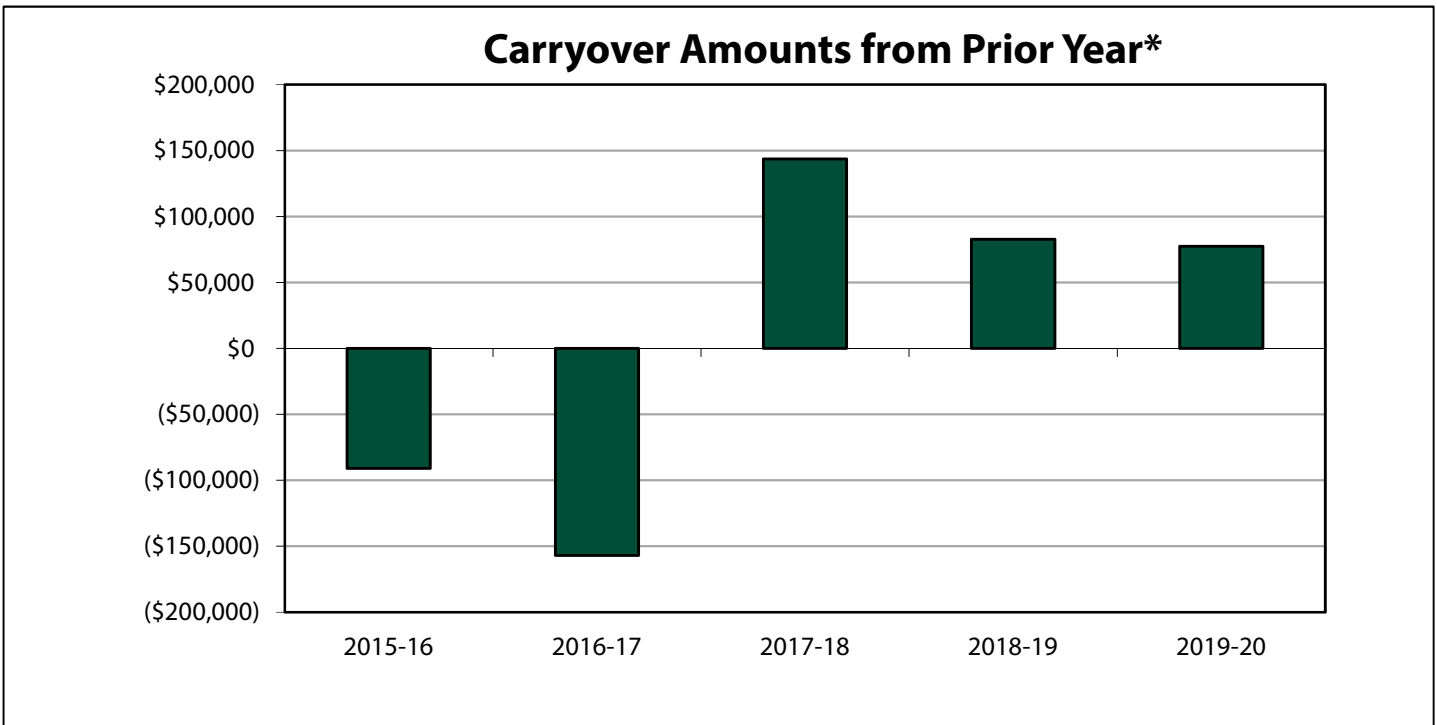
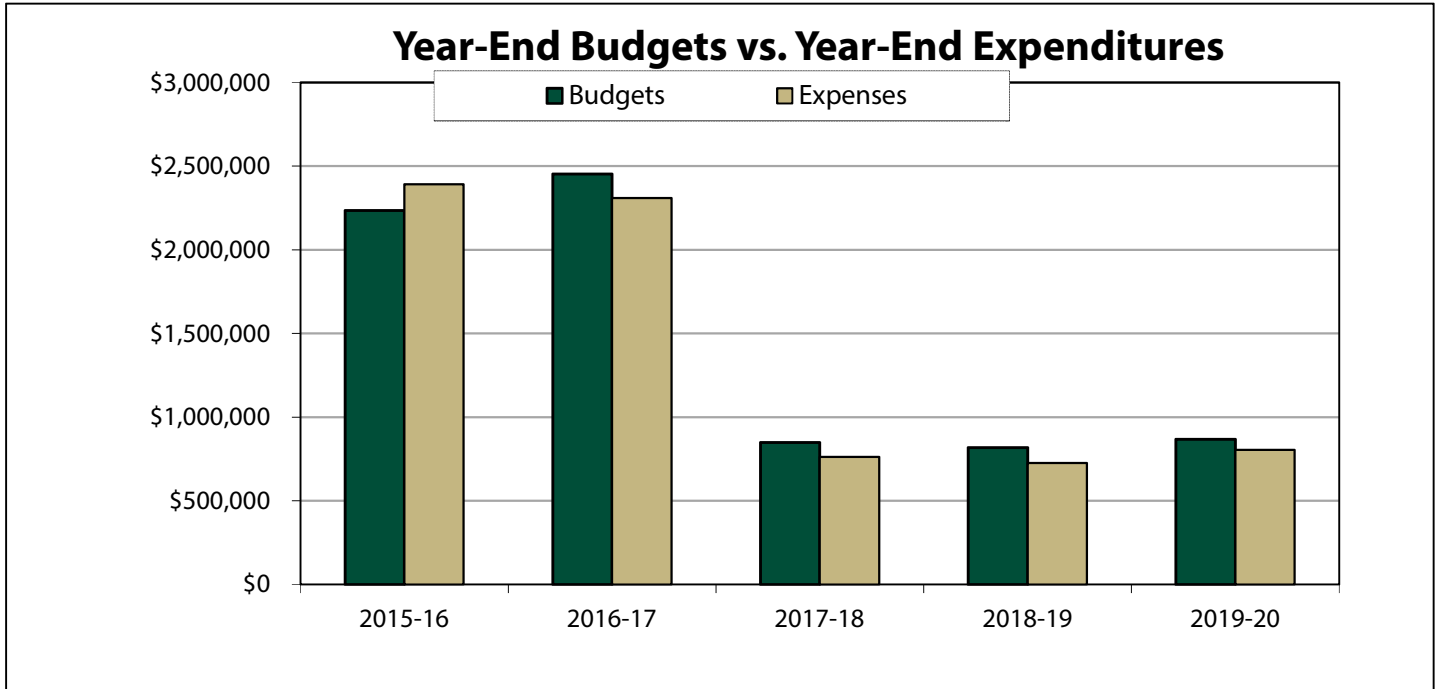
* Additional expenditure details can be found in the Appendix.

SALARY CATEGORIES	PROGRAM CENTER	TOTAL
	Public Affairs & Advocacy	
Management & Supervisory	379,132	379,132
<i>Annualized FTE</i>	<i>2.65</i>	<i>2.65</i>
Student Assistants	598	598
<i>Annualized FTE</i>	<i>0.02</i>	<i>0.02</i>
Support Staff	108,809	108,809
<i>Annualized FTE</i>	<i>2.19</i>	<i>2.19</i>
TOTAL SALARY EXPENSE	\$488,539	\$488,539
<i>Total Annualized FTE</i>	<i>4.87</i>	<i>4.87</i>

PUBLIC AFFAIRS & ADVOCACY

OPERATING FUND

Multi-Year Summaries



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

PUBLIC AFFAIRS & ADVOCACY

OPERATING FUND

Multi-Year Summaries

Description	2015-16	2016-17	2017-18	2018-19	2019-20
Prior Year Carryover *	(\$113,668)	(\$169,767)	\$101,928	\$50,974	\$49,103
Prior Year Encumbrances	22,683	12,919	41,684	31,787	28,370
Initial Baseline	1,513,055	1,525,366	488,452	496,072	528,107
Misc Budget Entries**	812,303	1,084,912	217,495	239,554	262,393
Year End Budget	\$2,234,373	\$2,453,430	\$849,559	\$818,387	\$867,972
Year End Expenditures	(2,391,221)	(2,309,818)	(761,789)	(725,468)	(804,106)
Year End Encumbrances	(12,919)	(41,684)	(31,787)	(28,369)	(16,276)
Budget Balance Available	-\$169,767	\$101,928	\$55,983	\$64,550	\$47,590

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



12. 2019-20 OPERATING FUND – STUDENT AFFAIRS

The Division of Student Affairs with more than 50 departments and programs, strives to provide comprehensive administrative services, academic support and a vibrant campus life experience for the Sacramento State students.

STUDENT AFFAIRS

OPERATING FUND SUMMARY

FY 2019-20

	FTE	Amount
Prior Year Carry Forward Balance		\$1,819,982

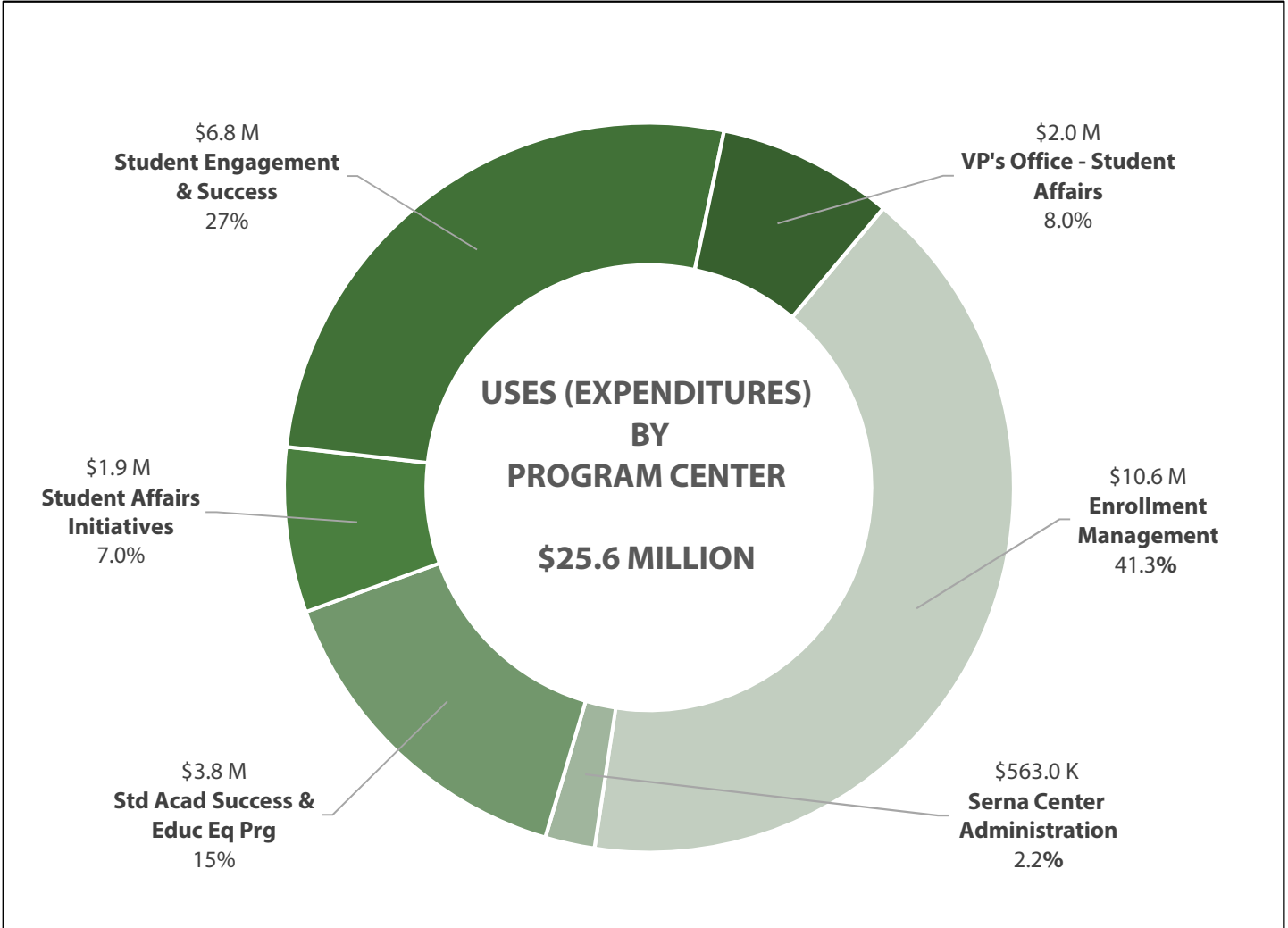
Sources (Budget)		
Initial Allocations		15,321,404
Prior Year Encumbrance Allocations		177,837
Centrally Funded Compensation Increases		421,923
CO Cash Posting Orders		48,192
Release Time		76,976
Benefits Allocations		8,194,115
Miscellaneous Budget Transfers		118,856
Revenue from Various Sources		1,239,047
Total Sources (Budget)		\$25,598,350

Uses (Expenditures) by Program Center		
Enrollment Management	113.60	10,558,618
Serna Center Administration	4.83	562,945
Std Acad Success & Educ Eq Prg	43.18	3,810,463
Student Affairs Initiatives	22.91	1,870,852
Student Engagement and Success	81.12	6,784,939
VP's Office - Student Affairs	15.07	1,996,266
Total Uses (Expenditures) by Program Center	280.70	\$25,584,083

Uses (Expenditures) by Expense Category		
Salaries and Wages	265.23	14,796,273
Work Study	15.39	415,747
Benefits Group		8,194,159
Communications		1,622
Travel		151,095
Financial Aid		1,938
Contractual Services Group		215,105
Information Technology Costs		366,027
Services from Other Funds/Agencies Group		266,102
Equipment Group		405
Misc. Operating Expenses		1,147,515
Expenditure Adjustments		28,096
Total Uses (Expenditures) by Expense Type	280.62	\$25,584,083

Budget Balance Available		
Prior Year Carry Forward Balance		1,819,982
Total Sources (Budget)		25,598,350
Total Uses (Expenses)		(25,584,083)
Year-End Encumbrances		(208,022)
Budget Balance Available		\$1,626,228

STUDENT AFFAIRS USES (EXPENDITURES) FY 2019-20



2019-20 USES BY EXPENSE CATEGORY

Salaries and Wages Benefits Group Other Expenses



STUDENT AFFAIRS

EXPENDITURES & SALARIES BY PROGRAM CENTER

FY 2019-20

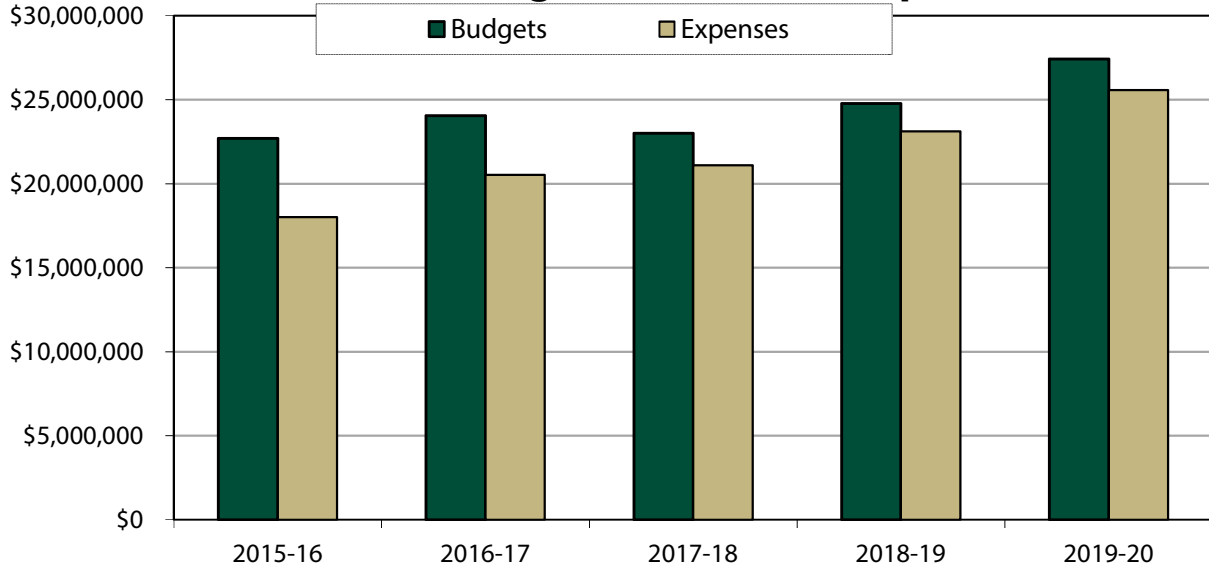
EXPENDITURE CATEGORIES*	PROGRAM CENTER						TOTAL
	Enrollment Management	Serna Center Administration	Std Acad Success & Educ Eq Prg	Student Affairs Initiatives	Student Engagement & Success	VP's Office - Student Affairs	
Salaries and Wages	\$6,069,066	\$298,797	\$2,140,674	\$1,171,911	\$4,056,982	\$1,058,842	\$14,796,273
Work Study	101,062	10,895	149,779	46,500	99,562	7,949	415,747
Benefits Group	3,694,416	161,417	1,012,099	584,870	2,212,480	528,877	8,194,159
Communications						1,622	1,622
Travel	80,669	5,151	27,220	3,411	22,085	12,559	151,095
Financial Aid					1,938		1,938
Contractual Services Group	141,127		50,618			23,360	215,105
Information Technology Costs	19,252	90	15,336	30,851	29,174	271,325	366,027
Services from Other Funds	92,929	1,255	42,939	4,661	114,716	9,602	266,102
Equipment Group	405				0		405
Misc. Operating Expenses	361,419	54,937	371,798	28,649	248,001	82,711	1,147,515
Expenditure Adjustments	(1,727)	30,404				(580)	28,096
TOTAL EXPENDITURES	\$10,558,618	\$562,945	\$3,810,463	\$1,870,852	\$6,784,939	\$1,996,266	\$25,584,083

* Additional expenditure details can be found in the Appendix.

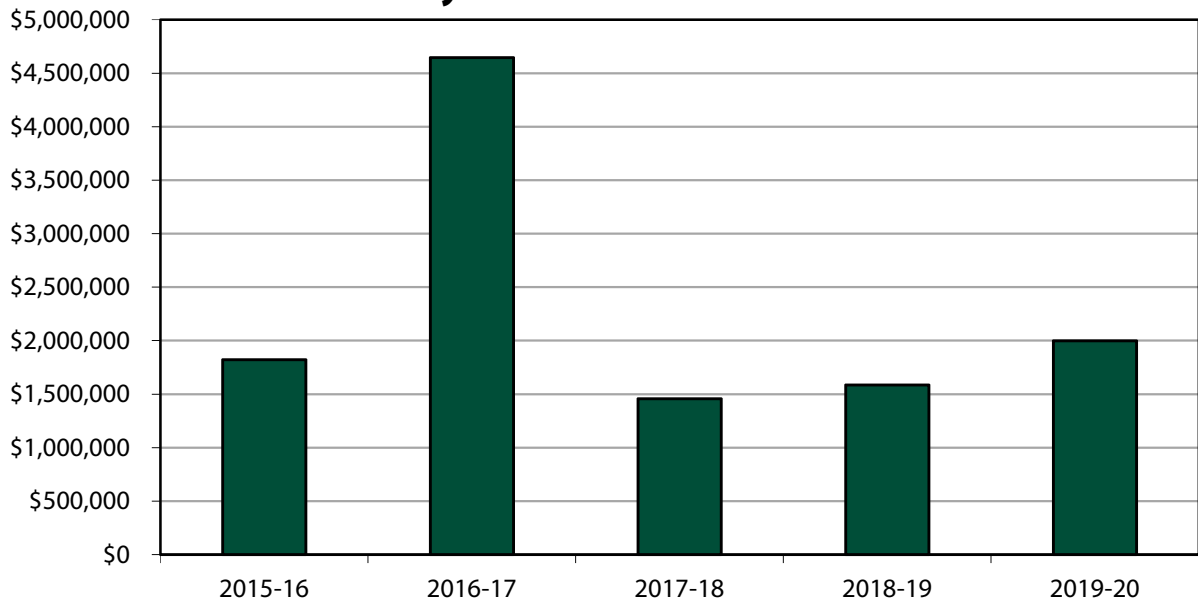
SALARY CATEGORIES	PROGRAM CENTER						TOTAL
	Enrollment Management	Serna Center Administration	Std Acad Success & Educ Eq Prg	Student Affairs Initiatives	Student Engagement & Success	VP's Office - Student Affairs	
Academic Salaries	\$81,000	\$2,617	\$168,451		\$6,719	\$1,361	\$260,148
<i>Annualized FTE</i>	<i>1.00</i>		<i>1.54</i>		<i>0.02</i>		<i>2.56</i>
Management & Supervisory	1,119,518	151,302	438,699	353,369	822,946	443,952	3,329,787
<i>Annualized FTE</i>	<i>10.84</i>	<i>1.00</i>	<i>3.67</i>	<i>3.00</i>	<i>11.44</i>	<i>3.00</i>	<i>32.95</i>
Overtime	3,249		2,872	9,927	3,633		19,681
<i>Annualized FTE</i>							<i>0.00</i>
Student Assistants	236,993	12,213	281,473	146,130	432,197	57,366	1,166,372
<i>Annualized FTE</i>	<i>8.87</i>	<i>0.47</i>	<i>10.23</i>	<i>5.53</i>	<i>16.22</i>	<i>2.03</i>	<i>43.35</i>
Support Staff	4,628,306	132,665	1,249,179	662,485	2,791,487	556,163	10,020,286
<i>Annualized FTE</i>	<i>88.97</i>	<i>2.94</i>	<i>22.44</i>	<i>12.56</i>	<i>49.72</i>	<i>9.73</i>	<i>186.36</i>
TOTAL SALARY EXPENSE	\$6,069,066	\$298,797	\$2,140,674	\$1,171,911	\$4,056,982	\$1,058,842	\$14,796,273
<i>Total Annualized FTE</i>	<i>109.69</i>	<i>4.41</i>	<i>37.88</i>	<i>21.09</i>	<i>77.40</i>	<i>14.76</i>	<i>265.23</i>

STUDENT AFFAIRS OPERATING FUND Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

STUDENT AFFAIRS

OPERATING FUND

Multi-Year Summaries

Description	2015-16	2016-17	2017-18	2018-19	2019-20
Prior Year Carryover*	\$1,699,031	\$4,570,993	\$1,346,474	\$1,503,019	\$1,819,982
Prior Year Encumbrances	122,386	75,490	109,187	83,870	177,837
Initial Baseline	11,720,455	11,878,568	12,297,566	14,102,291	15,321,404
Misc Budget Entries**	9,156,082	7,528,027	9,260,429	9,086,641	10,099,110
Year End Budget	\$22,697,954	\$24,053,078	\$23,013,656	\$24,775,821	\$27,418,333
Year End Expenditures	(18,004,575)	(20,533,169)	(21,103,869)	(23,112,058)	(25,584,083)
Year End Encumbrances	(122,386)	(109,187)	(83,870)	(170,671)	(208,022)
Budget Balance Available	\$4,570,993	\$1,346,474	\$1,825,917	\$1,493,092	\$1,626,228

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred. Beginning in 2019-20, divisional Student Success is no longer separated out of the carry forward balances.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



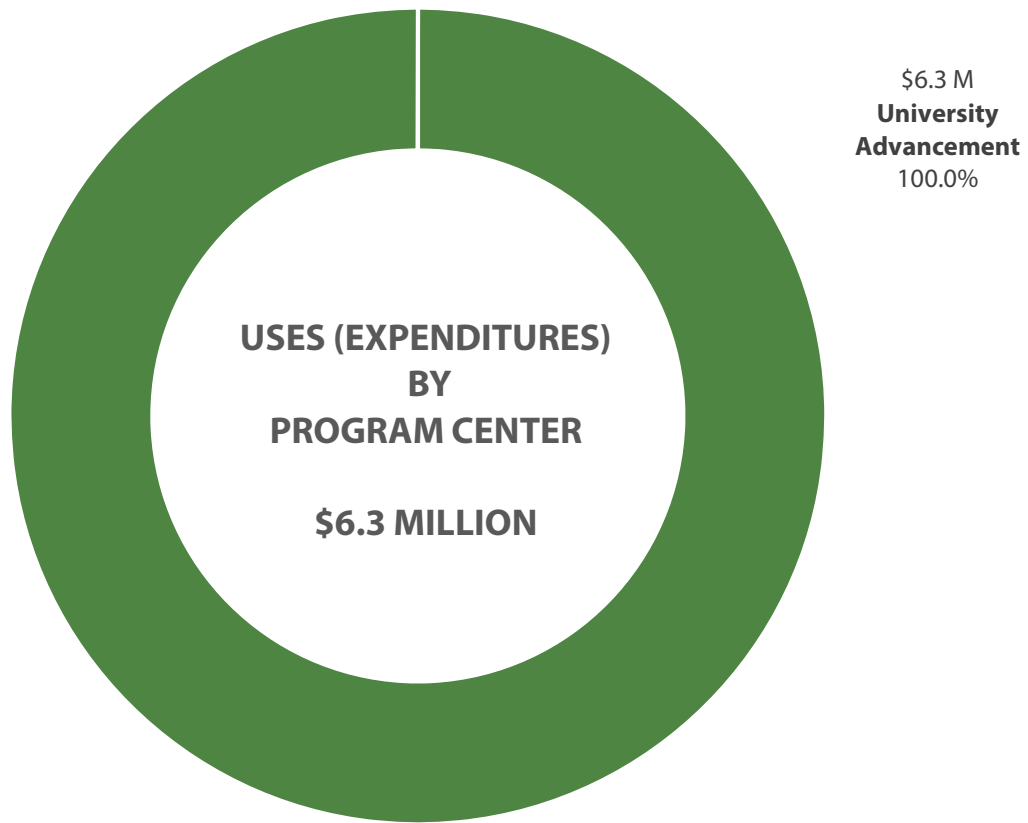
13. 2019-20 OPERATING FUND – UNIVERSITY ADVANCEMENT

Connecting the University with
the community through
philanthropy and alumni
engagement.

UNIVERSITY ADVANCEMENT OPERATING FUND SUMMARY FY 2019-20

	FTE	Amount
Prior Year Carry Forward Balance		\$372,671
Sources (Budget)		
Initial Allocations		4,048,074
Prior Year Encumbrance Allocations		427,573
Centrally Funded Compensation Increases		86,127
Benefits Allocations		1,912,479
Miscellaneous Budget Transfers		124,900
Revenue from Various Sources		245
Total Sources (Budget)		\$6,599,397
Uses (Expenditures) by Program Center		
University Advancement	40.38	6,332,319
Total Uses (Expenditures) by Program Center	40.38	\$6,332,319
Uses (Expenditures) by Expense Category		
Regular Salaries and Wages	39.46	3,603,503
Work Study	0.92	23,815
Benefits Group		1,912,479
Communications		8
Travel		43,800
Contractual Services Group		179,345
Information Technology Costs		203,015
Services from Other Funds/Agencies Group		74,163
Equipment Group		353
Misc. Operating Expenses		304,852
Expenditure Adjustments		(13,014)
Total Uses (Expenditures) by Expense Type	40.38	\$6,332,319
Budget Balance Available		
Prior Year Carry Forward Balance		372,671
Total Sources (Budget)		6,599,397
Total Uses (Expenses)		(6,332,319)
Year-End Encumbrances		(84,032)
Budget Balance Available		\$555,717

UNIVERSITY ADVANCEMENT USES (EXPENDITURES) FY 2019-20



2019-20 USES BY EXPENSE CATEGORY

Salaries and Wages Benefits Group Other Expenses



UNIVERSITY ADVANCEMENT EXPENDITURES & SALARIES BY PROGRAM CENTER FY 2019-20

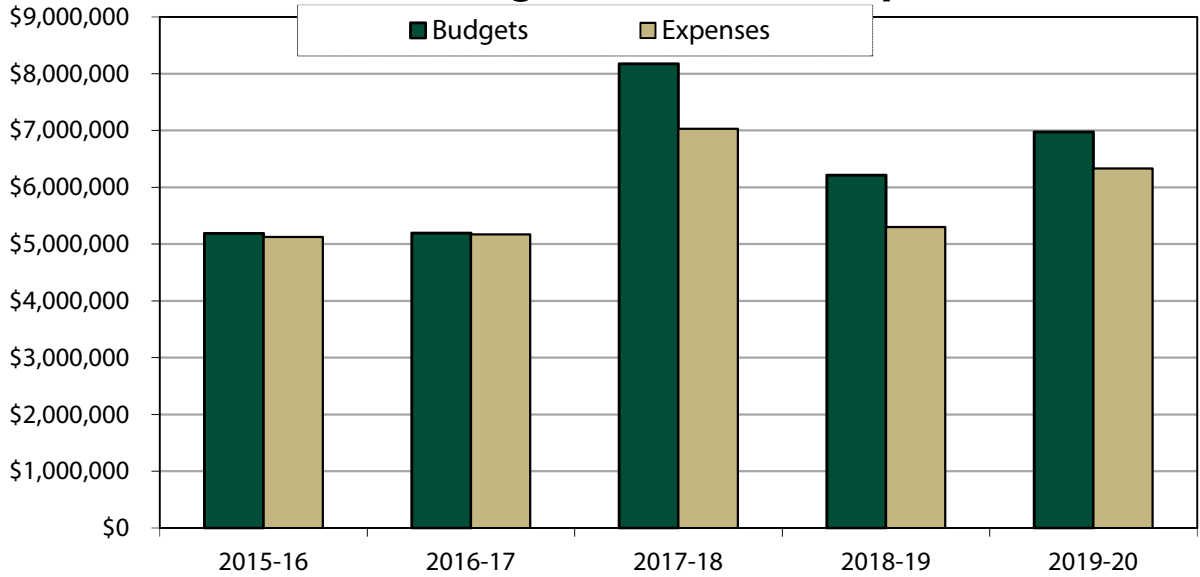
EXPENDITURE CATEGORIES*	PROGRAM CENTER	TOTAL
	University Advancement	
Salaries and Wages	\$3,603,503	\$3,603,503
Work Study	23,815	23,815
Benefits Group	1,912,479	1,912,479
Communications	8	8
Travel	43,800	43,800
Contractual Services Group	179,345	179,345
Information Technology Costs	203,015	203,015
Services from Other Funds	74,163	74,163
Equipment Group	353	353
Misc. Operating Expenses	304,852	304,852
Expenditure Adjustments	(13,014)	(13,014)
TOTAL EXPENDITURES	\$6,332,319	\$6,332,319

* Additional expenditure details can be found in the Appendix.

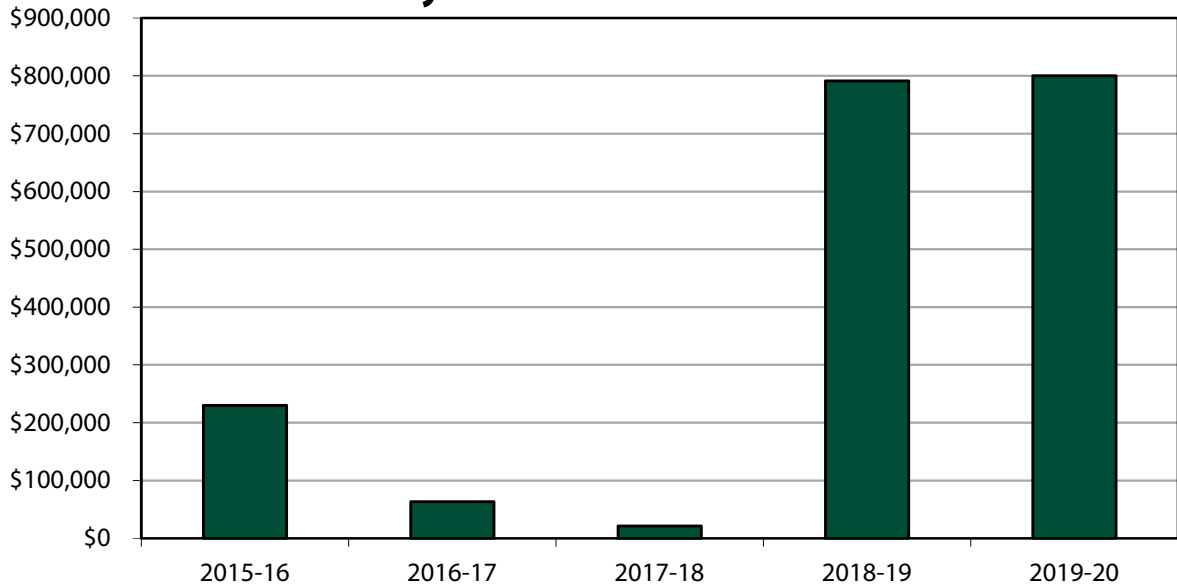
SALARY CATEGORIES	PROGRAM CENTER	TOTAL
	University Advancement	
Management & Supervisory	2,172,924	2,172,924
<i>Annualized FTE</i>	16.70	16.70
Overtime	240	240
<i>Annualized FTE</i>	0.00	0.00
Student Assistants	24,486	24,486
<i>Annualized FTE</i>	0.91	0.91
Support Staff	1,405,852	1,405,852
<i>Annualized FTE</i>	21.84	21.84
TOTAL SALARY EXPENSE	\$3,603,503	\$3,603,503
<i>Total Annualized FTE</i>	39.46	39.46

UNIVERSITY ADVANCEMENT OPERATING FUND Multi-Year Summaries

Year-End Budgets vs. Year-End Expenditures



Carryover Amounts from Prior Year*



* The amounts reflected in the graph above include carryover amounts from the prior fiscal year. These are listed as Prior Year Carryover and Prior Year Encumbrances in the table below.

UNIVERSITY ADVANCEMENT OPERATING FUND Multi-Year Summaries

Description	2015-16	2016-17	2017-18	2018-19	2019-20
Prior Year Carryover*	\$133,332	(\$10,161)	(\$51,864)	\$490,603	\$372,671
Prior Year Encumbrances	96,467	73,720	73,306	300,778	427,573
Initial Baseline	3,411,462	3,437,530	5,627,854	5,740,762	4,048,074
Misc Budget Entries**	1,548,605	1,691,764	2,527,425	(320,955)	2,123,751
Year End Budget	\$5,189,866	\$5,192,853	\$8,176,721	\$6,211,188	\$6,972,068
Year End Expenditures	(5,126,307)	(5,171,411)	(7,029,699)	(5,301,918)	(6,332,319)
Year End Encumbrances	(73,720)	(73,306)	(422,967)	(427,573)	(84,032)
Budget Balance Available	(\$10,161)	(\$51,864)	\$724,055	\$481,697	\$555,717

* The "Prior Year Carryover" amount may not tie to the previous year's "Budget Balance Available." This would occur if the budget balance exceeds the 6 percent carryover maximum (the excess is transferred to central reserves) or if organizational changes occurred.

** Includes funding for staff-related benefits and compensation adjustments, one-time allocations and budget transfers.



14. 2019-20
OPERATING FUND –
SPECIAL PROGRAMS
(RESTRICTED
BALANCES)

SPECIAL PROGRAMS (RESTRICTED)*

OPERATING FUND, CENTER FOR CALIFORNIA STUDIES, & EDUCATION INSIGHTS SUMMARY

FY 2019-20

	Chancellor's Office Funded Centers MDS01	Center for California Studies MDS05	Education Insights MDS06
Prior Year Carry Forward Balance	\$5,725	\$1,035,604	\$1,136,340

Sources (Budget)			
Initial Allocations		4,646,300	1,100,000
Prior Year Encumbrance Allocations	280		
CO Cash Posting Orders	37,262	17,000	
Revenue from Various Sources		15,000	12,628
Total Sources (Budget)	\$37,542	\$4,678,300	\$1,112,628

Uses (Expenditures) by Expense Category			
Regular Salaries and Wages	21,901	3,020,670	163,474
Benefits Group	318	785,822	39,779
Communications	(600)	880	
Travel	1,003	84,698	46,629
Contractual Services Group	(86)	4,771	76,389
Information Technology Costs		12,529	
Services from Other Funds/Agencies Group	332	20,134	63,110
Misc. Operating Expenses	16,826	444,058	573,465
Operating Transfers Out		124,750	
Total Uses (Expenditures) by Expense Type	\$39,694	\$4,498,312	\$962,844

Budget Balance Available			
Prior Year Carry Forward Balance	5,725	1,035,604	1,136,340
Total Sources (Budget)	37,542	4,678,300	1,112,628
Total Uses (Expenses)	(39,694)	(4,498,312)	(962,844)
Year-End Encumbrances	0	(92,639)	(219,572)
Budget Balance Available	\$3,574	\$1,122,953	\$1,066,552

*This section has been previously known as "Restricted Balances"

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSES DETAIL (MDS01)

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
Allocation Orders	CAR-Ctr4 Advancement of Reading	601100	Academic Salaries	21,901	0.12
		603012	Medicare	318	0.00
		606001	Travel-In State	1,003	0.00
		617001	Services from Other Funds/Agencies	615	0.00
		660003	Supplies and Services	18,075	0.00
		604001	Telephone Usage (Operating Cost)	(600)	0.00
		613001	Contractual Services	(86)	0.00
		617001	Services from Other Funds/Agencies	(284)	0.00
		660003	Supplies and Services	(1,249)	0.00
Grand Total				39,694	0.12

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2019-20

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE	
Ctr for CA Studies	MDS05	Assembly Fellows	601300	Support Staff Salaries	583,002	16.88	
			603003	Dental Insurance	2,017	0.00	
			603004	Health and Welfare	57,522	0.00	
			603012	Medicare	8,891	0.00	
			603013	Vision Care	1,628	0.00	
			603015	Flex Cash	15,516	0.00	
			660010	Insurance Premium Expense	6,646	0.00	
			Assembly Fellows-Support	606001	Travel-In State	966	0.00
				613001	Contractual Services	44	0.00
				616003	I/T Software	18	0.00
		Center for Calif Studies	617001	Services from Other Funds/Agencies	2,904	0.00	
			660003	Supplies and Services	26,026	0.00	
			601100	Academic Salaries	192,552	3.20	
			601201	Management and Supervisory	607,812	6.00	
			601300	Support Staff Salaries	253,656	5.18	
			601301	Overtime	212	0.00	
			603001	OASDI	50,177	0.00	
			603003	Dental Insurance	11,234	0.00	
			603004	Health and Welfare	128,458	0.00	
			603005	Retirement	253,453	0.00	
			603011	Life Insurance	663	0.00	
			603012	Medicare	12,270	0.00	
			603013	Vision Care	956	0.00	
603014	Long-Term Disability Insurance		325	0.00			
603015	Flex Cash		2,100	0.00			
604090	Other Communications (Operating Cost)		880	0.00			
606001	Travel-In State		10,161	0.00			
613001	Contractual Services		1,739	0.00			
616002	I/T Hardware		2,859	0.00			
616003	I/T Software		9,608	0.00			
	617001	Services from Other Funds/Agencies	9,165	0.00			
	660003	Supplies and Services	211,388	0.00			
	660009	Professional Development	70	0.00			
	660010	Insurance Premium Expense	4,534	0.00			
	660105	Interfund Pension Loan Repayment	5,216	0.00			
	Educational Policy Fellows	601100	Academic Salaries	14,690	0.20		
		606001	Travel-In State	20,571	0.00		
613001		Contractual Services	1,800	0.00			
		617001	Services from Other Funds/Agencies	35	0.00		

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2019-20

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
			660003	Supplies and Services	116,359	0.00
			660010	Insurance Premium Expense	35	0.00
		Executive Fellows	601300	Support Staff Salaries	510,481	14.73
			603003	Dental Insurance	2,537	0.00
			603004	Health and Welfare	53,288	0.00
			603012	Medicare	7,754	0.00
			603013	Vision Care	1,419	0.00
			603015	Flex Cash	9,912	0.00
			660010	Insurance Premium Expense	5,819	0.00
		Executive Fellows-Operating Ex	606001	Travel-In State	15,334	0.00
			613001	Contractual Services	772	0.00
			616003	I/T Software	27	0.00
			617001	Services from Other Funds/Agencies	2,986	0.00
			660003	Supplies and Services	9,484	0.00
		Judicial Admin Fellowships	606001	Travel-In State	36,721	0.00
			613001	Contractual Services	309	0.00
			616003	I/T Software	8	0.00
			617001	Services from Other Funds/Agencies	3,325	0.00
			660003	Supplies and Services	14,712	0.00
		Judicial Fellows Program	601300	Support Staff Salaries	268,629	7.94
			603003	Dental Insurance	1,679	0.00
			603004	Health and Welfare	33,967	0.00
			603012	Medicare	4,114	0.00
			603013	Vision Care	762	0.00
			603015	Flex Cash	7,288	0.00
			660010	Insurance Premium Expense	3,062	0.00
		Legischool Project	601300	Support Staff Salaries	400	0.00
			603012	Medicare	6	0.00
			606001	Travel-In State	703	0.00
			613001	Contractual Services	27	0.00
			617001	Services from Other Funds/Agencies	355	0.00
			660003	Supplies and Services	8,417	0.00
			660010	Insurance Premium Expense	5	0.00
		Sacramento Semester Scholar	670000	within the same camp	124,750	0.00
		Senate Fellows	601300	Support Staff Salaries	583,002	16.88
			603003	Dental Insurance	3,332	0.00
			603004	Health and Welfare	94,164	0.00
			603012	Medicare	8,808	0.00
			603013	Vision Care	1,643	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2019-20

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
			603015	Flex Cash	8,376	0.00
			660010	Insurance Premium Expense	6,646	0.00
		Senate Fellows-Support	606001	Travel-In State	243	0.00
			613001	Contractual Services	81	0.00
			616003	I/T Software	8	0.00
			617001	Services from Other Funds/Agencies	1,363	0.00
			660003	Supplies and Services	25,638	0.00
		Washington Fellows	601300	Support Staff Salaries	6,234	0.17
			603003	Dental Insurance	38	0.00
			603004	Health and Welfare	1,421	0.00
			603012	Medicare	90	0.00
			603013	Vision Care	15	0.00
Ctr for CA Studies Total					4,498,312	71.16
Education Insights Center	MDS06	CSU Student Success Network	601100	Academic Salaries	67,732	0.93
			601300	Support Staff Salaries	81,082	1.24
			601301	Overtime	0	0.01
			601303	Student Assistant	4,920	0.19
			603001	OASDI	4,409	0.00
			603003	Dental Insurance	471	0.00
			603004	Health and Welfare	7,221	0.00
			603005	Retirement	21,760	0.00
			603011	Life Insurance	10	0.00
			603012	Medicare	1,211	0.00
			603013	Vision Care	90	0.00
			603015	Flex Cash	700	0.00
			606001	Travel-In State	46,629	0.00
			613001	Contractual Services	76,389	0.00
			617001	Services from Other Funds/Agencies	3,952	0.00
			617101	(interagency)	59,158	0.00
			660003	Supplies and Services	571,925	0.00
			660010	Insurance Premium Expense	1,109	0.00
			660105	Interfund Pension Loan Repayment	0	0.00
		EdInsights General	601300	Support Staff Salaries	9,740	0.09
			603001	OASDI	603	0.00
			603003	Dental Insurance	153	0.00
			603005	Retirement	3,002	0.00
			603011	Life Insurance	1	0.00
			603012	Medicare	141	0.00
			603013	Vision Care	8	0.00

SPECIAL PROGRAMS (RESTRICTED)

OPERATING EXPENSE DETAIL (MDS05 AND MDS06)

FY 2019-20

Program Center	Fund Code	Department	FIRMS Expense Obj Code	Expense Description	\$ Amount	Annualized FTE
			660010	Insurance Premium Expense	111	0.00
			660105	Interfund Pension Loan Repayment	319	0.00
Education Insights Center Total					962,844	2.46
Grand Total					5,461,156	73.62

SPECIAL PROGRAMS (RESTRICTED)

OPERATING FUND, CENTER FOR CA STUDIES, & EDUCATION INSIGHTS

Multi-Year Summaries*

Restricted Balances	Description	2017-18	2018-19	2019-20
Chancellor's Office Funded Centers	Prior Year Carryover	\$ 20,528	\$ 11,783	\$ 5,725
MDS01 (includes Special Asst to the CO)	Prior Year Encumbrances	\$ 7,376	\$ 3,999	\$ 280
	Initial Baseline	\$ -	\$ -	\$ -
	Misc Budget Entries	\$ 67,650	\$ 31,338	\$ 37,262
	Year-End Budget	\$ 95,554	\$ 47,120	\$ 43,267
	Year-End Expenditures	\$ (79,772)	\$ (41,114)	\$ (39,694)
	Year-End Encumbrances	\$ (3,999)	\$ (280)	\$ -
	Budget Balance Available	\$ 11,783	\$ 5,725	\$ 3,574
Center for California Studies	Prior Year Carryover	\$ 518,897	\$ 629,377	\$ 1,035,604
MDS05	Prior Year Encumbrances	\$ -	\$ -	\$ -
	Initial Baseline	\$ 4,225,300	\$ 4,481,300	\$ 4,646,300
	Misc Budget Entries	\$ 46,000	\$ 10,000	\$ 32,000
	Year-End Budget	\$ 4,790,197	\$ 5,120,677	\$ 5,713,904
	Year-End Expenditures	\$ (4,160,820)	\$ (4,085,073)	\$ (4,498,312)
	Year-End Encumbrances	\$ (9,202)	\$ (9,219)	\$ (92,639)
	Budget Balance Available	\$ 620,175	\$ 1,026,385	\$ 1,122,953
Education Insights	Prior Year Carryover	\$ 836,527	\$ 764,722	\$ 1,136,340
MDS06	Prior Year Encumbrances	\$ -	\$ -	\$ -
	Initial Baseline	\$ 1,100,000	\$ 1,114,018	\$ 1,100,000
	Misc Budget Entries	\$ -	\$ 13,065	\$ 12,628
	Year-End Budget	\$ 1,936,527	\$ 1,891,804	\$ 2,248,968
	Year-End Expenditures	\$ (1,171,806)	\$ (755,464)	\$ (962,844)
	Year-End Encumbrances	\$ (225,584)	\$ (363,508)	\$ (219,572)
	Budget Balance Available	\$ 539,137	\$ 772,833	\$ 1,066,552

*Due to changes in Accounting procedures, a multiyear comparison prior to 2017-18 is not possible.



15. 2019-20
OPERATING FUND –
UNIVERSITY
MANDATORY COSTS
& STUDENT SUCCESS

GENERAL OPERATING FUND MULTI-YEAR SUMMARY

CENTRALLY MANAGED BUDGETS & EXPENDITURES

CENTRALLY MANAGED	Description	2016-17	%	2017-18	%	2018-19	%	2019-20	%	2020-21
Benefit Costs	Initial Baseline	\$74,242,605	107%	\$79,414,605	111%	\$88,153,805	119%	\$94,513,805	113%	\$99,940,787
	Misc. Budget Entries	-\$73,282,469	109%	-\$80,183,875	112%	-\$89,790,937	105%	-\$94,056,783		
	Year End Budget	\$960,136	-80%	-\$769,270	213%	-\$1,637,132	-28%	\$457,022		
	Budget Balance Available	\$960,136	-80%	-\$769,270	213%	-\$1,637,132	-28%	\$457,022		
Compensation Increases	Initial Baseline	\$8,028,762	95%	\$7,654,800	77%	\$5,895,939	91%	\$6,959,357	102%	\$6,001,061
	Misc. Budget Entries	-\$8,990,843	100%	-\$8,964,711	82%	-\$7,323,714	101%	-\$7,381,104		
	Year End Budget	-\$962,081	136%	-\$1,309,911	109%	-\$1,427,775	30%	-\$421,747		
	Budget Balance Available	-\$962,081	136%	-\$1,309,911	109%	-\$1,427,775	30%	-\$421,747		
Financial Aid (TFD, EOP)	Initial Baseline	\$44,520,850	107%	\$47,466,850	97%	\$46,246,050	98%	\$46,702,750	103%	\$47,653,150
	Misc. Budget Entries	\$745,332	110%	\$816,935	109%	\$886,447	110%	\$978,356		
	Year End Budget	\$45,266,182	107%	\$48,283,785	98%	\$47,132,497	101%	\$47,681,106		
	Year End Expenditures	-\$45,231,268	107%	-\$48,279,275	98%	-\$47,088,019	101%	-\$47,561,549		
	Budget Balance Available	\$34,914	13%	\$4,510	986%	\$44,478	269%	\$119,558		
Federal Work Study (FWS)	Initial Baseline	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000	100%	\$1,000,000
	Misc. Budget Entries	-\$523,658	91%	-\$476,593	97%	-\$460,012	128%	-\$590,034		
	Year End Budget	\$476,342	110%	\$523,407	103%	\$539,988	100%	\$539,988		
	Year End Expenditures	-\$400,734	110%	-\$440,357	110%	-\$485,311	79%	-\$384,060		
	Budget Balance Available	\$75,608	110%	\$83,050	66%	\$54,677	285%	\$155,928		
University Operational Emergency Reserve and Unallocated	Prior Year Carryover	\$23,893,009	134%	\$31,929,305	126%	\$40,272,932	60%	\$19,187,042	72%	\$29,137,860
	Initial Baseline	\$0		\$2,446,274		\$597,742		\$1,081,063		\$0
	Misc. Budget Entries ¹	\$7,562,836	96%	\$7,229,441	-263%	-\$19,034,953	-42%	\$8,058,536		
	Budget Balance Available	\$31,455,846	132%	\$41,605,020	52%	\$21,835,721	130%	\$28,326,641		

CAMPUS WIDE	Description	2016-17	%	2017-18	%	2018-19	%	2019-20	%	2020-21	
	Total Initial Baseline (for graph only)										
All University Expenses (AUE)	Initial Baseline	\$23,205,787	104%	\$24,143,112	106%	\$25,494,795	111%	\$26,759,342	108%	\$27,469,006	
	Prior Year Encumbrances	\$2,662,672	104%	\$2,780,218	67%	\$1,875,860	71%	\$1,967,047	99%	\$1,861,793	
	Misc Budget Entries	\$452,206	124%	\$561,971	75%	\$423,042	40%	\$169,041			
	Year End Budget	\$26,320,665	104%	\$27,485,301	101%	\$27,793,697	104%	\$28,895,430			
	Year End Expenditures	-\$22,472,777	110%	-\$24,666,636	96%	-\$23,736,517	107%	-\$25,460,895			

GENERAL OPERATING FUND MULTI-YEAR SUMMARY

CENTRALLY MANAGED BUDGETS & EXPENDITURES

Year End Encumbrances	-\$2,780,218	67%	-\$1,875,860	105%	-\$1,967,047	95%	-\$1,861,793
Budget Balance Available	\$1,067,669	88%	\$942,805	222%	\$2,090,133	75%	\$1,572,742
Student Success*							
Prior Year Carryforward	\$995,281		\$1,462,836		\$1,061,262		
Prior Year Encumbrances	\$150,945		\$25,668		\$193,820		
Initial Baseline	\$1,469,000		\$3,145,160		\$4,399,626		
Misc Budget Entries	\$3,427,615		\$411,313		-\$188,246		
Year End Budget	\$6,042,841		\$5,044,977		\$5,466,462		
Year End Expenditures	-\$4,554,337		-\$3,789,895		-\$3,415,838		
Year End Encumbrances	-\$25,668		-\$193,820		-\$33,595		
Budget Balance Available	\$1,462,836		\$1,061,262		\$2,017,029		

*Student Success funding was merged into divisions' baseline budgets at the end of 2019-20
 Federal Work Study (FWS) is included in the Central Carry Forward Balances and therefore has been added to this section.
 \$150,000 was backed out of the 2016-17 initial baseline due to originally being allocated with no class assigned to it.

ALL UNIVERSITY EXPENSES (AUE)

AUE Name	AUE Description	2020-21 Budget
Academic Affairs		
Accreditation-Department	Accreditation costs (e.g. site visits, licensing and annual costs) for campus and certain academic departments	144,000
Alliance for Minority Participation (AMP) Project	Chancellor's Office portion of the grant that's run through the UEI	800,000
Grad Equity Fellowship	Grants awarded to graduate students	49,500
CSUPERB (Chancellor's Office Grant)	University's cost for participating in the CSU program for Education & Research in Biotechnology	29,550
COAST	Cost of campus annual membership in CSU COAST - Council on Ocean Affairs, Science and Technology	7,500
Agent Based Recruitment for International Students	Commission paid to an outside agency (Pair Point) to increase the number of international students (non-resident tuition) on our campus.	50,000
Faculty Promotions	Funding for General Operating Fund promotions to Assistant Professors, Associate Professors, and Professors	350,260
Immigration Processing Fees	US Department of Homeland Security for I-129 (Visa Application) & Fraud Detection filing fees	20,000
Natural Sciences & Math		
Alliance of Minority Participation	University's cost for participating in the AMP grant program	50,000
Administration & Business Affairs		
VISA/Mastercard Charges	Bank charges for University's acceptance of VISA/MasterCard for payment methods	25,000
Insurance-Vehicle	CSURMA estimate for insurance policy coverage for the University's vehicles	53,422
General Services Charges	General Service charges to assist the University with the bidding/processing cost of contracts	8,000
Outbox AXS (Veritix) ticketing system	Outbox AXS (Veritix) ticketing and customer relations system for University events. Cost driven by usage, including large contracted events held on campus, such as the USATF Track & Field Junior Olympics.	40,000
State Fire Marshall Inspection	State Fire Marshall Inspections	72,000
Space Rental	Annual leases by the University of auxiliary space at Folsom, Modoc, Riverfront, Del Norte, Hornet Bookstore, and the Union; and space rentals in the Union, WELL, Julia Morgan House, and the Harner Alumni Center	7,800,000
Liability Program (aka Risk Pool Management)	CSURMA estimate for insurance premium costs for participating in the CSU Risk Management Authority	770,597
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	CSURMA estimate for costs emanating from the University's claims in Unemployment Insurance, Industrial & Non-industrial leaves	882,117
Property Insurance	CSURMA estimate of the University's premium for participating in the CSU Property Insurance Program	767,003
Worker's Compensation	CSURMA estimate of the University's Worker's Compensation claims	1,897,974
Flood Control (County Property Tax)	County's assessment cost to the University for flood control measures along the American River	128,000

ALL UNIVERSITY EXPENSES (AUE)

AUE Name	AUE Description	2020-21 Budget
Athletic Injury Medical Expense (AIME)	CSURMA estimate of the University's student athlete injury insurance claims	899,133
Medical Monitoring	Costs of physical exams required as part of the University's Medical Monitoring Program	5,000
Rental Fee Waiver Reimbursement	Covers the cost for use of university facilities for events when rental fees are waived	100,000
Campus Sponsored Visitor Parking	Payment of parking fees for campus sponsored guests	100,000
Music License Agreements	Payments to performing rights organizations (ASCAP, BMI and SESAC) for royalties paid to perform and broadcast music on campus	30,000
Benefit Administration Fees (C.O.)	The State Controller's Office charges the campus (via the Chancellor's Office) an administrative charge for total campus employees enrolled in benefits	110,000
Security Camera Maintenance & Operations	Costs incurred in supporting the University intrusion alarm and security camera network	200,000
Laboratory Risk & Safety Solutions Software	Annual maintenance costs for Risk Management software programs	50,000
SB 84 - CalPERS Loan	University's share of the CSU loan acquired to comply with GC20825 (SB84/SB90/SB111), which required a supplemental payment for state employer contributions. This payment is #2 of 7; the obligation will end in 2025-26.	1,511,400
Facilities Management		
Major Utilities	Annual cost of all University utilities: electricity, gas, solar, water, sewage, waste disposal, hazardous waste disposal, permits & fees, and costs to manage the electric grid	4,200,000
Human Resources		
University Staff Assembly	University's support for activities of the University Staff Assembly	23,000
Background Checks	Costs to perform criminal background checks on new employees hired into sensitive positions (includes all management, many staff, and a few faculty positions)	75,000
Employee Scholarships-CSU Training Programs	Programs are hosted by the campus in partnership with the Chancellor's Office involving outside vendors. Allows campus to guarantee a certain paid audience which is necessary to attract presenters. Hosting on campus reduces costs and eliminates travel time and costs for campus attendees	50,000
Staff Reclass Funds	Division/Program Center funding of General Operating Fund reclassifications of permanent staff that are approved through the HR reclassification process.	100,000
Maintain Assistive Devices and Services for Employees	Costs of acquiring & maintaining assistive devices and services to Univ employees with disabilities	50,000
Medical Exams	Costs of required medical examinations for University employees	15,000
Equity, Diversity, & Inclusion		
Title IX Education and Awareness Fund	Expanded implementation of Title IX sexual violence awareness campaign, including increased accessibility to educational and outreach materials (e.g., translate in different languages and create braille version). Expansion of online sexual violence training for all students (including CCE) on an annual basis – not just incoming or transfer students. Training for Title IX coordinator and deputies.	20,000

ALL UNIVERSITY EXPENSES (AUE)

AUE Name	AUE Description	2020-21 Budget
Complaint Investigation	Costs of conducting investigations into legal complaints filed by students and employees	100,000
Legal Services Contracts	Costs for arbitration, mediation, developing Affirmtve Action Plan, & bonded courier services	20,000
Legal Settlements/Services	Costs of acquiring external services to help litigate & settle complaints by students, employees and vendors	50,000
Sexual Assault Examinations	Performance of sexual assault examinations per master agreement (MA120071). \$1400-\$1650 per evidentiary exam.	6,000
IR&T		
Campuswide Software & Hardware (aka Technical)	This category covers mandatory annual maintenance fees associated with software and services used campus-wide. Line item includes technology support for services such as SacCT, CMS/ Oracle, Cognos, Tableau, OnBase, SacLink, WCM (web content management), MySacState, CourseLeaf CAT and CIM, etc. This category also includes software for accessibility, desktop computer management, and other software used campus-wide. Maintenance costs typically increase about 1-3% per year. Efforts are always being made to contain these costs and streamline operational efficiencies.	4,500,000
President's Office		
Trustees' Authorizations	CSU Board of Trustees authorized allowances	98,600
General Memberships in University Orgs	Costs of institutional memberships in professional organizations	275,000
Student Affairs		
American's Disability Act Accommodation Svcs	For interpretive and other ADA accommodation services requested by students to allow them to participate in co-curricular activities outside the classroom.	20,000
Child Care	University's contribution to the Child Care Center. This contribution was established as a fixed amount in the State's 1989-90 supplement to the CSU budget, it does not increase or decrease.	85,000
Financial Aid Admin-Job Location & Developmt (JLD)	For salary and benefit costs for Job Location & Development position; actual costs up to \$75K are reimbursed by the Federal government.	75,000
Disabled Students-Assembly Bill 422 Inst Materials	Cost of preparing instructional materials for student with print disabilities	220,000
Disabled Students-Contract Interp	Contract costs to retain interpretive services for University's hearing impaired students.	505,450
Disabled Students-Other Instructional Support	Other instructional support services cost for disabled students.	27,500
Disabled Students-Non Classroom Accommodations	To provide interpreting, real time captioning, note taking, and other appropriate services for admitted and matriculated students who utilize university programs and functions	3,000
Total All University Expenses		27,469,006

AUE & MANDATORY COSTS

BY DIVISION & FISCAL YEAR

All University Expenses (AUE)	2016-17 Budget	2017-18 Budget	2018-19 Budget	2019-20 Budget
Academic Affairs				
Accreditation-Department	\$124,000	\$124,000	\$124,000	\$144,000
Alliance for Minority Participation (AMP) Project	\$800,000	\$800,000	\$800,000	\$800,000
Grad Equity Fellowship	\$49,500	\$49,500	\$49,500	\$49,500
CSUPERB (Chancellor's Office Grant)	\$29,500	\$29,550	\$29,550	\$29,550
COAST	\$7,500	\$7,500	\$7,500	\$8,250
Agent Based Recruitment for International Students	\$0	\$25,000	\$50,000	\$50,000
Lab Risk & Safety Solutions Software - moved to ABA	\$0	\$100,000	\$0	\$0
Immigration Processing Fees	\$0	\$0	\$20,000	\$20,000
Faculty Promotions - moved from HR	\$0	\$0	\$265,390	\$397,220
Natural Sciences & Math				
Alliance of Minority Participation	\$50,000	\$50,000	\$50,000	\$50,000
Administration & Business Affairs				
VISA/Mastercard Charges	\$35,000	\$25,000	\$25,000	\$25,000
Insurance-Vehicle	\$38,438	\$43,447	\$40,478	\$72,894
General Services Charges	\$23,000	\$10,000	\$10,000	\$8,000
Neulion Ticketing System	\$40,000	\$40,000	\$40,000	\$40,000
State Fire Marshall Inspection	\$72,000	\$72,000	\$72,000	\$72,000
Space Rental	\$6,703,171	\$6,996,243	\$7,592,017	\$8,000,000
Liability Program (aka Risk Pool Management)	\$690,332	\$641,530	\$757,460	\$811,193
Industrial Disability Leave/Non-Industrial Disability Insurance/Unemployment Insurance (IDL/NDI/UI)	\$716,238	\$740,523	\$757,086	\$755,549
Property Insurance	\$291,433	\$411,056	\$408,201	\$473,494
Worker's Compensation	\$1,597,645	\$1,500,000	\$1,557,550	\$1,780,785
Flood Control	\$128,000	\$128,000	\$128,000	\$128,000
Athletic Injury Medical Expense (AIME)	\$327,265	\$425,925	\$565,342	\$713,816
Medical Monitoring	\$5,000	\$5,000	\$5,000	\$5,000
Child Care - moved to SA	\$85,000	\$85,000	\$0	\$0
Campus Sponsored Visitor Parking	\$100,000	\$100,000	\$100,000	\$100,000
Rental Fee Waiver Reimbursement	\$160,000	\$160,000	\$160,000	\$160,000
Music License Agreements	\$26,000	\$26,000	\$28,000	\$30,000
Sexual Assault Examinations	\$5,000	\$5,000	\$6,000	\$6,000
Benefit Administration Fees (C.O.)	\$104,477	\$125,884	\$125,884	\$110,000
Security Camera Maintenance and Operations	\$0	\$0	\$200,000	\$250,000
Lab Risk & Safety Solutions Software - moved from AA	\$0	\$0	\$96,300	\$96,300
Facilities Management				
Major Utilities	\$4,800,000	\$4,800,000	\$4,800,000	\$5,000,000
Human Resources				
University Staff Assembly	\$20,000	\$20,000	\$23,000	\$23,000
Background Checks	\$65,000	\$65,000	\$75,000	\$75,000
Employee Scholarships-CSU Training Programs	\$34,000	\$34,000	\$50,000	\$50,000
Legal Settlements/Services - moved to IE	\$100,000	\$100,000	\$100,000	\$100,000

AUE & MANDATORY COSTS

BY DIVISION & FISCAL YEAR

All University Expenses (AUE)	2016-17 Budget	2017-18 Budget	2018-19 Budget	2019-20 Budget
Legal Services Contracts - moved to IE	\$40,000	\$40,000	\$20,000	\$20,000
Staff Reclass Funds	\$100,000	\$100,000	\$100,000	\$100,000
Faculty Promotions - moved to AA	\$224,916	\$248,780	\$0	\$0
Complaint Investigation - moved to IE	\$50,000	\$50,000	\$50,000	\$50,000
Title IX Education and Awareness Fund - moved to IE	\$24,675	\$15,000	\$15,000	\$0
Maintain Assistive Devices for Employees - moved to IE	\$170,000	\$180,000	\$180,000	\$0
Medical Exams - Moved to IE	\$15,000	\$15,000	\$15,000	\$0
Inclusive Excellence				
Title IX Education and Awareness Fund - moved from HR	\$0	\$0	\$0	\$20,000
Maintain Assistive Devices for Employees - moved from HR	\$0	\$0	\$0	\$15,000
Medical Exams - moved from HR	\$0	\$0	\$0	\$15,000
IR&T				
Campuswide Software & Hardware (aka Technical)	\$2,298,408	\$2,617,360	\$2,695,881	\$4,795,241
IT Infrastructure (merged with above in 2019-20)	\$1,978,849	\$2,038,214	\$2,099,360	\$0
President's Office				
Trustees' Authorizations	\$98,600	\$98,600	\$98,600	\$98,600
General Memberships in University Orgs	\$175,000	\$175,000	\$175,000	\$275,000
Student Affairs				
American's Disability Act Accomodation Svcs	\$20,000	\$20,000	\$20,000	\$20,000
Child Care - moved from ABA	\$0	\$0	\$85,000	\$85,000
Financial Aid Admin-Job Location & Developmt (JLD)	\$75,000	\$75,000	\$75,000	\$75,000
Student Assessment Tools	\$44,500	\$44,500	\$47,196	\$0
Disabled Students-Assembly Bill 422 Inst Materials	\$190,000	\$175,000	\$180,000	\$220,000
Disabled Students-Contract Interp	\$385,000	\$500,000	\$515,000	\$530,450
Disabled Students-Other Instructional Support	\$5,000	\$2,500	\$2,500	\$2,500
Disabled Students-Non Classroom Accomodations	\$3,000	\$3,000	\$3,000	\$3,000
University Advancement				
Reeher Platform and Activity Center	\$80,340	\$0	\$0	\$0
Total All University Expenses	\$23,205,787	\$24,143,112	\$25,494,795	\$26,759,342
Mandatory Costs				
Benefit Costs	\$74,242,605	\$79,414,605	\$88,153,805	\$94,513,805
Compensation Increases	\$8,028,762	\$7,654,800	\$5,895,939	\$6,959,357
Student Grants (SUG, EOP)	\$44,520,850	\$47,466,850	\$46,246,050	\$46,702,750
Strategic Goals, Student Success & Completion Initiatives	\$838,080	\$522,604	\$1,784,476	\$6,888,626
University Operational Emergency Reserve and Unallocated	\$0	\$2,446,274	\$597,742	\$1,081,063

AUE & MANDATORY COSTS

BY DIVISION & FISCAL YEAR

	2016-17	2017-18	2018-19	2019-20
All University Expenses (AUE)	Budget	Budget	Budget	Budget
<i>Total Mandatory Costs</i>	\$127,630,297	\$137,505,133	\$142,678,012	\$156,145,601

STUDENT COURSE FEES

FY 2019-20

Campus Division	College / Program Center	Fund	Fee Level Per		Beginning Fund Balance	Revenue	Expenses	Ending Fund Balance
			Min	Max	2018-July-01			2020-June-30
D_ACADEMIC_AFF - Academic Affairs	PC_AA_COLL_ARTS_LTR - College of Arts & Letters	MC006 - Photography Equipmnt Usage Fee	\$40	\$40	(6,339.33)	(3,240.00)	3,259.43	(6,319.90)
		MC007 - Photography Inkjet Printng Fee	\$50	\$50	(14,612.09)	(15,600.00)	14,957.78	(15,254.31)
		MC008 - 3D Model Fabrication Fee	\$25	\$50	(249.48)			(249.48)
		MS001 - Jewelry CourseFee	\$25	\$35	(821.55)			(821.55)
		MS002 - Ceramics Course Fees	\$23	\$27	(1,867.58)	(4,769.00)	4,263.41	(2,373.17)
		MS003 - Studio Art Fees	\$40	\$65	(6,864.10)	(17,340.00)	15,461.07	(8,743.03)
		MS005 - Printmaking/Adv PM CourseFee	\$55	\$75	(726.02)	(4,200.00)	2,434.77	(2,491.25)
		MS007 - Excep Childhood Art CourseFee	\$13	\$13	(30.33)			(30.33)
		MS008 - Electronic Art Course Fees	\$20	\$25	(761.25)	(5,762.00)	4,583.48	(1,939.77)
		MS011 - Art Sculpture Course Fee	\$45	\$45	(5,461.38)	(5,730.00)	5,215.74	(5,975.64)
		MS023 - Graphic Design 10 Course Fee	\$32	\$32	(4,426.81)	(3,264.00)	3,325.00	(4,365.81)
		MS024 - Graphic Design Genl Course Fee	\$5	\$5	(1,982.66)	(2,667.50)	399.27	(4,250.89)
		MS025 - Interior Design Gen CourseFee	\$10	\$50	(901.31)	(11,506.00)	7,905.97	(4,501.34)
		MS026 - Photography Lab Couse Fee	\$15	\$45	(2,927.53)	(15,210.99)	16,079.37	(2,059.15)
		MS034 - Art 134 - Interdisc Art Ed Fee	\$30	\$30	(227.03)			(227.03)
		MS041 - Coms-Audio/Video Lab Usage Fee	\$35	\$35	(23,491.68)	(13,230.00)	15,447.54	(21,274.14)
		MS052 - THEA-Practicum Technical Prod	\$16	\$16	(1,997.56)	(1,256.00)	970.66	(2,282.90)
		MS053 - THEA-Rehearsal and Performance	\$16	\$16	(9.22)	(1,960.00)	1,464.98	(504.24)
		TS005 - Art 133 - Art & the Child	\$20	\$20	(2,698.99)	(4,820.00)	2,639.29	(4,879.70)
		TS023 - Theater 115/115A	\$12	\$12	(1,970.27)	(924.00)	900.53	(1,993.74)
TS031 - Foreign Language Profic Requir	\$5	\$5	(4,945.86)	(5,075.00)	3,884.82	(6,136.04)		
TS039 - Music Service Fee	\$20	\$40	(95,798.51)	(54,900.00)	48,935.64	(101,762.87)		
TS043 - Grad Writing Asses Req	\$20	\$20	(224,645.84)	(70,050.00)	181,307.97	(113,387.87)		
PC_AA_COLL_ARTS_LTR - College of Arts & Letters Total					(403,756.38)	(241,504.49)	333,436.72	(311,824.15)

STUDENT COURSE FEES

FY 2019-20

Campus Division	College / Program Center	Fund	Fee Level Per		Beginning Fund Balance		Ending Fund Balance	
			Min	Max	2018-July-01	Revenue	Expenses	2020-June-30
	PC_AA_COLL_BUS_ADM - College of Business Admin	TS032 - MIS Testing	\$5	\$5	(3,602.53)			(3,602.53)
	PC_AA_COLL_BUS_ADM - College of Business Admin Total				(3,602.53)			(3,602.53)
	PC_AA_COLL_ECS - College of E&CS	MS049 - ENGR 45-Engr Materials Lab Fee	\$15	\$15	(1,314.57)	(4,569.87)	2,536.28	(3,348.16)
		TS047 - Mech Engin ME 37 Manufact Proc	\$38	\$38	(6,756.80)	(10,317.00)	10,137.05	(6,936.75)
		TS051 - CPE 064 Intro to Logic Design	\$12	\$12	(2,472.10)	(2,172.00)	713.70	(3,930.40)
		TS052 - EEE 117 Network Analysis	\$50	\$50	(10,369.77)	(9,150.00)	8,878.20	(10,641.57)
		TS056 - EEE 192/193 Senior Design	\$50	\$50	(11,037.80)	(8,050.00)	1,917.47	(17,170.33)
	PC_AA_COLL_ECS - College of E&CS Total				(32,670.57)	(34,258.87)	24,182.70	(42,027.21)
	PC_AA_COLL_EDUC - College of Education	MS013 - Ed Leader OffCampus Course Fee	\$150	\$150	(345.43)			(345.43)
		MS022 - Edu Distance Learning Fee	\$40	\$40	(34,891.69)	(10,320.00)	36,111.89	(9,099.80)
	PC_AA_COLL_EDUC - College of Education Total				(35,237.12)	(10,320.00)	36,111.89	(9,445.23)
	PC_AA_COLL_HHS - College of H&HS	MC003 - Nursing Supplemental App Fee	\$35	\$35	(53,284.05)	(21,070.00)	51,923.80	(22,430.25)
		MS015 - Nursing 143 Course Fee	\$90	\$90	(35,695.21)	(13,500.00)	36,455.16	(12,740.05)
		MS040 - RPTA 34 Outdoor Rec Course Fee	\$50	\$50	(316.40)	(9,500.00)	6,892.00	(2,924.40)
		MS046 - KINS Athl Training Course Fee	\$5	\$5	(17.63)	(1,730.00)	1,729.17	(18.46)
		MS047 - KINS-Exercise Science Lab Fee	\$20	\$25	(9,317.51)	(12,899.87)	13,807.94	(8,409.44)
		MS048 - KINS-Activity Fee	\$2	\$2	(187.06)	(2,070.00)	1,918.52	(338.54)
		MS054 - RPTA 50-Intro to Rock Climbing	\$65	\$65	(1,850.00)	(2,600.00)	2,778.73	(1,671.27)
		MS056 - KINS-Motor Learning Lab Fee	\$5	\$5		(820.00)	7.90	(812.10)
		TS030 - Nurs Skills Lab Fee	\$90	\$90	7,949.11	(41,940.00)	7,965.19	(26,025.70)
		TS057 - Kins 11 Basic Windsurfing	\$55	\$55	(173.00)	(385.00)	385.00	(173.00)
		TS058 - Kins 12 Water Skiing	\$65	\$65	(195.00)	(2,502.50)	2,405.00	(292.50)
		TS059 - Kins 9 Beginning Sailing	\$55	\$55	(199.00)	(1,155.00)	1,155.00	(199.00)
	TS060 - Kins 14 Basic Rowing	\$55	\$55	(275.00)	(330.00)	330.00	(275.00)	
	TS061 - Kins 10 Intermediate Sailing	\$55	\$55	(165.00)	55.00	55.00	(55.00)	
	PC_AA_COLL_HHS - College of H&HS Total				(103,432.32)	(110,447.37)	127,808.41	(76,364.71)

STUDENT COURSE FEES

FY 2019-20

Campus Division	College / Program Center	Fund	Fee Level Per		Beginning Fund Balance		Ending Fund Balance		
			Min	Max	2018-July-01	Revenue	Expenses	2020-June-30	
PC_AA_COLL_NSM - College of NS&M		MS016 - Human Anat/Phys I Course Fee	\$5	\$5	16.34	(3,463.55)	1,867.36	(1,579.85)	
		MS017 - Human Anat/Phys II Course Fee	\$5	\$5	62.42	(2,007.50)	1,911.42	(33.66)	
		MS018 - Chemistry Labs Course Fee	\$18	\$30	(13,248.98)	(59,901.50)	71,402.17	(1,748.31)	
		MS028 - Biology 221A 221B	\$25	\$50	(45.83)	(700.00)	745.83	0.00	
		MS029 - Biology 299 - Course Fee	\$10	\$10	(376.96)	(891.12)	7.76	(1,260.32)	
		MS032 - Bio 150 - Forensic Biology	\$25	\$25	77.62	(1,862.50)	1,752.98	(31.90)	
		TS006 - Bio Science Field Trip Fees	\$25	\$25	(18,017.25)	(6,312.50)	599.76	(23,729.99)	
		TS007 - Biology 1215L22	\$10	\$20	(19,928.80)	(19,067.50)	12,347.29	(26,649.01)	
		TS008 - Bio 31/131	\$10	\$10	(8,474.03)	(5,332.84)	3,967.55	(9,839.32)	
		TS010 - Bio 7	\$10	\$10	(2,586.39)	(1,445.00)	71.58	(3,959.81)	
		TS012 - Bio 187	\$50	\$50	12.40	(1,000.00)	(13.51)	(1,001.11)	
		TS013 - Bio 122/123/124+Bio 22, Bio 126	\$5	\$20	(1,931.55)	(2,687.50)	2,771.88	(1,847.17)	
		TS016 - Bio 139/144/149B/156	\$10	\$50	(780.31)	(10,260.00)	10,720.55	(319.76)	
		TS019 - Bio 180	\$85	\$85	178.64	(6,585.00)	6,352.86	(53.50)	
		TS020 - Bio 184	\$20	\$20	(10,697.40)	(7,170.00)	2,254.97	(15,612.43)	
		TS021 - Bio 198B/199	\$15	\$15	(1,028.24)	(2,483.81)	285.82	(3,226.23)	
		TS022 - Medical Mycology	\$50	\$50	(117.29)	(400.00)	517.29	0.00	
		TS027 - Geology Field Trip	\$10	###	(87,931.93)	(19,111.35)	88,070.92	(18,972.36)	
		TS038 - Laboratory Breakage	\$5	\$15	(3,675.45)	(4,065.39)	5,495.25	(2,245.59)	
		TS046 - Geo 192 Field Trip	\$12	\$80	(3,845.28)	(1,172.00)		(5,017.28)	
PC_AA_COLL_NSM - College of NS&M Total						(172,582.34)	(155,919.06)	211,129.73	(117,127.60)
PC_AA_COLL_SIS - College of SS&IS		MC012 - FACS Dietetic Internship Prgm	\$45	\$45	(15,512.03)	(3,500.00)		(19,012.03)	
		MS039 - Psych Animal Lab Fee	\$15	\$15	120.00	(960.00)	745.55	(94.45)	
		MS045 - ENV5 Field Trip Fees	\$10	\$25	(3,684.88)	(2,482.50)	1,910.80	(4,256.58)	
		MS050 - FACS 11-Food Lab Fee	\$25	\$25	(2,147.57)	(3,000.00)	3,082.54	(2,065.03)	
		MS051 - Arch Field School Fee-ANTH195	\$0	\$50	(3.00)			(3.00)	
PC_AA_COLL_SIS - College of SS&IS Total						(21,227.48)	(9,942.50)	5,738.89	(25,431.09)

STUDENT COURSE FEES

FY 2019-20

Campus Division	College / Program Center	Fund	Fee Level Per		Beginning Fund Balance	Revenue	Expenses	Ending Fund Balance	
			Min	Max	2018-July-01			2020-June-30	
	PC_AA_GRAD_STUDIES - Graduate Studies	MC009 - Post Bac Grad Services Fee	\$28	\$28	(40,346.48)	(8,176.00)	50.86	(48,471.62)	
		TS024 - Thesis Project Services	\$60	\$60	(62,800.70)	(18,800.00)	10,109.77	(71,490.93)	
	PC_AA_GRAD_STUDIES - Graduate Studies Total					(103,147.18)	(26,976.00)	10,160.63	(119,962.55)
	PC_AA_INTL_PRG_GL_ED - International Prog Global Educ	MC011 - Int'l Student Orientation Fee	\$75	\$75	(4,988.47)	(27,127.50)	17,658.86	(14,457.11)	
		MC013 - Int'l Student Services Fee	\$30	\$30	(11,991.79)	(39,015.00)	17,118.58	(33,888.21)	
	PC_AA_INTL_PRG_GL_ED - International Prog Global Educ Total					(16,980.26)	(66,142.50)	34,777.44	(48,345.32)
	PC_AA_UNDERGRAD_STU - Undergraduate Studies	MC002 - ACE Administrative Fee	\$10	\$10	(27,880.32)	(14,660.00)	42,230.32	(310.00)	
	PC_AA_UNDERGRAD_STU - Undergraduate Studies Total					(27,880.32)	(14,660.00)	42,230.32	(310.00)
D_ACADEMIC_AFF - Academic Affairs Total					(920,516.50)	(670,170.79)	825,576.73	(754,440.39)	
D_ADMIN_AND_BUS_AFF - Admin and Business Affairs	PC_ABA_FIN SVCS - Financial Services	MS030 - Re-Enrollment Fee	\$100	\$100	(6,253.75)	(23,460.41)		(29,714.16)	
		PC_ABA_FIN SVCS - Financial Services Total					(6,253.75)	(23,460.41)	(29,714.16)
	PC_ABA_POLICE_DEPT - Police Department	MC004 - Public Safety Service Fees	\$5	\$260	(50,113.53)	(25,881.00)	25,908.55	(50,085.98)	
		PC_ABA_POLICE_DEPT - Police Department Total					(50,113.53)	(25,881.00)	25,908.55
	PC_ABA_VP'S_OFFICE - VP's Office - ABA	MS031 - Student Profess Liability Ins	\$20	\$20	(1,396.06)			(1,396.06)	
PC_ABA_VP'S_OFFICE - VP's Office - ABA Total					(1,396.06)			(1,396.06)	
D_ADMIN_AND_BUS_AFF - Admin and Business Affairs Total					(57,763.34)	(49,341.41)	25,908.55	(81,196.20)	
D_PRESIDENT_OFC - Division of the President	PC_PRESIDENT_OPS - Ofc of the President	TS033 - Commencement Fee	\$49	\$49	2,087.47	(457,596.00)	107,287.40	(348,221.13)	
		PC_PRESIDENT_OPS - Ofc of the President Total					2,087.47	(457,596.00)	107,287.40
D_PRESIDENT_OFC - Division of the President Total					2,087.47	(457,596.00)	107,287.40	(348,221.13)	

STUDENT COURSE FEES

FY 2019-20

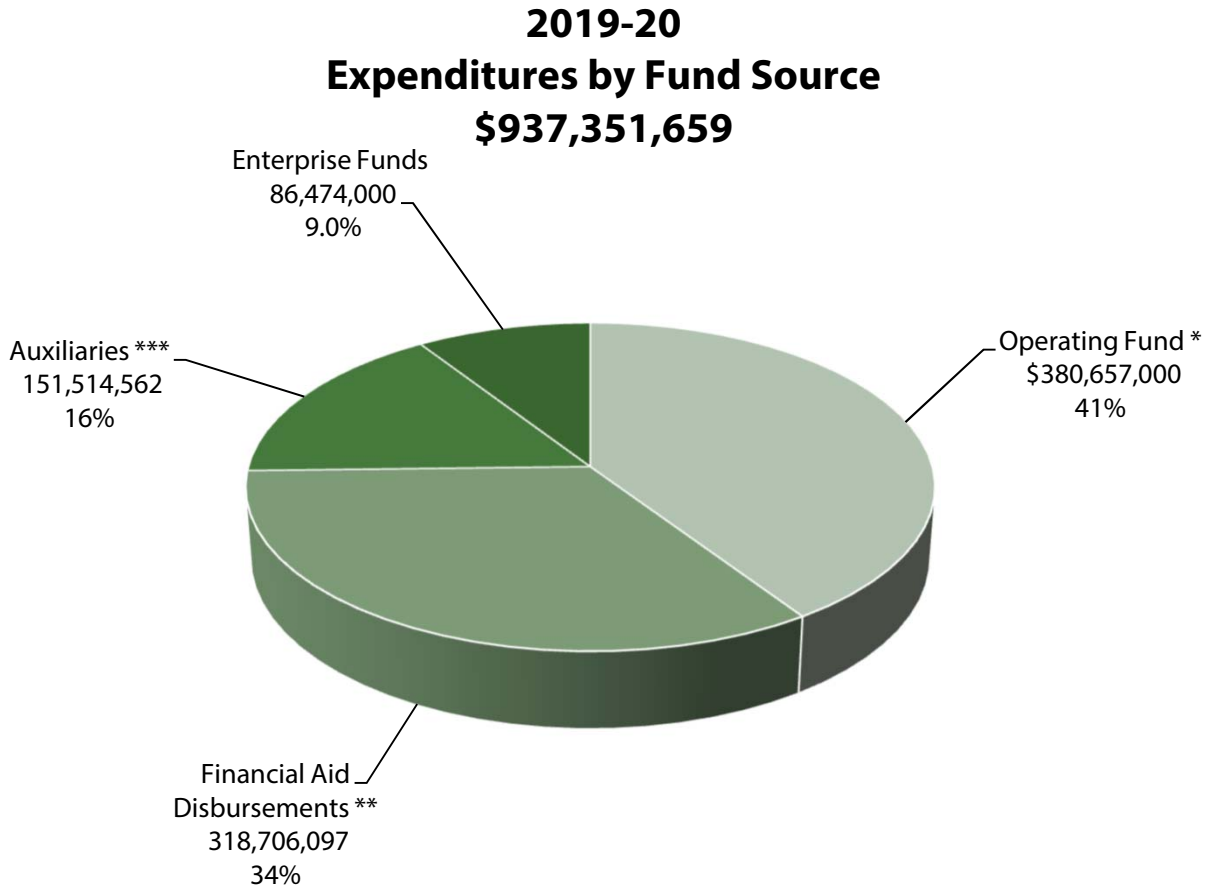
Campus Division	College / Program Center	Fund	Fee Level Per		Beginning Fund Balance	Revenue	Expenses	Ending Fund Balance
			Min	Max	2018-July-01			2020-June-30
D_STUDENT_AFF - Student Affairs	PC_SA_STUD_ENGAGE - Student Engagement and Success	MC010 - Etiquette Dinner Fee	\$15	\$15	(160.80)			(160.80)
		TS025 - Make-Up Test Fee	\$6	\$6	(855.13)	(1,881.00)	1,226.68	(1,509.45)
		TS029 - Test Materials	\$2	\$25	(306.95)			(306.95)
		TS063 - CSUS Orientation	\$34	\$85	(1,066,624.40)	(695,621.00)	979,823.36	(782,422.04)
	PC_SA_STUD_ENGAGE - Student Engagement and Success Total				(1,068,332.39)	(697,502.00)	981,050.04	(784,399.24)
D_STUDENT_AFF - Student Affairs Total				(1,068,332.39)	(697,502.00)	981,050.04	(784,399.24)	
Grand Total				(2,044,524.76)	(1,874,610.20)	1,939,822.72	(1,968,256.96)	



16. 2019-20
ALL FUNDS
EXPENDITURES

EXPENDITURES BY FUND SOURCE

FY 2019-20



TOTAL UNIVERSITY EXPENDITURES

FY 2019-20

2019-20 Data

Operating Fund *	\$	380,657,000	Per SAM6 Report
Financial Aid Disbursements **		318,706,097	Grants, Scholarships, FWS, Loans, Off campus financial aid
Auxiliaries ***		151,514,562	UEI, UFSS, ASI, Union, Cap Public Radio
Enterprise Funds		86,474,000	See detail below
TOTAL:	\$	937,351,659	

Expenditure totals do not include Operating Transfers Out (effective with the FY 2015-16 reporting)

* Does not include Financial Aid or Federal Work Study but includes Miscellaneous Fees, Student Health Center Funds, Center for California Studies, Education Insights, and Research and Creative Activities

** Includes all Financial Aid disbursement which includes Federal Work Study and Student Grants

*** Per GAAP Accountant from Reporting Package (Statement of Revenues, Expenses, & Changes in Net Position: total operating expenses + interest expenses for GASB & FASB Auxiliaries)

Enterprise Funds (Appropriation/Operating Expenditures - SAM7 Preclose Report)

Fund 948, 441	\$	37,012,672.4	CERF
Fund 948, 442		273,000	PaCE Capital Improvements
Fund 948, 444		3,085,378	PaCE Campus Partners
Fund 948, 452		585,901	Health Facilities-Trust
Fund 948, 463		6,406,381	IRA-Trust
Fund 948, 465		5,740,495	Contracts & Grants-Trust
Fund 948, 471		746,607	Pkg F&F-Trust
Fund 948, 472		4,637,425	Pkg Fees-Trust
Fund 948, 473		3,936,087	Pkg Fnd-Construction Restricted, External Sources
Fund 948, 474		977,141	Pkg M&R/Intrnlly Designated Cap Proj
Fund 948, 481		1,431,538	Lottery-Trust
Fund 948, 496		3,510,883	Miscellaneous Trust (TMXXX Funds)
Fund 948, 531		17,102,560	Hsg-Trust
Fund 948, 532		1,027,517	Hsg-Maint & Repair
TOTAL	\$	86,473,585	



17. 2019-20
OTHER FUNDS –
LOTTERY

LOTTERY FUNDS

SUMMARY

FY 2019-20

Sources (Budget)	Budget Info
Initial Allocation	2,265,000
Prior Year Encumbrance Allocations	43,151
Prior Year Carry Forward Balance	559,672
CO Cash Posting Orders	137,623
Interest Earned	14,171
Miscellaneous	1,500
Total Sources (Budget)	\$3,021,117

Uses (Expenditures) by Division	Expenses
Academic Affairs	
College of Arts & Letters (A&L)	77,022
College of Business Administration (CBA)	28,315
College of Engineering & Computer Science (E&CS)	17,801
College of Education (CoE)	101,608
College of Health & Human Services (H&HS)	11,749
College of Natural Sciences & Mathematics (NS&M)	101,342
College of Social Sciences & Interdisciplinary Studies (SS&IS)	74,209
Library	23,192
VP's Office - Acad Affairs	206,322
Academic Affairs Total	641,560
Allocation Orders	
Allocation Orders	82,226
Allocation Orders Total	82,226
Information Resources & Technology	
Academic & Admin IT Services	494,613
Information Resources & Technology Total	494,613
Student Affairs	
Enrollment Management	35,461
Serna Center Administration	5,028
Std Acad Success & Educ Eq Prg	127,021
Student Engagement & Success	81,415
VP's Office - Student Affairs	700,224
Student Affairs Total	949,148
Total Uses (Expenditures) by Division	\$2,167,546

Uses (Expenditures) by Expense Type	Expenses
Regular Salaries & Wages	535,107
Benefits Group	2,034
Communications	603
Travel	70,995
Library Acquisitions	23,192
Financial Aid	734,608
Contractual Services Group	10,795
Information Technology Costs	498,929
Services from Other Funds/Agencies Group	42,504
Equipment Group	688
Misc. Operating Expenses	246,690
Expenditure Adjustments	1,400
Total Uses (Expenditures) by Expense Type	\$2,167,546

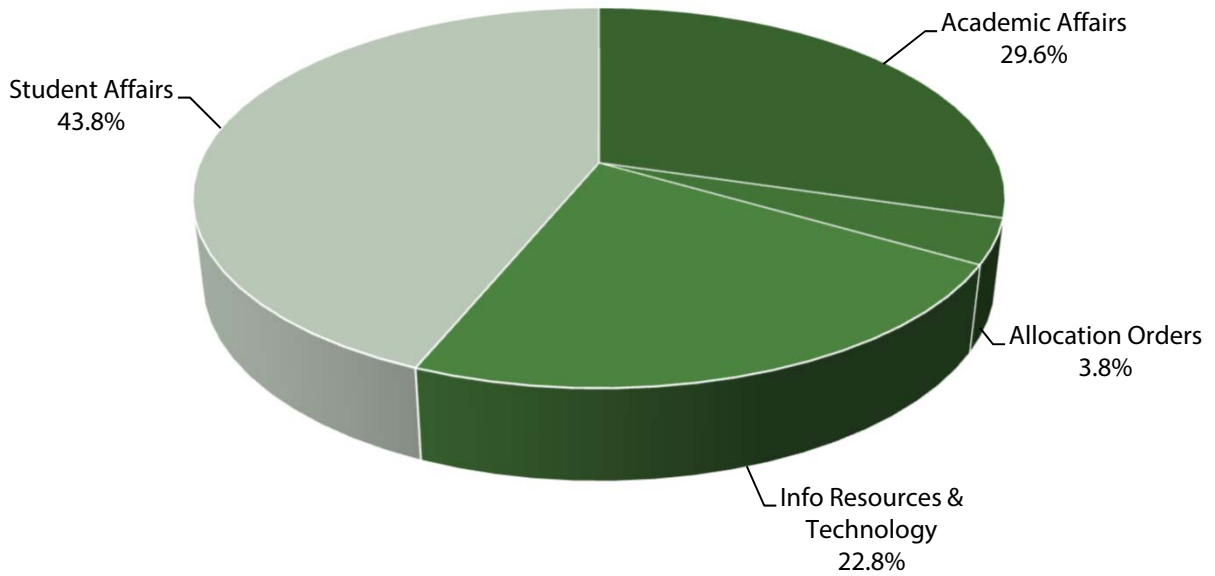
Budget Balance Available	
Total Sources (Budget)	3,021,117
Total Uses (Expenses)	2,167,546
Transfers to Other Funds	0
Year-End Encumbrances	61,009
Total Budget Balance Available	\$792,563

LOTTERY FUNDS

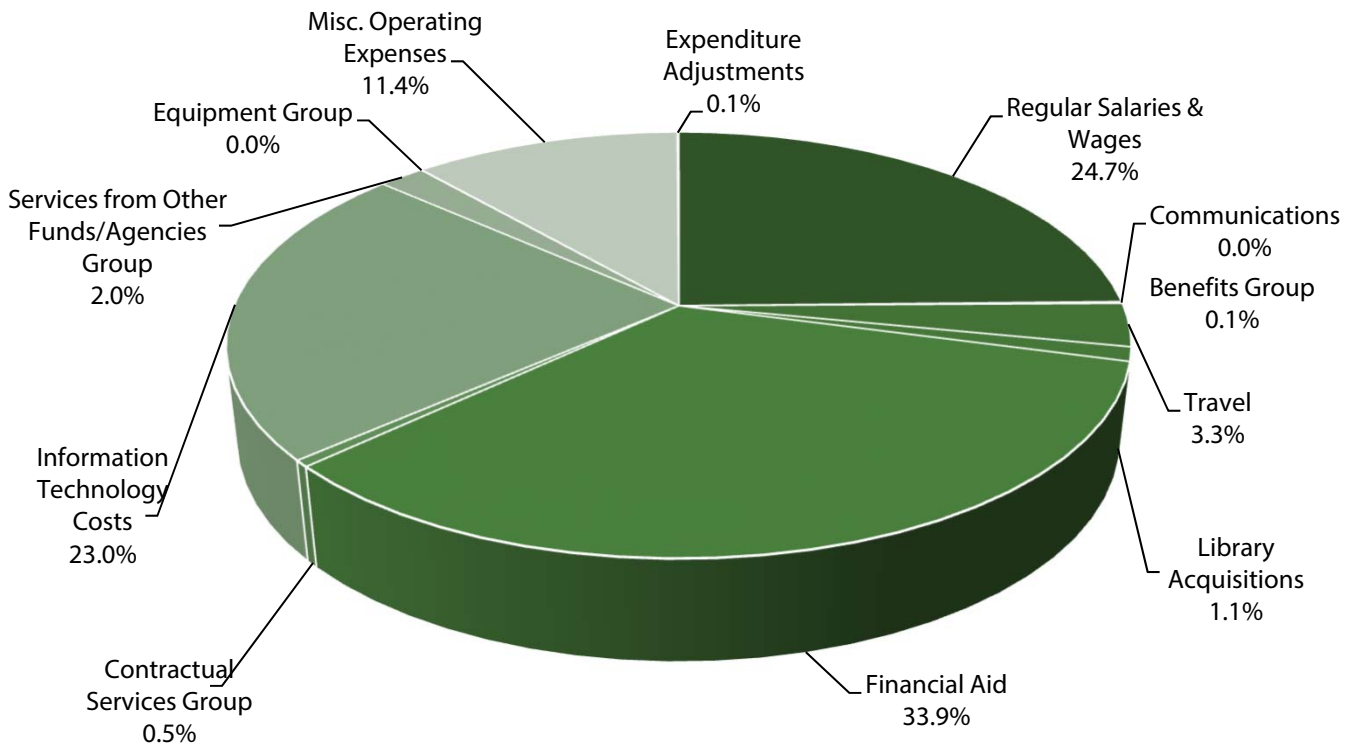
USES (EXPENDITURES) BY DIVISION & EXPENSE TYPE

FY 2019-20

2019-20 Uses (Expenditures) by Division



2019-20 Uses (Expenditures) by Expense Type



LOTTERY FUNDS

USES (EXPENDITURES) BY DIVISION & OBJECT CODE

FY 2019-20

Division	College/Program Center	FIRMS Obj Code	Expense Description	Total Amount
Academic Affairs				
	College of Arts & Letters	601100	Academic Salaries	18,162
		601300	Support Staff Salaries	400
		601303	Student Assistant	17,693
		603001	OASDI	25
		603003	Dental Insurance	0
		603004	Health & Welfare	0
		603005	Retirement	118
		603011	Life Insurance	0
		603012	Medicare	269
		603013	Vision Care	0
		603014	Long-Term Disability Insurance	0
		606002	Travel-Out of State	0
		613001	Contractual Services	5,200
		616002	I/T Hardware	2,977
		617001	Services from Other Funds/Agencies	8,187
		660003	Supplies & Services	23,992
	College of Arts & Letters Total			77,022
	College of Business Admin	601303	Student Assistant	28,315
	College of Business Admin Total			28,315
	College of E&CS	601100	Academic Salaries	6,055
		601303	Student Assistant	11,659
		603012	Medicare	88
	College of E&CS Total			17,801
	College of Education	601303	Student Assistant	57,970
		603012	Medicare	174
		606001	Travel-In State	346
		606002	Travel-Out of State	5
		617001	Services from Other Funds/Agencies	487
		660003	Supplies & Services	42,626
	College of Education Total			101,608
	College of H&HS	601303	Student Assistant	9,244
		660003	Supplies & Services	2,504
	College of H&HS Total			11,749
	College of NS&M	601100	Academic Salaries	38,342
		601303	Student Assistant	38,602
		616003	I/T Software	16,900
		660003	Supplies & Services	7,498
	College of NS&M Total			101,342
	College of SS&IS	601100	Academic Salaries	15,751
		601300	Support Staff Salaries	19,990
		601301	Overtime	1,909
		601303	Student Assistant	24,504
		603001	OASDI	119
		603011	Life Insurance	10
		603012	Medicare	546

Division	College/Program Center	FIRMS Obj Code	Expense Description	Total Amount
		603013	Vision Care	90
		606001	Travel-In State	703
		613001	Contractual Services	231
		616002	I/T Hardware	302
		617001	Services from Other Funds/Agencies	305
		660003	Supplies & Services	9,750
	College of SS&IS Total			74,209
	Library	608001	Library Books (for library only)	23,192
	Library Total			23,192
	VP's Office - Acad Affairs	601100	Academic Salaries	87,955
		601303	Student Assistant	28,086
		603012	Medicare	524
		604001	Telephone Usage (Operating Cost)	603
		606001	Travel-In State	3,325
		606002	Travel-Out of State	1,095
		613001	Contractual Services	1,500
		616002	I/T Hardware	1,899
		616003	I/T Software	147
		616005	Misc Info Tech Costs	1,641
		617001	Services from Other Funds/Agencies	9,279
		619001	Other Equipment	688
		660003	Supplies & Services	66,480
		660009	Professional Development	1,700
		660010	Insurance Premium Expense	0
		660017	Advertising & Promotional Expenses	0
		690002	Prior Year Expenditure Adjustment	1,400
	VP's Office - Acad Affairs Total			206,322
	Academic Affairs Total			641,560
Allocation Orders				
	Allocation Orders	601303	Student Assistant	5,053
		603012	Medicare	73
		606001	Travel-In State	64,571
		617001	Services from Other Funds/Agencies	1,499
		660001	Postage & Freight	1,633
		660003	Supplies & Services	7,747
		660090	Expenses-Other	1,650
	Allocation Orders Total			82,226
Info Resources & Technology				
	Academic & Admin IT Services	616002	I/T Hardware	475,063
		660003	Supplies & Services	19,549
	Info Resources & Technology Total			494,613
Student Affairs				
	Enrollment Management	609008	Scholarships/Grants-Institutional	34,384
		617001	Services from Other Funds/Agencies	1,065
		660003	Supplies & Services	11
	Enrollment Management Total			35,461
	Serna Center Administration	660003	Supplies & Services	5,028
	Serna Center Administration Total			5,028

Division	College/Program Center	FIRMS Obj Code	Expense Description	Total Amount
	Student Acad Success & Educ Eq Prg	601100	Academic Salaries	6,054
		601303	Student Assistant	69,366
		613001	Contractual Services	3,864
		617001	Services from Other Funds/Agencies	3,620
		660003	Supplies & Services	44,117
		660009	Professional Development	0
	Std Acad Success & Educ Eq Prg Total			127,021
	Student Engagement & Success	601303	Student Assistant	50,000
		606001	Travel-In State	950
		617001	Services from Other Funds/Agencies	18,060
		660003	Supplies & Services	9,440
		660090	Expenses-Other	2,965
	Student Engagement & Success Total			81,415
	VP's Office - Student Affairs	609008	Scholarships/Grants-Institutional	29,000
		609014	Emergency Grants - CARES	671,224
	VP's Office - Student Affairs Total			700,224
	Student Affairs Total			949,148
Grand Total				2,167,546



18. 2019-20
OTHER FUNDS –
COLLEGE OF
CONTINUING
EDUCATION

COLLEGE OF CONTINUING EDUCATION

OPERATING FUND SUMMARY (FUNDS TECCE & TEESP)

FY 2019-20

Revenue Types	Fund TECCE CCE Operations		Fund TEESP CCE Early Start		Combined	
	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
PaCE Fees		43,913,951		61,769		43,975,720
Gifts Grants and Contracts		1,000				1,000
Revenue from Investment		118,765		16,735		135,499
Other Financial Sources		27,122				27,122
Total Revenues		\$44,060,838		\$78,504		\$44,139,342

Operating Expenses	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
Regular Salaries and Wages	148.06	16,720,634	0.28	86,865	148.34	16,807,499
Benefits Group		5,392,795		2,841		5,395,636
Communications		25,427				25,427
Travel		815,433		1,918		817,351
State Pro Rata Charges Group		111,961				111,961
Contractual Services Group		32,609				32,609
Information Technology Costs		467,620				467,620
Services from Other Funds/Agencies Group		6,191,910		41,009		6,232,919
Equipment Group		49,035				49,035
Misc. Operating Expenses		7,070,054		2,561		7,072,615
Expenditure Adjustments		28,282				28,282
Total Operating Expenses	148.06	\$36,905,760	0.28	\$135,195	148.34	\$37,040,954

Operating Net Income (Loss)	\$7,155,078	(\$56,691)	\$7,098,387
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Change in Reserves	FTE	Actual \$	FTE	Actual \$	Total FTE	Total Actual \$
Operating Net Income (Loss)		7,155,078		(56,691)		7,098,387
Transfer In from Other Fund1		100,000				100,000
Transfer Out to Other fund2		(3,438,927)				(3,438,927)
Additions (Withdrawals) to Reserves		\$3,816,151		(\$56,691)		\$3,759,460

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

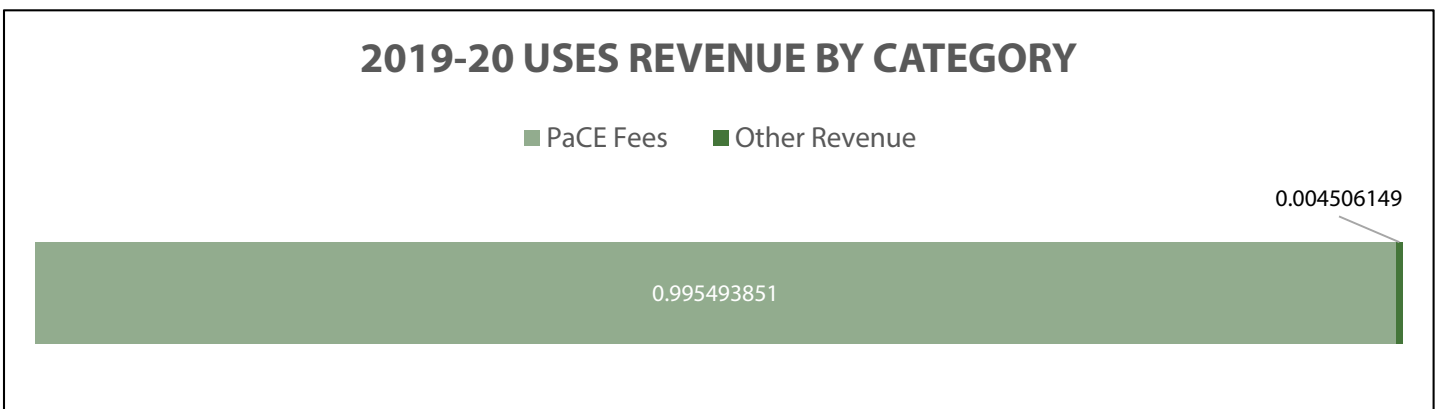
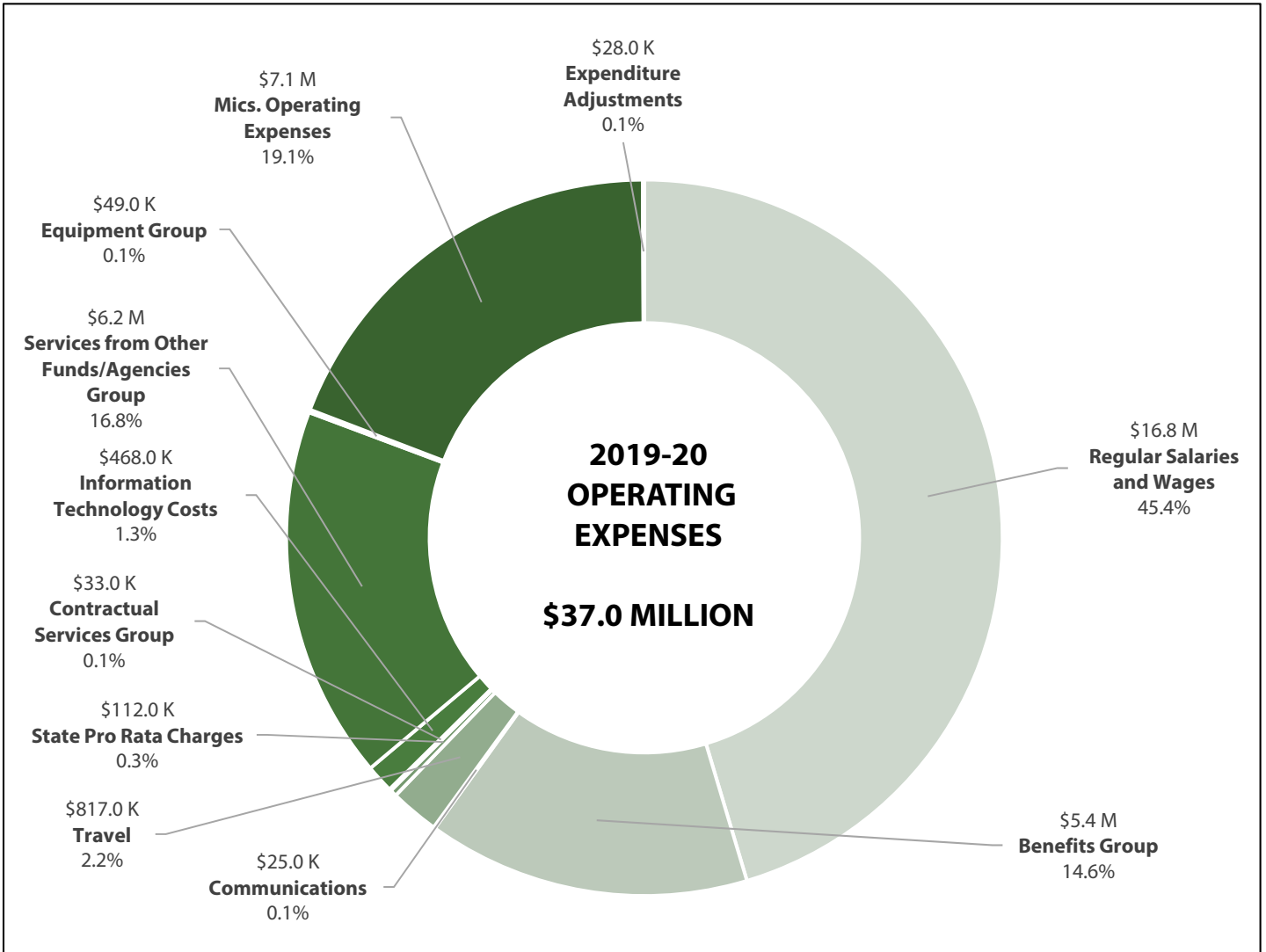
¹Chancellor's Award for McAleer Administrator Excellence and Innovation

²Revenue transferred to Campus Partner Funds for Winter Session, EMBA Program, Continuous Enrollment and Summer Session Allocations

COLLEGE OF CONTINUING EDUCATION

OPERATING FUND SUMMARY (FUNDS TECCE & TEESP)

FY 2019-20



COLLEGE OF CONTINUING EDUCATION

OPERATING REVENUE DETAIL (FUNDS TECCE & TEESP)

FY 2019-20

Department	FIRMS Expense Obj Code	Expense Description	TECCE Amount	\$ TEESP \$ Amount	Total \$ Amount
CCE-Academic Advising	571000	Tr in within the same CSU Fund in 0948 between Campus and C	100,000	0	100,000
	580090	Other Operating Revenues (excluding student fees)	12,650	0	12,650
CCE-Academic Advising Total			112,650	0	112,650
CCE-ATS	502301	PaCE - Regular Non-Credit	44,550	0	44,550
CCE-ATS Total			44,550	0	44,550
CCE-CCP	502301	PaCE - Regular Non-Credit	745,922	0	745,922
	503402	Nongovernmental Contracts and Grants-Noncapital	0	0	0
CCE-CCP Total			745,922	0	745,922
CCE-Deans Office	502301	PaCE - Regular Non-Credit	94,638	0	94,638
	508001	Income from CSU Consolidated Investment Pool	118,765	0	118,765
CCE-Deans Office Total			213,403	0	213,403
CCE-Early Start Program	502105	PaCE - Special Session-Other	0	58,575	58,575
	502303	PaCE - CEU Credits	0	2,023	2,023
	502400	Allowance for doubtful PaCE fees (contra revenue)	0	1,171	1,171
	508001	Income from CSU Consolidated Investment Pool	0	16,735	16,735
CCE-Early Start Program Total			0	78,504	78,504
CCE-EDP-Extrnl Degree Prog	502101	PaCE - S/S Degree Programs	6,702,571	0	6,702,571
	502102	PaCE - S/S Certificate Program	129,469	0	129,469
	502103	PaCE - S/S Contract Program	(537)	0	(537)
	502105	PaCE - Special Session-Other	118,514	0	118,514
	580094	Cost Recovery from Other CSU Funds within 0948	1,950	0	1,950
CCE-EDP-Extrnl Degree Prog Total			6,951,967	0	6,951,967
CCE-Event Planning	502301	PaCE - Regular Non-Credit	22,658	0	22,658
	580094	Cost Recovery from Other CSU Funds within 0948	2,550	0	2,550
	580194	Cost Recovery from Other CSU Funds within 0948 (between camp	0	0	0
CCE-Event Planning Total			25,208	0	25,208
CCE-Facilities	580094	Cost Recovery from Other CSU Funds within 0948	542	0	542
CCE-Facilities Total			542	0	542
CCE-General Administration	502301	PaCE - Regular Non-Credit	3,899	0	3,899
	580003	Sale of Fixed Assets	158	0	158
CCE-General Administration Total			4,058	0	4,058
CCE-HHS-Health and Human Svcs	502101	PaCE - S/S Degree Programs	2,083,577	0	2,083,577
	502201	PaCE - Regular Extension	871,593	0	871,593
	502301	PaCE - Regular Non-Credit	23,340	0	23,340
CCE-HHS-Health and Human Svcs Total			2,978,510	0	2,978,510
CCE-JS-January Session	502105	PaCE - Special Session-Other	933,752	0	933,752
CCE-JS-January Session Total			933,752	0	933,752
CCE-NC-BUS-Bus and Mgmt	502301	PaCE - Regular Non-Credit	4,273	0	4,273
	502302	PaCE - N/C Contract Program	842,945	0	842,945
	502303	PaCE - CEU Credits	854,137	0	854,137
	580094	Cost Recovery from Other CSU Funds within 0948	3,500	0	3,500
CCE-NC-BUS-Bus and Mgmt Total			1,704,855	0	1,704,855
CCE-NC-CTS-Conf Train Svcs	502301	PaCE - Regular Non-Credit	13,904,093	0	13,904,093

COLLEGE OF CONTINUING EDUCATION

OPERATING REVENUE DETAIL (FUNDS TECCE & TEESP)

FY 2019-20

	502302	PaCE - N/C Contract Program	19,525	0	19,525
	503401	Private Contributions-Non-capital	1,000	0	1,000
	580094	Cost Recovery from Other CSU Funds within 0948	484	0	484
	580095	Cost Recovery from Auxiliary Organizations	5,287	0	5,287
CCE-NC-CTS-Conf Train Svcs Total			13,930,389	0	13,930,389
CCE-NC-ED-Education	502301	PaCE - Regular Non-Credit	699,555	0	699,555
	502302	PaCE - N/C Contract Program	6,750	0	6,750
	502303	PaCE - CEU Credits	270,510	0	270,510
CCE-NC-ED-Education Total			976,815	0	976,815
CCE-NC-EL-Exec Leadership	502302	PaCE - N/C Contract Program	2,475,555	0	2,475,555
	502303	PaCE - CEU Credits	256,443	0	256,443
CCE-NC-EL-Exec Leadership Total			2,731,998	0	2,731,998
CCE-NC-HHS-Health and Hum Svcs	502302	PaCE - N/C Contract Program	186,004	0	186,004
	502303	PaCE - CEU Credits	71,161	0	71,161
CCE-NC-HHS-Health and Hum Svcs Total			257,165	0	257,165
CCE-NC-IP-Intl Programs	502301	PaCE - Regular Non-Credit	377,951	0	377,951
	502302	PaCE - N/C Contract Program	93,425	0	93,425
	502303	PaCE - CEU Credits	1,040,418	0	1,040,418
CCE-NC-IP-Intl Programs Total			1,511,794	0	1,511,794
CCE-NC-IT-Info Technology	502202	PaCE - Contract Extension	145,920	0	145,920
	502302	PaCE - N/C Contract Program	1,016,639	0	1,016,639
	502303	PaCE - CEU Credits	114,300	0	114,300
CCE-NC-IT-Info Technology Total			1,276,859	0	1,276,859
CCE-OSS-Concurrent Enrol	502104	PaCE - Open University	414,837	0	414,837
CCE-OSS-Concurrent Enrol Total			414,837	0	414,837
CCE-OSS-Oth Special Sess	502105	PaCE - Special Session-Other	(1,200)	0	(1,200)
CCE-OSS-Oth Special Sess Total			(1,200)	0	(1,200)
CCE-PFE-Prog for Educators	502102	PaCE - S/S Certificate Program	94,426	0	94,426
	502103	PaCE - S/S Contract Program	210,505	0	210,505
	502105	PaCE - Special Session-Other	10,130	0	10,130
	502202	PaCE - Contract Extension	14,170	0	14,170
CCE-PFE-Prog for Educators Total			329,231	0	329,231
CCE-RE-Regular Extension	502105	PaCE - Special Session-Other	304,750	0	304,750
	502400	Allowance for doubtful PaCE fees (contra revenue)	(155,622)	0	(155,622)
CCE-RE-Regular Extension Total			149,129	0	149,129
CCE-SS-Summer Session	502105	PaCE - Special Session-Other	9,650	0	9,650
	502106	PaCE - Self Support Summer	8,836,928	0	8,836,928
	502301	PaCE - Regular Non-Credit	0	0	0
CCE-SS-Summer Session Total			8,846,578	0	8,846,578
CCE-TS-Travel Study	502101	PaCE - S/S Degree Programs	(1,699)	0	(1,699)
	502105	PaCE - Special Session-Other	23,025	0	23,025
	502201	PaCE - Regular Extension	500	0	500
CCE-TS-Travel Study Total			21,826	0	21,826
Security and Administration	580094	Cost Recovery from Other CSU Funds within 0948	(0)	0	(0)
Security and Administration Total			(0)	0	(0)
Total			\$44,160,838	\$78,504	\$44,239,342

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2019-20

Department	FIRMS Expense Obj Code	Expense Description	TECCE \$ Amount	TECCE Annualized FTE	TEESP \$ Amount	TEESP Annualized FTE	Total \$ Amount	Total Annualized FTE
Admissions and Outreach	606001	Travel-In State	0	0.00			0	0.00
Admissions and Outreach Total			0	0.00			0	0.00
CCE-Academic Advising	601100	Academic Salaries	114,090	0.75	0	0	114,090	0.75
	603001	OASDI	1,418	0.00			1,418	0.00
	603003	Dental Insurance	309	0.00			309	0.00
	603004	Health and Welfare	4,123	0.00			4,123	0.00
	603005	Retirement	7,049	0.00			7,049	0.00
	603008	Industrial Disability	169	0.00			169	0.00
	603009	Non-Industrial Disability	91	0.00			91	0.00
	603011	Life Insurance	21	0.00			21	0.00
	603012	Medicare	1,655	0.00	0	0	1,655	0.00
	603013	Vision Care	27	0.00			27	0.00
	603014	Long-Term Disability Insurance	14	0.00			14	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(260)	0.00			(260)	0.00
	606001	Travel-In State	16,240	0.00			16,240	0.00
	606002	Travel-Out of State	9,691	0.00			9,691	0.00
	613001	Contractual Services	10,000	0.00			10,000	0.00
	617001	Services from Other Funds/Agencies	230	0.00			230	0.00
	660003	Supplies and Services	58,778	0.00			58,778	0.00
	660009	Professional Development	600	0.00			600	0.00
	660090	Expenses-Other	527	0.00			527	0.00
CCE-Academic Advising Total			224,771	0.75	0	0	224,771	0.75
CCE-ATS	601201	Management and Supervisory	69,996	0.84			69,996	0.84
	601300	Support Staff Salaries	30,076	0.84			30,076	0.84
	601301	Overtime	173	0.00			173	0.00
	601303	Student Assistant	4,233	0.16			4,233	0.16
	603001	OASDI	6,213	0.00			6,213	0.00
	603003	Dental Insurance	1,055	0.00			1,055	0.00
	603004	Health and Welfare	17,791	0.00			17,791	0.00
	603005	Retirement	30,839	0.00			30,839	0.00
	603011	Life Insurance	81	0.00			81	0.00
	603012	Medicare	1,453	0.00			1,453	0.00
	603013	Vision Care	179	0.00			179	0.00
	603014	Long-Term Disability Insurance	54	0.00			54	0.00
	617001	Services from Other Funds/Agencies	5,150	0.00			5,150	0.00
	660001	Postage and Freight	56	0.00			56	0.00
	660003	Supplies and Services	399	0.00			399	0.00
CCE-ATS Total			167,747	1.84			167,747	1.84
CCE-CCP	601100	Academic Salaries	6,364	0.06			6,364	0.06
	601201	Management and Supervisory	10,506	0.08			10,506	0.08
	601300	Support Staff Salaries	125,130	0.79			125,130	0.79
	603001	OASDI	5,839	0.00			5,839	0.00
	603003	Dental Insurance	214	0.00			214	0.00
	603004	Health and Welfare	2,846	0.00			2,846	0.00
	603005	Retirement	30,531	0.00			30,531	0.00
	603011	Life Insurance	12	0.00			12	0.00
	603012	Medicare	2,057	0.00			2,057	0.00
	603013	Vision Care	22	0.00			22	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2019-20

	603014	Long-Term Disability Insurance	5	0.00			5	0.00
	606001	Travel-In State	10,937	0.00			10,937	0.00
	617001	Services from Other Funds/Agencies	1,773	0.00			1,773	0.00
	660001	Postage and Freight	238	0.00			238	0.00
	660002	Printing	4,862	0.00			4,862	0.00
	660003	Supplies and Services	17,799	0.00			17,799	0.00
	660009	Professional Development	0	0.00			0	0.00
	660090	Expenses-Other	13,213	0.00			13,213	0.00
CCE-CCP Total			232,347	0.93			232,347	0.93
CCE-Deans Office	601100	Academic Salaries	21,693	0.12			21,693	0.12
	601201	Management and Supervisory	301,770	1.89			301,770	1.89
	601300	Support Staff Salaries	122,368	2.65			122,368	2.65
	601301	Overtime	1,468	0.00			1,468	0.00
	603001	OASDI	24,441	0.00			24,441	0.00
	603003	Dental Insurance	3,960	0.00			3,960	0.00
	603004	Health and Welfare	57,328	0.00			57,328	0.00
	603005	Retirement	130,311	0.00			130,311	0.00
	603009	Non-Industrial Disability	3,357	0.00			3,357	0.00
	603011	Life Insurance	218	0.00			218	0.00
	603012	Medicare	6,550	0.00			6,550	0.00
	603013	Vision Care	441	0.00			441	0.00
	603014	Long-Term Disability Insurance	102	0.00			102	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(3,357)	0.00			(3,357)	0.00
	606001	Travel-In State	8,955	0.00			8,955	0.00
	606002	Travel-Out of State	21,244	0.00			21,244	0.00
	613001	Contractual Services	10,359	0.00			10,359	0.00
	616002	I/T Hardware	204	0.00			204	0.00
	616003	I/T Software	126	0.00			126	0.00
	617001	Services from Other Funds/Agencies	1,399	0.00			1,399	0.00
	660001	Postage and Freight	76	0.00			76	0.00
	660003	Supplies and Services	16,505	0.00			16,505	0.00
	660009	Professional Development	7,830	0.00			7,830	0.00
	660090	Expenses-Other	13,500	0.00			13,500	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	51,778	0.00			51,778	0.00
CCE-Deans Office Total			802,626	4.66			802,626	4.66
CCE-Early Start Program	601100	Academic Salaries			86,865	0	86,865	0.28
	603001	OASDI			255	0	255	0.00
	603005	Retirement			1,266	0	1,266	0.00
	603012	Medicare			1,260	0	1,260	0.00
	603091	Dental Care Annuitants			61	0	61	0.00
	606002	Travel-Out of State			1,918	0	1,918	0.00
	617001	Services from Other Funds/Agencies			41,009	0	41,009	0.00
	660003	Supplies and Services			1,537	0	1,537	0.00
	660009	Professional Development			1,024	0	1,024	0.00
CCE-Early Start Program Total					135,195	0	135,195	0.28
CCE-EDP-Extrnl Degree Prog	601100	Academic Salaries	2,059,168	3.85			2,059,168	3.85
	601201	Management and Supervisory	111,108	1.00			111,108	1.00
	601300	Support Staff Salaries	702,194	13.87			702,194	13.87
	601301	Overtime	585	0.00			585	0.00
	601303	Student Assistant	2,900	0.07			2,900	0.07
	603001	OASDI	49,968	0.00			49,968	0.00
	603003	Dental Insurance	19,741	0.00			19,741	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

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	603004	Health and Welfare	223,304	0.00			223,304	0.00
	603005	Retirement	247,789	0.00			247,789	0.00
	603011	Life Insurance	329	0.00			329	0.00
	603012	Medicare	41,544	0.00			41,544	0.00
	603013	Vision Care	1,345	0.00			1,345	0.00
	603014	Long-Term Disability Insurance	160	0.00			160	0.00
	603015	Flex Cash	1,680	0.00			1,680	0.00
	606001	Travel-In State	1,438	0.00			1,438	0.00
	606002	Travel-Out of State	187,947	0.00			187,947	0.00
	613001	Contractual Services	1,500	0.00			1,500	0.00
	616003	I/T Software	149	0.00			149	0.00
	617001	Services from Other Funds/Agencies	33,084	0.00			33,084	0.00
	660001	Postage and Freight	2,349	0.00			2,349	0.00
	660003	Supplies and Services	260,749	0.00			260,749	0.00
	660009	Professional Development	1,045	0.00			1,045	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	1,283,708	0.00			1,283,708	0.00
CCE-EDP-Extrnl Degree Prog Total			5,233,784	18.79			5,233,784	18.79
CCE-Enrollment Svcs	601300	Support Staff Salaries	516,923	12.20			516,923	12.20
	601301	Overtime	3,108	0.00			3,108	0.00
	603001	OASDI	32,107	0.00			32,107	0.00
	603003	Dental Insurance	12,904	0.00			12,904	0.00
	603004	Health and Welfare	141,057	0.00			141,057	0.00
	603005	Retirement	159,204	0.00			159,204	0.00
	603009	Non-Industrial Disability	6,500	0.00			6,500	0.00
	603011	Life Insurance	116	0.00			116	0.00
	603012	Medicare	7,509	0.00			7,509	0.00
	603013	Vision Care	971	0.00			971	0.00
	603015	Flex Cash	3,216	0.00			3,216	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(6,500)	0.00			(6,500)	0.00
	606002	Travel-Out of State	1,036	0.00			1,036	0.00
	617001	Services from Other Funds/Agencies	19,674	0.00			19,674	0.00
	660003	Supplies and Services	3,071	0.00			3,071	0.00
CCE-Enrollment Svcs Total			900,897	12.20			900,897	12.20
CCE-Eval Unit	601300	Support Staff Salaries	117,924	3.00			117,924	3.00
	601303	Student Assistant	3,216	0.13			3,216	0.13
	603001	OASDI	7,116	0.00			7,116	0.00
	603003	Dental Insurance	2,772	0.00			2,772	0.00
	603004	Health and Welfare	54,550	0.00			54,550	0.00
	603005	Retirement	36,341	0.00			36,341	0.00
	603011	Life Insurance	31	0.00			31	0.00
	603012	Medicare	1,664	0.00			1,664	0.00
	603013	Vision Care	269	0.00			269	0.00
CCE-Eval Unit Total			223,883	3.13			223,883	3.13
CCE-Event Planning	617001	Services from Other Funds/Agencies	15,516	0.00			15,516	0.00
	660003	Supplies and Services	0	0.00			0	0.00
CCE-Event Planning Total			15,516	0.00			15,516	0.00
CCE-Facilities	601300	Support Staff Salaries	382,113	8.59			382,113	8.59
	601301	Overtime	8,069	0.00			8,069	0.00
	603001	OASDI	21,146	0.00			21,146	0.00
	603003	Dental Insurance	9,764	0.00			9,764	0.00
	603004	Health and Welfare	114,339	0.00			114,339	0.00
	603005	Retirement	104,938	0.00			104,938	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

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	603011	Life Insurance	74	0.00			74	0.00
	603012	Medicare	5,541	0.00			5,541	0.00
	603013	Vision Care	627	0.00			627	0.00
	606001	Travel-In State	225	0.00			225	0.00
	606002	Travel-Out of State	3,541	0.00			3,541	0.00
	617001	Services from Other Funds/Agencies	43,738	0.00			43,738	0.00
	660003	Supplies and Services	1,032,978	0.00			1,032,978	0.00
	660009	Professional Development	2,235	0.00			2,235	0.00
	660061	Repairs and Maintenance - Building Maintenance	2,110	0.00			2,110	0.00
CCE-Facilities Total			1,731,440	8.59			1,731,440	8.59
CCE-Financial Services	601100	Academic Salaries	0	0.00			0	0.00
	601201	Management and Supervisory	124,848	1.00			124,848	1.00
	601300	Support Staff Salaries	461,212	9.21			461,212	9.21
	601301	Overtime	2,311	0.00			2,311	0.00
	603001	OASDI	36,144	0.00			36,144	0.00
	603003	Dental Insurance	12,138	0.00			12,138	0.00
	603004	Health and Welfare	150,470	0.00			150,470	0.00
	603005	Retirement	177,133	0.00			177,133	0.00
	603009	Non-Industrial Disability	6,179	0.00			6,179	0.00
	603011	Life Insurance	198	0.00			198	0.00
	603012	Medicare	8,453	0.00			8,453	0.00
	603013	Vision Care	911	0.00			911	0.00
	603014	Long-Term Disability Insurance	54	0.00			54	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(6,179)	0.00			(6,179)	0.00
	616003	I/T Software	23,953	0.00			23,953	0.00
	617001	Services from Other Funds/Agencies	5,835	0.00			5,835	0.00
	660003	Supplies and Services	36,595	0.00			36,595	0.00
CCE-Financial Services Total			1,040,254	10.21			1,040,254	10.21
CCE-General Administration	601100	Academic Salaries	11,916	0.17			11,916	0.17
	601300	Support Staff Salaries	15,293	0.37			15,293	0.37
	603001	OASDI	948	0.00			948	0.00
	603003	Dental Insurance	206	0.00			206	0.00
	603004	Health and Welfare	2,744	0.00			2,744	0.00
	603005	Retirement	4,712	0.00			4,712	0.00
	603008	Industrial Disability	112	0.00			112	0.00
	603009	Non-Industrial Disability	60	0.00			60	0.00
	603011	Life Insurance	4	0.00			4	0.00
	603012	Medicare	395	0.00			395	0.00
	603013	Vision Care	18	0.00			18	0.00
	603014	Long-Term Disability Insurance	2	0.00			2	0.00
	603091	Dental Care Annuitants	41,567	0.00			41,567	0.00
	603092	Medical Benefits for Annuitants (State Pro Rata Charges)	723,568	0.00			723,568	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(172)	0.00			(172)	0.00
	604090	Other Communications (Operating Cost)	15,131	0.00			15,131	0.00
	606001	Travel-In State	4,026	0.00			4,026	0.00
	606002	Travel-Out of State	0	0.00			0	0.00
	612001	State Pro Rata Charges (Admin)	111,961	0.00			111,961	0.00
	613001	Contractual Services	750	0.00			750	0.00
	617001	Services from Other Funds/Agencies	1,750,407	0.00			1,750,407	0.00
	660001	Postage and Freight	0	0.00			0	0.00
	660003	Supplies and Services	252,519	0.00			252,519	0.00
	660009	Professional Development	447	0.00			447	0.00

COLLEGE OF CONTINUING EDUCATION

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	660010	Insurance Premium Expense	139,216	0.00			139,216	0.00
	660024	Overhead-Other	0	0.00			0	0.00
	660025	Overhead-Chancellor's Office	122,515	0.00			122,515	0.00
	660105	Interfund Pension Loan Repayment	334,100	0.00			334,100	0.00
CCE-General Administration Total			3,532,446	0.54			3,532,446	0.54
CCE-HHS-Health and Human Svcs	601100	Academic Salaries	963,342	5.25			963,342	5.25
	603001	OASDI	7,704	0.00			7,704	0.00
	603003	Dental Insurance	1,678	0.00			1,678	0.00
	603004	Health and Welfare	22,404	0.00			22,404	0.00
	603005	Retirement	38,296	0.00			38,296	0.00
	603008	Industrial Disability	812	0.00			812	0.00
	603009	Non-Industrial Disability	605	0.00			605	0.00
	603011	Life Insurance	112	0.00			112	0.00
	603012	Medicare	13,970	0.00			13,970	0.00
	603013	Vision Care	150	0.00			150	0.00
	603014	Long-Term Disability Insurance	72	0.00			72	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(1,417)	0.00			(1,417)	0.00
	604090	Other Communications (Operating Cost)	10,231	0.00			10,231	0.00
	606001	Travel-In State	9,456	0.00			9,456	0.00
	606002	Travel-Out of State	3,877	0.00			3,877	0.00
	616002	I/T Hardware	7,413	0.00			7,413	0.00
	616003	I/T Software	2,985	0.00			2,985	0.00
	617001	Services from Other Funds/Agencies	45,728	0.00			45,728	0.00
	660001	Postage and Freight	244	0.00			244	0.00
	660003	Supplies and Services	268,487	0.00			268,487	0.00
	660009	Professional Development	1,230	0.00			1,230	0.00
	660061	Repairs and Maintenance - Building Maintenance	402	0.00			402	0.00
	660090	Expenses-Other	2,968	0.00			2,968	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	387,227	0.00			387,227	0.00
CCE-HHS-Health and Human Svcs Total			1,787,977	5.25			1,787,977	5.25
CCE-HR	601300	Support Staff Salaries	153,807	2.34			153,807	2.34
	601301	Overtime	341	0.00			341	0.00
	603001	OASDI	9,479	0.00			9,479	0.00
	603003	Dental Insurance	3,207	0.00			3,207	0.00
	603004	Health and Welfare	47,704	0.00			47,704	0.00
	603005	Retirement	45,795	0.00			45,795	0.00
	603011	Life Insurance	27	0.00			27	0.00
	603012	Medicare	2,217	0.00			2,217	0.00
	603013	Vision Care	217	0.00			217	0.00
	606001	Travel-In State	912	0.00			912	0.00
	606002	Travel-Out of State	1,731	0.00			1,731	0.00
	617001	Services from Other Funds/Agencies	143	0.00			143	0.00
	660003	Supplies and Services	6,285	0.00			6,285	0.00
	660009	Professional Development	3,121	0.00			3,121	0.00
CCE-HR Total			274,985	2.34			274,985	2.34
CCE-JS-January Session	601100	Academic Salaries	373,075	0.08			373,075	0.08
	603012	Medicare	5,410	0.00			5,410	0.00
	617001	Services from Other Funds/Agencies	2,141	0.00			2,141	0.00
	660003	Supplies and Services	3,527	0.00			3,527	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	265,727	0.00			265,727	0.00
CCE-JS-January Session Total			649,879	0.08			649,879	0.08
CCE-NC-BUS-Bus and Mgmt	601100	Academic Salaries	528,717	2.08	0	0	528,717	2.08

COLLEGE OF CONTINUING EDUCATION

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	601201	Management and Supervisory	142,522	1.42			142,522	1.42
	601300	Support Staff Salaries	863,113	17.61			863,113	17.61
	601301	Overtime	5,812	0.00			5,812	0.00
	601303	Student Assistant	35,486	1.27			35,486	1.27
	603001	OASDI	62,071	0.00			62,071	0.00
	603003	Dental Insurance	20,983	0.00			20,983	0.00
	603004	Health and Welfare	274,692	0.00			274,692	0.00
	603005	Retirement	308,746	0.00			308,746	0.00
	603011	Life Insurance	394	0.00			394	0.00
	603012	Medicare	22,329	0.00	0	0	22,329	0.00
	603013	Vision Care	1,733	0.00			1,733	0.00
	603014	Long-Term Disability Insurance	151	0.00			151	0.00
	603015	Flex Cash	3,220	0.00			3,220	0.00
	606001	Travel-In State	19,497	0.00			19,497	0.00
	606002	Travel-Out of State	3,647	0.00			3,647	0.00
	617001	Services from Other Funds/Agencies	41,393	0.00			41,393	0.00
	660001	Postage and Freight	380	0.00			380	0.00
	660002	Printing	14	0.00			14	0.00
	660003	Supplies and Services	121,770	0.00			121,770	0.00
	660009	Professional Development	6,582	0.00			6,582	0.00
	660090	Expenses-Other	0	0.00			0	0.00
CCE-NC-BUS-Bus and Mgmt Total			2,463,253	22.38	0	0	2,463,253	22.38
CCE-NC-CTS-Conf Train Svcs	601100	Academic Salaries	1,556,855	7.70			1,556,855	7.70
	601201	Management and Supervisory	234,478	2.73			234,478	2.73
	601300	Support Staff Salaries	1,029,100	20.33			1,029,100	20.33
	601301	Overtime	45,495	0.00			45,495	0.00
	601303	Student Assistant	12,146	0.46			12,146	0.46
	603001	OASDI	81,889	0.00			81,889	0.00
	603003	Dental Insurance	18,486	0.00			18,486	0.00
	603004	Health and Welfare	284,863	0.00			284,863	0.00
	603005	Retirement	386,903	0.00			386,903	0.00
	603008	Industrial Disability	75	0.00			75	0.00
	603009	Non-Industrial Disability	1,397	0.00			1,397	0.00
	603011	Life Insurance	415	0.00			415	0.00
	603012	Medicare	41,609	0.00			41,609	0.00
	603013	Vision Care	1,902	0.00			1,902	0.00
	603014	Long-Term Disability Insurance	125	0.00			125	0.00
	603015	Flex Cash	7,083	0.00			7,083	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(1,472)	0.00			(1,472)	0.00
	604090	Other Communications (Operating Cost)	55	0.00			55	0.00
	606001	Travel-In State	406,312	0.00			406,312	0.00
	606002	Travel-Out of State	7,464	0.00			7,464	0.00
	613001	Contractual Services	5,000	0.00			5,000	0.00
	616002	I/T Hardware	(636)	0.00			(636)	0.00
	616003	I/T Software	243,391	0.00			243,391	0.00
	616005	Misc Info Tech Costs	187	0.00			187	0.00
	617001	Services from Other Funds/Agencies	3,085,206	11.03			3,085,206	11.03
	619001	Other Equipment	76	0.00			76	0.00
	660001	Postage and Freight	9,628	0.00			9,628	0.00
	660002	Printing	173	0.00			173	0.00
	660003	Supplies and Services	3,069,933	0.00			3,069,933	0.00
	660009	Professional Development	40,693	0.00			40,693	0.00

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	660090	Expenses-Other	156,348	0.00			156,348	0.00
	690002	Prior Year Expenditure Adjustment	15,268	0.00			15,268	0.00
CCE-NC-CTS-Conf Train Svcs Total			10,740,448	42.24			10,740,448	42.24
CCE-NC-ED-Education	601100	Academic Salaries	211,643	2.21			211,643	2.21
	601301	Overtime	712	0.00			712	0.00
	601303	Student Assistant	1,486	0.05			1,486	0.05
	603001	OASDI	44	0.00			44	0.00
	603012	Medicare	3,101	0.00			3,101	0.00
	604090	Other Communications (Operating Cost)	10	0.00			10	0.00
	606001	Travel-In State	9,067	0.00			9,067	0.00
	606002	Travel-Out of State	1,658	0.00			1,658	0.00
	617001	Services from Other Funds/Agencies	4,913	0.00			4,913	0.00
	660001	Postage and Freight	23	0.00			23	0.00
	660003	Supplies and Services	195,231	0.00			195,231	0.00
	660010	Insurance Premium Expense	403	0.00			403	0.00
	660090	Expenses-Other	156	0.00			156	0.00
CCE-NC-ED-Education Total			428,449	2.26			428,449	2.26
CCE-NC-EL-Exec Leadership	601100	Academic Salaries	640,010	2.28			640,010	2.28
	603012	Medicare	9,281	0.00			9,281	0.00
	606001	Travel-In State	50,096	0.00			50,096	0.00
	617001	Services from Other Funds/Agencies	33,756	0.00			33,756	0.00
	660001	Postage and Freight	426	0.00			426	0.00
	660003	Supplies and Services	137,933	0.00			137,933	0.00
CCE-NC-EL-Exec Leadership Total			871,502	2.28			871,502	2.28
CCE-NC-HHS-Health and Hum Sv	601100	Academic Salaries	72,600	0.26			72,600	0.26
	603012	Medicare	1,053	0.00			1,053	0.00
	606001	Travel-In State	3,834	0.00			3,834	0.00
	617001	Services from Other Funds/Agencies	1,213	0.00			1,213	0.00
	660003	Supplies and Services	2,874	0.00			2,874	0.00
CCE-NC-HHS-Health and Hum Svcs Total			81,574	0.26			81,574	0.26
CCE-NC-IP-Intl Programs	601100	Academic Salaries	366,597	3.59			366,597	3.59
	601300	Support Staff Salaries	158,763	2.75			158,763	2.75
	601303	Student Assistant	15,749	0.61			15,749	0.61
	603001	OASDI	10,633	0.00			10,633	0.00
	603003	Dental Insurance	1,650	0.00			1,650	0.00
	603004	Health and Welfare	39,182	0.00			39,182	0.00
	603005	Retirement	51,927	0.00			51,927	0.00
	603008	Industrial Disability	60	0.00			60	0.00
	603009	Non-Industrial Disability	60	0.00			60	0.00
	603011	Life Insurance	68	0.00			68	0.00
	603012	Medicare	7,638	0.00			7,638	0.00
	603013	Vision Care	267	0.00			267	0.00
	603014	Long-Term Disability Insurance	41	0.00			41	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(119)	0.00			(119)	0.00
	606002	Travel-Out of State	2,194	0.00			2,194	0.00
	616002	I/T Hardware	43	0.00			43	0.00
	617001	Services from Other Funds/Agencies	13,873	0.00			13,873	0.00
	660001	Postage and Freight	3,675	0.00			3,675	0.00
	660003	Supplies and Services	199,882	0.00			199,882	0.00
	660009	Professional Development	1,740	0.00			1,740	0.00
CCE-NC-IP-Intl Programs Total			873,921	6.95			873,921	6.95
CCE-NC-IT-Info Technology	601100	Academic Salaries	51,818	0.22			51,818	0.22

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2019-20

	603012	Medicare	751	0.00			751	0.00
	606001	Travel-In State	16,326	0.00			16,326	0.00
	606002	Travel-Out of State	4,914	0.00			4,914	0.00
	616003	I/T Software	21	0.00			21	0.00
	617001	Services from Other Funds/Agencies	70,974	0.00			70,974	0.00
	660001	Postage and Freight	1,302	0.00			1,302	0.00
	660002	Printing	11	0.00			11	0.00
	660003	Supplies and Services	310,962	0.00			310,962	0.00
	660009	Professional Development	8,175	0.00			8,175	0.00
	660010	Insurance Premium Expense	219	0.00			219	0.00
	660061	Repairs and Maintenance - Building Maintenance	830	0.00			830	0.00
	660090	Expenses-Other	8,218	0.00			8,218	0.00
CCE-NC-IT-Info Technology Total			474,520	0.22			474,520	0.22
CCE-On Line Training-Unit Cost	601100	Academic Salaries	1,050	0.01			1,050	0.01
	601300	Support Staff Salaries	331,618	5.36			331,618	5.36
	601303	Student Assistant	15,977	0.59			15,977	0.59
	603001	OASDI	20,734	0.00			20,734	0.00
	603003	Dental Insurance	5,476	0.00			5,476	0.00
	603004	Health and Welfare	64,101	0.00			64,101	0.00
	603005	Retirement	99,526	0.00			99,526	0.00
	603011	Life Insurance	72	0.00			72	0.00
	603012	Medicare	4,943	0.00			4,943	0.00
	603013	Vision Care	478	0.00			478	0.00
	603014	Long-Term Disability Insurance	18	0.00			18	0.00
	603015	Flex Cash	1,536	0.00			1,536	0.00
	606001	Travel-In State	825	0.00			825	0.00
	616003	I/T Software	36,066	0.00			36,066	0.00
	660003	Supplies and Services	2,000	0.00			2,000	0.00
CCE-On Line Training-Unit Cost Total			584,419	5.97			584,419	5.97
CCE-Org Projects	601201	Management and Supervisory	41,163	0.36			41,163	0.36
	601300	Support Staff Salaries	14,375	0.13			14,375	0.13
	603001	OASDI	3,413	0.00			3,413	0.00
	603003	Dental Insurance	275	0.00			275	0.00
	603004	Health and Welfare	4,532	0.00			4,532	0.00
	603005	Retirement	17,115	0.00			17,115	0.00
	603011	Life Insurance	51	0.00			51	0.00
	603012	Medicare	798	0.00			798	0.00
	603013	Vision Care	45	0.00			45	0.00
	603014	Long-Term Disability Insurance	27	0.00			27	0.00
	660003	Supplies and Services	4,233	0.00			4,233	0.00
	660009	Professional Development	550	0.00			550	0.00
	690002	Prior Year Expenditure Adjustment	13,014	0.00			13,014	0.00
CCE-Org Projects Total			99,591	0.48			99,591	0.48
CCE-OSS-Concurrent Enrol	617001	Services from Other Funds/Agencies	212,836	0.00			212,836	0.00
CCE-OSS-Concurrent Enrol Total			212,836	0.00			212,836	0.00
CCE-PFE-Prog for Educators	601100	Academic Salaries	70,593	0.10			70,593	0.10
	603012	Medicare	1,024	0.00			1,024	0.00
	617001	Services from Other Funds/Agencies	101	0.00			101	0.00
	660001	Postage and Freight	288	0.00			288	0.00
	660003	Supplies and Services	2,299	0.00			2,299	0.00
	660090	Expenses-Other	840	0.00			840	0.00
CCE-PFE-Prog for Educators Total			75,144	0.10			75,144	0.10

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2019-20

CCE-Public Relations-Developmt	601300	Support Staff Salaries	302,024	5.80			302,024	5.80
	601303	Student Assistant	12,584	0.49			12,584	0.49
	603001	OASDI	18,527	0.00			18,527	0.00
	603003	Dental Insurance	6,940	0.00			6,940	0.00
	603004	Health and Welfare	99,677	0.00			99,677	0.00
	603005	Retirement	92,924	0.00			92,924	0.00
	603009	Non-Industrial Disability	2,500	0.00			2,500	0.00
	603011	Life Insurance	66	0.00			66	0.00
	603012	Medicare	4,398	0.00			4,398	0.00
	603013	Vision Care	560	0.00			560	0.00
	603015	Flex Cash	144	0.00			144	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(2,500)	0.00			(2,500)	0.00
	606001	Travel-In State	2,166	0.00			2,166	0.00
	606002	Travel-Out of State	3,481	0.00			3,481	0.00
	616002	I/T Hardware	1,998	0.00			1,998	0.00
	616003	I/T Software	15,570	0.00			15,570	0.00
	617001	Services from Other Funds/Agencies	7,170	0.00			7,170	0.00
	660001	Postage and Freight	32	0.00			32	0.00
	660003	Supplies and Services	140,591	0.00			140,591	0.00
	660009	Professional Development	3,935	0.00			3,935	0.00
	660090	Expenses-Other	0	0.00			0	0.00
CCE-Public Relations-Developmt Total			712,787	6.29			712,787	6.29
CCE-RE-Regular Extension	601100	Academic Salaries	145,750	0.07			145,750	0.07
	603001	OASDI	692	0.00			692	0.00
	603005	Retirement	3,441	0.00			3,441	0.00
	603012	Medicare	2,113	0.00			2,113	0.00
	606001	Travel-In State	0	0.00			0	0.00
	613001	Contractual Services	5,000	0.00			5,000	0.00
	660003	Supplies and Services	186	0.00			186	0.00
CCE-RE-Regular Extension Total			157,182	0.07			157,182	0.07
CCE-SS-Summer Session	601100	Academic Salaries	2,620,434	0.50			2,620,434	0.50
	601300	Support Staff Salaries	272	0.00			272	0.00
	603001	OASDI	20,371	0.00			20,371	0.00
	603005	Retirement	67,557	0.00			67,557	0.00
	603012	Medicare	38,001	0.00			38,001	0.00
	616003	I/T Software	10,875	0.00			10,875	0.00
	617001	Services from Other Funds/Agencies	794,518	0.00			794,518	0.00
	660001	Postage and Freight	27	0.00			27	0.00
	660003	Supplies and Services	17,086	0.00			17,086	0.00
	660009	Professional Development	3,273	0.00			3,273	0.00
	670444	Tr Out to CSU 444 - TF PaCE Campus Partners	1,450,487	0.00			1,450,487	0.00
CCE-SS-Summer Session Total			5,022,901	0.50			5,022,901	0.50
CCE-Tech Svcs	601201	Management and Supervisory	71,266	0.16			71,266	0.16
	601300	Support Staff Salaries	263,054	3.44			263,054	3.44
	601303	Student Assistant	26,462	0.98			26,462	0.98
	603001	OASDI	20,369	0.00			20,369	0.00
	603003	Dental Insurance	4,681	0.00			4,681	0.00
	603004	Health and Welfare	60,319	0.00			60,319	0.00
	603005	Retirement	81,874	0.00			81,874	0.00
	603011	Life Insurance	61	0.00			61	0.00
	603012	Medicare	4,831	0.00			4,831	0.00
	603013	Vision Care	329	0.00			329	0.00

COLLEGE OF CONTINUING EDUCATION

OPERATING EXPENSE DETAIL (FUNDS TECCE & TEESP)

FY 2019-20

	603014	Long-Term Disability Insurance	10	0.00			10	0.00
	606001	Travel-In State	509	0.00			509	0.00
	606002	Travel-Out of State	1,935	0.00			1,935	0.00
	616002	I/T Hardware	63,023	0.00			63,023	0.00
	616003	I/T Software	62,145	0.00			62,145	0.00
	616005	Misc Info Tech Costs	106	0.00			106	0.00
	619001	Other Equipment	1,463	0.00			1,463	0.00
	619002	Instructional Equipment	47,496	0.00			47,496	0.00
	660003	Supplies and Services	2,258	0.00			2,258	0.00
	660009	Professional Development	1,595	0.00			1,595	0.00
CCE-Tech Svcs Total			713,787	4.58			713,787	4.58
CCE-TS-Travel Study	601100	Academic Salaries	9,594	0.01			9,594	0.01
	603012	Medicare	133	0.00			133	0.00
	606001	Travel-In State	250	0.00			250	0.00
	606002	Travel-Out of State	0	0.00			0	0.00
	617001	Services from Other Funds/Agencies	1,140	0.00			1,140	0.00
	660001	Postage and Freight	11	0.00			11	0.00
	660003	Supplies and Services	938	0.00			938	0.00
	660010	Insurance Premium Expense	1,755	0.00			1,755	0.00
CCE-TS-Travel Study Total			13,821	0.01			13,821	0.01
Ctr for Collab Policy	606001	Travel-In State	0	0.00			0	0.00
Ctr for Collab Policy Total			0	0.00			0	0.00
Nursing	606001	Travel-In State	0	0.00			0	0.00
	660009	Professional Development	0	0.00			0	0.00
Nursing Total			0	0.00			0	0.00
Total			\$40,344,687	\$164	\$135,195	\$0	\$40,479,881	\$164

CAMPUS PARTNER FUNDS

(FUNDS TEACA, TEAL, TECBA, TEECS, TECED, TEGRD, TEHHS,
TENSM, & TESSS)

FY 2019-20

Prior Year Sources (Budget)	FTE	Budget Info
Carry Forward Balance		3,714,075
Encumbrance Carry Forward Balance		275,148
Total Fund Balance		\$3,989,223

Current Year Sources (Budget)	Budget Info
College of Continuing Education Allocations	3,438,927
Total Revenues¹	\$3,438,927

Uses (Expenditures) by Colleges		Expenses
College of Arts & Letters		269,284
College of Business Admin	5.02	1,108,914
College of E&CS		96,732
College of Education		12,446
College of H&HS	2.64	378,351
College of NS&M	4.05	326,434
College of SS&IS	0.82	112,257
Library		-
VP's Office - Academic Affairs	0.50	779,286
Total Operating Expenses¹	13.03	\$3,083,703

Uses (Expenditures) by Expense Type		Expenses
Regular Salaries and Wages	13.03	768,348
Benefits Group		177,507
Communications		1,427
Travel		307,651
Library Acquisitions		41,746
Contractual Services Group		45,112
Information Technology Costs		894,742
Services from Other Funds/Agencies Group		14,536
Equipment Group		81,806
Misc. Operating Expenses		752,503
Expenditure Adjustments		(1,675)
Operating Transfers Out		-
Total Operating Expenses¹	13.03	\$3,083,703

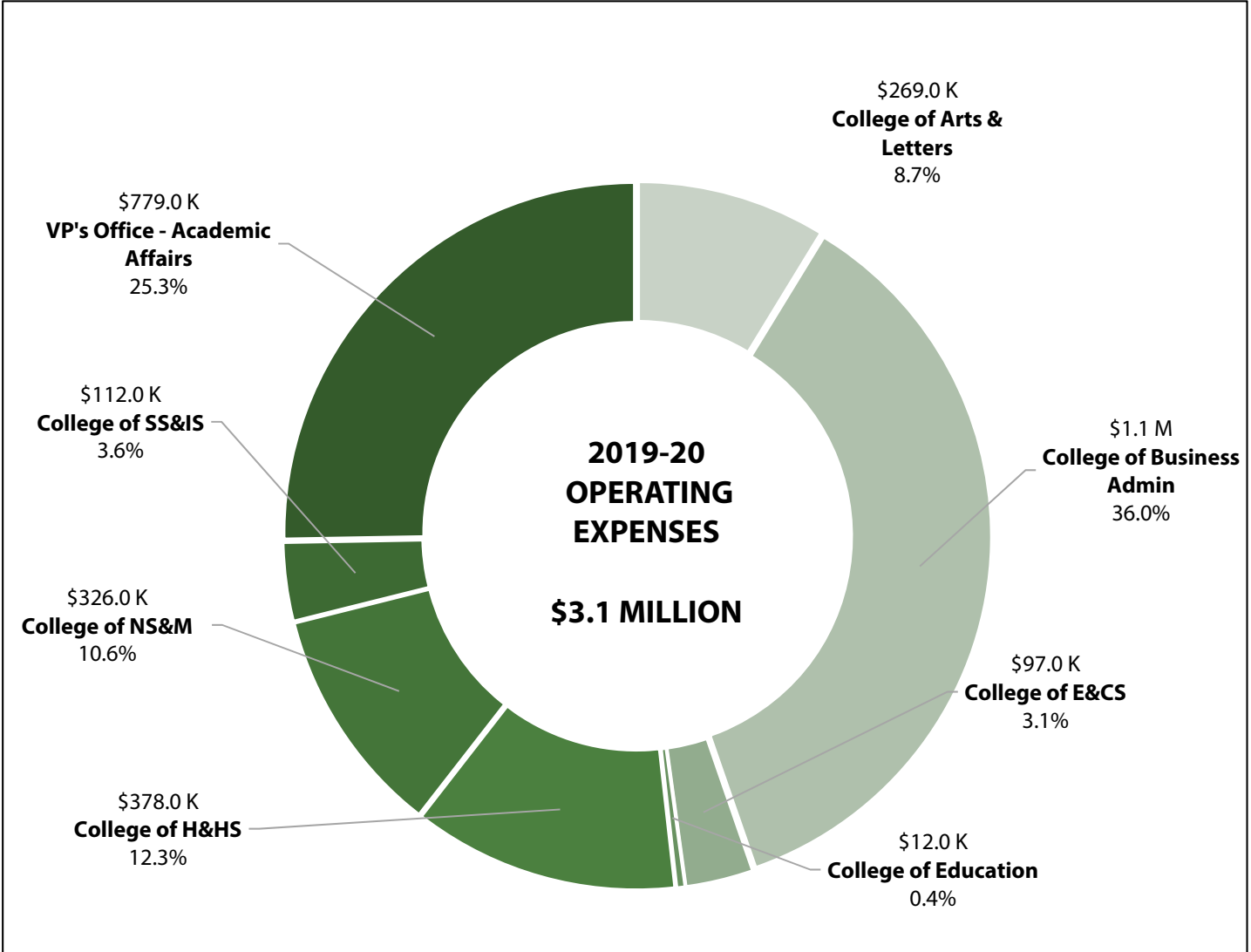
Budget Balance Available	Year End Balance
Total Prior Year Sources (Budget)	3,989,223
Total Current Year Sources (Budget)	3,438,927
Total Uses (Expenses)	(3,083,703)
Total Year-End Encumbrances	(275,148)
Budget Balance Available	\$4,069,299

¹Does not include transfers within the same CSU Fund 444

CAMPUS PARTNER FUNDS

(FUNDS TEACA, TEAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENS, & TESS)

FY 2019-20



2019-20 USES (EXPENDITURES) BY CATEGORY

Other Expenses Regular Salaries and Wages Information Technology Costs



CAMPUS PARTNER FUNDS

(FUNDS TEACA, TEAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM, & TESSS)

FY 2019-20

Department	FIRMS Expense Obj Code	Expense Description	TEAL \$ Amount	TEACA \$ Amount	TECBA \$ Amount	TEECS \$ Amount	TEEDU \$ Amount	TEGRD \$ Amount	TEHHS \$ Amount	TENSM \$ Amount	TESSS \$ Amount	Total \$ Amount
Academic Affairs Admin	606001	Travel-In State		2,242								2,242
	606002	Travel-Out of State		1,635								1,635
	616002	I/T Hardware		637,769								637,769
	617001	Services from Other Funds/Agencies		42								42
	660105	Interfund Pension Loan Repayment		12,555								12,555
Academic Affairs Admin Total				654,244								654,244
Accounting	606002	Travel-Out of State			0							0
	660009	Professional Development			0							0
Accounting Total					0							0
Anthropology	601303	Student Assistant									2,013	2,013
	606001	Travel-In State									809	809
	606002	Travel-Out of State									2,272	2,272
	619002	Instructional Equipment									967	967
	660003	Supplies and Services									2,663	2,663
	660009	Professional Development									355	355
	660090	Expenses-Other									194	194
Anthropology Total											9,273	9,273
Art	606001	Travel-In State	1,282									1,282
	606002	Travel-Out of State	6,824									6,824
	619002	Instructional Equipment	29,129									29,129
	660003	Supplies and Services	16,129									16,129
	660009	Professional Development	0									0
Art Total			53,364									53,364
Biological Sciences	601303	Student Assistant								25,081		25,081
	603012	Medicare								327		327
	606001	Travel-In State								2,854		2,854
	606002	Travel-Out of State								2,300		2,300
	660003	Supplies and Services								848		848
Biological Sciences Total										31,411		31,411
CAPCR	606001	Travel-In State							253			253
	606002	Travel-Out of State							0			0
CAPCR Total									253			253
CBA AD-Faculty	601100	Academic Salaries			45,002							45,002
	603003	Dental Insurance			486							486
	603004	Health and Welfare			7,084							7,084
	603011	Life Insurance			12							12
	603012	Medicare			631							631
	603013	Vision Care			30							30
	603014	Long-Term Disability Insurance			11							11
	606002	Travel-Out of State			6,295							6,295
	660009	Professional Development			565							565
	660010	Insurance Premium Expense			1,175							1,175
CBA AD-Faculty Total					61,290							61,290
CBA AD-Graduate	660003	Supplies and Services			25,106							25,106
CBA AD-Graduate Total					25,106							25,106
CBA Central Activity	601100	Academic Salaries			9,507							9,507
	603001	OASDI			589							589
	603012	Medicare			138							138
	606002	Travel-Out of State			4,246							4,246
	608005	Library Subscriptions (for library only)			41,746							41,746
	613001	Contractual Services			5,500							5,500
	616005	Misc Info Tech Costs			18,535							18,535
	617001	Services from Other Funds/Agencies			4,397							4,397
	660003	Supplies and Services			130,051							130,051
	660009	Professional Development			500							500
	660090	Expenses-Other			2,500							2,500
CBA Central Activity Total					217,709							217,709
CBA Dean	613001	Contractual Services			10,000							10,000
	617001	Services from Other Funds/Agencies			600							600
	660003	Supplies and Services			34,403							34,403
	660090	Expenses-Other			250							250

CAMPUS PARTNER FUNDS

(FUNDS TEACA, TEAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM, & TESSS)

FY 2019-20

CBA Dean Total				45,253						45,253
CBA Development	601300	Support Staff Salaries		6,000						6,000
	603012	Medicare		87						87
	617001	Services from Other Funds/Agencies		730						730
CBA Development Total				6,817						6,817
CBA EMBA	601100	Academic Salaries		25,678						25,678
	601201	Management and Supervisory		53,821						53,821
	601300	Support Staff Salaries		141,508						141,508
	601301	Overtime		139						139
	601303	Student Assistant		25,820						25,820
	603001	OASDI		12,761						12,761
	603003	Dental Insurance		3,252						3,252
	603004	Health and Welfare		55,060						55,060
	603005	Retirement		60,148						60,148
	603008	Industrial Disability		190						190
	603009	Non-Industrial Disability		103						103
	603011	Life Insurance		121						121
	603012	Medicare		3,264						3,264
	603013	Vision Care		270						270
	603014	Long-Term Disability Insurance		59						59
	603100	Claims Reimbursement (contra expense)		(293)						(293)
	604001	Telephone Usage (Operating Cost)		197						197
	606001	Travel-In State		2,122						2,122
	606002	Travel-Out of State		2,466						2,466
	613001	Contractual Services		28,566						28,566
	616001	I/T Communications		24,000						24,000
	616005	Misc Info Tech Costs		6,643						6,643
	617001	Services from Other Funds/Agencies		2,859						2,859
	660003	Supplies and Services		158,547						158,547
	660009	Professional Development		3,384						3,384
	660010	Insurance Premium Expense		3,180						3,180
	660017	Advertising and Promotional Expenses		18						18
CBA EMBA Total				613,884						613,884
CBA IMBA	601100	Academic Salaries		25,678						25,678
	603001	OASDI		1,592						1,592
	603003	Dental Insurance		347						347
	603004	Health and Welfare		4,630						4,630
	603005	Retirement		7,914						7,914
	603008	Industrial Disability		190						190
	603009	Non-Industrial Disability		103						103
	603011	Life Insurance		23						23
	603012	Medicare		372						372
	603013	Vision Care		31						31
	603014	Long-Term Disability Insurance		15						15
	603100	Claims Reimbursement (contra expense)		(293)						(293)
	660003	Supplies and Services		9,597						9,597
	660010	Insurance Premium Expense		60						60
CBA IMBA Total				50,259						50,259
CBA MSA	617001	Services from Other Funds/Agencies		58						58
	660003	Supplies and Services		1,886						1,886
CBA MSA Total				1,944						1,944
Chemistry	601303	Student Assistant					24,828			24,828
	603012	Medicare					349			349
	619002	Instructional Equipment					8,800			8,800
	660003	Supplies and Services					2,465			2,465
Chemistry Total							36,442			36,442
Coll of H and HS Deans Ofc	606002	Travel-Out of State					2,264			2,264
	660003	Supplies and Services					85			85
Coll of H and HS Deans Ofc Total							2,349			2,349
Coll of SSIS Deans Ofc	660003	Supplies and Services						362		362
Coll of SSIS Deans Ofc Total								362		362
College of Arts and Letters	616002	I/T Hardware	2,269							2,269
	660009	Professional Development	2,688							2,688
College of Arts and Letters Total			4,957							4,957
College of Business Admin	660105	Interfund Pension Loan Repayment		0						0
College of Business Admin Total				0						0

CAMPUS PARTNER FUNDS

(FUNDS TEACA, TEAL, TECBA, TEECS, TECED, TEGRD, TEHHS, TENSM, & TESSS)

FY 2019-20

College of Education	601100	Academic Salaries						(2,039)			(2,039)
	603012	Medicare						(30)			(30)
	616002	I/T Hardware						13,895			13,895
	660003	Supplies and Services						620			620
College of Education Total								12,446			12,446
College of H and HS	601100	Academic Salaries							193,155		193,155
	601300	Support Staff Salaries							2,969		2,969
	603012	Medicare							2,801		2,801
	604090	Other Communications (Operating Cost)							16		16
	606001	Travel-In State							33,499		33,499
	606002	Travel-Out of State							80,877		80,877
	613001	Contractual Services							800		800
	617001	Services from Other Funds/Agencies							3,500		3,500
	619001	Other Equipment							331		331
	619002	Instructional Equipment							544		544
	660003	Supplies and Services							48,327		48,327
	660009	Professional Development							8,627		8,627
	660090	Expenses-Other							303		303
College of H and HS Total									375,749		375,749
College of NS and M	601100	Academic Salaries							104,000		104,000
	603012	Medicare							1,508		1,508
	606002	Travel-Out of State							318		318
	619002	Instructional Equipment							33,584		33,584
	660003	Supplies and Services							60,247		60,247
	660010	Insurance Premium Expense							1,849		1,849
College of NS and M Total									201,505		201,505
College of SS and IS	606001	Travel-In State								7,069	7,069
	606002	Travel-Out of State								21,864	21,864
	660003	Supplies and Services								860	860
	660009	Professional Development								1,050	1,050
	660090	Expenses-Other								0	0
College of SS and IS Total										30,843	30,843
Comm Sciences & Disorders	606002	Travel-Out of State							0		0
Comm Sciences & Disorders Total									0		0
Communication Studies	606001	Travel-In State	1,362								1,362
	606002	Travel-Out of State	12,433								12,433
	660003	Supplies and Services	53,582								53,582
	660009	Professional Development	368								368
	660090	Expenses-Other	235								235
Communication Studies Total			67,980								67,980
Computer Science	606001	Travel-In State							889		889
	616002	I/T Hardware						54,185			54,185
	616005	Misc Info Tech Costs						3,959			3,959
Computer Science Total								59,033			59,033
Dept of Design	606001	Travel-In State	1,173								1,173
	660003	Supplies and Services	7,022								7,022
	690002	Prior Year Expenditure Adjustment	0								0
Dept of Design Total			8,195								8,195
Dept of Theatre and Dance	606002	Travel-Out of State	9,584								9,584
	660003	Supplies and Services	9,141								9,141
Dept of Theatre and Dance Total			18,724								18,724
E and CS CAD Ctr	616002	I/T Hardware						29,912			29,912
	619002	Instructional Equipment						7,787			7,787
E and CS CAD Ctr Total								37,699			37,699
Economics	606001	Travel-In State								2,228	2,228
	606002	Travel-Out of State								1,324	1,324
	660003	Supplies and Services								3,723	3,723
Economics Total										7,275	7,275
English	606001	Travel-In State	1,200								1,200
	606002	Travel-Out of State	6,621								6,621
	660003	Supplies and Services	350								350
English Total			8,171								8,171
Environmental Studies	606001	Travel-In State								84	84
	616005	Misc Info Tech Costs								1,036	1,036
	660003	Supplies and Services								1,724	1,724
Environmental Studies Total										2,844	2,844

CAMPUS PARTNER FUNDS

(FUNDS TEACA, TEAL, TECBA, TEECS, TECED, TEGRD, TEHS, TENSM, & TESSS)

FY 2019-20

Ethnic Studies	66003	Supplies and Services								6,596	6,596
Ethnic Studies Total										6,596	6,596
Family Consumer Science	601303	Student Assistant								3,494	3,494
	603012	Medicare								2	2
	606002	Travel-Out of State								1,200	1,200
	616002	I/T Hardware								71	71
	616005	Misc Info Tech Costs								3,248	3,248
	660003	Supplies and Services								9,907	9,907
	660009	Professional Development								669	669
	660090	Expenses-Other								500	500
Family Consumer Science Total										19,091	19,091
Finance and Insurance and RE	606002	Travel-Out of State				1,809					1,809
	660009	Professional Development				300					300
Finance and Insurance and RE Total						2,109					2,109
Geography	601303	Student Assistant								2,200	2,200
	603012	Medicare								32	32
Geography Total										2,232	2,232
Geology	601303	Student Assistant								2,400	2,400
	603012	Medicare								35	35
	606001	Travel-In State								573	573
	606002	Travel-Out of State								2,492	2,492
	660003	Supplies and Services								1,706	1,706
Geology Total										7,206	7,206
Gerontology	601303	Student Assistant								377	377
Gerontology Total										377	377
Graduate Studies	601100	Academic Salaries					22,434				22,434
	603001	OASDI					1,391				1,391
	603003	Dental Insurance					303				303
	603004	Health and Welfare					4,045				4,045
	603005	Retirement					6,914				6,914
	603008	Industrial Disability					166				166
	603009	Non-Industrial Disability					90				90
	603011	Life Insurance					7				7
	603012	Medicare					325				325
	603013	Vision Care					27				27
	603014	Long-Term Disability Insurance					2				2
	603100	Claims Reimbursement (contra expense)					(256)				(256)
	660105	Interfund Pension Loan Repayment					945				945
Graduate Studies Total							36,393				36,393
HHS Center for HPPR	601100	Academic Salaries							(0)		(0)
	603012	Medicare							0		0
HHS Center for HPPR Total									(0)		(0)
History	606001	Travel-In State	525								525
	606002	Travel-Out of State	9,173								9,173
	660009	Professional Development	571								571
	660090	Expenses-Other	142								142
History Total			10,411								10,411
Humanities	606001	Travel-In State	965								965
	606002	Travel-Out of State	1,200								1,200
Humanities Total			2,165								2,165
IMBA Singapore Self-Support	604090	Other Communications (Operating Cost)					0				0
	606002	Travel-Out of State					15,756				15,756
	660003	Supplies and Services					284				284
	660010	Insurance Premium Expense					315				315
IMBA Singapore Self-Support Total							16,354				16,354
Info Sys and Biz Analytics	606002	Travel-Out of State					5,330				5,330
	660003	Supplies and Services					188				188
	660009	Professional Development					2,434				2,434
	660090	Expenses-Other					2				2
Info Sys and Biz Analytics Total							7,954				7,954
Information Technology	604090	Other Communications (Operating Cost)					1,214				1,214
	616003	I/T Software					4,500				4,500
	616005	Misc Info Tech Costs					45,876				45,876
Information Technology Total							51,590				51,590
Management	601100	Academic Salaries					3,000				3,000
	603012	Medicare					44				44



19. 2019-20
OTHER FUNDS –
HOUSING &
RESIDENTIAL LIFE

HOUSING & RESIDENTIAL LIFE

FUNDS TBH01 & TM018 SUMMARY

FY 2019-20

Maintenance & Repair Fund TBH01	
Revenues	Actuals
Transfers In From Other Funds/Appropriations	1,694,000
Revenue from Investments	6,279
Total Revenues	\$1,700,279
Operating Expenses	
Capital Outlay Projects	596,986
Contractual Services Group	4,634
Information Technology Costs	-
Misc. Operating Expenses	408,697
Expenditure Adjustments	(1,938)
Total Operating Expenses	\$1,008,379
Surplus (Deficit)*	\$691,900

*Housing M&R is funded as necessary from the operations fund (TDH01)

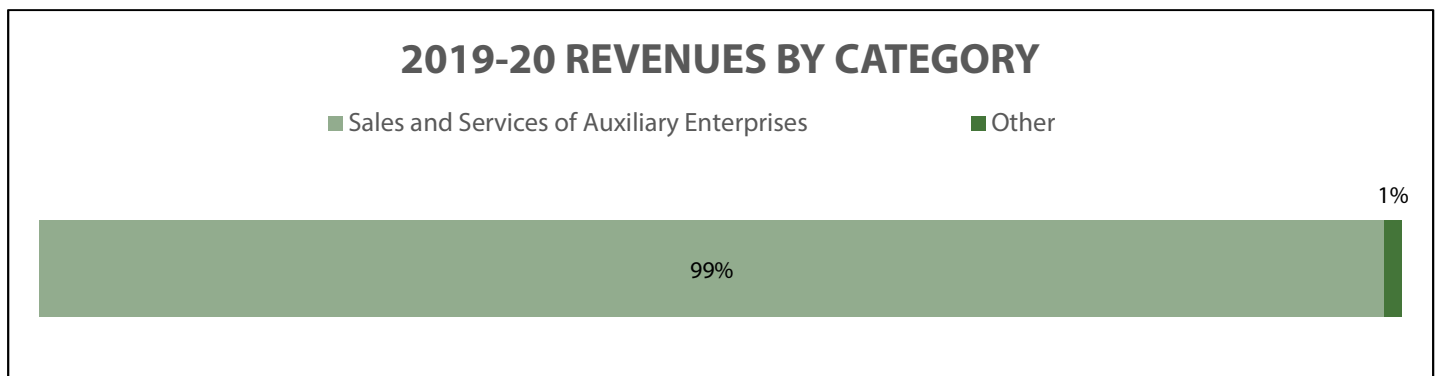
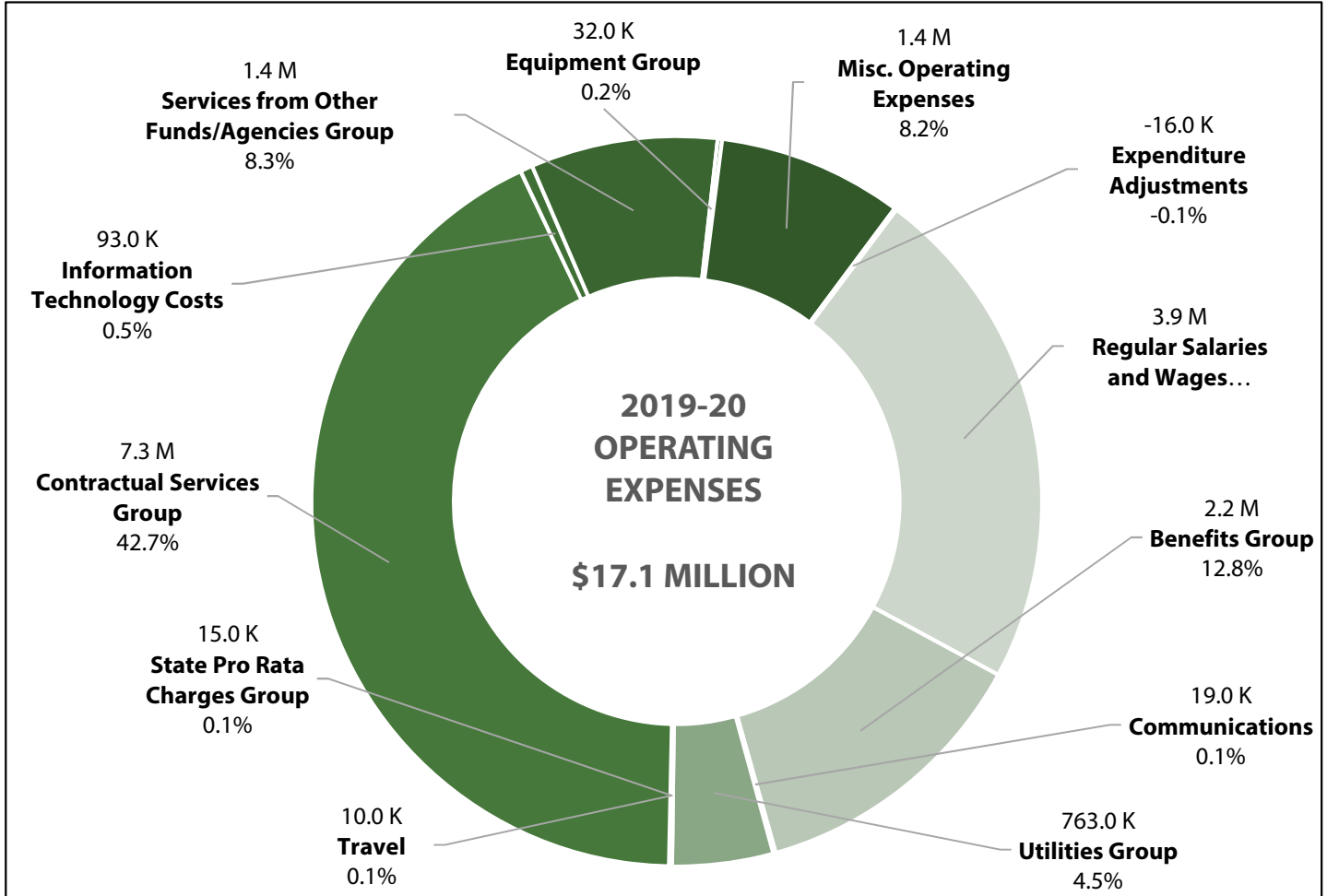
Res Life Prog & Activities TM018	
Revenues	Actuals
Revenue from Investments	1,781
Other Financial Sources	53,930
Total Revenues	\$55,710
Operating Expenses	
Services from Other Funds/Agencies Group	3,547
Misc. Operating Expenses	26,624
Total Operating Expenses	\$30,171
Surplus (Deficit)*	\$25,540

Fund TX271 is excluded this year since there were no revenues or expenses

HOUSING & RESIDENTIAL LIFE

OPERATING FUND SUMMARY (FUNDS TDH01 & TDH02)

FY 2019-20



*Does not include debt service payments or transfers out

HOUSING & RESIDENTIAL LIFE

OPERATING REVENUE DETAIL (FUNDS TDH01 & TDH02)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount
TDH01 - Trust Housing	Hsg-Coordinators Office	508001	Income from CSU Consolidated Investment Pool	210,741
	Hsg-Coordinators Office Total			210,741
	Hsg-Managers Office	504001	Housing Rent	15,021,776
		504002	Housing Revenue-Others	167,875
		504010	Food Services	59,526
		504400	Allowance for doubtful sales and services of auxiliary enter	(42,116)
		580090	Other Operating Revenues (excluding student fees)	1,120
		580094	Cost Recovery from Other CSU Funds within 0948	55,340
		580095	Cost Recovery from Auxiliary Organizations	14,745
		580194	Cost Recovery from Other CSU Funds within 0948 (between camp	1,350
		590001	Prior Year Revenue Adjustment	0
	Hsg-Managers Office Total			15,279,617
TDH01 - Trust Housing Total				15,490,358
TDH02 - UEI-Meal Services	Hsg-Managers Office	504010	Food Services	8,065,267
		504400	Allowance for doubtful sales and services of auxiliary enter	(31,871)
		508001	Income from CSU Consolidated Investment Pool	20,527
	Hsg-Managers Office Total			8,053,923
TDH02 - UEI-Meal Services Total				8,053,923
Grand Total				\$23,544,281

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	2,280	0.00
		660003	Supplies and Services	38,491	0.00
		660009	Professional Development	400	0.00
		660061	Repairs and Maintenance - Building Maintenance	69,329	0.00
	Hsg-Utility Plants Total			1,350,569	3.97
TDH01 - Trust Housing Total				9,995,691	83.63
TDH02 - UEI-Meal Services	Hsg-Managers Office	613001	Contractual Services	7,090,413	0.00
	Hsg-Managers Office Total			7,090,413	0.00
TDH02 - UEI-Meal Services Total				7,090,413	0.00
Grand Total				\$17,086,104	83.63

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
TDH01 - Trust Housing	Hsg-Building Maint Trades	601300	Support Staff Salaries	341,199	5.29
		601301	Overtime	86,912	0.00
		603001	OASDI	26,399	0.00
		603003	Dental Insurance	8,059	0.00
		603004	Health and Welfare	117,022	0.00
		603005	Retirement	105,140	0.00
		603008	Industrial Disability	(15)	0.00
		603012	Medicare	6,174	0.00
		603013	Vision Care	471	0.00
		603100	NDI/IDL Claims Reimbursement (contra expense)	15	0.00
		617001	Services from Other Funds/Agencies	11,862	0.00
		619001	Other Equipment	8,607	0.00
		660003	Supplies and Services	200,656	0.00
		660009	Professional Development	2,515	0.00
		660061	Repairs and Maintenance - Building Maintenance	159,690	0.00
	Hsg-Building Maint Trades Total			1,074,706	5.29
	Hsg-Conferences	601301	Overtime	1,120	0.00
		601303	Student Assistant	140,035	5.65
		603012	Medicare	1,884	0.00
		606001	Travel-In State	1,214	0.00
		613001	Contractual Services	43,225	0.00
		617001	Services from Other Funds/Agencies	931	0.00
		660003	Supplies and Services	12,027	0.00
		660009	Professional Development	299	0.00
	Hsg-Conferences Total			200,735	5.65
	Hsg-Coordination Office	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	361,163	3.22
		601300	Support Staff Salaries	933,611	16.86
		601301	Overtime	3,576	0.00
		601303	Student Assistant	460,246	17.57
		603001	OASDI	78,572	0.00
		603003	Dental Insurance	13,502	0.00
		603004	Health and Welfare	235,419	0.00
		603005	Retirement	391,210	0.00
		603011	Life Insurance	604	0.00
		603012	Medicare	18,852	0.00
		603013	Vision Care	1,688	0.00
		603014	Long-Term Disability Insurance	321	0.00
		603015	Flex Cash	1,408	0.00

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606001	Travel-In State	936	0.00
		606002	Travel-Out of State	2,577	0.00
		617001	Services from Other Funds/Agencies	3,589	0.00
		619001	Other Equipment	0	0.00
		660003	Supplies and Services	340,124	0.00
		660009	Professional Development	2,754	0.00
		660042	Recruitment	0	0.00
		660105	Interfund Pension Loan Repayment	117,500	0.00
	Hsg-Coordinators Office Total			2,967,652	37.65
	Hsg-Custodial Services	601201	Management and Supervisory	81,480	1.00
		601300	Support Staff Salaries	590,284	16.69
		601301	Overtime	45,708	0.00
		601303	Student Assistant	9,596	0.46
		603001	OASDI	43,452	0.00
		603003	Dental Insurance	25,872	0.00
		603004	Health and Welfare	282,776	0.00
		603005	Retirement	206,954	0.00
		603008	Industrial Disability	8,439	0.00
		603009	Non-Industrial Disability	429	0.00
		603011	Life Insurance	274	0.00
		603012	Medicare	10,383	0.00
		603013	Vision Care	1,576	0.00
		603014	Long-Term Disability Insurance	54	0.00
		603015	Flex Cash	3,072	0.00
		603100	NDI/IDL Claims Reimbursement (contra expense)	(8,868)	0.00
		605090	Other Utilities	30,945	0.00
		613001	Contractual Services	11,847	0.00
		619001	Other Equipment	12,823	0.00
		660003	Supplies and Services	128,744	0.00
		660061	Repairs and Maintenance - Building Maintenance	213	0.00
		660064	Repairs and Maintenance - Landscape and Grounds Maintenance	39	0.00
	Hsg-Custodial Services Total			1,486,091	18.15
	Hsg-Grounds Maintenance	601300	Support Staff Salaries	95,112	2.00
		601301	Overtime	3,331	0.00
		601303	Student Assistant	7,363	0.28
		603001	OASDI	6,054	0.00
		603003	Dental Insurance	2,524	0.00
		603004	Health and Welfare	34,515	0.00

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	29,311	0.00
		603011	Life Insurance	21	0.00
		603012	Medicare	1,416	0.00
		603013	Vision Care	179	0.00
		617001	Services from Other Funds/Agencies	16,195	0.00
		619001	Other Equipment	2,119	0.00
		660003	Supplies and Services	18,926	0.00
		660009	Professional Development	200	0.00
		660064	Repairs and Maintenance - Landscape and Grounds Maintenance	9,956	0.00
		Hsg-Grounds Maintenance Total		227,222	2.28
	Hsg-Info Tech Admin	601303	Student Assistant	37,509	1.30
		603012	Medicare	78	0.00
		604001	Telephone Usage (Operating Cost)	18,664	0.00
		613001	Contractual Services	146,257	0.00
		616002	I/T Hardware	52,068	0.00
		616003	I/T Software	40,738	0.00
		617001	Services from Other Funds/Agencies	57,574	0.00
		660003	Supplies and Services	18,461	0.00
		Hsg-Info Tech Admin Total		371,347	1.30
	Hsg-Maint Office Admin	601201	Management and Supervisory	100,380	1.00
		601300	Support Staff Salaries	45,672	1.00
		601301	Overtime	4,128	0.00
		601303	Student Assistant	10,854	0.42
		603001	OASDI	9,266	0.00
		603003	Dental Insurance	1,534	0.00
		603004	Health and Welfare	25,848	0.00
		603005	Retirement	45,009	0.00
		603011	Life Insurance	113	0.00
		603012	Medicare	2,183	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606002	Travel-Out of State	229	0.00
		617001	Services from Other Funds/Agencies	7,136	0.00
		619001	Other Equipment	8,583	0.00
		660003	Supplies and Services	29,310	0.00
		660009	Professional Development	675	0.00
		660061	Repairs and Maintenance - Building Maintenance	0	0.00
		690002	Prior Year Expenditure Adjustment	272	0.00

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Hsg-Maint Office Admin Total			291,425	2.42
	Hsg-Managers Office	601301	Overtime	180	0.00
		601303	Student Assistant	168,877	6.32
		603012	Medicare	469	0.00
		606001	Travel-In State	2,181	0.00
		606002	Travel-Out of State	2,758	0.00
		617001	Services from Other Funds/Agencies	98,969	0.00
		660003	Supplies and Services	150,443	0.00
		660009	Professional Development	540	0.00
		690002	Prior Year Expenditure Adjustment	(300)	0.00
	Hsg-Managers Office Total			424,117	6.32
	Hsg-Marketing	601303	Student Assistant	17,290	0.59
		603012	Medicare	91	0.00
		617001	Services from Other Funds/Agencies	222	0.00
		660003	Supplies and Services	15,888	0.00
	Hsg-Marketing Total			33,491	0.59
	Hsg-Systemwide Expenses	603091	Dental Care Annuitants	14,077	0.00
		603092	Medical Benefits for Annuitants (State Pro Rata Charges)	244,678	0.00
		612001	State Pro Rata Charges (Admin)	15,205	0.00
		613001	Contractual Services	6,237	0.00
		617001	Services from Other Funds/Agencies	1,218,392	0.00
		660010	Insurance Premium Expense	27,150	0.00
		660014	State Service Charges for SRB	6,691	0.00
		660016	Property Insurance Premium Expense	21,593	0.00
		660025	Overhead-Chancellor's Office	30,743	0.00
		690002	Prior Year Expenditure Adjustment	(16,428)	0.00
	Hsg-Systemwide Expenses Total			1,568,337	0.00
	Hsg-Utility Plants	601300	Support Staff Salaries	284,873	3.97
		601301	Overtime	38,889	0.00
		603001	OASDI	20,002	0.00
		603003	Dental Insurance	6,386	0.00
		603004	Health and Welfare	65,392	0.00
		603005	Retirement	87,789	0.00
		603009	Non-Industrial Disability	500	0.00
		603012	Medicare	4,678	0.00
		603013	Vision Care	359	0.00
		603100	NDI/IDL Claims Reimbursement (contra expense)	(500)	0.00
		605001	Electricity	458,744	0.00
		605002	Gas	147,582	0.00

HOUSING & RESIDENTIAL LIFE

OPERATING EXPENSE DETAIL (FUNDS TDH01 & TDH02)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		605004	Water	36,327	0.00
		605005	Sewage	89,050	0.00
		617001	Services from Other Funds/Agencies	2,280	0.00
		660003	Supplies and Services	38,491	0.00
		660009	Professional Development	400	0.00
		660061	Repairs and Maintenance - Building Maintenance	69,329	0.00
	Hsg-Utility Plants Total			1,350,569	3.97
TDH01 - Trust Housing Total				9,995,691	83.63
TDH02 - UEI-Meal Services	Hsg-Managers Office	613001	Contractual Services	7,090,413	0.00
	Hsg-Managers Office Total			7,090,413	0.00
TDH02 - UEI-Meal Services Total				7,090,413	0.00
Grand Total				\$17,086,104	83.63

HOUSING & RESIDENTIAL LIFE

FUNDS TBH01 & TM018 SUMMARY

FY 2019-20

Maintenance & Repair Fund TBH01

Revenues	Actuals
Transfers In From Other Funds/Appropriations	1,694,000
Revenue from Investments	6,279
Total Revenues	\$1,700,279

Operating Expenses	
Capital Outlay Projects	596,986
Contractual Services Group	4,634
Information Technology Costs	-
Misc. Operating Expenses	408,697
Expenditure Adjustments	(1,938)
Total Operating Expenses	\$1,008,379

Surplus (Deficit)*	\$691,900
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*Housing M&R is funded as necessary from the operations fund (TDH01)

Res Life Prog & Activities TM018

Revenues	Actuals
Revenue from Investments	1,781
Other Financial Sources	53,930
Total Revenues	\$55,710

Operating Expenses	
Services from Other Funds/Agencies Group	3,547
Misc. Operating Expenses	26,624
Total Operating Expenses	\$30,171

Surplus (Deficit)*	\$25,540
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Fund TX271 is excluded this year since there were no revenues or expenses



20. 2019-20
OTHER FUNDS –
PARKING

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING FUND SUMMARY (FUNDS TPR01 & TPF01)

FY 2019-20

	Parking Operations TPR01		Parking Fines TPF01		Combined	
	FTE	Actuals	FTE	Actuals	FTE	Actuals
Revenues						
Sales and Services of Auxiliary Enterprises		8,527,664		462,937		8,990,602
Revenue from Investments		163,493		14,965		178,458
Other Financial Sources		423,658		100		423,758
Revenue Adjustments		(309)		(172)		650,874
Total Revenues		\$9,114,506		\$477,831		\$9,592,337

	Parking Operations TPR01		Parking Fines TPF01		Combined	
	FTE	Actuals	FTE	Actuals	FTE	Actuals
Operating Expenses						
Regular Salaries and Wages	28.42	1,145,431	3.03	347,682	31.44	1,493,112
Benefits Group		905,395		122,266		1,027,661
Utilities Group		240,299				240,299
Travel		8,712		728		9,439
State Pro Rata Charges Group		15,205				15,205
Contractual Services Group		116,138				116,138
Information Technology Costs		146,618		47,225		193,842
Services from Other Funds/Agencies Group		1,177,723		15,880		1,193,602
Equipment Group		50,045				50,045
Misc. Operating Expenses		831,861		212,827		1,044,689
Expenditure Adjustments		(30,507)				(30,507)
Total Operating Expenses	28.42	\$4,606,919	3.03	\$746,607	31.44	\$5,353,525

Operating Net Income (Loss)	\$4,507,587	(\$268,776)	\$4,238,811
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Transfers			
Operating Net Income (Loss)	4,507,587	(268,776)	4,238,811
Transfer to Construction Project(s)	964,719	-	964,719
Transfer to Maintenance & Repair Fund	(663,000)	-	(663,000)
Debt Service Payments	(3,883,942)	-	(3,883,942)
Additions (Withdrawals) to Reserves	\$925,364	(\$268,776)	\$656,588

Debt Ratio (Net Income/Debt Service)*	1.16
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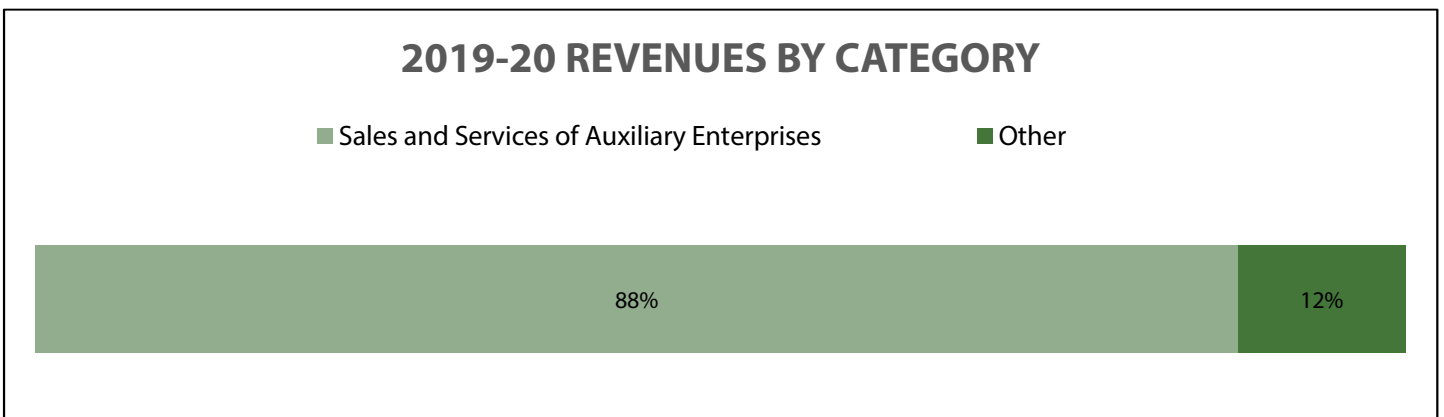
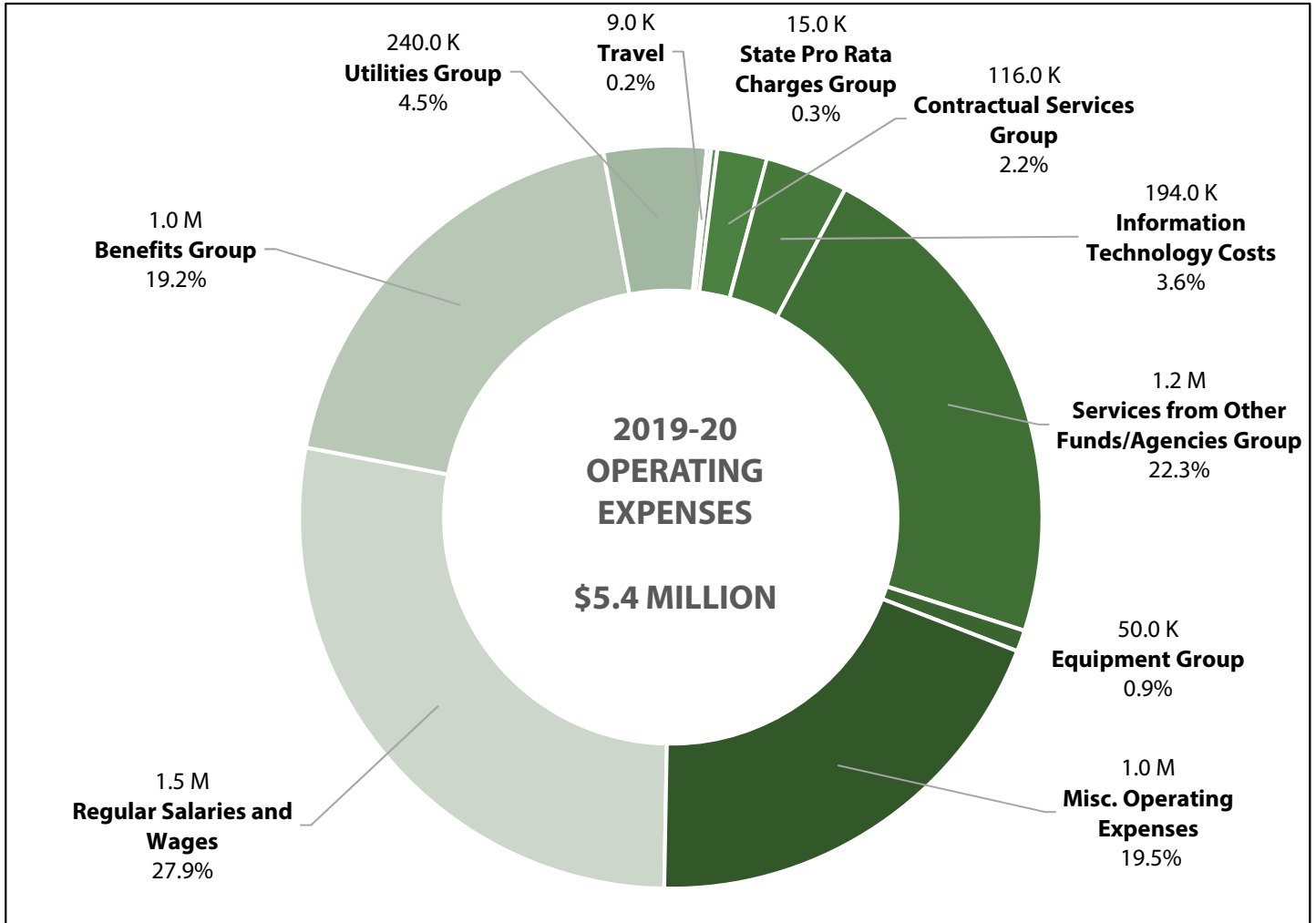
*The CO requires a debt ratio of 1.10 per self-support enterprise programs

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING FUND SUMMARY (FUNDS TPR01 & TPF01)

FY 2019-20



*Does not include debt service payments or transfers out

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING REVENUE DETAIL (FUNDS TPR01 & TPF01)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount
TPF01 - Parking Rev Fines & Forfeit	UTAPS-Fines and Forfeitures	504006	Parking Fines	504,780
		504090	Sales and Services Auxiliary Facilities-Other	16,240
		504400	Allowance for doubtful sales and services of auxiliary enter	(58,083)
		508001	Income from CSU Consolidated Investment Pool	14,965
		580095	Cost Recovery from Auxiliary Organizations	100
		590001	Prior Year Revenue Adjustment	(172)
TPF01 - Parking Rev Fines & Forfeit Total				477,831
TPR01 - Parking Fund Revenue	UTAPS-Fees	504003	Parking Permits	7,549,967
		504004	Parking Coin Gates	859,488
		504090	Sales and Services Auxiliary Facilities-Other	122,003
		504400	Allowance for doubtful sales and services of auxiliary enter	(3,794)
		508001	Income from CSU Consolidated Investment Pool	163,493
		580003	Sale of Fixed Assets	1,500
		580090	Other Operating Revenues (excluding student fees)	17,761
		580094	Cost Recovery from Other CSU Funds within 0948	320,214
		580095	Cost Recovery from Auxiliary Organizations	84,182
		590001	Prior Year Revenue Adjustment	(309)
TPR01 - Parking Fund Revenue Total				9,114,506
Grand Total				\$9,592,337

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING EXPENSE DETAIL (FUNDS TPR01 & TPF01)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annual- ized FTE		
TPF01 - Parking Rev Fines & Forfeit	UTAPS-Fines and Forfeitures	601300	Support Staff Salaries	154,668	3.03		
		601301	Overtime	6,317	0.00		
		601303	Student Assistant	186,697	6.34		
		603001	OASDI	9,855	0.00		
		603003	Dental Insurance	2,792	0.00		
		603004	Health and Welfare	43,910	0.00		
		603005	Retirement	47,398	0.00		
		603011	Life Insurance	31	0.00		
		603012	Medicare	2,671	0.00		
		603013	Vision Care	269	0.00		
		603091	Dental Care Annuitants	835	0.00		
		603092	Medical Benefits for Annuitants (State Pro Rata)	14,506	0.00		
		606001	Travel-In State	728	0.00		
		616002	I/T Hardware	20,114	0.00		
		616003	I/T Software	27,111	0.00		
		617001	Services from Other Funds/Agencies	15,880	0.00		
		660003	Supplies and Services	205,827	0.00		
		660105	Interfund Pension Loan Repayment	7,000	0.00		
		UTAPS-Fines and Forfeitures Total				746,607	9.37
		TPF01 - Parking Rev Fines & Forfeit Total				746,607	9.37
TPR01 - Parking Fund Revenue	Fac Mgmt-Parking	601300	Support Staff Salaries	218,389	7.37		
		601301	Overtime	11,999	0.00		
		603001	OASDI	14,100	0.00		
		603003	Dental Insurance	6,334	0.00		
		603004	Health and Welfare	84,154	0.00		
		603005	Retirement	68,163	0.00		
		603008	Industrial Disability	3,102	0.00		
		603011	Life Insurance	56	0.00		
		603012	Medicare	3,297	0.00		
		603013	Vision Care	478	0.00		
		603100	NDI/IDL Claims Reimbursement (contra expense)	(3,102)	0.00		
		605001	Electricity	240,166	0.00		
		605002	Gas	133	0.00		
		613001	Contractual Services	97,060	0.00		
		617001	Services from Other Funds/Agencies	85,356	0.00		
		619001	Other Equipment	49,386	0.00		
		660003	Supplies and Services	11,227	0.00		
		660061	Repairs and Maintenance - Building Maintenance	15,579	0.00		
660062	Repairs and Maintenance - Custodial Services	5,115	0.00				

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING EXPENSE DETAIL (FUNDS TPR01 & TPF01)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annual- ized FTE
		660064	Repairs and Maintenance - Landscape and Grounds	1,047	0.00
		690002	Prior Year Expenditure Adjustment	(13,000)	0.00
	Fac Mgmt-Parking Total			899,038	7.37
	UTAPS-Fees	601201	Management and Supervisory	115,445	1.63
		601300	Support Staff Salaries	740,590	19.41
		601301	Overtime	22,734	0.00
		601303	Student Assistant	36,274	1.25
		603001	OASDI	53,238	0.00
		603003	Dental Insurance	18,323	0.00
		603004	Health and Welfare	263,859	0.00
		603005	Retirement	264,119	0.00
		603008	Industrial Disability	2,080	0.00
		603011	Life Insurance	364	0.00
		603012	Medicare	12,583	0.00
		603013	Vision Care	1,873	0.00
		603014	Long-Term Disability Insurance	74	0.00
		603091	Dental Care Annuitants	6,223	0.00
		603092	Medical Benefits for Annuitants (State Pro Rata)	108,158	0.00
		603100	NDI/IDL Claims Reimbursement (contra expense)	(2,080)	0.00
		606001	Travel-In State	5,007	0.00
		606002	Travel-Out of State	3,697	0.00
		612001	State Pro Rata Charges (Admin)	15,205	0.00
		613001	Contractual Services	19,078	0.00
		616002	I/T Hardware	11,739	0.00
		616003	I/T Software	134,879	0.00
		617001	Services from Other Funds/Agencies	1,092,367	0.00
		619001	Other Equipment	659	0.00
		660003	Supplies and Services	580,876	0.00
		660009	Professional Development	4,447	0.00
		660010	Insurance Premium Expense	11,650	0.00
		660014	State Service Charges for SRB	2,888	0.00
		660025	Overhead-Chancellor's Office	30,743	0.00
		660061	Repairs and Maintenance - Building Maintenance	2,296	0.00
		660090	Expenses-Other	113,993	0.00
		660105	Interfund Pension Loan Repayment	52,000	0.00
		690002	Prior Year Expenditure Adjustment	(17,507)	0.00
	UTAPS-Fees Total			3,707,873	22.29
	UTAPS-Fines and Forfeitures	606001	Travel-In State	8	0.00
	UTAPS-Fines and Forfeitures Total			8	0.00

UNIVERSITY TRANSPORTATION & PARKING SERVICES

OPERATING EXPENSE DETAIL (FUNDS TPR01 & TPF01)

FY 2019-20

Fund	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annual- ized FTE
TPR01 - Parking Fund Revenue Total				4,606,919	29.66
Grand Total				\$5,353,525	39.03

UNIVERSITY TRANSPORTATION & PARKING SERVICES

FUNDS TPB01, MA001, & TM004 SUMMARY

FY 2019-20

Maintenance & Repair Fund TPB01

Revenues	Actuals
Transfers In From Other Funds/Appropriations	663,000
Revenue from Investments	11,689
Total Revenues	\$674,689

Operating Expenses	
Capital Outlay Projects	959,298
Services from Other Funds/Agencies Group	17,572
Misc. Operating Expenses	270
Expenditure Adjustments	(541)
Total Operating Expenses	\$976,600

Surplus (Deficit)*	(\$301,911)
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*Parking M&R is funded as necessary from the operations fund (TPR01)

Transportation Fee Fund MA001

Revenues	Actuals
Higher Education Fees	1,329,539
Total Revenues	\$1,329,539

Operating Expenses	
Services from Other Funds/Agencies Group	10,364
Misc. Operating Expenses	834,605
Total Operating Expenses	\$844,968

Surplus (Deficit)	\$484,570
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Bicycle Locker Storage TM004

Revenues	Actuals
Revenue from Investments	625
Other Financial Sources	3,574
Total Revenues	\$4,200

Operating Expenses	
Operating Expenses	-
Total Operating Expenses	\$0

Surplus (Deficit)	\$4,200
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21. 2019-20
OTHER FUNDS –
STUDENT HEALTH
CENTER

STUDENT HEALTH SERVICES

OPERATING FUND SUMMARY (FUND THS01)

FY 2019-20

Revenue Types	FTE	Actuals
Sales and Services of Auxiliary Enterprises		8,559,819
Revenue from Investments		212,356
Other Financial Sources		54,068
Total Revenues		\$8,826,243

Operating Expenses		
Regular Salaries and Wages	57.98	4,510,734
Benefits Group		2,357,647
Communications		6,589
Utilities Group		8,563
Travel		12,720
Contractual Services Group		214,587
Information Technology Costs		29,908
Services from Other Funds/Agencies Groups		480,891
Equipment Group		7,808
Misc. Operating Expenses		675,318
Total Operating Expenses	57.98	\$8,304,763

Operating Net Income (Loss)	\$521,480
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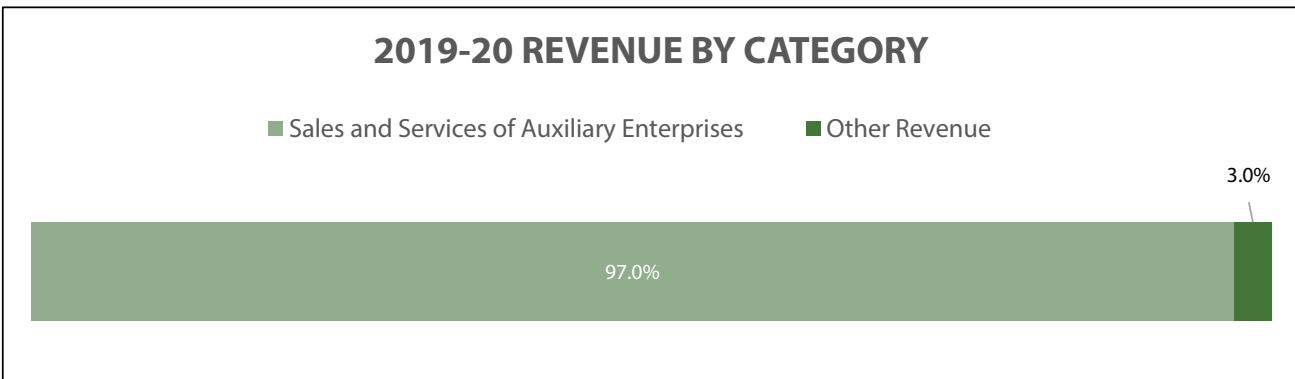
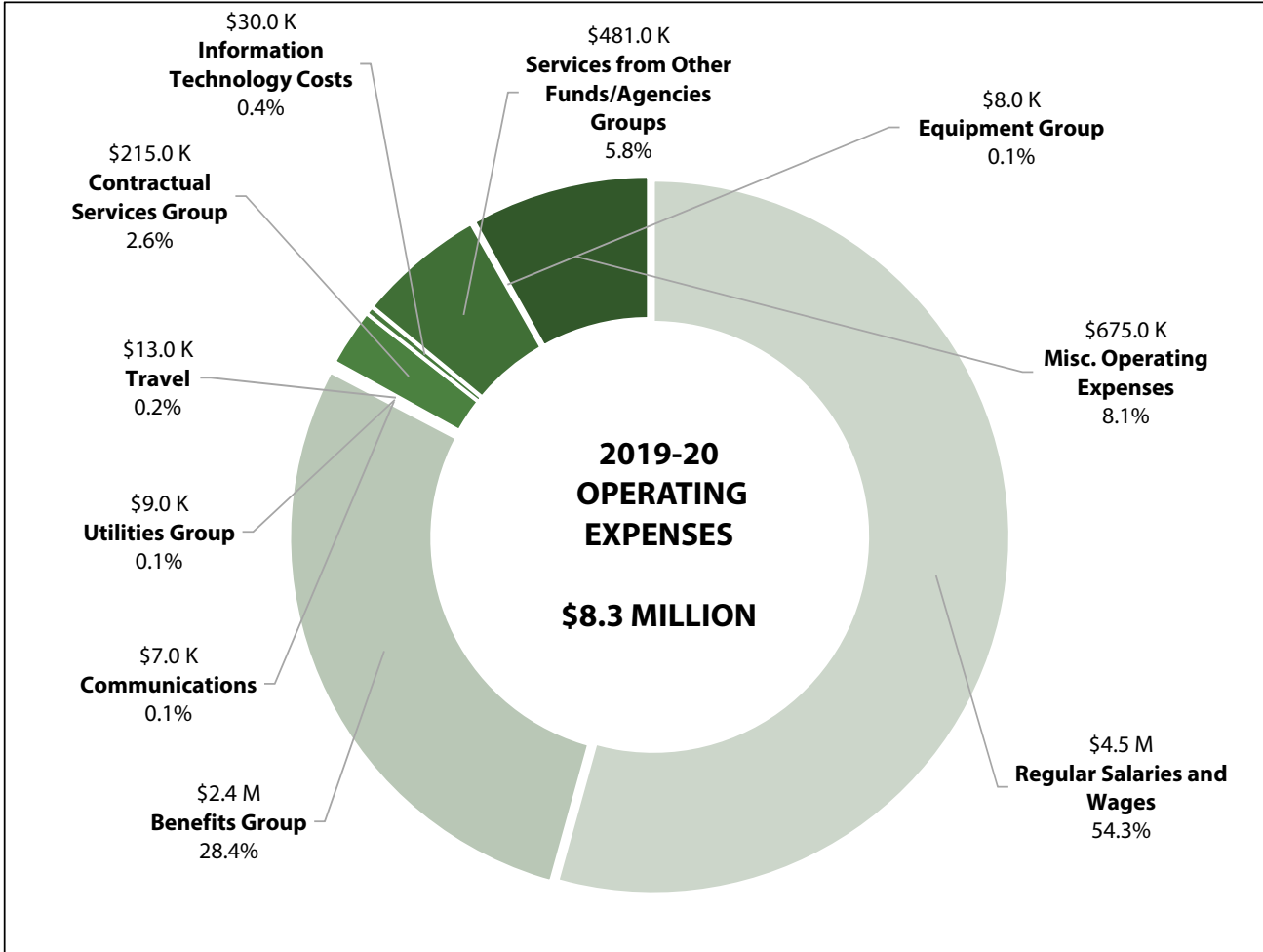
Change in Reserves	
Operating Net Income (Loss)	521,480
Additional (Withdrawals) to Reserves	\$521,480

The CSU system-wide payroll distribution software has a known issue where the calculated FTE is not always accurate when a payroll reduction occurs. Occasionally, the FTE is posted as a positive rather than a negative value for a reduction in payroll, thereby inflating the total FTE amount.

STUDENT HEALTH SERVICES

OPERATING FUND SUMMARY (FUND THS01)

FY 2019-20



STUDENT HEALTH SERVICES

OPERATING REVENUE DETAIL (FUND THS01)

FY 2019-20

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount
Alcohol Tobacco and Other	501112	Category 4 Fees (Use only in CSU Fund 485)	25
			25
Psychological Services	501112	Category 4 Fees (Use only in CSU Fund 485)	3,790
Psychological Services			3,790
SHS-Administration	501005	Student Health Services Fee	8,168,021
	501400	Allowance for Doubtful Higher Education Tuition & Fees (cont	(3,591)
	508001	Income from CSU Consolidated Investment Pool	212,356
	572000	Transfers in - RMP SWAT	15,000
	580194	Cost Recovery from Other CSU Funds within 0948 (between camp)	38,795
SHS-Administration			8,430,580
SHS-Clinic	501112	Category 4 Fees (Use only in CSU Fund 485)	82,430
	580095	Cost Recovery from Auxiliary Organizations	273
SHS-Clinic			82,703
SHS-Health Education	501112	Category 4 Fees (Use only in CSU Fund 485)	1,095
SHS-Health Education			1,095
SHS-Optometry	501112	Category 4 Fees (Use only in CSU Fund 485)	62,759
SHS-Optometry			62,759
SHS-Pharmacy	501112	Category 4 Fees (Use only in CSU Fund 485)	245,291
SHS-Pharmacy			245,291
Grand Total			\$8,826,243

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2019-20

Department	FIRMS Expense Obj Code	Expense Description	THS01 \$ Amount	THS01 Annualized FTE
CCE-Early Start Program	616003	I/T Software	4,788	0.00
	660003	Supplies and Services	4,518	0.00
CCE-Early Start Program Total			9,306	0.00
Psychological Services	601100	Academic Salaries	1,209,788	16.00
	601201	Management and Supervisory	121,644	1.00
	601300	Support Staff Salaries	5,435	0.00
	601301	Overtime	282	0.00
	603001	OASDI	81,610	0.00
	603003	Dental Insurance	16,895	0.00
	603004	Health and Welfare	231,600	0.00
	603005	Retirement	404,574	0.00
	603011	Life Insurance	913	0.00
	603012	Medicare	19,129	0.00
	603013	Vision Care	1,531	0.00
	603014	Long-Term Disability Insurance	685	0.00
	606001	Travel-In State	1,457	0.00
	606002	Travel-Out of State	920	0.00
	660002	Printing	12	0.00
	660003	Supplies and Services	9,364	0.00
	660009	Professional Development	14,842	0.00
660090	Expenses-Other	95	0.00	
Psychological Services Total			2,120,776	17.00
SHS-Administration	601201	Management and Supervisory	289,020	2.00
	601300	Support Staff Salaries	77,414	1.00
	601301	Overtime	4,031	0.00
	603001	OASDI	19,721	0.00
	603003	Dental Insurance	2,627	0.00
	603004	Health and Welfare	35,000	0.00
	603005	Retirement	110,179	0.00
	603011	Life Insurance	216	0.00
	603012	Medicare	5,347	0.00
	603013	Vision Care	269	0.00
	603014	Long-Term Disability Insurance	108	0.00
	606001	Travel-In State	1,616	0.00
	606002	Travel-Out of State	904	0.00
	613001	Contractual Services	11,301	0.00
	616002	I/T Hardware	32	0.00
	617001	Services from Other Funds/Agencies	474,885	0.00
	660002	Printing	216	0.00
	660003	Supplies and Services	19,365	0.00
	660009	Professional Development	4,946	0.00
660010	Insurance Premium Expense	31,243	0.00	
660090	Expenses-Other	22,889	0.00	
660105	Interfund Pension Loan Repayment	23,424	0.00	
SHS-Administration Total			1,134,752	3.00

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2019-20

SHS-Athletic Training	601300	Support Staff Salaries	46,447	1.00
	603001	OASDI	1,348	0.00
	603003	Dental Insurance	61	0.00
	603004	Health and Welfare	5,463	0.00
	603005	Retirement	6,454	0.00
	603011	Life Insurance	4	0.00
	603012	Medicare	674	0.00
	603013	Vision Care	37	0.00
	603015	Flex Cash	256	0.00
	613001	Contractual Services	3,313	0.00
	660003	Supplies and Services	1,400	0.00
SHS-Athletic Training Total			65,458	1.00
SHS-Clinic	601300	Support Staff Salaries	1,578,451	20.57
	601301	Overtime	33,160	0.00
	603001	OASDI	80,318	0.00
	603003	Dental Insurance	22,164	0.00
	603004	Health and Welfare	253,311	0.00
	603005	Retirement	443,938	0.00
	603009	Non-Industrial Disability	2,786	0.00
	603011	Life Insurance	233	0.00
	603012	Medicare	23,293	0.00
	603013	Vision Care	1,778	0.00
	603014	Long-Term Disability Insurance	1,218	0.00
	603015	Flex Cash	6,380	0.00
	603100	NDI/IDL Claims Reimbursement (contra expense)	(4,571)	0.00
	605006	Hazardous Waste	8,563	0.00
	606001	Travel-In State	0	0.00
	606002	Travel-Out of State	2,230	0.00
	613001	Contractual Services	139,954	0.00
	619001	Other Equipment	7,690	0.00
	660001	Postage and Freight	48	0.00
	660003	Supplies and Services	173,622	0.00
	660009	Professional Development	2,210	0.00
	660042	Recruitment	962	0.00
	660090	Expenses-Other	138	0.00
SHS-Clinic Total			2,777,873	20.57
SHS-Health Education	601201	Management and Supervisory	81,456	1.00
	601300	Support Staff Salaries	277,180	4.68
	601301	Overtime	171	0.00
	601303	Student Assistant	91,542	3.46
	603001	OASDI	21,662	0.00
	603003	Dental Insurance	6,257	0.00
	603004	Health and Welfare	80,607	0.00
	603005	Retirement	110,505	0.00
	603011	Life Insurance	153	0.00
	603012	Medicare	5,474	0.00
	603013	Vision Care	515	0.00
	603014	Long-Term Disability Insurance	54	0.00
	606001	Travel-In State	1,799	0.00

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2019-20

	606002	Travel-Out of State	2,257	0.00
	617001	Services from Other Funds/Agencies	5,600	0.00
	660003	Supplies and Services	22,285	0.00
	660009	Professional Development	1,770	0.00
	660090	Expenses-Other	1,364	0.00
SHS-Health Education Total			710,654	9.14
SHS-Information Technology	601300	Support Staff Salaries	88,200	1.00
	601301	Overtime	4,918	0.00
	603001	OASDI	5,728	0.00
	603003	Dental Insurance	2,028	0.00
	603004	Health and Welfare	22,077	0.00
	603005	Retirement	27,181	0.00
	603011	Life Insurance	10	0.00
	603012	Medicare	1,340	0.00
	603013	Vision Care	90	0.00
	604001	Telephone Usage (Operating Cost)	6,589	0.00
	606002	Travel-Out of State	1,536	0.00
	616001	I/T Communications	2,556	0.00
	616002	I/T Hardware	21,938	0.00
	616005	Misc Info Tech Costs	14	0.00
	619001	Other Equipment	119	0.00
	660003	Supplies and Services	93,179	0.00
	660090	Expenses-Other	556	0.00
SHS-Information Technology Total			278,058	1.00
SHS-Optometry	601300	Support Staff Salaries	170,032	1.85
	601301	Overtime	1,547	0.00
	601303	Student Assistant	2,862	0.10
	603001	OASDI	10,055	0.00
	603003	Dental Insurance	2,572	0.00
	603005	Retirement	52,399	0.00
	603009	Non-Industrial Disability	1,786	0.00
	603011	Life Insurance	36	0.00
	603012	Medicare	2,503	0.00
	603013	Vision Care	179	0.00
	603014	Long-Term Disability Insurance	552	0.00
	603015	Flex Cash	3,072	0.00
	613001	Contractual Services	41,169	0.00
	660003	Supplies and Services	1,749	0.00
	660009	Professional Development	568	0.00
	660090	Expenses-Other	464	0.00
SHS-Optometry Total			291,544	1.95
SHS-Pharmacy	601300	Support Staff Salaries	335,031	3.02
	601301	Overtime	15,448	0.00
	601303	Student Assistant	8,584	0.31
	603001	OASDI	20,745	0.00
	603003	Dental Insurance	3,617	0.00
	603004	Health and Welfare	48,408	0.00
	603005	Retirement	103,246	0.00
	603011	Life Insurance	31	0.00

STUDENT HEALTH SERVICES

OPERATING EXPENSE DETAIL (FUND THS01)

FY 2019-20

	603012	Medicare	4,941	0.00
	603013	Vision Care	269	0.00
	613001	Contractual Services	6,236	0.00
	616001	I/T Communications	580	0.00
	617001	Services from Other Funds/Agencies	406	0.00
	660003	Supplies and Services	193,780	0.00
	660090	Expenses-Other	199	0.00
SHS-Pharmacy Total			741,521	3.33
SHS-X-Ray	601300	Support Staff Salaries	65,852	1.00
	601301	Overtime	2,237	0.00
	603001	OASDI	4,750	0.00
	603003	Dental Insurance	496	0.00
	603004	Health and Welfare	17,257	0.00
	603005	Retirement	20,294	0.00
	603011	Life Insurance	10	0.00
	603012	Medicare	1,111	0.00
	603013	Vision Care	90	0.00
	613001	Contractual Services	12,614	0.00
	660003	Supplies and Services	50,111	0.00
SHS-X-Ray Total			174,821	1.00
Total			\$8,304,763	57.98

STUDENT HEALTH SERVICES FUNDS THF01 & TX015 SUMMARY FY 2019-20

		Facilities Fund THF01
Revenue Types		Actuals \$
Sales and Services of Auxiliary Enterprises		1,635,093
Revenue from Investments		328,677
Total Revenues		\$1,963,770

Operating Expenses		Actuals \$
State Pro Rata Charges Group		15,205
Services from Other Funds/Agencies Group		47
Misc. Operating Expenses		570,649
Operating Transfers Out*		14,200,000
Total Operating Expenses		14,785,901

Operating Net Income (Loss)		(\$12,822,132)
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		Miscellaneous Trust Fund TX015
Revenue		Actuals \$
TX015 - Health & Wellness Education		87
Total Revenues		\$87

Expenses		Actuals \$
TX015 - Health & Wellness Education		-
Total Expenses		\$0

Fund Equity		Actuals \$
TX015 - Health & Wellness Education		4,150
Total Fund Equity		\$4,150

*The funds for this transfer out were covered by the Student Health Services reserves for the Union WELL Phase 2 Expansion.



22. 2019-20 CONSTRUCTION PROJECTS

CONSTRUCTION PROJECTS

PROJECT OVERVIEW

FY 2020-21

Project	Project Costs	Construction Costs	GSF	#	BOT AMEND	BOT SCHEMA TIC	Const. Start	Complete
LIBRARY LIGHTING REPLACEMENT	\$ 2,434,000	\$ 2,023,000	N/A	N/A			Aug-20	Jan-21
FIRE ALARM REPLACEMENTS PH 3	\$ 1,271,000	\$ 1,000,000	N/A	N/A	N/A	N/A	Dec-20	Mar-21
BUILDING SWITCHGEAR REPLACEMENT PH 2	\$ 1,080,000	\$ 955,000	N/A	N/A			Sep-20	Mar-21
FOLSOM HALL AUDIOLOGY	\$ 1,900,000	\$ 1,371,000	5,600	N/A			Feb-21	May-21
HORNET COMMONS	\$ 164,000,000	\$ 113,094,000	361,285	1,100 BEDS	43425	Nov-18	May-19	Jul-21
ELEVATOR REPAIRS	\$ 1,766,000	\$ 1,223,615	N/A	N/A			Jul-20	Jul-21
SOLAR PV INSTALLATION	\$ 6,894,450	\$ 5,987,000	N/A	N/A			Mar-21	Aug-21
STORM WATER RENOVATIONS	\$ 2,225,000	\$ 1,161,000	N/A	N/A			Apr-21	Aug-21
ROOF REPAIRS	\$ 2,053,000	\$ 1,409,000	N/A	N/A			Nov-20	Aug-21
CAMPUS-WIDE ADA UPGRADES	\$ 3,370,000	\$ 3,288,000	N/A	N/A			Jan-20	Sep-21
CAMPUS-WIDE FIRE LIFE SAFETY CORRECTIONS	\$ 1,000,000	\$ 964,000	N/A	N/A			Feb-21	Sep-21
KADEMA HALL REPAIRS	\$ 3,657,000	\$ 3,382,850	N/A	N/A			Apr-21	Sep-21
WELL EXPANSION	\$ 37,228,000	\$ 34,143,000	56,062		42917	Oct-18	Jul-20	Oct-21
HORNET STADIUM PRESSBOX REPAIRS	\$ 6,062,000	\$ 4,268,000	3,000	N/A			Jan-21	Oct-21
ART SCULPTURE LAB RENOVATIONS	\$ 4,202,000	\$ 2,896,000	12,021	N/A	N/A	N/A	Oct-22	Jun-23
FIRE ALARM REPLACEMENTS PH 4	\$ 1,500,000	\$ 1,226,000	N/A	N/A			TBD	TBD
\$ 240,642,450								

**Sacramento Multi-Year Summary by Category and Fund Source
(Dollars in 000's)**

Category Summary	2021/22	2022/23	2023/24	2024/25	2025/26
I. Existing Facilities/Infrastructure					
A. Critical Infrastructure Deficiencies	78,282	7,011	7,011	7,011	7,011
B. Modernization/Renovation	109,141	94,307	135,568	192,202	168,786
II. Growth/New Facilities		189,032			
Totals	\$995,362	\$187,423	\$290,350	\$142,579	\$175,797

<i>FTE Existing Facilities/Infrastructure</i>	80	83			
<i>FTE New Facilities/Infrastructure</i>					
FTE Totals*	163	80	83		

<i>Student Housing Beds</i>					
<i>Parking Spaces</i>					
<i>Faculty/Staff Housing Units</i>					

Fund Summary	2021/22	2022/23	2023/24	2024/25	2025/26
DESIGNATED CAMPUS IMPROVEMENTS (Campus-I)	19,274	9,108	15,224	18,700	15,122
DESIGNATED CAMPUS MAINTENANCE (Campus-M)					
STATE FUNDING					
General Obligation Bond and Public Works Board Revenue Bond (S)					
Deferred Maintenance (DM)	38,355				
Cap and Trade (C&T)					
CSU RESERVES (CSU)					
SELF-SUPPORT RESERVES					
Associated Students Incorporated (ASI)					
Auxiliary/Foundation (Aux)		189,032			
Continuing Education (CE)					
Faculty/Staff Housing (FH)					
Health Center (Hlth)					
Parking (Pkg)					
Student Housing (SH)					
SYSTEMWIDE REVENUE BONDS					
Academic Program (SRB-AP)	129,794	92,210	127,355	180,513	160,675
Self-Support (SRB-SS)					
OTHER					
Donor (Don)					
Energy/Power Purchase Agreements (Eng)					
Grants (Gra)					
Public-Private/Public Partnership (PPP)					
Totals	\$995,362	\$187,423	\$290,350	\$142,579	\$175,797

FTE capacity will be counted in the year in which "C" appears.

*Includes FTE showing in Self-Support/Other Projects.

**Sacramento Multi-Year Plan
(Dollars in 000s)**

Deferred Maintenance, Renewal and Improvements

Project	FTE	CAT	Funds	2021/22		2022/23		2023/24		2024/25		2025/26		GHG ¹
Art Sculpture Lab Replacement (Code/ADA)	N/A	IA	SRB-AP	CE	10,080									-28
ADA Upgrades	N/A	IA	Campus-l SRB-AP	PW C	134 1,376	PW C	134 1,376	PW C	134 1,376	PW C	134 1,376	PW C	134 1,376	
Sequoia Hall Improvements	N/A	IA	Campus-l SRB-AP	PWE C	682 4,819	PWE C	682 4,819	PWE C	682 4,819	PWE C	682 4,819	PWE C	682 4,819	-753
Fire/Life Safety Upgrades	N/A	IA	Campus-l SRB-AP	PW C	245 2,074									
Chilled Water Line, Ph. 1	N/A	IA	Campus-l SRB-AP	PW C	523 2,771									
Domestic Water Upgrades, Ph. 1	N/A	IA	Campus-l SRB-AP	PW C	339 2,143									
Infrastructure Perimeter Loop, Ph. 1	N/A	IA	Campus-l SRB-AP	PW C	630 4,178									
Telecom Upgrades, Ph. 1	N/A	IA	Campus-l SRB-AP	PW C	238 2,527									
Human Anatomy Lab Relocation	N/A	IB	Campus-l SRB-AP	PWE C	531 4,190									
Sequoia Hall Vertebrate Collection Relocation	N/A	IB	Campus-l SRB-AP	PWE C	223 892									
Sequoia Hall 4th Floor Stock Room Renovation	N/A	IB	Campus-l SRB-AP	PWE C	230 1,289									
Sequoia Hall 5th Floor Stock Room Renovation	N/A	IB	Campus-l SRB-AP	PWE C	270 1,789									
Sequoia Hall Restroom ADA Upgrades	N/A	IA	Campus-l SRB-AP	PW C	99 965									
Hornet Stadium West Side Structural Replacement	N/A	IA	Campus-l SRB-AP	PW C	541 5,563									
Roof Replacement, Ph. 3	N/A	IA	DM	PWC	1,346									
Elevator Replacement, Ph. 3	N/A	IA	DM	PWC	2,383									
Reheat Water Piping Replacement	N/A	IA	DM	PWC	2,129									
Fume Hood Replacements	N/A	IA	DM	PWC	2,869									
Air Handler Replacements, Ph. 1	N/A	IA	DM	PWC	3,146									
Electrical Equipment Replacement	N/A	IA	DM	PWC	3,013									
Laboratory Casework Replacement	N/A	IA	DM	PWC	2,115									
Air Handler Replacements, Ph. 2	N/A	IA	DM	PWC	3,357									
Exterior Wall Repairs	N/A	IA	DM	PWC	2,354									
Pathways Repairs	N/A	IA	DM	PWC	854									
HVAC Controls Replacement	N/A	IA	DM	PWC	2,663									
Ceiling Repairs	N/A	IA	DM	PWC	1,956									
Sequoia Hall Lighting Replacement	N/A	IA	DM	PWC	6,151									-149
HVAC Equipment Replacement	N/A	IA	DM	PWC	1,115									
Floor Repairs	N/A	IA	DM	PWC	2,904									
Totals	\$115,740	0			\$87,696		\$7,011		\$7,011		\$7,011		\$7,011	-930

Academic Projects

Project	FTE	CAT	Funds	2021/22	2022/23	2023/24	2024/25	2025/26	GHG ¹
Engineering Replacement Building	80	IB	Campus-I SRB-AP	PWE 14,589 C 85,138					-122
Education Building	83	IB	Campus-I SRB-AP		PWE 8,292 C 86,015				146
Eureka Hall Renovation	TBD	IB	Campus-I SRB-AP			PWE 2,873 C 31,002			-109
Library I Renovation	N/A	IB	Campus-I SRB-AP			PWE 9,409 C 70,745			-525
Folsom 3rd Floor Improvements	TBD	IB	Campus-I SRB-AP			PWE 2,126 C 19,413			
Amador Hall Renovation	TBD	IB	Campus-I SRB-AP				PWE 3,055 C 34,510		-121
Infrastructure Improvements	N/A	IB	Campus-I SRB-AP				PW 3,782 C 51,053		
Performing Arts Center	TBD	IB	Campus-I SRB-AP				PWE 11,047 C 88,755		-118
Tahoe Hall Renovation	TBD	IB	Campus-I SRB-AP					PWE 3,160 C 36,666	-117
Administration Building	N/A	IB	Campus-I SRB-AP					PWE 8,301 C 79,082	130
Hornet Stadium Renovations	N/A	IB	Campus-I SRB-AP					PW 2,845 C 38,732	
Totals	\$690,590	163		\$99,727	\$94,307	\$135,568	\$192,202	\$168,786	-836

Self-Support / Other Projects

Project	Spaces	CAT	Funds	2021/22	2022/23	2023/24	2024/25	2025/26	GHG ¹
Student Union Expansion, Ph. 2	N/A	II	Aux		PWCE 64,390				73
Event Center	N/A	II	Aux		PWCE 124,642				560
Totals	\$189,032			\$0	\$189,032	\$0	\$0	\$0	633

Greenhouse Gas Emissions (Metric Tons of CO ₂)	Current GHG	2021/22	2022/23	2023/24	2024/25	2025/26	Change
Net Change Due to Projects	18,918	-1,052	779	-634	-239	13	-1,133
Greenhouse Gas Emissions with Net Changes		17,866	18,645	18,011	17,772	17,785	
						2020 Goal	
						17,528	
						2040 Goal	
						3,506	

¹ Greenhouse Gas Emissions

A = Acquisition P = Preliminary Plans W = Working Drawings C = Construction E = Equipment S = Study
 Category and Fund codes: Reference the Project Category and Fund Types section in The Basis of the Capital Outlay Program.

Sacramento – Description of the Multi-Year Plan

Projects in Budget Year

Deferred Maintenance, Renewal and Improvements

This program will address the campus's highest priority deficiencies in deferred maintenance, infrastructure and building system renewal, minor capital improvements, and accessibility. Projects included in this program are Art Sculpture Lab Replacement which will address fire/life safety code requirements, ADA, building system deficiencies for Art Structure Lab building, ADA upgrades, Sequoia Hall improvements, fire safety upgrades, chilled water line, domestic water, generator, HVAC controls, life safety corrections, pathway repairs, and other infrastructure improvements. Sequoia Hall in particular has critical issues to address on multiple floors through phased renovations. This program also includes modernization of necessary telecommunications infrastructure to support campus's academic and administrative operations in academic spaces.

Academic Projects

Engineering Replacement Building

PWCE

\$99,727,000

This project will construct an Engineering replacement building (#105) (60,740 ASF/89,000 GSF) to replace Santa Clara Hall (#14) (46,383 ASF/66,391 GSF), the existing engineering laboratory building which was constructed in 1960 and whose primary building system components have exceeded their useful life. Santa Clara Hall currently has a 10-year recurring and non-recurring renewal need in excess of \$17 million. This project will construct up-to-date teaching labs, research labs, faculty offices, and instructional support space for the College of Engineering and Computer Science. It will allow students to have exposure to the latest resources and achieve the college's overall goal to procure career-ready graduates. The new replacement building will provide 139 FTE (46 FTE in lower division laboratory, 93 FTE in upper division laboratory) and 57 faculty offices. The net increase is 80 FTE (35 FTE in lower division laboratory, 45 FTE in upper division laboratory) and 57 faculty offices.

Self-Support / Other Projects

None

Future Projects (2022/23–2025/26)

Deferred Maintenance, Renewal and Improvements

This program will address the campus's highest priority deficiencies in deferred maintenance, infrastructure and building system renewal, minor capital improvements, and accessibility. This program also includes modernization of necessary telecommunications infrastructure to support campus's academic and administrative operations in academic spaces.

Academic Projects

Education Building

This project will construct a new facility for the College of Education including classrooms, labs, and offices. The new facility (63,358 ASF/101,475 GSF) will allow the college to be consolidated under one roof and provide adequate lab and research space. It will include about 65 faculty offices and 83 FTES of lab space.

Eureka Hall Renovation

This project will renovate Eureka Hall (59,488 GSF) four-story classroom, lab, and office building for the College of the Social Sciences and Interdisciplinary Studies. The current building is in poor condition and a total renovation is recommended to address issues such as HVAC, accessibility, electrical, plumbing, and code deficiencies for fire/life safety.

Library I Renovation

This project will renovate 148,800 ASF/211,800 GSF of open stack area, special materials storage, reader stations, archive, and administrative space in the existing Library (#40). The project will correct the library's deficiencies by reorganizing the existing space to support current teaching and learning modes, provide efficient circulation, a new orientation center, and a student reading room. The remodel will also correct HVAC and telecommunication infrastructure problems.

Sacramento – Description of the Multi-Year Plan

Future Projects (2022/23–2025/26) (continued)

Folsom 3rd Floor Improvements

This project will remodel 39,700 ASF/63,700 GSF on the vacant third floor of Folsom Hall (#65) to provide classrooms, teaching labs, faculty offices, and department offices. The project will provide classrooms and teaching labs with 820 stations, 357 FTE (280 lecture, 77 upper division/lower division laboratory), and eight departmental office suites, with a total of 113 faculty offices and a departmental office suite. To support the new uses on the third floor, new telecom rooms will need to be provided as well as enlarged restrooms and new HVAC units. As a secondary effect, the campus is considering the demolition of Brighton Hall in connection with this project.

Amador Hall Renovation

This project will renovate Amador Hall (#39) to allow its use as a Library Annex during the Library renovation. The project includes remodel of areas vacated by the Social Sciences and Interdisciplinary Studies and Geology departments moving to Sequoia Hall and Classroom III. HVAC, plumbing, electrical, and telecommunications infrastructure will be improved and updated as well as refurbishment of building finishes.

Infrastructure Improvements

This project will address critical infrastructure needs in the existing campus utility by upgrading and extending the stormwater collection system, irrigation pumps, natural gas distribution system, chilled water piping, and the domestic water distribution system.

Performing Arts Center

This project will construct a 53,600 ASF/78,600 GSF 1,200-seat auditorium (#30) accommodating 608 FTE (582 lecture, 26 lower division laboratory) and 20 faculty offices for speech, drama, dance, and music. The facility will include a lobby, restrooms, box office, costume/make-up rooms, rehearsal rooms, an acting lab, conference room, stage/set areas, and video recordings, sound, and lighting support.

Tahoe Hall Renovation

This project will renovate Tahoe Hall (64,764 GSF), a three-story classroom and office building that houses the College of Business. This is a subsequent phase of the Amador Hall Renovation and will address deferred maintenance issues such as HVAC, accessibility, electrical, plumbing, and interior upgrades.

Administration Building

This project will construct a new administrative building, at about 100,000 GSF, to be a “one-stop shop” for student services, admissions and outreach, and president’s office which would be relocated from Sacramento and Lassen Hall. As a secondary effect, Sacramento Hall will be demolished and Lassen Hall will be renovated to address deferred maintenance needs.

Hornet Stadium Renovations

This project will renovate the Hornet Stadium (#60) to bring it into compliance with ADA seating requirements and will repair/replace the existing press box. The existing press box has dry rot from exposure to the elements. This project will replace existing wood decking with aluminum decking on the upper level of the stadium including repair/replacement of supporting beams. This project will improve ADA compliant seating in the east bleachers and ADA access to all bleachers. This project will also update telecom and electrical systems to current CSU standards.

Self-Support / Other Projects

Student Union Expansion, Ph. 2

This project will further expand the University Union, with the addition of a satellite ballroom and meeting rooms with 26,400 ASF/36,700 GSF. Proceeding with this project is dependent upon a viable financial plan for placement in the Systemwide Revenue Bond Program. The bonds will be repaid from University Union fees.

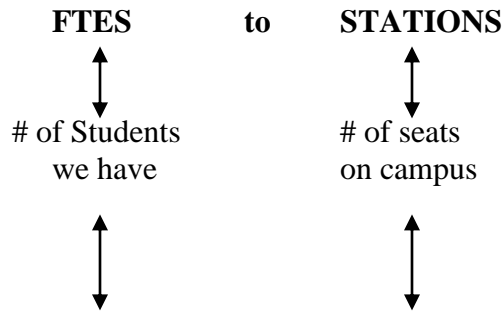
Event Center

This project will include the construction of a 6,000-seat event center (#111) located north of Parking Structure III. It will primarily serve for basketball and other indoor athletic and club sports events. It will also provide space for educational or career-related sessions, ceremonies, community lectures, special events, and entertainment. Campus and regional event space is limited and this project will allow the campus to attract events that might otherwise bypass the campus or the region entirely.

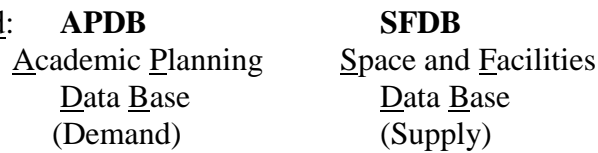
State Funded Buildings:

Dollars Received = Function of FTES growth

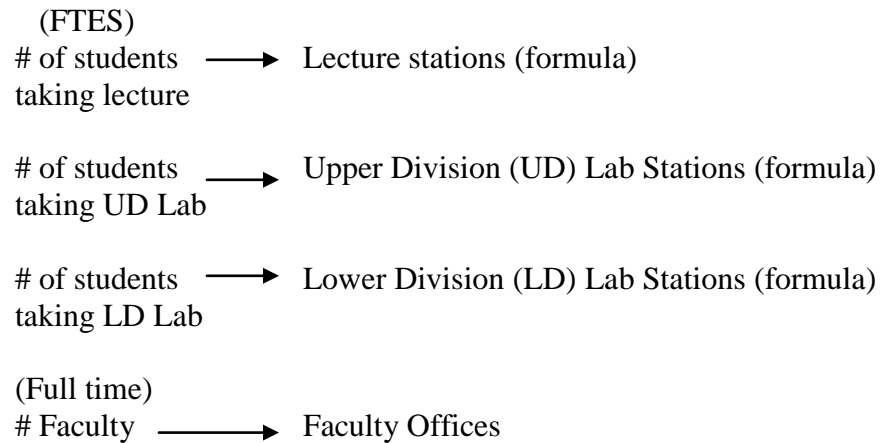
Comparing:



How it's measured:



How it's compared:



If FTES > STATIONS then it increases the campus' chance to receive funds
(the higher the FTES to STATIONS, the better)

If FTES < STATIONS then it decreases the campus' chance to receive funds

General Observations of Chancellor's Office Prioritization of State Funded Projects:

1. Safety (e.g. Seismic retrofits) – not under campus' control
2. Projects uncompleted – funding in phases
3. Instructional needs (FTES > STATIONS, demand > supply)
4. Renovations are generally favored over new construction
5. Project costs (lower cost projects have greater chance of funding over higher cost projects)

Nonstate Funded Capital Projects

The funds required to plan, construct, and operate new nonstate funded facilities are provided by mandatory fees, user charges, gifts and bonds issued by the trustees or auxiliary organizations. The state typically provides land for these projects and may provide utilities to the site. Nonstate funded projects include parking lots and structures, student housing, student unions, health centers, stadiums, food service buildings, bookstores, and other facilities that help meet educational goals established by the Board of Trustees. Planning guidelines require financial plans and market studies, when applicable, to establish the operational viability of proposed nonstate funded capital outlay projects.¹

CSU SYSTEMWIDE REVENUE BOND (SRB) PROGRAM REQUIREMENTS

CAMPUSWIDE DEBT COVERAGE REQUIREMENT = >1.35
(Established CSU fees. For Enterprise units such as Parking, Housing, Student Health Center.)

- New Project of a Campus Debt Program = > 1.00, with Campus Debt Coverage Requirement = >1.10
- New Campus Stand Alone Project: Project Debt Coverage Requirement = > 1.25

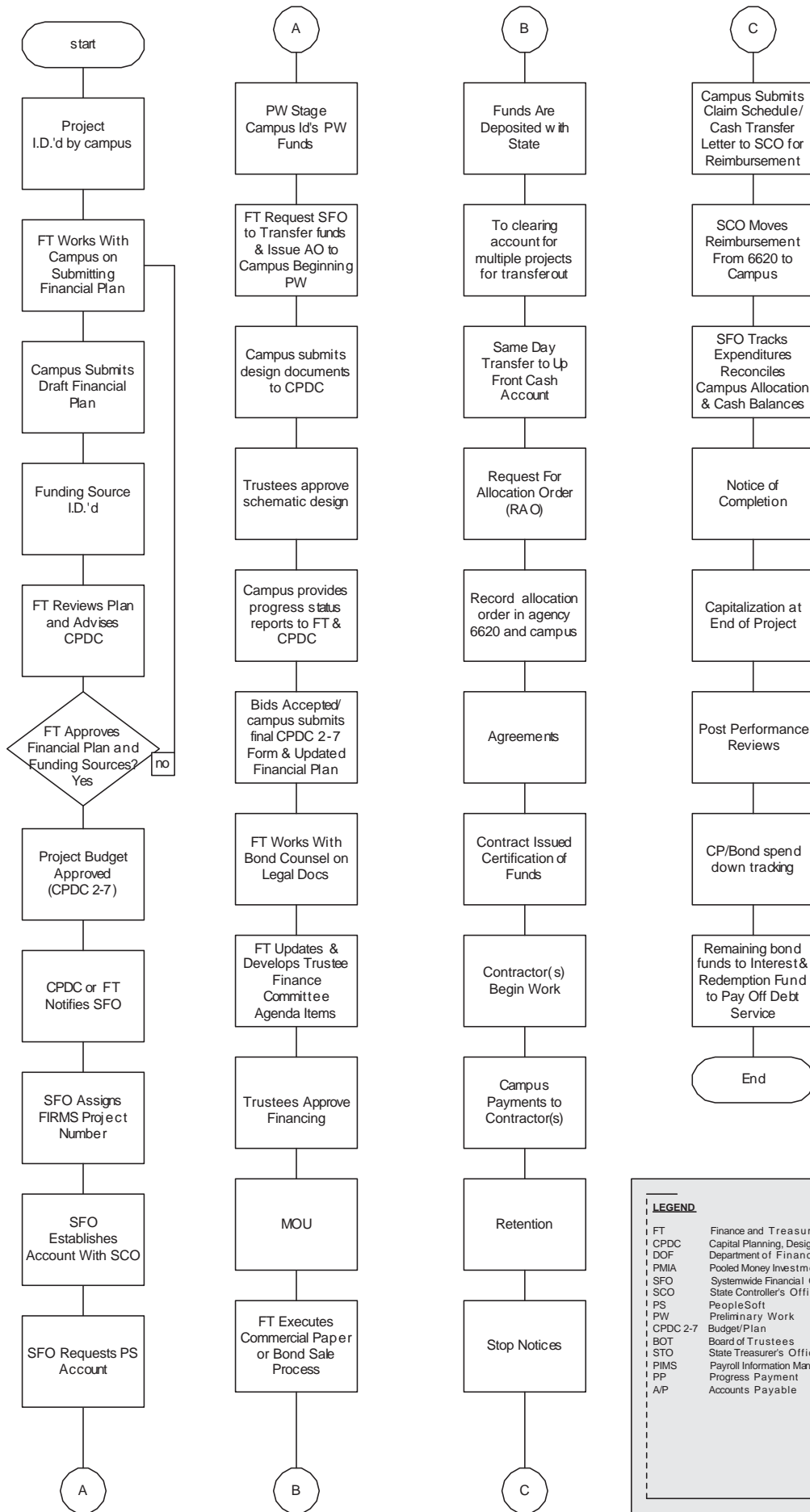
AUXILIARY SRB PROJECTS
(“Auxiliary” refers to the University Union, UEI, etc.)

- New SRB Funded Project of a Campus Auxiliary Debt Program = > 1.10, with Auxiliary Program Debt Coverage Requirement = > 1.25
- New Auxiliary Stand Alone Project: Project Debt Coverage Requirement = > 1.25

The debt coverage ratio is the annual net income (revenue less expense) divided by the debt service amount.

¹CSU-Five-Year Capital Improvement Program 2007/08 through 2011/12, Capital Planning, Design and Construction, page 6.

Nonstate Bond Funded Capital Project Flowchart



LEGEND	
FT	Finance and Treasure
CPDC	Capital Planning, Design and Construction
DOF	Department of Finance
PMIA	Pooled Money Investment Account
SFO	Systemwide Financial Operations
SCO	State Controller's Office
PS	PeopleSoft
PW	Preliminary Work
CPDC 2-7	Budget/Plan
BOT	Board of Trustees
STO	State Treasurer's Office
PIMS	Payroll Information Management System
PP	Progress Payment
A/P	Accounts Payable

SACRAMENTO FACILITIES RENEWAL AND CAPITAL IMPROVEMENT PLAN

Future Projects (2022/23–2025/26)

Self-Support / Other Projects

Student Union Expansion, Ph. 2

This project will further expand the University Union, with the addition of a satellite ballroom and meeting rooms with 26,400 ASF/36,700 GSF. Proceeding with this project is dependent upon a viable financial plan for placement in the Systemwide Revenue Bond Program. The bonds will be repaid from University Union fees.

Event Center

This project will include the construction of a 6,000-seat event center (#111) located north of Parking Structure III. It will primarily serve for basketball and other indoor athletic and club sports events. It will also provide space for educational or career-related sessions, ceremonies, community lectures, special events, and entertainment. Campus and regional event space is limited and this project will allow the campus to attract events that might otherwise bypass the campus or the region entirely.



23. 2019-20
DEFERRED
MAINTENANCE
& CAPITOL
PROJECTS

DEFERRED MAINTENANCE ONGOING PROJECTS

Project	Project Number	Budget	Actual Expenditures 2017-18	Actual Expenditures 2018-19	Actual Expenditures 2019-20	Projected Expenditures 2020-21	Estimated Budget Available 07/01/2021
2017-18 Campus Funded Non-Recurring Maintenance & Repair (486)							
Mendocino Steam & Condensate Project	1718W06408	44,000	42,043	1,957	0	0	0
Fire Alarms PH III	FAC1718FIREALM3	1,271,000	7,823	180,671	169,699	912,807	0
Sacramento Hall Coil Replacement	1718W06409	60,000	56,989	3,011	0	0	0
2017-18 Campus Funded Non-Recurring Maintenance & Repair Subtotals		\$1,375,000	\$106,855	\$185,639	\$169,699	\$912,807	\$0

2018-19 Campus Funded Non-Recurring Maintenance & Repair (486)							
Critical Roof Replacements	OT1819CRITROOFR	385,000		0	385,000	0	0
Art Sculpture Lab	FAC1718ARTSCULP	3,902,000		163,603	631,777	500,000	2,606,620
2018-19 Campus Funded Non-Recurring Maintenance & Repair Subtotals		\$4,287,000		\$163,603	\$1,016,777	\$500,000	\$2,606,620

2019-20 Campus Funded Non-Recurring Maintenance & Repair (486)							
Electrical Infrastructure Repairs - TRP	FAC1920TRPELECT	526,416			0	200,000	326,416
Roof Repairs- TRP	FAC1920TRPROOFS	789,624			0	150,000	639,624
2019-20 Campus Funded Non-Recurring Maintenance & Repair Subtotals		\$1,316,040		\$0	\$0	\$350,000	\$966,040

2017-18 Campus Funded Capital Improvement (487)							
Testing Center Remodel	4871617TESTINGC	904,000	156,600	747,400	0	0	0
Folsom Hall Speech PH 3	FAC1718FLSMSPH3	283,512	0	66,609	216,903	0	0
Lassen 1001	FAC1718LSNBURSR	700,000	31,197	42,619	57,451	568,733	0
Lassen 1003	FAC1819LSN1003	101,000	0	1,772	96,257	2,971	0
Lock Project	FAC1819LOCKUPDT	288,000	0	198,725	89,275	0	0
Global Ed Lib Int Ctr Ph II	1718w20106	139,591	5,850	139,590	0	0	0
2017-18 Campus Funded Capital Improvement Subtotals		\$2,416,103	\$193,647	\$1,196,715	\$459,886	\$571,704	\$0

2019-20 Campus Funded Capital Improvement (487)							
ADA Upgrades	FAC1920ADAUPGRD	3,370,000		0	1,250	242,640	3,126,110
Folsom Audiology Clinic	FAC1920FLSMAPH4	1,909,840		0	90,000	239,876	1,579,964
Hornet Stadium Press Box Renovation	FAC1920PRESSBOX	5,423,000		0	1,318,390	2,000,000	2,104,610
Sand Volleyball	FAC1920S&VOLL	876,517		0	773,634	102,883	0
Serna Center	FAC1819SERNACTR	154,500		0	104,134	50,367	0
Lassen Gender Neutral Restroom	FAC1819GNDRNURR	130,000		0	2,863	127,137	0
Building Switches PH 2	FAC1920SWITCHP2	1,080,000		317,000	317,000	446,000	0
2019-20 Campus Funded Capital Improvement Subtotals		\$12,943,857	\$0	\$317,000	\$2,607,271	\$3,208,902	\$6,810,684

2019-20 State Funded Deferred Maintenance Projects							
Kadema Hall	FAC1920KADEMADM	3,657,000			44,134	1,500,000	2,112,866
Elevator Modernization	FAC1920ELEVCABR	1,766,000			0	424,335	1,341,665
Storm Water Renovation	FAC1920SORMWDM	2,225,000			12,607	1,500,000	712,393
Lighting Replacement	FAC1920LIGHTING	2,434,000			71,150	2,362,850	0
Fire/Life Safety	FAC1920FIRELIFE	1,000,000			1,250	998,750	0
Roof Replacements	FAC1920ROOFPH1DM	2,053,000			57,660	1,995,340	0
2019-20 State Funded Deferred Maintenance Subtotals		\$13,135,000	\$0	\$0	\$186,801	\$8,781,275	\$4,166,924

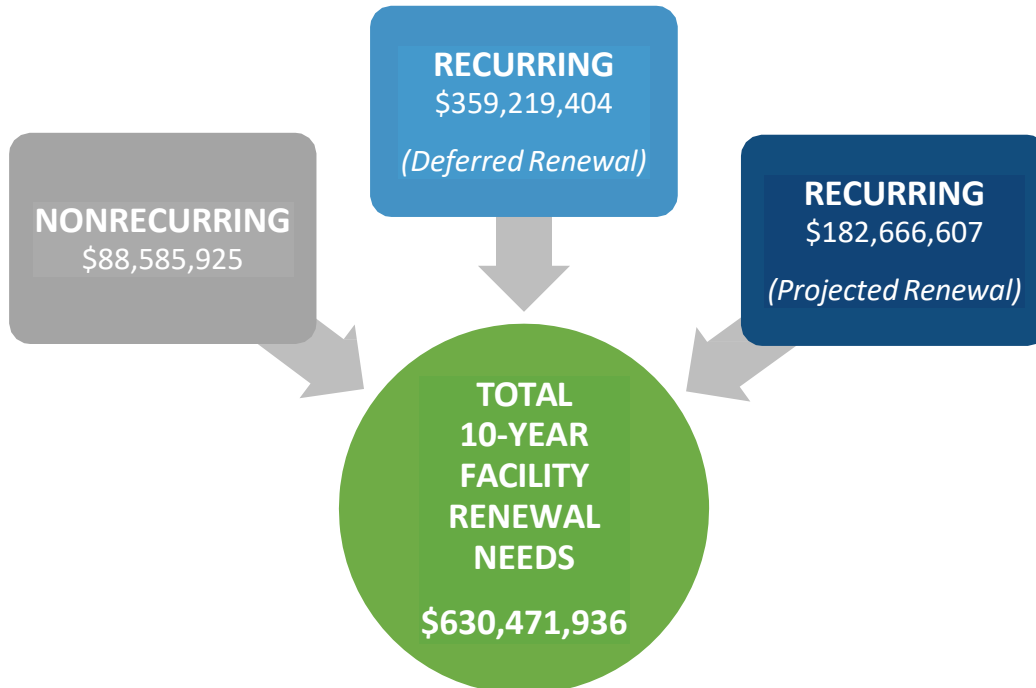
2018-19 Campus Funded Deferred Maintenance Projects							
Sequoia Walkway Replacement	1819W07345	51,733		2,549	49,184	0	0
Bottle Filling Stations PH 2	1819P00059	44,317		31,451	12,866	0	0
Tiered Seating- Kadema, Mariposa, Riverside, Amador	1819P00072	325,000		4,979	320,021	0	0
2018-19 Deferred Maintenance Subtotals		\$421,050	\$0	\$38,979	\$382,071	\$0	\$0

In September 2017, California State University, Sacramento (Sac State) contracted with ISES Corporation to perform comprehensive Facility Condition Assessment (FCA) services throughout the campus to assess the deferred renewal needs (commonly referred to as deferred maintenance). Every year ISES Corporation will review completed work and update their report. The overall FCA effort included 62 buildings encompassing almost 5.2 million square feet. This report will show our current renewal needs as well as our 10-year renewal needs broken out by building.

For the inspected buildings, the average overall FCNI, which is a measure of all renewal needs over the next 10 years, is 0.35. The average FCI, which is a measure of just Deferred Renewal, is 0.20, which is well within the poor condition range. This value indicates that a sizeable percentage (almost 60 percent) of total renewal needs are considered deferred.

The assessment is an evaluation of the mechanical, electrical and plumbing systems, structural architectural components, vertical transportation systems, and utilities as they relate to each asset in the study. Exterior equipment obviously associated with a building, such as a pad-mounted chiller, transformer or loading dock service lot, is included in the assessment.

As illustrated below, the FCA effort identified \$630 million in nonrecurring projects and recurring renewal needs that should be addressed over the next 10 years. Recurring renewal needs total almost \$630 million, while Plant Adaption or Corrective Action projects total over \$83 million. Of the recurring costs, Deferred Renewal needs total almost \$359 million, which is 57 percent of the total 10-year renewal costs.



In the table below you will find a general building inventory sorted by building number. The table includes typical stats such as primary use, year built, and size along with valuable information like CRV, total renewal costs, FCNI (The Facility Condition Needs Index,) and FCI (The Facility Condition Index).

The Facility Condition Needs Index (FCNI) provides a lifecycle cost comparison. It is a ratio of the 10-year renewal needs (including Deferred Renewal) to the current replacement value of the asset and is most commonly used to compare

buildings to other buildings. The lower the FCNI, the better the facility condition. It should also be noted that this is an index, not a percentage. It can, especially in the case of historic facilities, exceed 1.00.

$$FCNI = \frac{10\text{-Year Renewal Needs}}{\text{Current Replacement Value}}$$

The Facility Condition Index (FCI) provides a relative measure for an objective comparison of building condition. This is a simple calculation derived by dividing the Deferred Renewal needs by the CRV. The following standards can be applied to assess where a facility falls within a range of conditions.

Good <.05

Fair .05-.10

Poor >.10

$$FCI = \frac{\text{Deferred Renewal}}{\text{Current Replacement Value}}$$

The below is based on data as of July 2019.

INST. NAME	ASSET CODE	ASSET NAME	OWNERSHIP	YR. BLT.	GSF	CRV	NON-REC COST	DEFERRED RENEWAL	REC. COMP. COST	10-YR. TOT. NEEDS	FCNI	FCI
CSU Sacramento	001	SACRAMENTO HALL	ACADEMIC	1959	38,090	\$18,442,000	\$1,146,950	\$5,375,926	\$1,225,460	\$ 7,748,337	0.42	0.29
CSU Sacramento	024	HAZARDOUS MATERIALS MANAGEMENT BUILDING	ACADEMIC	1961	1,381	\$1,075,000	\$45,388	\$141,619	\$221,789	\$ 408,796	0.38	0.13
CSU Sacramento	025	AMERICAN RIVER COURTYARD	SELF-SUPPORT	2009	209,050	\$68,730,000	\$542,688	\$89,490	\$15,525,497	\$ 16,157,675	0.24	0.00
CSU Sacramento	082	ART SCULPTURE LAB (TEMP)	ACADEMIC	1971	12,040	\$4,075,000	\$755,898	\$1,313,941	\$877,276	\$ 2,947,114	0.72	0.32
CSU Sacramento	088	NAPA HALL	SELF-SUPPORT	2002	33,392	\$16,920,000	\$107,095	\$907,758	\$3,175,847	\$ 4,190,700	0.25	0.05
CSU Sacramento	089	PARKING STRUCTURE I	SELF-SUPPORT	1992	494,208	\$67,416,000	\$192,999	\$3,921,321	\$3,079,369	\$ 7,193,690	0.11	0.06
CSU Sacramento	090	DESMOND HALL	SELF-SUPPORT	1990	50,134	\$26,395,000	\$2,883,184	\$3,314,664	\$3,232,087	\$ 9,429,936	0.36	0.13
CSU Sacramento	091	HORNET BOOKSTORE AND ENTERPRISES OFFICE	SELF-SUPPORT	2007	93,170	\$37,347,000	\$234,396	\$1,458,158	\$2,699,453	\$ 4,392,006	0.12	0.04
CSU Sacramento	092	MARIPOSA HALL (CLASSROOM 2)	ACADEMIC	2000	78,079	\$36,677,000	\$1,208,548	\$1,864,381	\$6,748,422	\$ 9,821,351	0.27	0.05
CSU Sacramento	094	PARKING STRUCTURE II	SELF-SUPPORT	2005	300,035	\$42,054,000	\$6,856,173	\$1,154,156	\$3,045,049	\$ 11,055,378	0.26	0.03
CSU Sacramento	095	ACADEMIC INFO RESOURCE CENTER (AIRC)	ACADEMIC	2004	97,923	\$45,272,000	\$-	\$2,574,141	\$9,708,662	\$ 12,282,803	0.27	0.06
CSU Sacramento	099	PARKING STRUCTURE III	SELF-SUPPORT	2007	983,620	\$133,759,000	\$50,177	\$227,481	\$13,354,973	\$ 13,632,631	0.10	0.00
CSU Sacramento	104	ALUMNI CENTER	SELF-SUPPORT	2000	10,800	\$5,704,000	\$127,135	\$266,308	\$1,202,815	\$ 1,596,258	0.28	0.05
CSU Sacramento	106	BASEBALL STORAGE	ACADEMIC	1988	1,430	\$504,000	\$81,995	\$120,465	\$45,112	\$ 247,572	0.49	0.24
CSU Sacramento	108	CAPITAL PUBLIC RADIO	SELF-SUPPORT	2002	19,838	\$10,089,000	\$69,252	\$252,823	\$1,318,797	\$ 1,640,871	0.16	0.03
CSU Sacramento	109	THE WELL	SELF-SUPPORT	2010	150,845	\$58,188,000	\$-	\$0	\$4,791,605	\$ 4,791,605	0.08	0.00
CSU Sacramento	112	FACILITIES MANAGEMENT ANNEX	ACADEMIC	2001	2,201	\$535,800	\$24,653	\$53,322	\$98,912	\$ 176,887	0.33	0.10
GRAND TOTALS					5,165,460	\$1,826,858,800	\$88,585,925	\$359,219,404	\$182,666,607	\$630,471,936	0.35	0.20
CSU Sacramento	058	PUBLIC SAFETY BUILDING	ACADEMIC	1959	44,024	\$9,404,000	\$759,511	\$1,139,183	\$1,014,344	\$ 3,043,927	0.61	0.16
CSU Sacramento	060	HORNET STADIUM	ACADEMIC	1969	89,140	\$49,158,000	\$188,972	\$866,203	\$943,607	\$ 1,998,782	0.04	0.02
CSU Sacramento	061	CHILD DEVELOPMENT CENTER AND ANNEX	SELF-SUPPORT	1988	13,704	\$7,634,000	\$353,491	\$794,602	\$2,792,962	\$ 3,941,054	0.52	0.10
CSU Sacramento	062	BENICIA HALL	SELF-SUPPORT	2002	7,203	\$4,141,000	\$48,296	\$78,465	\$487,358	\$ 614,120	0.15	0.02
CSU Sacramento	065	FOLSOM HALL	SELF-SUPPORT	1983	198,692	\$94,385,000	\$1,891,134	\$21,129,822	\$15,362,667	\$ 38,383,623	0.41	0.22
CSU Sacramento	075	RECEIVING WAREHOUSE	ACADEMIC	1984	5,000	\$856,000	\$35,026	\$238,005	\$157,237	\$ 430,269	0.50	0.28
CSU Sacramento	081	MODOC HALL	SELF-SUPPORT	2004	85,402	\$40,569,000	\$-	\$2,380,944	\$8,751,719	\$ 11,132,663	0.27	0.06

Note: This report is typically provided to the campus in late January. To meet publishing deadlines, we are now providing this report one year in arrears. Therefore this year's content remains the same as last year's.

Explanation for Unspent Project Funds

Few projects are decided upon at the beginning of the year. Most are determined in the middle or closer to the end of the fiscal year. The project process starts with an idea that goes into design, scope definition, scheduling, financing, selection of contractor and, finally, construction. It is likely most projects will not be finished by the end of any fiscal year, which results in some money being unspent. Here are some reasons why:

1. Priorities – Priorities change during the year based on need and/or urgency. Thus, some projects are decided upon close to the end of the fiscal year rather than the beginning.
2. Staffing – Limited staffing forces the department to schedule some projects before others. The staff may not get to the later projects before the fiscal year ends. Each project requires a project manager to oversee the whole project process from start to finish. Given the complexities, there are only so many projects a manager can handle at any one time.
3. Design/Scope – Defining the scope of the project is a time-consuming process. It requires time and patience so as to reflect the desires of the project owner in the project plans wholly and accurately.
4. The Procurement Process – Some projects require competitive bidding, which extends the planning period. Depending on the size of the project, this process can take anywhere from two to six months.
5. Classes – Some projects can only be done when school is out of session. The department always has to consider the disruption to the campus community. Any project that has the potential of disrupting the learning process is implemented during the school breaks.
6. Comprehensive Projects – Some projects are quite involving and, as a result, take several years to complete from inception to completion. These projects would require architectural design, plan check review, intensive consultation and stakeholder involvement.
7. Collective Bargaining – Some projects are delayed by collective bargaining action such as grievances, concerns and other actions initiated by SETC. Sometimes, projects are delayed as the department in conjunction with the Union deliberate on the best way to proceed.
8. Regulations – Some delays are caused by the need to comply with current building codes and other regulations, as well as the need for approval from the Office of the State Fire Marshal and the Division of State Architect. This has become more of an impediment since 2011 after new regulations were implemented at the State level.
9. Delays – These can be caused by weather, special events, inspections, scope changes and other intrusive actions.
10. Budget issues – Project decisions are sometimes delayed due to uncertainty over the budget. Most deferred maintenance projects are funded by the department. Projects are delayed as a result if there is a possibility of budget reductions or other significant factors such as Proposition 30 that may affect the department's budget.
11. Good fortune – Some projects come with good fortune and, as a result, end up under budget and completed before the end of the current fiscal year. In such a case, the money is reallocated to another project.



24. UNIVERSITY FINANCIAL STATEMENTS

Effective with the 2010-2011 Fiscal Year

Current state legislation no longer requires campus stand-alone reports; therefore, the “Reporting Package” documents for the *Statement of Revenues, Expenditures and Changes in Net Asset* and the *Statement of Net Assets* are no longer available.

The following consolidated reports are unaudited on a campus basis. These reports represent the Sacramento campus’ submission as part of the California State University’s system-wide financial reports.

California State University, Sacramento
Statement of Revenues, Expenses, and Changes in Net Position
Year ended June 30, 2020

Description	Discretely presented component units						Total Discretely Presented Component Units	Eliminations #1	Total
	GASB	FASB	FASB	GASB	FASB				
	F042	A039	O043	O040	O041				
Revenues:									
Operating revenues:									
Student tuition and fees, gross	\$ 254,987,401	-	4,286,964	11,676,755	-	-	15,963,719	-	270,951,120
Scholarship allowances (enter as negative)	(111,854,719)	-	-	-	-	-	-	-	(111,854,719)
Student tuition and fees (net of scholarship allowances)	143,132,682	-	4,286,964	11,676,755	-	-	15,963,719	-	159,096,401
Grants and contracts, noncapital:									
Federal	1,858,484	-	253,216	-	14,202,545	1,063,000	15,518,761	-	17,377,245
State	1,071,291	-	957,753	-	31,630,353	-	32,588,106	-	33,659,397
Local	200,509	-	13,361	-	2,519,177	48,652	2,581,190	-	2,781,699
Nongovernmental	58,506	-	85,000	-	1,755,874	1,769,433	3,610,307	-	3,668,813
Sales and services of educational activities	3,347,952	-	-	-	15,048,653	-	15,048,653	-	18,396,605
Sales and services of auxiliary enterprises, gross	32,752,646	467,414	3,044,176	962,347	36,523,746	-	40,997,683	(3,255,519)	70,494,810
Scholarship allowances - aux ent (enter as negative)	(5,831,135)	-	-	-	-	-	-	-	(5,831,135)
Sales and services of auxiliary enterprises (net of scholarship allowances)	26,921,511	467,414	3,044,176	962,347	36,523,746	-	40,997,683	(3,255,519)	64,663,675
Other operating revenues	22,336,314	-	155,903	1,179,248	-	2,592,770	3,927,921	(13,289)	26,250,946
Total operating revenues	198,927,249	467,414	8,796,373	13,818,350	101,680,348	5,473,855	130,236,340	(3,268,808)	325,894,781
Expenses:									
Operating expenses:									
Instruction	202,542,886	-	-	-	8,533,142	-	8,533,142	-	211,076,028
Research	1,623,362	-	-	-	18,081,724	-	18,081,724	-	19,705,086
Public service	4,259,802	-	-	-	28,451,240	12,043,442	40,494,682	-	44,754,484
Academic support	44,531,428	6,997,111	-	-	2,976,797	-	9,973,908	-	54,505,336
Student services	54,440,272	1,011,013	2,094,133	8,759,530	645,441	-	12,510,117	-	66,950,389
Institutional support	52,286,295	1,420,879	517,751	306,725	37,651,636	2,610,235	42,507,226	(3,659,160)	91,134,361
Operation and maintenance of plant	43,002,531	-	50,445	2,161,683	3,875,663	126,503	6,214,294	-	49,216,825
Student grants and scholarships	95,474,300	493,127	297,876	-	54,024	-	845,027	-	96,319,327
Auxiliary enterprise expenses	24,189,440	-	5,583,825	-	-	-	5,583,825	-	29,773,265
Depreciation and amortization	34,840,439	-	205,318	358,128	3,338,000	192,452	4,093,898	-	38,934,337
Total operating expenses	557,190,755	9,922,130	8,749,348	11,586,066	103,607,667	14,972,632	148,837,843	(3,659,160)	702,369,438
Operating income (loss)	(358,263,506)	(9,454,716)	47,025	2,232,284	(1,927,319)	(9,498,777)	(18,601,503)	390,352	(376,474,657)
Nonoperating revenues (expenses):									
State appropriations, noncapital	219,417,760	-	-	-	-	-	-	-	219,417,760
Federal financial aid grants, noncapital	77,475,464	-	-	-	-	-	-	-	77,475,464
State financial aid grants, noncapital	65,002,904	-	-	-	-	-	-	-	65,002,904
Local financial aid grants, noncapital	-	-	-	-	-	-	-	-	-
Nongovernmental and other financial aid grants, noncapital	-	-	-	-	-	-	-	-	-
Other federal nonoperating grants, noncapital	17,706,732	-	-	-	-	-	-	-	17,706,732
Gifts, noncapital	594,551	7,234,751	170,063	8,000	-	-	7,412,814	(158,754)	7,848,611
Investment income (loss), net	6,981,503	4,659,991	216,186	462,941	631,936	891	5,971,945	-	12,953,448
Endowment income (loss), net	382	-	-	-	-	-	-	-	382
Interest expense	(12,262,804)	-	-	-	(2,583,970)	(92,749)	(2,676,719)	-	(14,939,523)
Other nonoperating revenues (expenses) - excl. interagency transfers	1,086,356	-	19,900	(27,914)	756,823	12,579,511	13,328,320	-	14,414,676
Other nonoperating revenues (expenses) - interagency transfers	3,690,401	-	-	-	-	-	-	-	3,690,401
Net nonoperating revenues (expenses)	379,693,249	11,894,742	406,149	443,027	(1,195,211)	12,487,653	24,036,360	(158,754)	403,570,855
Income (loss) before other revenues (expenses)	21,429,743	2,440,026	453,174	2,675,311	(3,122,530)	2,988,876	5,434,857	231,598	27,096,198
State appropriations, capital	-	-	-	-	-	-	-	-	-
Grants and gifts, capital	2,921,161	-	-	-	-	-	-	(231,598)	2,689,563
Additions (reductions) to permanent endowments	-	4,484,141	-	-	-	-	4,484,141	-	4,484,141
Increase (decrease) in net position	24,350,904	6,924,167	453,174	2,675,311	(3,122,530)	2,988,876	9,918,998	-	34,269,902
Net position:									
Net position at beginning of year, as previously reported	(863,045,194)	68,687,240	10,698,488	17,056,152	36,545,604	8,217,160	141,204,644	-	(721,840,550)
Restatements	-	-	-	-	-	-	-	-	-
Net position at beginning of year, as restated	(863,045,194)	68,687,240	10,698,488	17,056,152	36,545,604	8,217,160	141,204,644	-	(721,840,550)
Net position at end of year	(838,694,290)	75,611,407	11,151,662	19,731,463	33,423,074	11,206,036	151,123,642	-	(687,570,648)

California State University, Sacramento

Statement of Net Position

6/30/2020

Description	Discretely presented component units						Total Discretely Presented Component Units	Total
	GASB	FASB	FASB	GASB	FASB			
	Agency 6780	F042	A039	O043	O040	O041		
	University	The University Foundation at Sacramento State	Associated Students of California State University, Sacramento	University Union Operation of California State University, Sacramento	University Enterprises, Inc.	Capital Public Radio, Inc.		
Current assets:								
Cash and cash equivalents	\$ 6,440,262	611,208	1,689,167	103,230	4,046,310	3,393,489	9,843,404	16,283,666
Short-term investments	174,043,852	7,823,404	10,248,360	18,623,482	7,203,714	-	43,898,960	217,942,812
Accounts receivable, net	17,679,533	45,138	1,428,469	131,979	18,928,069	334,436	20,868,091	38,547,624
Capital lease receivable, current portion	828,014	-	-	-	899,052	-	899,052	1,727,066
Notes receivable, current portion	-	-	-	-	321,000	-	321,000	321,000
Pledges receivable, net	-	-	-	-	-	403,562	403,562	403,562
Prepaid expenses and other current assets	3,294,333	-	326,525	153,169	1,236,495	659,510	2,375,699	5,670,032
Due from other funds	4,764,521	-	-	-	-	-	-	4,764,521
Total current assets	207,050,515	8,479,750	13,692,521	19,011,860	32,634,640	4,790,997	78,609,768	285,660,283
Noncurrent assets:								
Restricted cash and cash equivalents	98,009	-	-	-	3,710,046	-	3,710,046	3,808,055
Accounts receivable, net	-	-	-	-	-	-	-	-
Capital lease receivable, net of current portion	16,792,269	-	-	-	39,049,547	-	39,049,547	55,841,816
Notes receivable, net of current portion	-	-	-	-	1,639,750	-	1,639,750	1,639,750
Student loans receivable, net	3,210,580	-	-	-	-	-	-	3,210,580
Pledges receivable, net	-	-	-	-	-	886,272	886,272	886,272
Endowment investments	14,270	54,994,276	-	-	-	-	54,994,276	55,008,546
Other long-term investments	58,578,119	12,501,550	-	-	12,271,763	-	24,773,313	83,351,432
Capital assets, net	528,161,147	-	1,434,803	1,458,600	55,081,012	7,817,669	65,792,084	593,953,231
Other assets	181,689	171,342	-	-	-	43,514	214,856	396,545
Total noncurrent assets	607,036,083	67,667,168	1,434,803	1,458,600	111,752,118	8,747,455	191,060,144	798,096,227
Total assets	814,086,598	76,146,918	15,127,324	20,470,460	144,386,758	13,538,452	269,669,912	1,083,756,510
Deferred outflows of resources:								
Unamortized loss on debt refunding(s)	9,368,533	-	-	-	688,903	-	688,903	10,057,436
Net pension liability*	113,448,684	-	-	-	3,734,536	-	3,734,536	117,183,220
Net OPEB liability*	19,718,089	-	-	-	1,488,171	-	1,488,171	21,206,260
Others	41,667	-	-	-	-	-	-	41,667
Total deferred outflows of resources	142,576,973	-	-	-	5,911,610	-	5,911,610	148,488,583
Liabilities								
Current liabilities:								
Accounts payable	5,300,527	535,505	118,415	84,975	4,748,533	436,417	5,923,845	11,224,372
Accrued salaries and benefits	24,262,703	-	233,839	-	3,150,426	71,495	3,455,760	27,718,463
Accrued compensated absences, current portion	7,585,316	-	82,649	-	1,715,400	264,129	2,062,178	9,647,494
Unearned revenues	21,300,570	-	1,925,685	115,328	94,004	87,053	2,222,070	23,522,640
Capital lease obligations, current portion	1,524,969	-	-	-	525,000	173,014	698,014	2,222,983
Long-term debt obligations, current portion	8,013,000	-	31,084	-	2,470,000	96,582	2,597,666	10,610,666
Claims liability for losses and loss adjustment expenses, current portion	-	-	-	-	-	-	-	-
Depository accounts	793,616	-	1,121,789	538,694	-	-	1,660,483	2,454,099
Other liabilities	2,981,238	-	181,055	-	1,174,530	-	1,355,585	4,336,823
Due to other funds	4,764,521	-	-	-	-	-	-	4,764,521
Total current liabilities	76,526,460	535,505	3,694,516	738,997	13,877,893	1,128,690	19,975,601	96,502,061
Noncurrent liabilities:								
Accrued compensated absences, net of current portion	6,591,187	-	100,465	-	-	177,930	278,395	6,869,582
Unearned revenues	-	-	-	-	-	-	-	-
Grants refundable	4,548,280	-	-	-	4,242,292	-	4,242,292	8,790,572
Capital lease obligations, net of current portion	32,908,814	-	-	-	14,055,588	1,025,796	15,081,384	47,990,198
Long-term debt obligations, net of current portion	262,244,739	-	180,681	-	51,955,596	-	52,136,277	314,381,016
Claims liability for losses and loss adjustment expenses, net of current portion	-	-	-	-	-	-	-	-
Depository accounts	-	-	-	-	-	-	-	-
Net other postemployment benefits liability	811,893,165	-	-	-	11,064,916	-	11,064,916	822,958,081
Net pension liability*	424,113,641	-	-	-	18,837,008	-	18,837,008	442,950,649
Other liabilities	41,667	6	-	-	993,627	-	993,633	1,035,300
Total noncurrent liabilities	1,542,341,493	6	281,146	-	101,149,027	1,203,726	102,633,905	1,644,975,398
Total liabilities	1,618,867,953	535,511	3,975,662	738,997	115,026,920	2,332,416	122,609,506	1,741,477,459
Deferred inflows of resources:								
Service concession arrangements	-	-	-	-	-	-	-	-
Net pension liability*	16,813,400	-	-	-	342,506	-	342,506	17,155,906
Net OPEB liability*	159,676,508	-	-	-	1,468,868	-	1,468,868	161,145,376
Unamortized gain on debt refunding(s)	-	-	-	-	37,000	-	37,000	37,000
Nonexchange transactions	-	-	-	-	-	-	-	-
Others	-	-	-	-	-	-	-	-
Total deferred inflows of resources	176,489,908	-	-	-	1,848,374	-	1,848,374	178,338,282
Net position								
Net investment in capital assets	264,357,060	-	1,434,803	1,458,600	26,023,423	6,522,277	35,439,103	299,796,163

Restricted for:									
Nonexpendable - endowments	14,270	51,506,695	-	-	-	-	-	51,506,695	51,520,965
Expendable:									
Scholarships and fellowships	456,741	8,264,482	-	-	-	-	8,264,482	8,721,223	
Research		-	-	-	-	-	-	-	-
Loans	1,229,248	-	-	-	-	-	-	-	1,229,248
Capital projects	2,626,487	-	-	-	-	3,842,950	3,842,950	6,469,437	
Debt service	1,076,154	-	-	-	3,294,179	-	3,294,179	4,370,333	
Others	639,439	14,471,964	-	-	415,867	643,438	15,531,269	16,170,708	
Unrestricted	(1,109,093,689)	1,368,266	9,716,859	18,272,863	3,689,605	197,371	33,244,964	(1,075,848,725)	
Total net position	\$ (838,694,290)	75,611,407	11,151,662	19,731,463	33,423,074	11,206,036	151,123,642	(687,570,648)	

*Pension and Other Post-Employment Benefits (OPEB) are preliminary amounts, finalized amounts were not available at the time of this publication.



25. APPENDIX

GLOSSARY

Term	Definition
ALLOCATION	A distribution of funds or an expenditure limit established for an organizational unit or function.
ALL UNIVERSITY EXPENSES (AUE)	Budget that is allocated to a division to cover expenditures that are restricted to a specific type of expense and cannot be used for any other purpose. Costs are ongoing in nature and have university wide implications that are beyond the normal scope of operations for any one division, program center, or department. Due to the nature of the expense, the division has very little control over the expenditures (e.g. utility or insurance premium costs). Permanent salaried positions should not be included in this category because these costs are controllable by the division. AUEs are managed by the central Budget Office.
APPROPRIATION	An authorization to make expenditures or incur liabilities from a specific fund source. The University receives a General Fund appropriation annually from the State of California. Appropriations made by other legislation are generally available for three years, unless otherwise specified, and appropriations stating "without regard to fiscal year" (continuous appropriations) shall be available from year to year until expended. Legislation or the California Constitution can provide continuous appropriations, and the voters can also make appropriations.
BASELINE BUDGET BEGINNING BUDGET OR INITIAL BUDGET	At Sacramento State, a 'Baseline Budget' is the amount of University's General Operating Fund budget that is the permanent funding base for a Division or a Line Item. Since we budget incrementally, baseline budgets can be adjusted at the beginning of the budget year for program or funding changes, and in the middle of the budget year for items such as salary increase actions. The baseline <i>excludes</i> any one-time funds made available to the organizational unit or line item (i.e., prior year carry forward or fiscal year funding such as an allocation from the University Reserve).
BUDGET	This is the baseline budget from the prior year plus any baseline changes that are part of the initial budget. Includes permanent changes and allocations only; does not include any one-time funds.
BUDGET ACT	A plan of operation expressed in terms of financial or other resource requirements for a specified period of time.
BUDGET LINE ITEM	An annual statute (law) authorizing State departments to expend appropriated funds for the purposes stated in the Governor's Budget and amended by the Legislature.
BUDGET BALANCE AVAILABLE (BBA)	Specific funding line in a budget that is identified separately. Often used in conjunction with a category referred to as 'All University Expenses' or 'Mandatory Expenses' such as 'Benefits Costs', 'Vehicle Insurance' or 'Utilities'. It could also refer to a Program Center (College of Arts and Letters, Library, or Enrollment Services, for example).
CARRY FORWARD FUNDS	Formulaic calculation which identifies the unused portion of the budget at the division, program center, or department level. The calculation takes the budget less expenditures less encumbrances to arrive at the balance available for a specific period of time.
DECENTRALIZED BUDGETING	Non-recurring funds that are used in the current fiscal year. These funds are not permanent or ongoing.
DEFICIT	Management of allocated resources are delegated along organizational lines from the president to the provost/vice presidents, to colleges/program center managers, to departments.
ENCUMBRANCE	An excess of expenditures over revenues during an accounting period.
	The commitment of part or all of an appropriation by a governmental unit for goods and services not yet received. These commitments are expressed by such documents as purchase orders, contracts, and future salaries, and cease to be encumbrances when they are paid or otherwise canceled.

GLOSSARY

Term	Definition
EXPENDITURE	Where accounts are kept on a cash basis, the term designates only actual cash disbursements. For individual departments, where accounts are kept on an accrual or a modified accrual basis, expenditures represent the amount of an appropriation used for goods and services ordered, whether paid or unpaid.
FEE WAIVER	Programs authorized by the CSU Trustees or the State of California to excuse identified students from paying all or part of registration fees due to the University. Examples of fee waiver include: employee fee waivers, 60+ fee waivers, veterans fee waivers, etc.
TUITION OR FEES	Student fees are governed by CSU Trustee Policy (Executive Order 1054). Trustees set the State Tuition Fees and the Non-Resident Tuition Fee, and delegate to the campus the authority to propose and establish other mandatory and non-mandatory student fees. Such fees include miscellaneous course fees, student body fees (ASI), and fees for student union, parking, instructionally related activities, recreation, continuing education, health services, transcripts and the like. Mandatory fees are collected at time of registration from all enrolled students who do not have a fee waiver. Non-mandatory (user) fees are collected from students who use the service provided. Revenues from the State University Fee, Non-Resident Tuition and some miscellaneous fees are included in the campus budget under "Sources of Funds". The use of other student fees are designated at the time they are established (student body fee, university union, parking, housing, etc.).
FTES	Full-Time Equivalent Students. This is a calculation taking the total units enrolled per semester and dividing it by 15 units for undergraduate students or 12 units for graduate students. Prior to 2006/07, the FTES calculation for all students was based on 15 units. The 2006/07 change in the calculation is referred to as ' rebenched ' FTES. Although the FTES calculation was rebenched at the start of 2006/07, no additional funds were allocated to the CSU or to the campuses for rebenched FTES generated prior to the 2006/07 enrollment growth.
FTES - Budgeted FTES	The number of FTES to be served by the campus for that academic and fiscal year. The campus is allocated additional State General Fund appropriation dollars for each additional Budgeted FTES. Effective with the 2006/07 academic and fiscal year, only resident FTES count toward meeting the Budgeted FTES target. This was imposed by the State Department of Finance so that General Fund appropriations were not allocated to cover the instructional cost for non-resident students. Non-resident students pay a per-unit non-resident tuition fee in addition to the other mandatory registration fees paid by resident students. Currently the non-resident tuition fee is \$372/unit.
FUND	A legal entity that provides for the segregation of moneys or other resources in the State Treasury for obligations in accordance with specific restrictions or limitations. A separate set of accounts must be maintained for each fund to show its assets, liabilities, reserves, and balance, as well as its income and expenditures.
GENERAL FUND (GF)	The predominant fund for financing state government programs, used to account for revenues which are not specifically designated to be accounted for in any other fund. The primary sources of revenue for the General Fund are the personal income tax, sales tax, and bank and corporation taxes. The major uses of the General Fund are education (K-12 and higher education), health and human service programs, youth and adult correctional programs, and tax relief.

GLOSSARY

Term	Definition
GENERAL OPERATING FUND	Main departmental fund for the campus expenditures. This fund includes a combination of General Fund (state appropriations), systemwide mandatory student tuition and other fees, and other revenue that reimburses or supports General Operating Fund supported activities and expenditures. Expenditures include salaries, benefits, student grants, operational costs, equipment, maintenance and repair costs, enrollment funding and other campus related expenditures.
INCREMENTAL BUDGETING	Assumes a 'permanent base' will remain the same from year to year unless funds are added to or taken away from the base as part of the campus budget process. Campus wide budget allocations are made to the Division level (i.e., to the provost, vice presidents, and All-University Expense lines (Designated Line Items, Mandatory Cost Line Items, etc.), which in turn allocate budgets to colleges/program centers, which in turn allocate budgets to departments.
SALARY SAVINGS	<p>The difference between what the division, program center or department budgets for a position and what the incumbent is making. At Sac State, the division, program center or department establishes the budget for each position from its pool of allocated funds, and if an incumbent is hired at a different rate, the division, program center, or department manages the difference (either surplus or deficit). The annual CSU process to adjust the funding level of each existing position to that of the incumbent (known as the Schedule 8, 7A and 2) was discontinued in the early 1990's when the State stopped using the Orange Book budget formulas to allocate funds to the CSU.</p> <p>Through its annual budget process, the University provides additional funding to divisions for individual faculty promotions, staff reclassifications initiated during the annual classification call, and bargaining unit negotiated salary increases. The University also allocates funds to divisions for other specified purposes, including new positions. Divisions, program centers, and departments have the authority and responsibility to maintain sufficient funding for employees and to utilize salary savings generated by personnel changes. The University does not collect and redistribute salary savings from divisions, program centers, or departments.</p>
SPECIAL FUNDS	Any fund created by statute that must be devoted to some special use in accordance with that statute. Special fund is also used to refer to "governmental cost funds" (other than General Fund), commonly defined as those funds used to account for revenues from taxes, licenses and fees where the use of such revenues is restricted by law for particular functions or activities of government. Sometimes the term is used to refer to all other funds besides the General Fund. For Sacramento State, examples of special funds include the Parking, Housing, Student Union, Student Health Center, Lottery, Continuing Education, etc.
STATE FISCAL YEAR	The period beginning July 1 and continuing through June 30.
STATUTE	A written law enacted by the Legislature and signed by the Governor (or a vetoed bill overridden by two-thirds vote of both houses), usually referred to by its chapter number and the year in which it is enacted. Statutes that modify a State Code are "codified" into the respective Code (e.g., Government Code, Health & Safety Code).
STRUCTURAL DEFICIT	When ongoing commitments defined as baseline allocations are greater than renewable resources defined as State Appropriations plus budgeted student fees.
SUG	Stands for State University Grants. Terminology was renamed; see "Tuition Fee Discounts."
TUITION FEE DISCOUNTS	Tuition Fee Discounts reflect CSU foregone revenue and General Fund grant appropriations. These discounts are the one-third set aside of the total projected revenue from increases in the State University Fee rates and are required to cover the tuition cost for the neediest of students. This term supplants what was formerly called State University Grants or SUG.

GLOSSARY

Term	Definition
YEAR END BUDGET	General Operating Fund baseline budget plus any permanent (baseline) or one-time General Operating Fund changes that occurred throughout the year (increases and decreases). The Year-End Budget includes one-time carry forward funds from the prior year.

ACADEMIC AFFAIRS

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Academic Affairs provides leadership to the academic and educational activity of the University, including: the seven Academic Colleges, University Library, and the College of Continuing Education. The Office of Academic Affairs remains focused on the major elements of Sacramento State's mission – access, diversity, quality, and the fullest university experience for our students.

Provost

Responsible for ensuring student success through leadership and administrative oversight of the personnel, budget, and infrastructure of all the academic units including the colleges, the library, and AVP offices, and implementation of University and system policies for academic matters regarding undergraduate and graduate curricular/instructional/research/creative activity programs, program reviews and assessment; University accreditation matters; Center for Innovation and Entrepreneurship, and the Office of Water Programs.

Vice Provost for Strategic Services

Responsible for academic operations including project management, communications management, instructional space and technology management, class scheduling, and space planning and implementation. Ensure consistent safety and compliance to university and governmental regulations, policies, and procedures. Oversee emergency management. Manage and process range elevation requests. Manage and process reclassification requests. Oversee technology support and services in Academic Affairs division. Oversee the operations of the Community Engagement Center, Creative Services, the Office of International Programs and Global Engagement, and the Office of Academic Excellence.

Vice Provost for Faculty Affairs

The Vice Provost for Faculty Affairs serves as the principal enrollment and faculty development manager in the Division of Academic Affairs. In this role the Vice Provost for Faculty Affairs, in collaboration with Deans and other administrative divisions of the university, improves faculty development processes, provides guidance on enrollment planning, and projects related to academic operations of the university and ensures planning aligns with the priorities of the University's Strategic Plan. The Vice Provost for Faculty Affairs oversees the Office of Faculty Advancement and the Center for Teaching and Learning.

Office of Faculty Advancement

Ensure faculty success through leadership and oversight of faculty development and advancement policies and procedures including faculty recruitment, orientation, development, leaves, and separations; Assist the provost in UARTP policies/procedures and manage the ARTP processes; Manage faculty contracts and outside employment; Ensure compliance to CBA and management of Unit 3 faculty, coach, and counselor and Unit 11 student employee grievances and conflicts.

The Center for Teaching and Learning (CTL)

Provides activities and services that help individual faculty members, departments, and programs identify and achieve their desired level of teaching excellence. For a more in-depth description of CTL's programs, visit www.ctl.csus.edu.

Deans -- Colleges and University Library

Responsible for the leadership and administrative oversight of the personnel, budget, and infrastructure of all the academic units, including departments, programs, centers and institutes, within the Colleges of Arts & Letters, Business Administration, Education, Engineering & Computer Science, Health & Human Services, Natural Sciences & Mathematics, Social Sciences & Interdisciplinary Studies, Continuing Education and the University Library.

Office of Undergraduate Studies

Responsible for leadership and university-level administration of undergraduate education and for coordinating the University's General Education Program and all university-wide undergraduate graduation requirements. Provides leadership in the

ACADEMIC AFFAIRS

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development and implementation of policies and services related to undergraduate education. Serves as the “home” College for Undeclared students, Special Majors and Special Minors. The Office of Undergraduate Studies also oversees the following university-wide programs and program centers:

Center for College & Career Readiness (CCR) and Early Assessment Program

Responsible for facilitating regional partnerships with the primary mission of aligning curricula, expectations, and standards between K-12, the community colleges, and Sacramento State. Through a culture of collaboration, the partnerships will implement mechanisms that will aid in shifting from a college/career eligible perspective to a college/career ready reality by focusing on a student’s ability to make a successful transition with the attributes necessary for long-term success. The program’s focus will be on students before they matriculate, those in the regional pipeline. For a more in-depth description of the CCR, visit www.csus.edu/ccr.

Accelerate College Entrance (ACE)

Affiliated with the Center for College & Career Readiness, ACE allows qualified high school students (11th and 12th grade only) to enroll in classes at Sacramento State and earn university credits while completing regular high school studies. There are two components to ACE: an On-Campus Program (Sac State-based) and an Off-Campus Program (High School-based). For more information, visit <http://www.csus.edu/coe/ace/index.html>.

First Year Experience Program (FYE)

Provides academic support programs to improve the retention and graduation of native students during their first year at Sacramento State. Such programs include first year seminars, university learning communities, peer mentoring and the FYE Space. For more information, visit <http://csus.edu/fye/Index.html>.

GE Honors Program

Provides a challenging liberal arts course of study of integrated General Education courses in a community of like-minded students. For a more in-depth description, visit <http://www.csus.edu/honorsprogram/index.html>.

Writing Across the Curriculum

Provides support and resources for students and faculty engaged in writing across the curriculum. For more information, visit <http://www.csus.edu/wac/WAC/Links/>.

University One Book Program

Selects a book each year to bring together the Sacramento State community and the Sacramento region. In addition to Author Day, the Program offers many other exciting events through the academic year. For more information, visit <http://www.csus.edu/onebook/index.html>.

Air Force ROTC

Army ROTC

Office of Graduate Studies

Responsible for leadership and university-level administration of graduate education. Provides leadership in the development of policies and services related to graduate education. Oversees graduate student services: advising, admission, retention, and degree evaluation of graduate students. Involved in the planning, development, articulation, review and evaluation of graduate

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degree and certificate programs. Responsible for the Graduate Diversity Program and Grants (Graduate Equity Fellowship, CSU Pre-Doctoral Program, and Forgivable Loan Program), McNair Scholars Post-Baccalaureate Achievement Program, and the Teaching Associate, Graduate Assistant and Instructional Student Assistant Programs.

Offices of Research, Innovation and Economic Development

The Offices of Research, Innovation, and Economic Development (ORIED), a unit of Academic Affairs, works to expand the research capacity of Sacramento State's faculty, staff, and students, and to link a range of academic and infrastructure initiatives and activities that advance our faculty and campus connection to the regional community. ORIED supports faculty seeking external funding for their research and scholarly activities, and on behalf of the University, submits grant and contract proposals. In addition, this office is responsible for administering internal research funds and recognition programs and, as part of its research integrity and compliance functions, facilitates the Institutional Review Board (IRB), the Institutional Animal Care and Use Committee (IACUC), and superintends campus academic centers and institutes. ORIED also provides support services to faculty with full-spectrum intellectual property services as well as assisting external stakeholders in connecting with appropriate university specialists who can offer research and project development, business and technical expertise and assistance with talent creation and workforce development. For more information, please see www.csus.edu/research.

The Office of Research and Proposal Development (RPD)

Assists faculty and staff seeking external support for their research and scholarly activities through services providing research proposal, narrative, application and budget development. Works in conjunction with UEI Sponsored programs Administration that manages the resulting awards.

The Office of Innovation and Technology Transfer (OITT)

Helps to protect faculty, staff and students' intellectual property and optimize the flow of innovations to the community to serve the public good and to the marketplace to help generate revenue that supports future research activities.

The Office of Economic Development (OED)

In partnership with the offices of Public Affairs and Advocacy and State & Federal Relations provides outreach and engagement to the community to help build collaborations and partnerships with public and private organizations to promote personal, professional and economic growth in the region. Serves as a liaison through which the community and external partners can assess vast range of services, resources and expertise embedded in the campus of Sacramento State University.

International Programs and Global Engagement (IPGE)

International Programs and Global Engagement (IPGE) serves as the focal point for the administration of international programs and services at Sacramento State. IPGE collaborates with units across campus to lead the institution's efforts towards further internationalization and is committed to building connections with students, scholars and partners around the world through the following programs and functions:

International Admissions

Processes applications of international students and performs credential evaluations of foreign coursework.

International Student and Scholar Services

Conducts international student orientation, provides comprehensive international student advising services and delivers a wide-range of co-curricular international programming.

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Study Abroad and International Exchange

Provides information and advising to students interested in studying abroad on a Sacramento State direct exchange program, California State University International Programs' academic year abroad programs, affiliated programs, or *Faculty-Led Study Abroad* programs. Study Abroad also oversees the US Student Fulbright Program.

Faculty and Staff Immigration Services assists international faculty and staff with obtaining USCIS work authorization and Department of Labor PERM certifications.

The Passport Place @ Sac State is a Department of State designated Passport Acceptance Facility. United States citizens may apply for a US Passport using this service.

The **English Language Institute (ELI)** offers a comprehensive, year-round Intensive English Program as well as short-term American Language and Culture and International Development and Training programs.

Office of Academic Excellence

Responsible for promoting and safeguarding quality assurance and quality improvement policies and processes for all academic degree and non-degree programs of the university; Academic Master Plan and the academic planning process; Development and update of the academic policies and procedures; Track, monitor, and ensure the implementation of all academic policies and procedures; Liaise with the college deans and the Faculty Senate to monitor new academic program development and curricular updates that will need Chancellor's Office review and approval as well as WASC review and approval; Manage the university's academic program review processes and schedules; Oversee the Office of Academic Program Assessment and manage the university program assessment plans, processes, timelines, and activities associated with Student Learning Outcomes assessment; Develop and oversight of MOUs with academic program areas after completion of program reviews; Lead collaborative efforts in the Institutional Learning Outcomes review and assessment; Organize university accreditation processes and procedures; Serve as Accreditation Liaison Officer (ALO) of the University to the Western Association of Schools and Colleges (WASC) Senior College and University Commission; Liaise with the Chancellor's Office in program development, revision, review, and updates; coordinate administrative searches; impaction.

Office of Academic Program Assessment (OAPA)

Assessment is an integral part of our commitment to student learning and student success, and an integrated part of the mission and strategic planning of this university. OAPA assists our university and various academic units (programs, departments, and colleges) by: providing leadership, support, coordination, and feedback for the annual assessment of student learning outcomes for all degree programs at each level (baccalaureate, master, and doctorate); strengthening the assessment component for the periodic review of academic programs (Program Review); facilitating and leading various initiatives that result in high-quality and sustainable assessment practices for an institution-wide understanding of student learning; serving as a campus-wide resource for improving the culture of assessment; and promoting a culture of evidence-based decision-making and continuous learning and improvement at Sacramento State.

Director of Academic Affairs Business Operations

Administer the financial and personnel resources of the AA division; Make recommendations on budget and personnel matters for the Division by working with the Provost, Vice Provost, Deans, AVPs and Directors within the Division and maintain delegation of fiscal authority for the Division; Identify, recommend, and implement strategies to meet operational goals with available resources and/or addressing funding shortfalls for Academic Affairs; Develop cost center budgets that reflect strategic and operational priorities; Work with designated directors, associate directors and college and/or program center resource analysts to

ACADEMIC AFFAIRS

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ensure that spending does not exceed established cost center budgets; Develop and administer an internal audit process to verify accuracy of divisional processes; Oversee the preparation of quarterly and yearly financial reports and audits for Academic Affairs and its programs and colleges, including the annual report and budget call spending reports; Recommend appropriate changes in purchasing, staffing and/or operations to align expenses and operate within budget; Ensure appropriate use of funds including general funds, mandatory student fees, fees for service, trust funds, University Foundation funds, grants, scholarships, CERF and Lottery funds; Collaborate with the Administration and Business Affairs' AVP for Budget Planning and Administration, University Controller, Director of Accounts Payable and Travel, Director of Accounting Services, Director of Procurement, College of Continuing Education, Human Resources, Information Resources and Technology, President's Office, Public Affairs and Advocacy, Student Affairs, and University Enterprises to advance the Division and the University.

Center for Innovation and Entrepreneurship

Engage all of the University's colleges, centers and programs in the arena of innovation and entrepreneurship, build partnerships with all relevant external constituents, and provide high-quality education, advising, and practical experiences, opportunities and programs to all students at Sac State irrespective of their academic disciplines. The Center will provide students, faculty and others the pathway to take solutions to market and leadership and workforce to ensure the vitality and success of the region's economy, businesses, charitable and civic organizations.

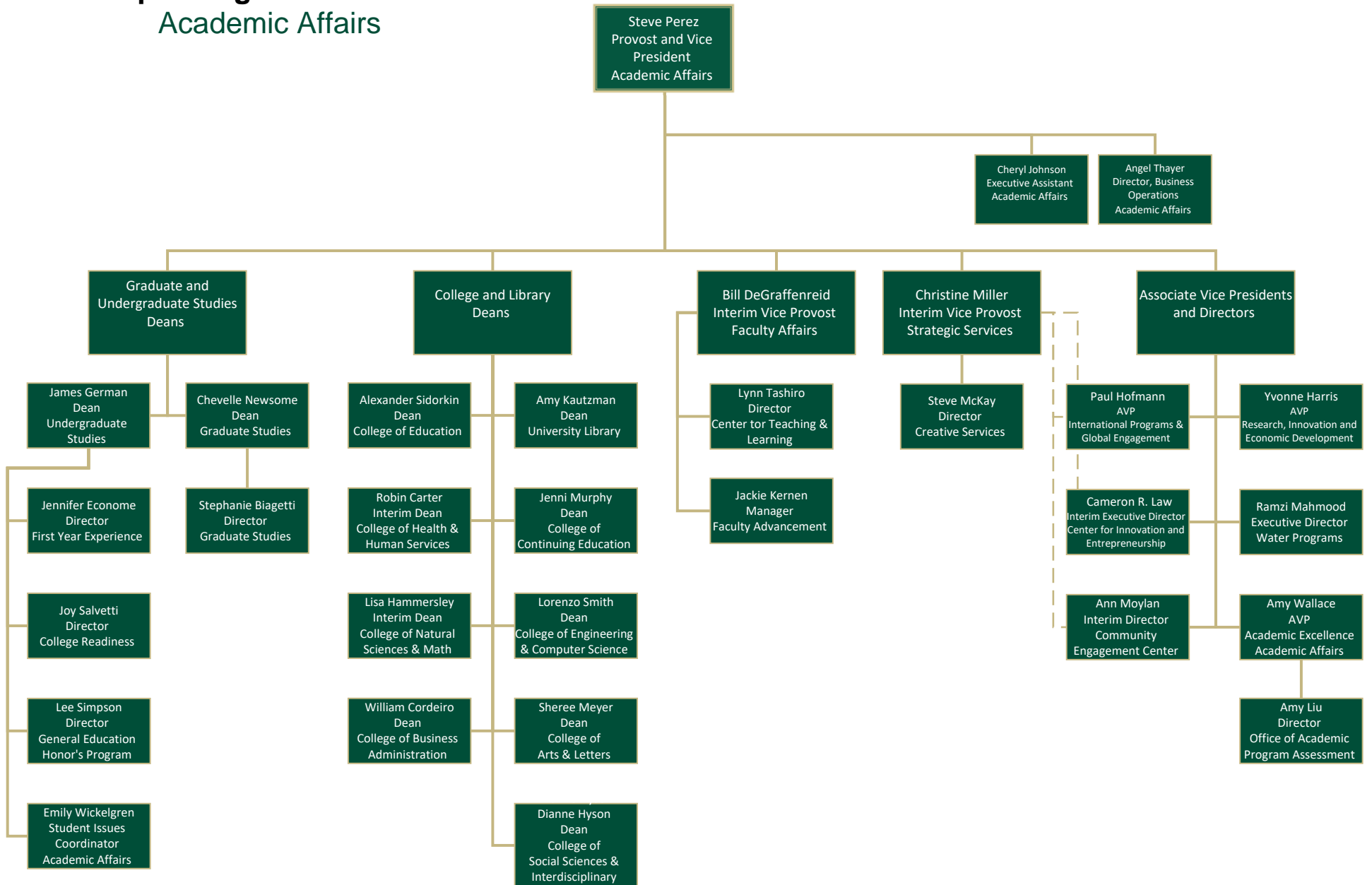
Office of Water Program

The Office of Water Programs (OWP), a unit of academic affairs, is a multidisciplinary center providing training, technical assistance, and applied research services for water resources and water quality disciplines. Its mission is to provide cost-effective solutions for protecting and enhancing water resources, public health, and the environment. For over 40 years, OWP training materials have supported the drinking water and wastewater professions, earning it an international reputation as a leader in this field. Since the late 90s, a variety of state and local agencies fund applied research and engineering management projects in wastewater, stormwater, watershed planning, flood modeling, and groundwater. Through a federal grant OWP serves as the US EPA Region 9 Environmental Finance Center (EFC) which supports rural, disadvantaged, and tribal communities throughout the west in financial planning and utilities asset management. OWP staff collaborate extensively with Sacramento State faculty, and occasionally with other CSU faculty from engineering, natural sciences, public policy, and economics. Currently, OWP is the largest self-supported center in the CSU system with 50 full-time professionals and students. For more information, please see www.owp.csus.edu.

Community Engagement Center

The Community Engagement Center supports faculty and students to engage in meaningful work with hundreds of community, non-profit, government and for-profit entities. The program engages students in service learning courses, volunteer opportunities, Alternative Break, and civic engagement. For more information, visit <http://www.csus.edu/cec/index.html>.

Campus Organization Chart Academic Affairs



ADMINISTRATION & BUSINESS AFFAIRS

2020-21

Administration and Business Affairs (ABA) at Sacramento State is one of the University's chief support divisions, providing integrated and comprehensive administrative, business, financial, operational, and logistical support services to students, faculty, and staff.

The Vice President for Administration/CFO

Serves as the Chief Financial Officer for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of the following functional families: Business & Administrative Services, Budget Planning & Administration, Facilities Management, Financial Services, Human Resources, Office of the Vice President/CFO, Sacramento State Police Department, Risk Management Services, and the special office of Auditing & Consulting Services. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission.

The Vice President serves as counsel to the President, other vice presidents and campus units on business, financial and compliance matters; represents the campus to the CSU system offices, local and governmental agencies and the business community; provides resource management and administrative expertise as well as research and evaluative services for the development of new campus functions; leads the campus sustainability effort; and provides fiscal oversight for the University's auxiliary and affiliate organizations, as delegated through various executive orders, the State University Accounting Manual, applicable legal codes and the University President.

Fiscal Oversight – Sacramento State Auxiliary and Affiliate Organizations

The campus chief financial officer (CFO) is the primary responsible campus official in respect to administrative compliance and fiscal oversight of campus auxiliary organizations and affiliate groups – the Associated Students, Inc., Capital Public Radio, Inc., University Enterprises, Inc., University Foundation at Sacramento State, and the University Union WELL, Inc.

The Vice President also serves as a member of the President's Cabinet, collaborating with other Cabinet members to provide the President with executive level support and to assist in leading and guiding the institution. The Vice President provides oversight for all campus construction, energy conservation, and serves as liaison between the campus and the Chancellor's Office on these issues.

Auditing & Consulting Services

Responsible for centrally coordinating all campus audits, both internal and external. The department conducts various types of audits, including operational, compliance, and investigative; as well as special projects. The office also coordinates responses to findings and recommendations related to external audits. It is also responsible for reporting fiscal improprieties and fraudulent activities to the appropriate CSU & University administrators and applicable state departments.

Office of the Vice President/CFO

Provides executive level administrative operations support services to enhance, facilitate and inform the decision making process of the VP/CFO and executive team. Office staff are responsible for coordinating communications on behalf of the VP/CFO and the ABA division.

Business & Administrative Services (BAS)

A diverse operation, encompassing Resource and Organizational Management (ROM), comprised of Space Management, Resource Management, and Energy and Sustainability. ROM manages division resources, through short and long-range budget planning, management of operating and special funds, and allocation of the division's budget, in addition to the management of the University resources of academic and third-party space utilization, and sustainability initiatives to reduce our environmental impact and create a place where students' innovative ideas can be explored and sustainability pioneers can grow.

ADMINISTRATION & BUSINESS AFFAIRS

2020-21

Additionally, BAS, encompasses self-support services for the campus, such as University Print & Mail (UPM), and University Transportation and Parking Services (UTAPS). UTAPS administers parking facilities (structures/lots) planning and operations, parking permit operations, event parking support, alternative transportation operations, shuttle operations, parking enforcement, citation adjudications support, and visitor parking information. The University Print and Mail team provides support to the campus community through integrated Print and Mail services, operating the University's official print shop and full-service campus mail center.

Budget Planning & Administration (BPA)

Provides comprehensive budget planning and administrative services including the development and facilitation of the campus' General Operating Fund budget through collaboration with the University Budget Advisory Committee (UBAC). BPA also provides transparency of financial information through the production of the President's Annual Report for Budget, Expenditures, and Financial Information. Responsibilities also include ensuring the compliance of campus funds, developing financial pro formas for non- state capital projects, financial forecasting, processing campus fees (Category IV and V) for presidential review, providing information and guidance on university funds, processing monthly payroll through CMS, managing and creating positions for university employees, and processing budget allocations and transfers.

Facilities Management

Provides comprehensive facilities management services including facility maintenance and repair; facility and infrastructure planning; planning, design and construction; utilities management; custodial, grounds and landscape services; campus recycling services; automotive services; and an administrative and customer service function. Facilities Management oversees the campus physical master plan, the Capital Outlay Program, and all campus construction projects, providing guidance to assure compliance with CSU system and state laws, mandates and procedures, and management of multiple revenue sources and expenditures pertaining to capital outlay activity.

Financial Services

Provides comprehensive financial services to the University's students, staff and faculty. These services include campus ID (One Card); accounting; cashiering; invoicing and collections; payments and reimbursements; student fee refunds, financial aid disbursement and loan management; cash management; event ticketing services; financial reporting; procurement and contracts; central receiving; asset management; University Foundation accounting; and oversight of ASI Finance and Administration. The Financial Services family is responsible for ensuring that all accounting, reporting and reconciliation functions are performed in accordance with applicable law and policy while at the same time providing the highest possible level of service to the campus. Additionally, Financial Services has responsibility for continuously assessing the extent of compliance with specified tax directives, including taxable employee benefits, and unrelated business income.

Human Resources

Supports the goals and objectives of the University through the development, implementation, and maintenance of human resource programs, policies, and processes which include the recruitment, development, and retention of diverse, competent, and talented professional and staff personnel. Human Resources staff are responsible for providing professional and timely information, advice and counsel in the areas of benefits, classification/compensation, recruitment, employee and labor relations, payroll, and organizational and professional development and training.

ADMINISTRATION & BUSINESS AFFAIRS

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Risk Management Services (RMS)

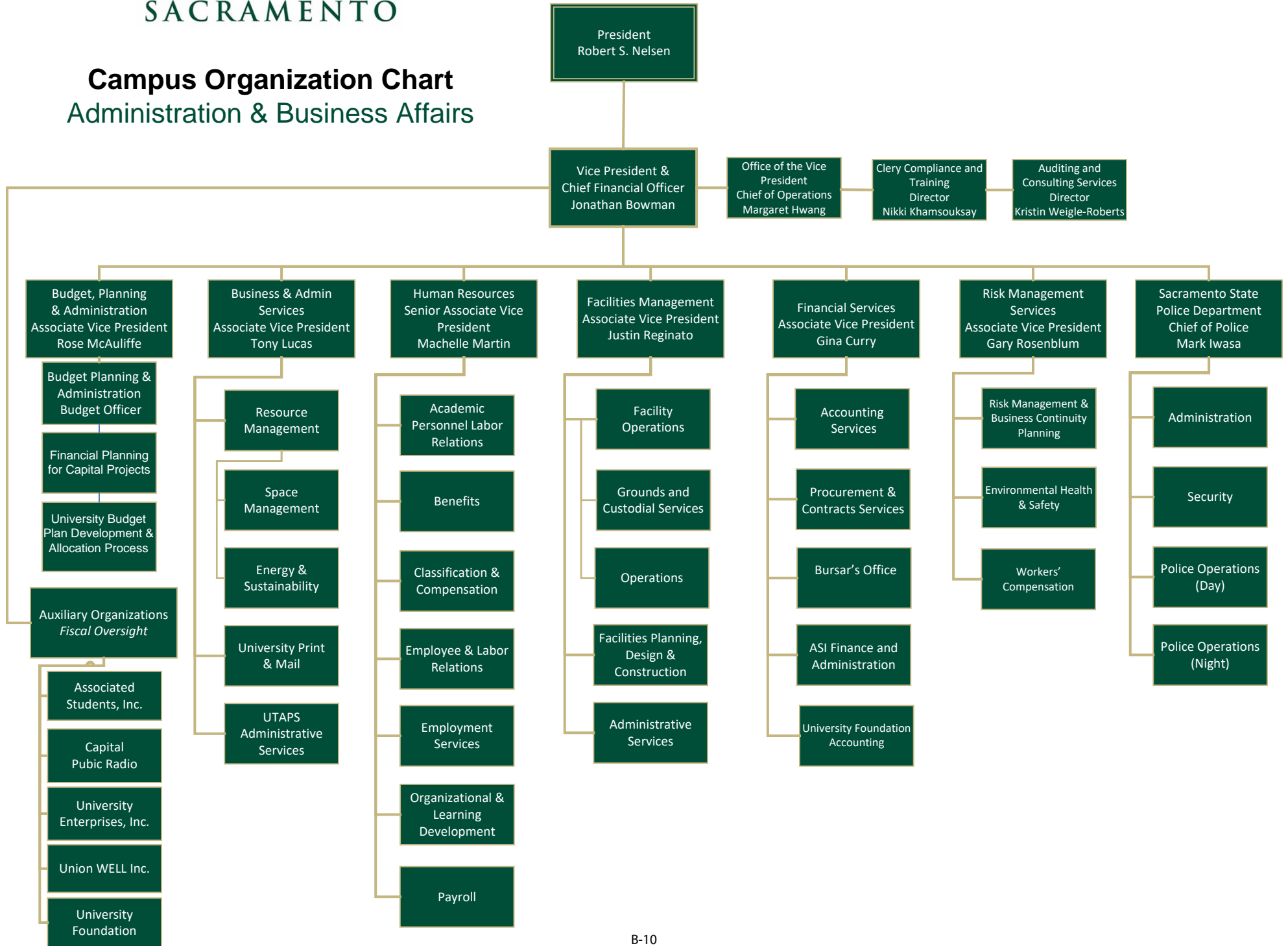
Staffed by trained, credentialed experts in their fields who ensure that the University meets its legally mandated health, safety, environmental and liability requirements. Working in collaboration with the University community, RMS provides comprehensive support to faculty, staff, students, and administration in the areas of risk management, continuity planning, workers' compensation, environmental compliance, and occupational health and safety.

Sacramento State Police Department

Responsible for protecting the persons and property of the campus community and maintaining peaceful order in a manner conducive to the educational environment. The Police Department also provides emergency response, emergency communications, emergency operations training, and management of the Emergency Operations Center. The department collaborates with its constituents, the surrounding neighborhood, and external agencies to generate communications, assure responsiveness and improve safety for the campus community.

Campus Organization Chart

Administration & Business Affairs



INCLUSIVE EXCELLENCE

2020-21

The Division of Inclusive Excellence is responsible for ensuring that Sacramento State's commitment to equity, diversity, and inclusion is evident throughout our University and its operation and is communicated to the larger Sacramento community that we serve. Inclusive Excellence partners with stakeholders across the campus and in the community to embed equity, diversity, and inclusion into every aspect of University practices and operations and actively supports efforts to achieve the University's goals of academic excellence and student success.

Vice President for Inclusive Excellence/University Diversity Officer

Responsible for the leadership and strategic direction for all equity, diversity, and inclusion efforts to ensure that the institutional commitment is embedded throughout all aspects of the University and its operation. Works with the President and the Cabinet to align the institutional commitment to Inclusive Excellence with University practice at all levels and advises on issues related to equity, diversity, and inclusion. The VP for Inclusive Excellence chairs the campus-wide Diversity Council.

Director of Inclusive Excellence Learning

Responsible for the development and delivery of learning and professional development curricula related to Sacramento State's commitment to equity, diversity, and inclusion and advises and supports the appropriate delivery of related curricula by others. Serves as the designated advisor to support and assist any equity, diversity, and inclusion learning opportunities offered to students, faculty, staff, and administrators.

Director of Faculty Diversity & Inclusion: & Staff Initiatives

Responsible for the development and implementation of strategies and initiatives related to the successful recruitment and retention of a diverse faculty body and the adoption of inclusive practices and culturally responsive pedagogy by faculty. Serves as the designated expert to work in collaboration with numerous stakeholders across campus in developing and implementing related strategies and initiatives.

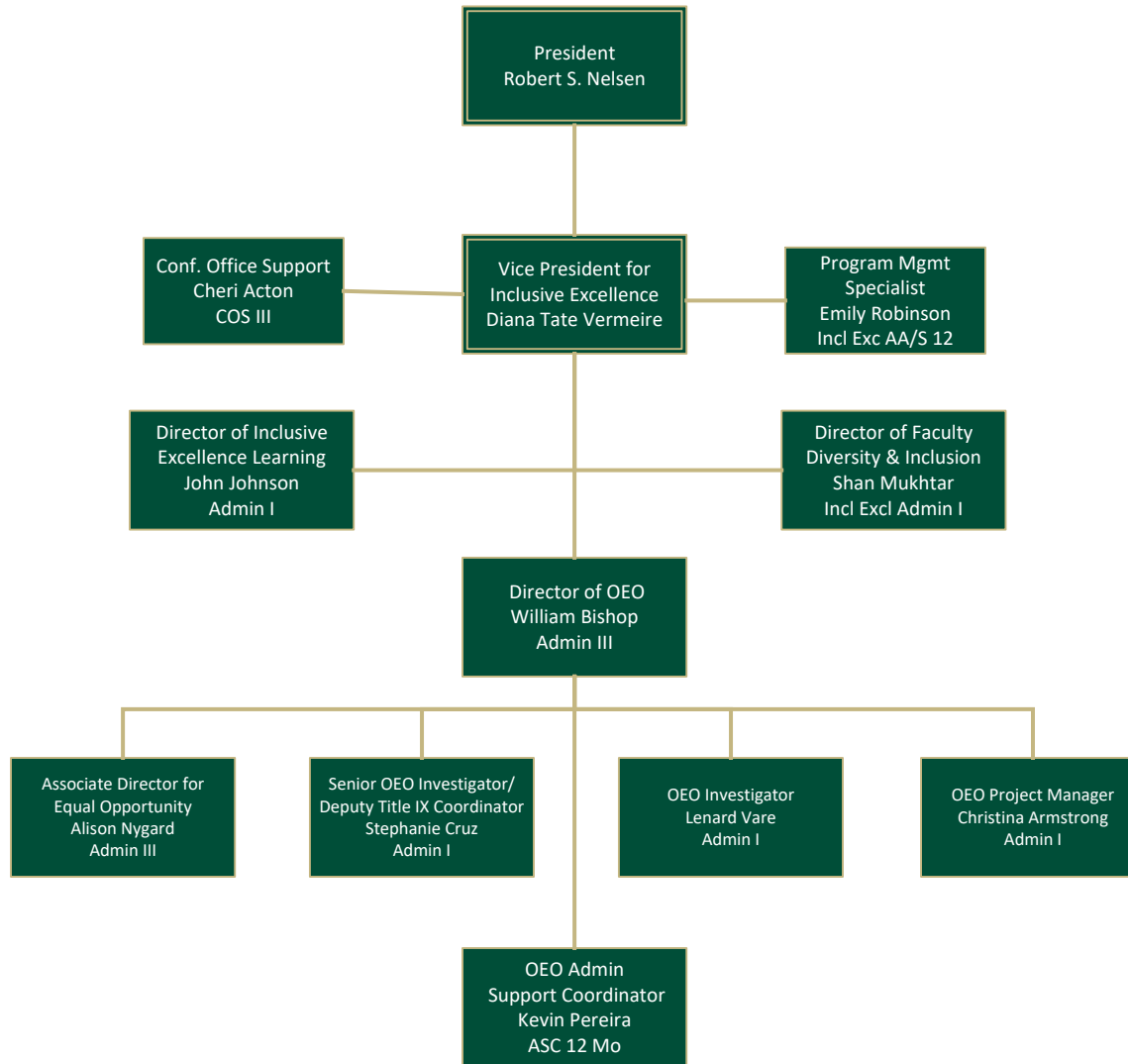
Office for Equal Opportunity (OEO)

Responsible for supporting and promoting the University's commitment to creating an education and working environment free from discrimination, harassment (including sexual harassment) and retaliation, sexual misconduct, domestic violence, dating violence, and stalking. The Director and OEO staff carry out its mission through various mechanisms – Education & Training, Prevention & Advocacy, Consultation, and Complaint Resolution.

Diversity Council

A Council established by the President to provide advice, recommendations, and participatory support on matters related to equity, diversity, and inclusion to the Inclusive Excellence. Members represent a cross-section of campus stakeholders and generally serve staggered two-year terms.

Campus Organization Chart Inclusive Excellence



INFORMATION RESOURCES & TECHNOLOGY

2020-21

Information Resources & Technology (IRT) serves as a strategic, trusted partner and the source of enterprise technology leadership for Sac State. Providing excellent experiences to our faculty, students, and staff guides the development and delivery of all the services we offer. We enable collaboration and innovation in support of 1) the strategic goals of the university, 2) our core missions of teaching, learning, and scholarship, and 3) the effective and efficient operation and administration of our campus.

The Vice President and Chief Information Officer (CIO) leads the Division of Information Resources & Technology (IRT) and serves as member of the President's Cabinet. The CIO also represents Sacramento State as the Executive Sponsor of the Cal State Accessible Technology Initiative. IRT includes approximately 100 team members.

IRT's Communications and Marketing Program Manager reports directly to the CIO. This position is responsible for both proactive and reactive communications for IRT and serves as a key resource for communication plans associated with both strategic and internal IRT projects.

The IRT Administrative Office coordinates administrative activities for IRT including budget analysis and tracking, procurement, travel, scheduling, and other aspects of office administration.

The senior leadership team includes the CIO and the six direct reports listed below.

Senior Director of Enterprise Systems and Interim Information Security Officer

Provides leadership for the Common Management System (CMS) including Student, Human Resources, and Financial systems; these systems serve as the authoritative source of many campus data elements. The Sr. Director of Enterprise Systems is also serving as the Interim Information Security Officer. The Information Security Officer leads all aspects of information security. Scope includes intrusion prevention, incident management, security awareness, risk management, and disaster recovery.

AVP for Academic Technology and Campus Engagement

The portfolio includes Customer Services, Academic Technology, and Web & Mobile Services. Each of these areas is led by a director. Customer Services includes the Service Desk and Desktop Support. The Academic Technology Center offers academic and classroom technology. Web & Mobile Services manage the web content management system, mobile application, and campus portal.

Deputy CIO and Sr. Director of Planning and Strategic Projects & Campus Applications

Leads the Enterprise Project Management Office (PMO). This office manages strategic campus projects and internal IRT projects. This office also leads and socializes campus-wide project management practices. The PMO also includes our change management, quality assurance, and documentation programs. The Director of Campus Applications reports to the Deputy CIO and oversees enterprise campus applications including document imaging, workflow, and over 300 other applications that support various processes at Sac State.

Director for Systems and Identity Management

Leads all aspects of identity and access management, and systems management. The Director of Systems Management oversees all aspects of administration for over 1,000 physical and virtual servers as well as enterprise storage.

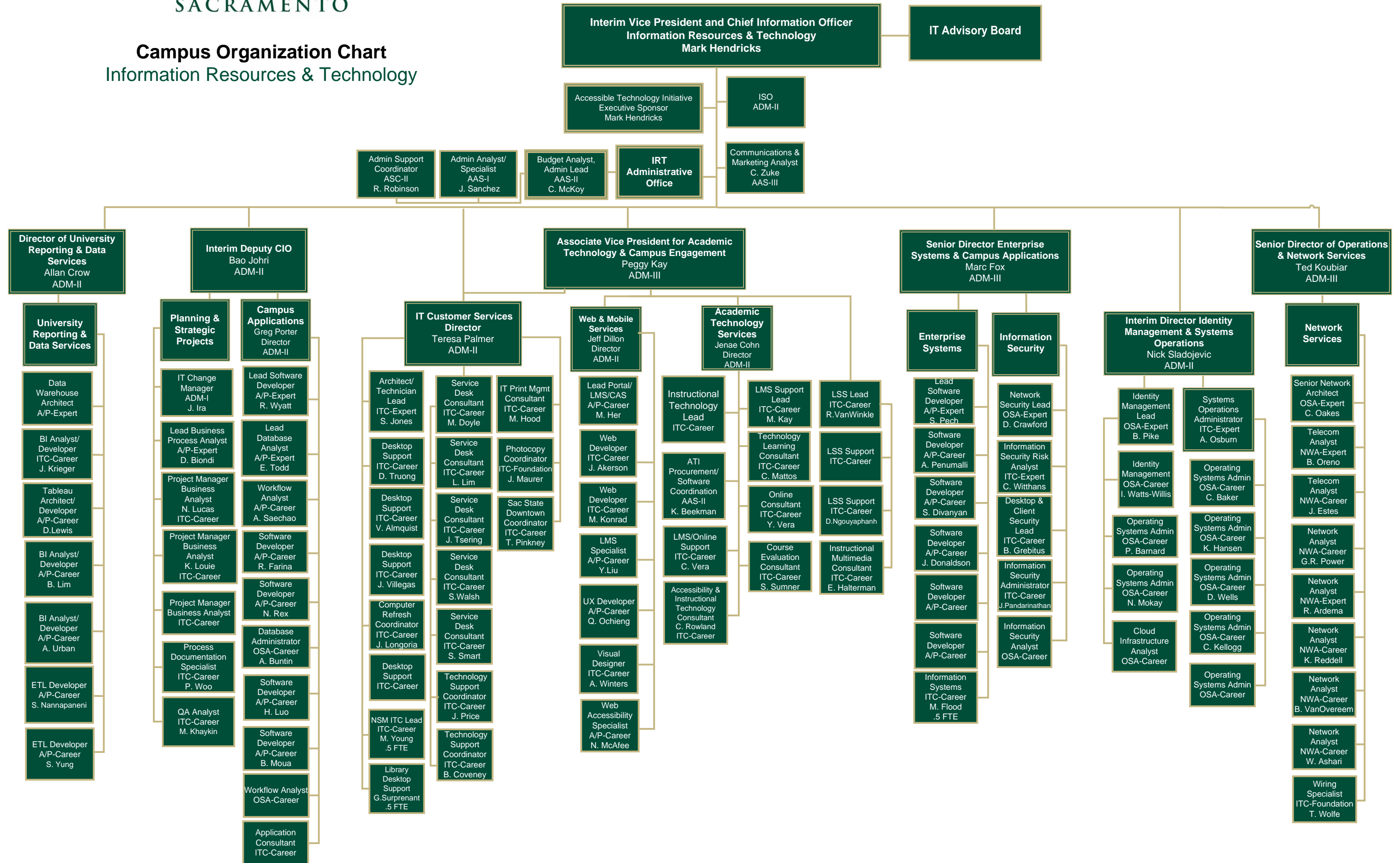
Director of University Reporting and Data Services

Oversees the team that delivers the campus data warehouse, operational reports, and campus dashboards.

Senior Director of Telecommunications and Network Services

The scope includes the data center, wired and wireless networks, and telecommunications.

Campus Organization Chart Information Resources & Technology



PUBLIC AFFAIRS & ADVOCACY

2020-21

The Division of Public Affairs and Advocacy serves as the official voice of Sacramento State with community and government agencies at the local, state, and federal level. Our mission is to promote the University and cultivate public support for it and its students by managing and fostering relationships with governmental agencies and elected officials while facilitating many of Sacramento State's community engagement efforts.

Phil Garcia, Vice President for Public Affairs and Advocacy

The Vice President for Public Affairs and Advocacy provides overall strategic direction and leadership to the University President and Cabinet in regard to University-wide advocacy and also oversees the Center for California Studies. The Vice President has responsibility for the development, management, and oversight of University civic relations and governmental relations at the local, state, and federal level. In addition, the Vice President works to maintain the University's prominence and stature.

Nathan Dietrich, Director of State and Federal Relations

The Director of State and Federal Relations is responsible for fostering and maintaining relations with state and federal elected officials, governmental agencies, and/or representatives in support of University students, faculty, and staff. Specifically, the Director of State and Federal Relations is responsible for campus implementation of the ongoing state advocacy program of the California State University. In addition, the Director of State and Federal Relations facilitates the development and submission of state and federal proposals to help advance campus programs and projects.

Rita Good, Director of Governmental and Civic Affairs

The Director of Governmental and Civic Affairs is primarily responsible for establishing, fostering, and maintaining relations with elected officials and governmental agencies/entities and their representatives at the local and regional level. In addition, the Director assists with governmental relations and advocacy efforts at the State and Federal level, collaboration on outreach/community relations with University Advancement and University Athletics and for developing and maintaining advocacy efforts at the local and regional level in support of the University and its students, faculty, and staff.

Center for California Studies

Leonor Ehling, Executive Director, Center for California Studies

The Executive Director is responsible for leading the Center for California Studies, by both managing the office and staff of the Center, and serving as the Center's chief representative on and off campus. The Executive Director provides strategic direction for the Center and is responsible for all aspects of the Center's mission.

Brian Aguilar, Director, Executive Fellows Program

The Director of the Executive Fellows Program is responsible for managing and implementing a 10-month graduate level experiential education program in partnership with the Governor's Office of the State of California. The Director partners with senior officials in the administration and the Public Policy and Administration Department at Sac State to recruit, select, and coordinate public service leadership placements for 18 graduate students.

Pam Chueh, Director, Assembly Fellowship Program

The Director provides leadership and management of the Assembly Fellowship Program. The Director must maintain good relations between the program and the State Assembly and the legislative branch in general, be responsible for program planning, administration, personnel, budget, and allocation of program resources, and provide advice and counsel to the fellows. The Director provides comprehensive political and professional skill development, constructive feedback, critical thinking and analysis, knowledge of political and government systems, organizational analysis, self and group awareness, legislative process, institutional custom and practice, mentorship and support. In addition, the Director provides leadership and guidance for a

PUBLIC AFFAIRS & ADVOCACY

2020-21

robust applicant selection process, and maintains interpersonal and collaborative partnerships with the University, the Office of the Assembly Speaker, and the Assembly Rules Committee.

Jamie Taylor, Director, California Senate Fellows Program

The California Senate Fellowship Director provides leadership and support for various programs and projects at the Center for California Studies, including managing and overseeing all aspects of the Senate Fellowship Program. As part of the mission of the Center for California Studies, the Director ensures fellows develop a set of skills, abilities and relationships that prepares them for effective and ethical leadership in a Senate member office or standing committee, and on behalf of the citizens of the state of California. The Director provides comprehensive political and professional skill development, constructive feedback, critical thinking and analysis, knowledge of political and government systems, organizational analysis, self and group awareness, legislative process, institutional custom and practice, mentorship and support. In addition, the Director provides leadership and guidance for a robust applicant selection process, and maintains interpersonal and collaborative partnerships with the University, the Secretary of the Senate, Senate Rules Committee, and the Office of the President pro Tempore.

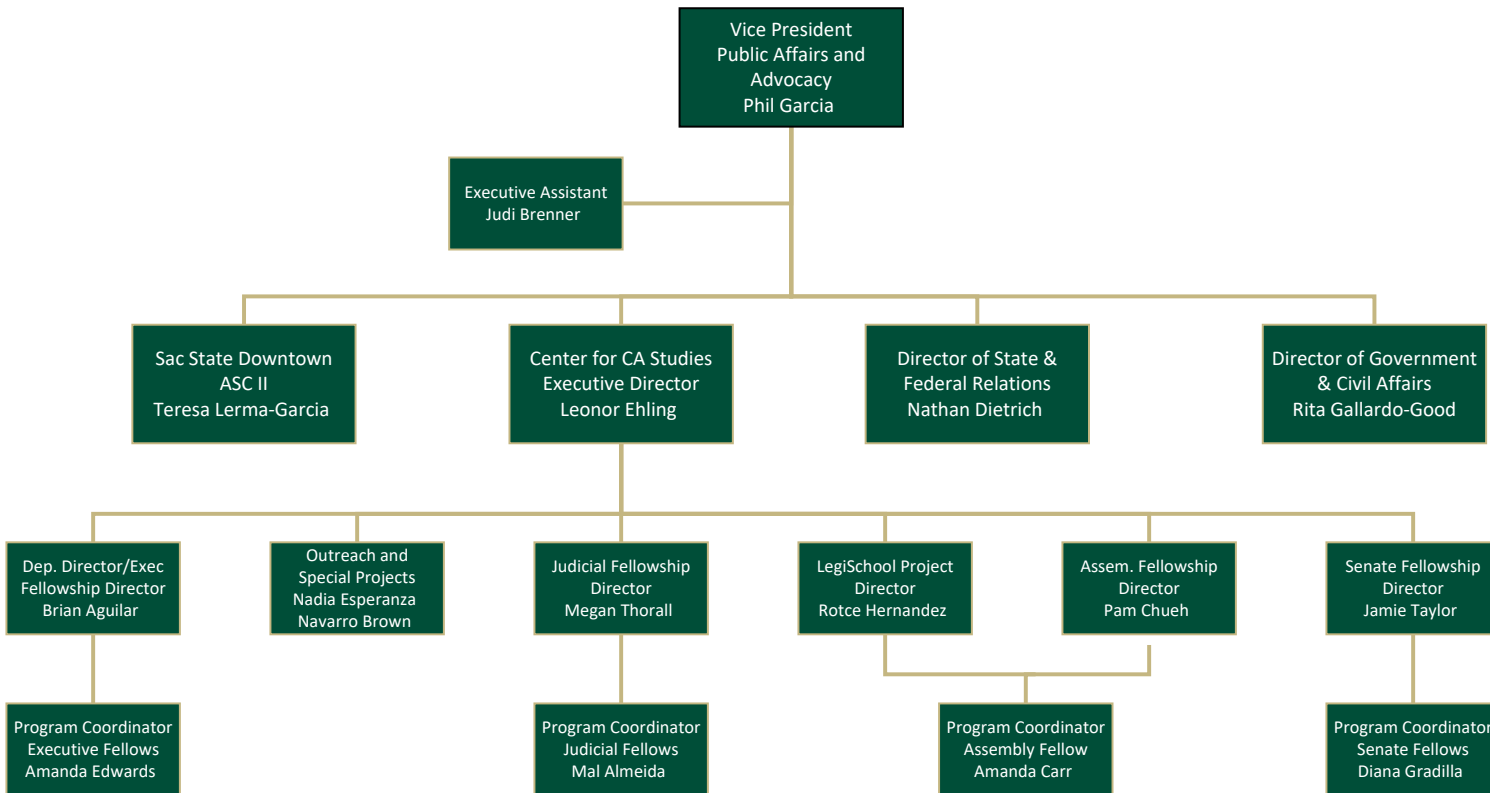
Megan Thorall, Director, Judicial Fellowship Program

The Director provides leadership and management of the Judicial Fellowship program. The Director is responsible for administering and chairing the annual selection process that provides for a fair and efficient evaluation of applications, all aspects of program planning (orientation and field seminars in coordination with academic seminar), administration, personnel, budget and allocation of program resources, as well as providing advice and counsel to the Fellows. Additionally, the Director ensures a cooperative and mutually respectful relationship with the Judicial Council, Court Executive Officers, and professional court staff within participating state superior courts.

Rotce Hernandez, Director, The LegiSchool Project

The LegiSchool Project Director is responsible for engaging California's high school students in matters of public policy and state government by collaborating with state and community leaders on diverse projects. The Director is responsible for creating and implementing meaningful high school programming that enhances a high school student's awareness about important statewide policies and encourages their active participation in the political process.

Campus Organization Chart Public Affairs & Advocacy



PRESIDENT'S OFFICE

2020-21

The President's Office is the university headquarters for leading the fiscal, strategic and business operations of Sacramento State. The visionary leader is the university President. President Robert S. Nelsen became Sacramento State's eighth president on July 1, 2015. As the first in his family to attend college, he earned his bachelor's and master's degrees in political science from BYU and his doctorate at the University of Chicago's John U. Nef Committee on Social Thought. At Sacramento State, he is committed to ensuring that Sacramento State's students graduate with less debt and have jobs waiting when they finish school. He wants them to become lifelong learners and critical thinkers, and have an inclusive, safe, and healthy experience on campus.

The President

Responsible for the leadership of the University which includes the administration of the University and the establishment of a sense of what the University is about, its intellectual and human purposes, and the understanding of these within the University and in the greater community. The President is responsible to the Chancellor, the Board of Trustees, and to the University.

Chief of Staff

Works directly with the President in the overall leadership of the university and its administration. Also works with the Vice Presidents, the University Counsel, and other leaders within the University, as well as with university-wide and community organizations and units, including the auxiliary corporations.

Deputy Chief of Staff

Acts as second in command in the President's Office, managing day-to-day operations and supervising Presidential Aides. Also serves as an advisor to the President and the Cabinet on presidential communications, and is responsible for the drafting, coordination, direction, and messaging of communications on behalf of the President, as well as presidential priorities.

Provost and Vice President for Academic Affairs

Responsible for coordination, administrative oversight, liaison and implementation of University and system policies regarding academic matters such as undergraduate and graduate instructional programs (including curriculum and program development and evaluation); faculty matters such as ARTP actions; the promotion and support of research, scholarly and creative activity and other faculty professional development activities; planning and management of academic support services such as educational equity, academic telecommunications and course scheduling.

Vice President for Administration and Chief Financial Officer

As Chief Financial Officer for the University providing leadership to the Administration & Business Affairs (ABA) division, comprised of: Administrative Operations, Budget Planning and Administration, Business and Administrative Services, Facilities Services, Financial Services, Human Resources, Public Safety, Risk Management Services, and Auditing Services. Altogether, ABA functions provide the full range of administrative, business, financial and operational support services in support of the University's mission.

Vice President for University Advancement

Provides a broad range of programs, policies and initiatives designed to acquire private resources for the University's priorities, programs of instruction, research, capital projects and service. Illustrative functions include the development of campus-wide and academic unit fund-raising programs and interpreting the University's purposes for constituent groups including alumni, public officials, and the media.

PRESIDENT'S OFFICE

2020-21

Vice President for Student Affairs

Provides leadership in university-wide enrollment management and campus life by delivering services and programs in the following areas: Admissions & Outreach, Academic Advising & Career Centers, Athletics, Enrollment Operations, Financial Aid, Global Education, Housing and Residential Life, Multi-Cultural Center, Student-Athlete Resource Center, Student Health and Counseling Services, Student Organizations and Leadership, Registrar's Office, University Union and the WELL, Veterans' Success Center, and Women's Resource Center/PRIDE Center. In addition, staff of this office implement the student judicial process and work closely with the Associated Students, Inc. of Sacramento State.

Vice President/CIO for Information Resources & Technology

Works with the President and Cabinet to align campus-wide use of all information technology resources with institutional strategic priorities. The Vice President directly manages the staff and resources of the six units of the Information Resources & Technology division (ACR, ACS, OSS, NTS, ISO, & ATI) and collaboratively coordinates all other aspects of campus information technology. The focus of IRT is: a) supporting excellence in teaching and learning; b) improving the quality of the student experience; c) enhancing administrative productivity and quality; d) using technology to enhance personal productivity for all. The VP/CIO chairs the campus-wide IT Steering Committee.

Vice President for Public Affairs and Advocacy

The Vice President for Public Affairs and Advocacy provides overall strategic direction and leadership to the University President and Cabinet in regard to University-wide advocacy and also oversees the Center for California Studies. The Vice President has responsibility for the development, management, and oversight of University civic relations and governmental relations at the local, state, and federal level. In addition, the Vice President works to maintain the University's prominence and stature.

Vice President for the Division of Inclusive Excellence/University Diversity Officer

Provides leadership and strategic direction for university-wide implementation of equity, diversity, and inclusion efforts to ensure that the institutional commitment is embedded throughout all aspects of the University and its operation. Works with the President and the Cabinet to align the institutional commitment to Inclusive Excellence with University practice. The VP for Inclusive Excellence chairs the campus-wide Diversity Council.

Executive Director, University Enterprises, Inc.

Provides leadership for University Enterprises, Inc. overseeing operations of Bookstore Services, Business & Financial Services, Dining Services, Catering Operations, Grants & Contracts Administration, Human Resources, Information Technology, Marketing Services, Investment and Endowment Management, Property Development and Management, and Project Development.

Executive Director of University Initiatives and Student Success

The Executive Director is charged with facilitation and program assessment, and making recommendations on campus graduation initiatives and student programs. The Executive Director ensures that all University initiatives and student programs are in alignment with the University's Strategic Plan of enhancing student learning and success, and the system-wide Graduation Initiative.

Director of Policy & Records Management

Provides leadership of, and manages, University policy, records retention, and compliance. The Director works with divisions to establish, review, and revise university policy. The Director works cross-divisionally to understand records retention and compliance with policies related to records retention. The Director makes policy recommendations to the President and acts as a liaison for the President's Cabinet and the Faculty Senate on policy matters including, but not limited to, administrative changes and Presidential Orders.

PRESIDENT'S OFFICE

2020-21

Directory of University Events

Provides guidance and oversight of University Commencement and other large events to ensure that delivery and quality are of the highest caliber. Manages and produces professional events, mostly large-scale, multifaceted with a highly visible impact on the University. Serves as a liaison with the campus community to ensure clear standards and expectations are followed for all campus events. Responsible for improving the quality of events on campus and delivers support to divisions to ensure consistency.

Sr. Associate Vice President, University Communications

Responsible for the development, management, and oversight of strategic and comprehensive University communications and marketing with the goal of raising awareness, underscoring the University's community engagement, and inspiring support. University Communications produces the Sac State Magazine, the Sacramento Leader e- newsletter, news advisories, videos, marketing campaigns, advertisements, and numerous other promotional materials. In addition, the office oversees media relations, crisis communications, several robust social media channels, content on the University's home page, and the award-winning marketing campaign, Made at Sac State.

Office of Institutional Research, Effectiveness and Planning

The mission of this office is to enhance University effectiveness with information and research to support planning and budgeting, assessment, accreditation, policy formation, and decision making. The basic functions of this office include: 1) Data Collection and Management: Develop and maintain an integrated database that incorporates University data from multiple sources; 2) Create and produce routine and ad hoc reports for internal constituencies, as well as for federal, state, CSU system and external agencies; 3) Design and conduct special research and policy analyses to support data-driven decision making.

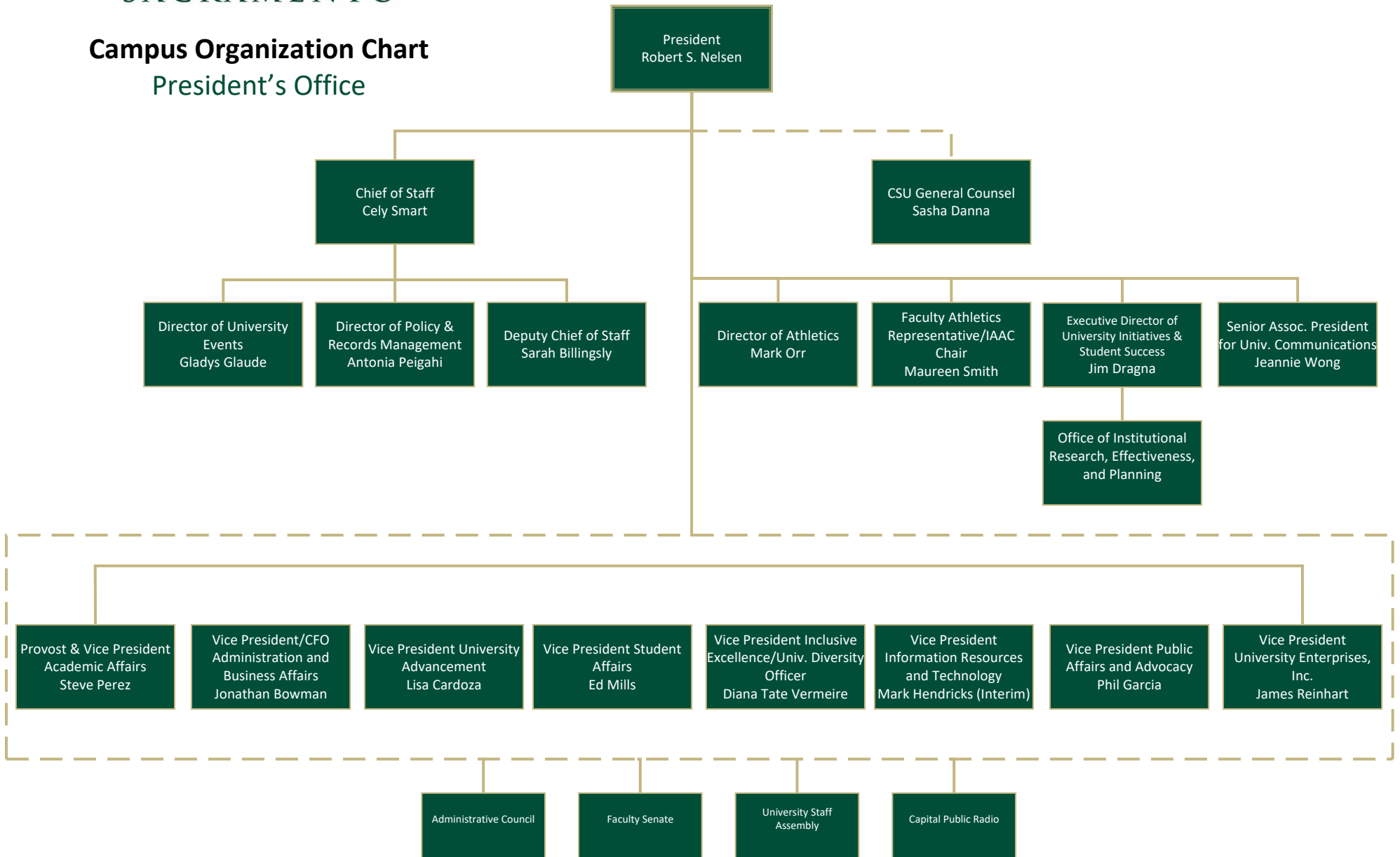
Intercollegiate Athletics

The program of Intercollegiate Athletics is organized and conducted as an integral part of the total education program of the University. Academic excellence and athletic accomplishments go hand in hand at Sacramento State. There are three separate and unique missions in this program: to contribute to the educational objectives of the University; to provide a healthy, competitive athletic experience to individual student-athletes; to serve as a public relations vehicle within the community.

The Department of Intercollegiate Athletics offers both academic courses and intercollegiate athletics programs. Academic courses offer the opportunity for individuals to gain knowledge and understanding in a particular area of expertise related to intercollegiate athletics.

Sacramento State has made a strong commitment to the achievement of national excellence at the NCAA Division I level. It also is committed to maintaining an equitable program between men and women.

Campus Organization Chart
President's Office



STUDENT AFFAIRS

2020-21

The Division of Student Affairs with more than 50 departments and programs, strives to provide comprehensive administrative services, academic support and a vibrant campus life experience for the Sacramento State students.

Vice President's Office

Provides leadership and strategic direction to all areas of the Division of Student Affairs. The office also serves as a liaison between Associated Students, Inc. and the University administration. Contact: 278-6060.

Academic Advising Center

Offers mandatory freshman and transfer orientation, mandatory freshman advising, and general education and graduation requirement advising for all students. The center engages students in a developmental process that helps them clarify and implement individual educational plans consistent with their skills, interests, and values. Contact: Miesha Williams, Director, 278-1000, miesha.williams@csus.edu

Admissions & Outreach

Sponsors and coordinates numerous recruitment activities and offers prospective and current students individual and group admission counseling and accurate, efficient document processing. Contact: Brian Henley, Director, 278-7773, brian.henley@csus.edu

Associated Students, Inc.

Serves as the official governing body of Sacramento State students and provides experiential education, leadership opportunities, student representation and various recreational services that support the campus and greater Sacramento community. Contact: Sandra Gallardo, Exec. Dir., 278-6784, sandra.gallardo@csus.edu

Business Operations

Provides guidance and support to the division's 50+ departments on fiscal and personnel matters. Contact: Karyl Burwell, Director, 278-6060, kburwell@csus.edu

Career Center

Provides proactive and comprehensive career services that include career development opportunities, experiential learning activities, on-campus recruitment programs and employer networking. Contact: Melissa Repa, Director, 278-6351, repam@csus.edu.

CARES (Crisis Assistance and Resource Education Support)

Offers support to students who are experiencing complex issues or barriers to their education. The CARES Case Managers provide direction and referrals to campus and community resources that address their crisis. The case managers also coordinates the Behavioral Intervention Team, and provides support, resources and follow-up for students who present with concerning behaviors, in order to promote a safe campus environment. Contact: Danielle Munoz, Case Manager, 278-5138, danielle.munoz@csus.edu or Jessica Thomas, case manager, 278-5138, jessicathomas@csus.edu

College Assistance Migrant Program (CAMP)

Helps students from migrant and seasonal farm worker backgrounds develop the college skills associated with academic success and graduation. CAMP facilitates the high school to college transition by providing assistance with admission, financial aid application, and registration processes. Contact: Viridiana Diaz, Associate Vice President, Strategic Student Support Programs, 278-7241, viridiaz@csus.edu

STUDENT AFFAIRS

2020-21

College Based Educational Equity Programs

Support Educational Opportunity Program students once they transition to their respective major department in the Academic Colleges, in order to promote retention and graduation. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, watsonml@csus.edu

Dean of Students Office

Serves as a central resource for both students requiring support as well as anyone concerned about a student who may be struggling with a crisis, conflict, or a need for greater connection with community life. Contact: Bill Macriss, Interim Dean of Students/Associate Vice President, Student Engagement & Success, 278- 6060, bmacriss@csus.edu

DEGREES (Dedicated to Educating, Graduating, and Retaining Educational Equity Students) Project

Provides enhanced services to underrepresented students supporting timely progress to degree and reducing the achievement gap. The program provides a comprehensive and integrated menu of academic and student support services designed to improve the retention and graduation of underrepresented minority (URM) students. Overall, the DEGREES Project aspires to foster an institutional climate supportive of student success. Contact: Ruth Williams, Coordinator, 278-3625, rew55@csus.edu

Dreamer Resource Center

Helps make the dream of a college degree a reality for undocumented students and students with mixed-status families by supporting their academic, personal, and professional goals. Contact: Erik Ramirez, Coordinator, 278-4512, erikramirez@csus.edu

Educational Opportunity Program (EOP)

Supports first-generation California residents from low-income households who have the motivation and potential to earn baccalaureate degrees. EOP provides admissions assistance, orientation, academic and financial aid advising, EOP learning communities, and more. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, watsonml@csus.edu

Enrollment Management

Provides direct support to the administrative offices involved with enrollment management functions for the university (e.g., Admissions, Registrar, Student Service Center and Financial Aid). The office provides functional support for administrative software systems (e.g., CMS) and assists with operational reporting in collaboration with the Office of Institutional Research and Effectiveness Planning and the Division of Information Services and Technology. Analysts in the office provide market analysis, enrollment reporting and predictive analysis for the Enrollment Management Steering Group, University's Provost, Deans and Vice President for Student Affairs. Contact: Steven Salcido, Associate Vice President, Enrollment Management and Student Services, 278-6060, steven.salcido@csus.edu

Faculty Student Mentor Program

Provides students support and encouragement toward meeting their educational goals through Faculty and Peer Mentors from the eight academic colleges. Contact: Marcellene Watson-Derbigny, Associate Vice President for Student Retention and Academic Success, 278-6183, watsonml@csus.edu

Financial Aid & Scholarships Office

Helps students and in many cases their families to search for, apply for, receive, and maintain eligibility for various types of financial aid assistance. Financial aid education is offered through individual counseling, campus marketing activities and group presentations. Contact: Anita Kermes, Director, 278-6554, anita.kermes@saclink.csus.edu

STUDENT AFFAIRS

2020-21

Financial Wellness

At Sacramento State is changing students' perception of money by educating on money matters, helping students plan so they have peace of mind in covering expenses, emergencies and future financial goals. Financial education is provided through FREE, confidential one-on-one sessions on money management, customized classroom presentations and campus-wide workshops. Contact: Julie Carroll, Assistant Director, 278-6937, carrollj@csus.edu or green2gold@csus.edu

Guardian Scholars

Supports Sacramento State's foster youth students, specifically those who emancipate and are working to forge successful paths to academic, personal and professional success. Toward these ends, Guardian Scholars provides individual academic resources, social support toward engaging in the campus community, and financial advising and support. Contact: Susan Kischmischian, Co-Coordinator, 278-6184, susan.kischmischian@saclink.csus.edu, /Angelica Perez, Co-Coordinator, 278-6184, angelica.perez@csus.edu

High School Equivalency Program (HEP)

Assists migrant and seasonal agricultural workers to complete their high school education. The program helps individuals over the age of 18 obtain the equivalent of a high school diploma. HEP also prepares students for higher levels of education or training, and assists with transitioning into more stable and better-paid forms of employment. Contact: Andres Enriquez, Director, 278-4514, andres.enriquez@csus.edu

Male Empowerment Collaborative (MEC)

Works to significantly increase the retention and graduation rates of male students at Sacramento State through mentorship, guidance, and support. Contact: Jerry Blake, 278-6183, blake@csus.edu

Martin Luther King, Jr. Center

Supports and ensures the success of African American students or those with an interest in African American heritage in their quest toward a degree at Sacramento State. Contact: Hakeem Croom, MLK Program Coordinator, 278-6859, hjcroom@csus.edu

Migrant Student Leadership Institute (MSLI)

Recruits and prepares students from migrant backgrounds to become college ready, competitive candidates for admission to a four-year institution and ultimately future leaders in their local communities. Contact: Viridiana Diaz, Associate Vice President, Strategic Student Support Programs, 278-7241, viridiaz@csus.edu

Multi-Cultural Center (MCC)

Supports the needs of diverse communities by offering educational programs and experiential leadership opportunities. The MCC focuses on relationship building, fostering cultural understanding, multiculturalism, as well as social justice. Contact, Patsy Jimenez, Coordinator, 278-6101, mccsupport@csus.edu

NCAA Compliance

Provides students, coaches, staff and administration with NCAA and athletic conference rules and eligibility education, financial and athletic scholarship services support and has oversight of NCAA compliance requirements and investigations. Contact: Matt Vincent, Assoc. AD, 278-2636, m.vincent@csus.edu

STUDENT AFFAIRS

2020-21

New Student Orientation

Prepares students for a successful transition to Sacramento State through a comprehensive, mandatory program. Orientation helps students understand academic requirements, the University support available to them, and the many campus social and developmental opportunities. Contact: Mary Shepherd, Assistant Director, Academic Advising/Coordinator, New Student Orientation, 278-7841, shepherd@csus.edu

Parents & Families Program

Creates and strengthens the partnership between parents and families of enrolled students and the University. Primary functions include promoting information about campus resources, supporting student success, generating revenue for the campus in the form of private gifts and donations, and creating an interactive role for parents and families within the campus community and beyond. Contact: Haley Myers Dillon, Director, 278-4353, haley.myers@csus.edu

Peer & Academic Resource Center (PARC)

Serves as a campus hub for academic support services including 1-unit supplemental instruction for challenging GE courses, academic review and test preparation sessions, peer-led advising and individual and group tutoring sessions. Contact: Tina Jordan, Asst. Vice President, Strategic Success Initiatives, 278-6740, jordant@csus.edu

PRIDE Center

Offers advocacy and outreach services to the LGBTIQQA community. The Center organizes classroom panels, Safe Zone Trainings, and other educational and celebratory programs and events. The PRIDE Center advocates for respect, inclusion and safety of all members of our community. Contact: Melissa Muganzo, Coordinator, 278-8720, muganzo@csus.edu

Project Rebound

Helps formerly incarcerated students prepare, apply, enroll and graduate with a high-quality degree from California State University Sacramento. Project Rebound provides support for each student to ensure their optimal success at the University. The program offers academic and financial counseling and referral, peer mentoring and tutoring, and career development. The program attempts to help students with their basic needs enabling them to focus on their studies and achieve educational and personal empowerment. Contact: Andrew Winn, Director, 278-6794, winn@csus.edu

Serna Center

Promotes, fosters, and enhances self-advocacy, empowerment, and leadership among Chicanxs/Latinxs students and students from other under-represented backgrounds at Sacramento State. Additionally, integrated into all programming are efforts that raise awareness of the social, political, economic, historical and cultural realities of Chicanx/Latinx populations. The center establishes a strong foundation that enriches cultural identity and develops a sense of familia within the campus. Contact: Viridiana Diaz, Associate Vice President, Strategic Student Support Programs, 278-7241, viridiaz@csus.edu

Services for Students with Disabilities (SSWD)

Offers support services and accommodations to ensure students with disabilities have the opportunity and access to pursue their educational goals. SSWD collaborates with students, faculty, staff and administrators to provide consultation and information on disability-related issues to the campus community. Contact: Mary Lee Vance, Director, 278-6990(TDD), marylee.vance@csus.edu

Strategic Initiatives

Plans, develops, centralizes and monitors programs at the divisional level in the areas of marketing and promotions, fundraising, and physical space planning and utilization. Contact: Michael Speros, Interim Chief of Strategic Initiatives, 278-6060, msperos@csus.edu

STUDENT AFFAIRS

2020-21

Student-Athlete Resource Center

Provides all NCAA Division I student-athletes a comprehensive academic, life skills, and NCAA compliance support program. Contact: Paul Edwards, Director, 278-7796, edwardsp@csus.edu

Student Conduct Office

Supports the University's educational mission by administering the CSU Student Conduct process in a fair, timely, respectful, and educationally purposeful manner. Student Conduct staff work to educate, involve, and support the campus community in student conduct matters to provide a safe, fair and supportive learning environment for all community members. Contact: Tom Carroll, Assistant Dean of Students/Student Conduct Administrator, 278-4056, tcarroll@csus.edu

Student Health & Counseling Services (SHCS)

Supports student life and success outside of the classroom. These areas provide services for educational success, personal development, and a rewarding student experience. Contact: Bill Macriss, Interim Dean of Students/Associate Vice President, Student Engagement & Success, 278-6060, bmacriss@csus.edu

Student Organizations and Leadership (SO&L)

Promotes co-curricular learning by providing students with opportunities to join organizations, participate in sport clubs, and engage in leadership education programs. Contact: Nicki Croly, Director (Interim), 278-6595, croly@csus.edu

Student Service Center

Provides students with a wide range of information and transactions related to enrollment, registration, and financial matters. The Center is often the first point of contact for students entering Lassen Hall and offers many services and referrals to other areas of the Division and University, including Academic Advising, Financial Aid, the Registrar's Office, and the Academic Colleges. Contact: Jeff Weston, Director, 278-7893, jweston@csus.edu

Technology & Imaging

Provides technology services and operational support to the departments in student affairs. Contact: Susana Valdez, Director, 278-7707, valdezs@csus.edu

Testing Center

Administers national, state, and CSU-system tests and provides direction and support for meaningful student assessment. Contact: Rahsaan Ellison, Associate Director, Services to Students with Disabilities, 278-6955, testingcenter@csus.edu or rahsaan.ellison@csus.edu

University Housing Services

Works to provide on-campus residents a well-maintained, attractive, and affordable living-learning environment toward helping them achieve their curricular and co-curricular goals. Contact: Samuel Jones, Interim Executive Director, 278-6655, samuel.jones@csus.edu

University Registrar's Office

Provides quality support and service to students, faculty, staff and external constituents with regard to academic records, registration, enrollment data, course administration, graduation and degree verification. Contact: Danielle Ambrose, University Registrar, 278-3625, danielle.ambrose@csus.edu

STUDENT AFFAIRS

2020-21

University Union & The WELL

Offer welcoming and stimulating environments where students, faculty, staff, alumni, and the greater community participate in campus life. The programs, services, and facilities of the Union/WELL foster personal growth and healthy decision-making, encourage social interaction and work toward developing leadership skills. Contact: Bill Olmsted, Executive Director, 278-2242, olmsted@csus.edu

Veteran's Success Center

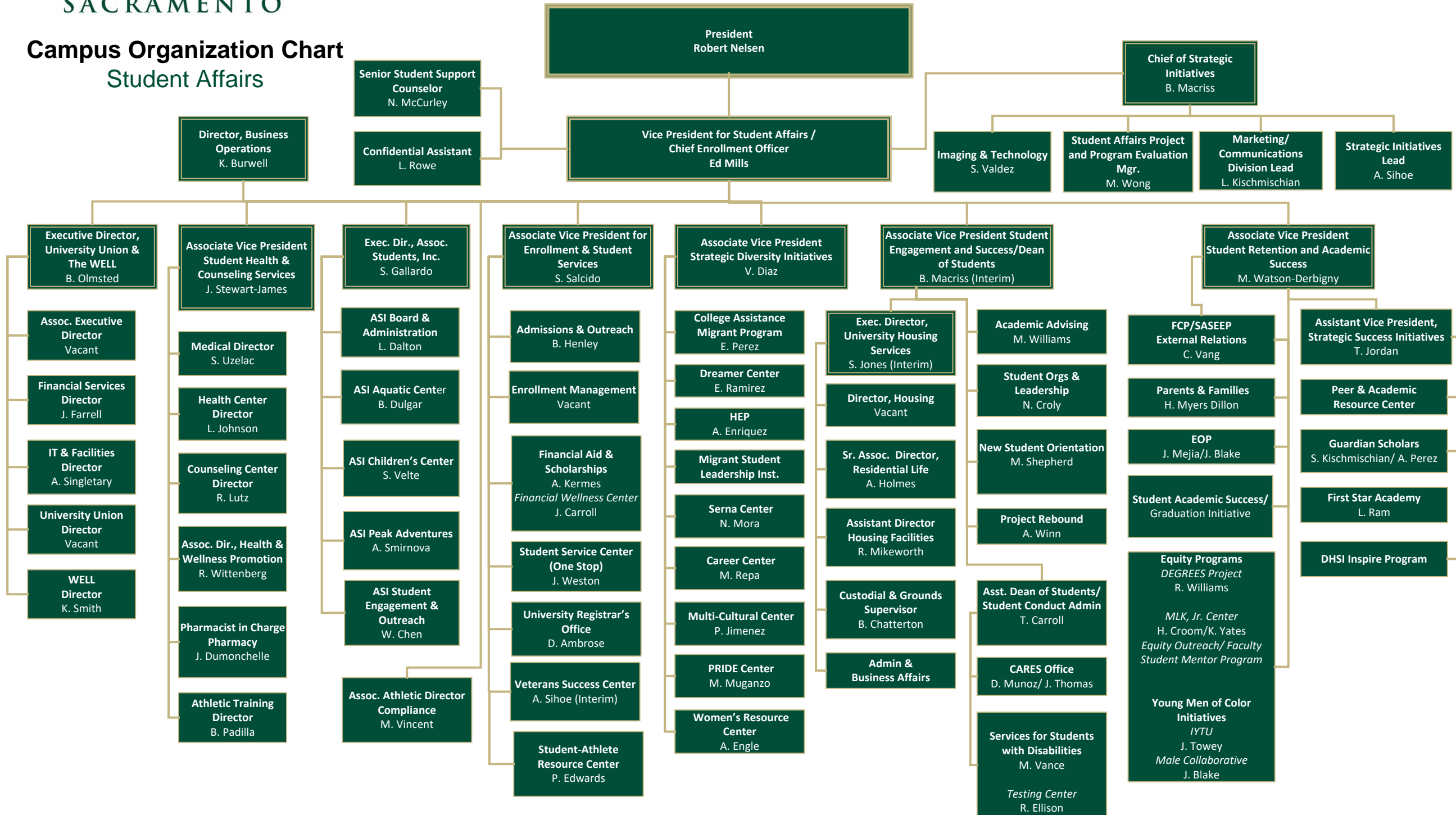
Provides multi-faceted assistance to prospective and enrolled student veterans and dependents. Contact: Austin Sihoe, Interim Director, 278-7740, austin.sihoe@csus.edu

Women's Resource Center (WRC)

Works to eliminate gender discrimination and oppression by building the capacity of women on an individual and social level. The WRC builds alliances throughout the community, and provides a supportive environment, resources, and educational encouragement to students. Contact: Aisha Engle, Coordinator, 278-7388, aishaengle@csus.edu

Campus Organization Chart

Student Affairs



UNIVERSITY ADVANCEMENT

2020-21

University Advancement is responsible for a broad range of programs, policies and initiatives designed to build and foster strong, effective alumni and community relations to increase private resources for the University's priorities, academic programs, capital projects and student scholarships. University Advancement is responsible for managing special events, alumni relations, donor and alumni communications, and charitable gifts to the institution, as well as corporate and foundation partnerships with a wide variety of constituents. University Advancement is also the official liaison to organizations affiliated with the University, including the University Foundation at Sacramento State and the Alumni Association.

University Advancement

University Advancement serves as the philanthropic arm of the University and is responsible for a broad range of programs, policies, and initiatives designed to build and foster strong, effective alumni and community relations to secure private resources in support of the University's priorities, academic programs, capital projects, and student scholarships. University Advancement is responsible for managing special events, alumni relations, donor and alumni communications, and charitable gifts to the institution, as well as corporate and foundation partnerships with a wide variety of constituents. University Advancement is also the official liaison to organizations affiliated with the University, including the University Foundation at Sacramento State and the Alumni Association.

Advancement Services and Stewardship

Advancement Services and Stewardship is instrumental to Sacramento State's ability to achieve its outreach, fundraising, event, and stewardship goals. We manage information to better support engagement and fundraising efforts with alumni, faculty and staff, friends, and the community. Our team manages, analyzes, and leverages the data needed to inform organizational strategy through prospect research and management. We are responsible for processing, recording, and acknowledging all philanthropic gifts and for thanking and celebrating the commitments that donors make to Sacramento State.

Alumni Relations and the Sacramento State Alumni Association (SSAA)

Operating as an interdependent alumni organization, Alumni Relations (a campus department) and the Sacramento State Alumni Association (a 501 (c)(3) non-profit organization), our mission is to connect, engage and celebrate the alumni, students and friends of Sacramento State while building lifelong relationships that support the future of our University.

To accomplish this, we engage volunteer leaders through the Alumni Association Board of Directors, Board Committees, and Alumni Chapters, in encouraging philanthropic support, supporting the mission of the University and overall striving to create an inclusive community of engaged alumni.

We are responsible for planning and funding engagement programs, alumni recognition/awards events, mixers, reunions, recent graduate activities, student engagement, and alumni communications. In addition to these engagement opportunities, we award scholarships, manage and maintain the Leslie & Anita Harper Alumni Center, solicit programmatic sponsorships and scholarship donations, and support Alumni Association Membership.

Vice President for University Advancement's Office

The Vice President for University Advancement serves as the Chief Advancement Officer for the campus and directs an integrated advancement program. The VP's Office supports the University Foundation at Sacramento State and manages campus wide special events and public ceremonies to advance the interests of the University.

Annual Giving

Annual Giving is responsible for creating and executing the University's multi-faceted annual giving program with the goal of engaging various constituencies of Sacramento State, including alumni, faculty & staff (current and emeritus), students, and community members to maximize fundraising for university-wide priorities, Colleges and departments, and current expenditure funds across campus. Annual Giving is also responsible for leadership annual giving programs, pipeline development, giving days, crowdfunding, philanthropic education, and optimizing cultivation and stewardship strategies to secure commitments at the

UNIVERSITY ADVANCEMENT

2020-21

leadership annual giving level, and to identify prospects for major gifts. Embedded in Annual Giving are a graphic designer and advancement writer who provide design and writing support for the entire division. They are responsible for creating collateral, assets, and messaging that support the outreach, engagement, and fundraising efforts of University Advancement, and align with the University priorities and brand.

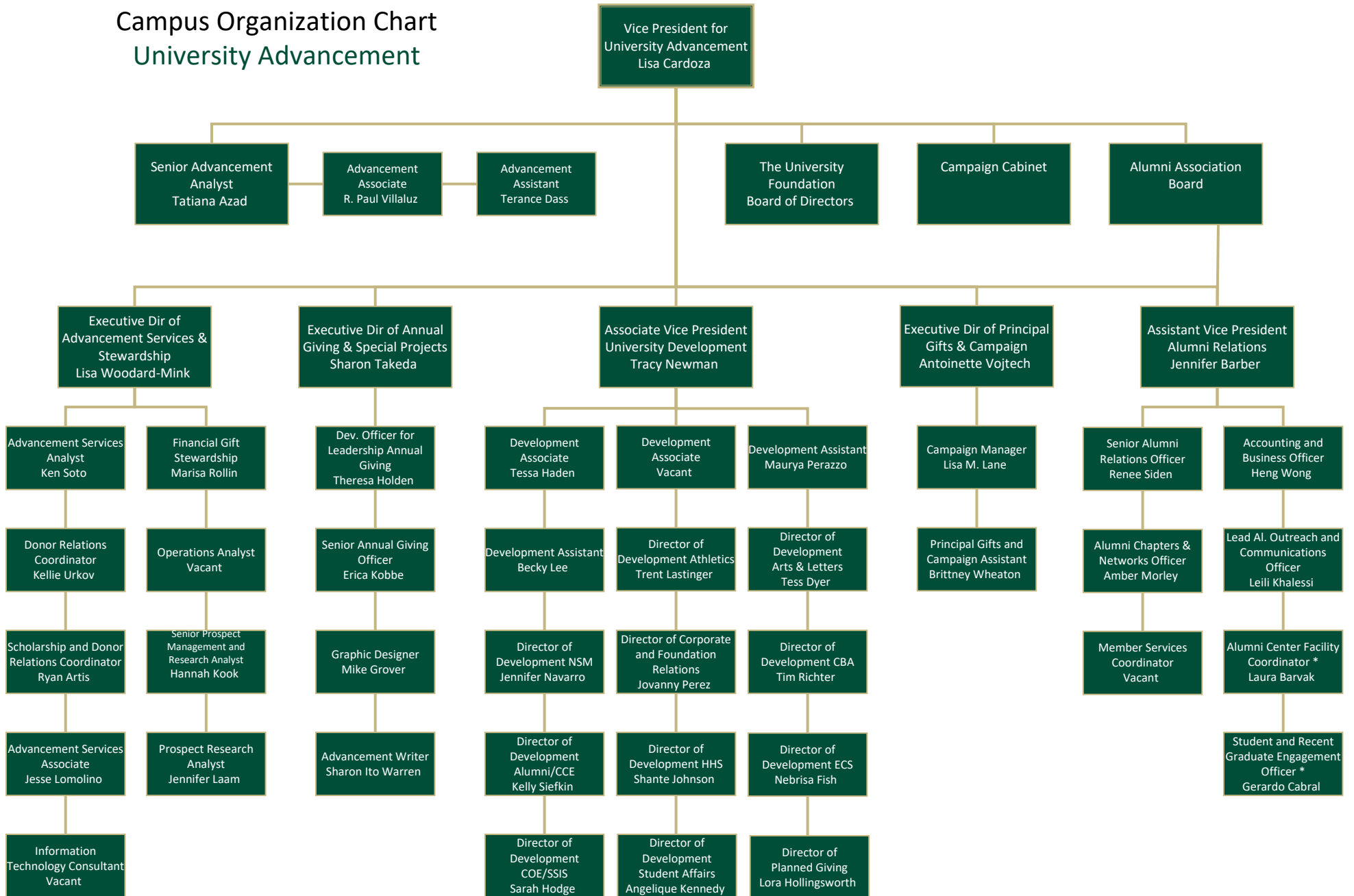
Principal Gifts and Campaign

Sacramento State embarked upon its first comprehensive campaign, *On the Rise: A Campaign for Sacramento State*, to transform the university, create new possibilities, and elevate our students and the region to a new level of excellence. With a goal to raise \$225M by 2023, Principal Gifts and Campaign is responsible for the day-to-day management and support of the campaign and advocates for the University's vision through securing transformative philanthropic support.

University Development

University Development's mission is to raise philanthropic support for the University's strategic goals. In partnership with the campus community and through the building of relationships with alumni, friends, students and many others, University Development secures private donations through major and planned gifts, corporate and foundation support, and in-kind gifts. University Development's efforts in securing private fundraising support yields an unparalleled return on investment for many benefactors, creating deep and lasting ties to the University and especially to the students we serve.

Campus Organization Chart University Advancement



UNIVERSITY ENTERPRISE, INC.

2020-21

University Enterprises, Inc. (UEI), a non-profit auxiliary organization of the California State University, Sacramento, creates and manages programs and services that enhance the University's educational mission

Business Services Division

Provides accounting, administrative, financial, investment, cashiering, risk management, information technology and payroll services.

Dining Services

Provides a full range of dining options including meal plans, retail, vending and catering.

Hornet Bookstore

Provides textbooks, supplies, general books, computers, software, insignia apparel and manages the University Union convenience store.

Human Resources

Provides employment, compensation, benefits, training, and employee relations services.

Marketing Services

Provides marketing, public relations, advertising, licensing, and graphic design services.

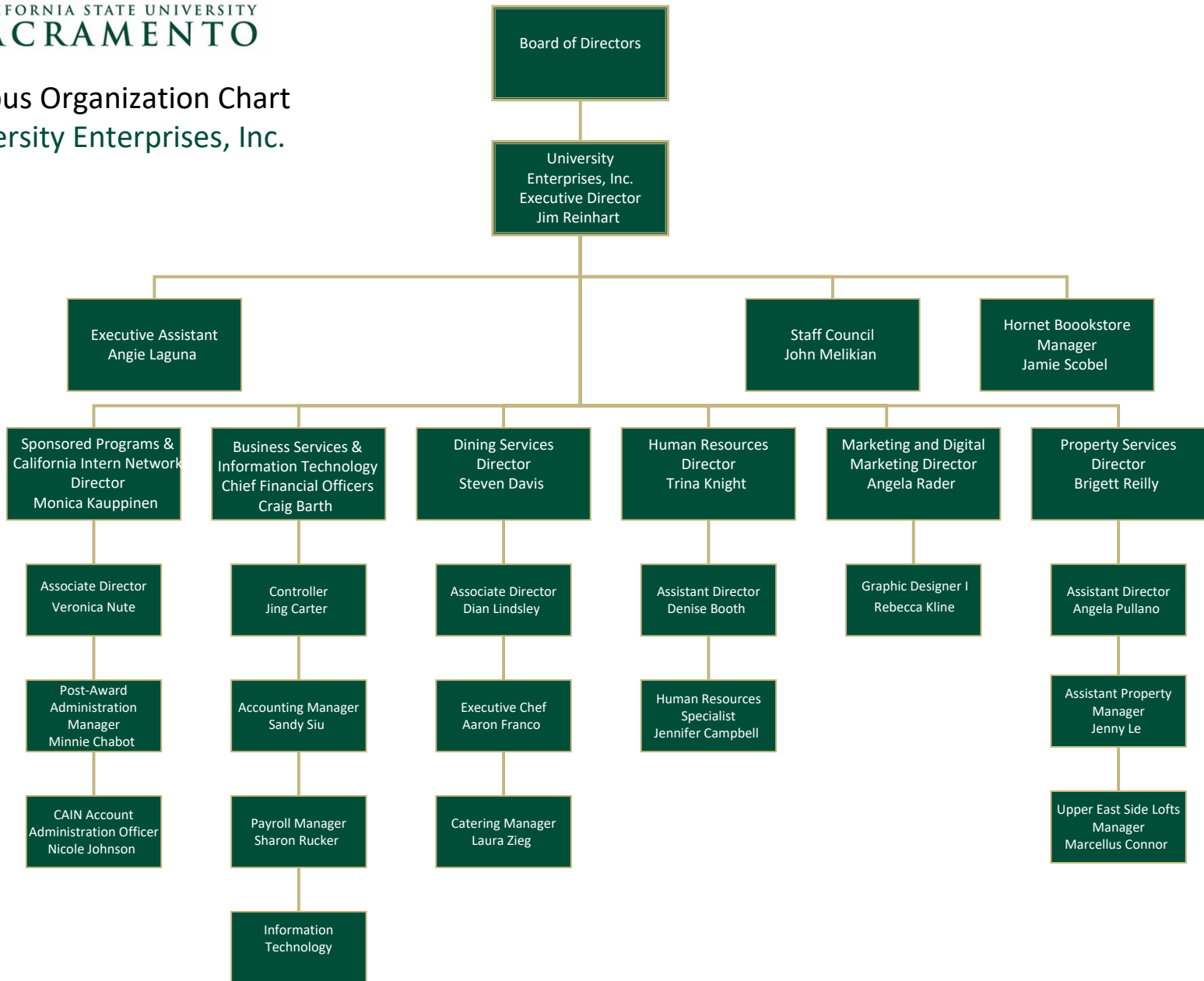
Property Services

Provides property management, construction, and maintenance services.

Sponsored Programs Administration

Post-award administration of sponsored programs, grants and contracts. Administration of the CA Intern Network providing paid internships to students at state agencies and the private sector.

Campus Organization Chart
 University Enterprises, Inc.



ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE		
College of Arts & Letters	A & L ITC Support	601300	Support Staff Salaries	211,428	3.00		
		601303	Student Assistant	14,421	0.52		
		602001	Work Study-On Campus	5,841	0.22		
		603001	OASDI	13,035	0.00		
		603003	Dental Insurance	3,075	0.00		
		603004	Health and Welfare	48,010	0.00		
		603005	Retirement	65,156	0.00		
		603011	Life Insurance	31	0.00		
		603012	Medicare	3,075	0.00		
		603013	Vision Care	269	0.00		
		616002	I/T Hardware	5,100	0.00		
		616003	I/T Software	583	0.00		
		617001	Services from Other Funds/Agencies	4,118	0.00		
		660003	Supplies and Services	1,560	0.00		
		A & L ITC Support Total				375,701	3.74
		ALS Student Success Center		601303	Student Assistant	2,780	0.11
				602001	Work Study-On Campus	0	0.00
				617001	Services from Other Funds/Agencies	61	0.00
660003	Supplies and Services			7,787	0.00		
660009	Professional Development			395	0.00		
ALS Student Success Center Total				11,022	0.11		
Art		601100	Academic Salaries	1,626,104	19.39		
		601300	Support Staff Salaries	218,672	4.52		
		601301	Overtime	2,022	0.00		
		601303	Student Assistant	2,225	0.07		
		602001	Work Study-On Campus	6,152	0.21		
		603001	OASDI	102,156	0.00		
		603003	Dental Insurance	18,575	0.00		
		603004	Health and Welfare	279,525	0.00		
		603005	Retirement	508,958	0.00		
		603009	Non-Industrial Disability	1,179	0.00		
		603011	Life Insurance	1,170	0.00		
		603012	Medicare	26,688	0.00		
		603013	Vision Care	2,420	0.00		
		603014	Long-Term Disability Insurance	869	0.00		
		603015	Flex Cash	5,180	0.00		
		606001	Travel-In State	57	0.00		
		606002	Travel-Out of State	500	0.00		
		617001	Services from Other Funds/Agencies	27,130	0.00		

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		619002	Instructional Equipment	1,538	0.00
		660002	Printing	1,374	0.00
		660003	Supplies and Services	12,814	0.00
		660009	Professional Development	0	0.00
		660010	Insurance Premium Expense	200	0.00
		660042	Recruitment	6,142	0.00
		660090	Expenses-Other	1,534	0.00
	Art Total			2,853,185	24.20
	Arts & Ltrs Developmt Dir	617001	Services from Other Funds/Agencies	759	0.00
		660003	Supplies and Services	3,340	0.00
	Arts & Ltrs Developmt Dir Total			4,099	0.00
	Coll of A & L Deans Ofc	601201	Management and Supervisory	464,100	3.00
		601300	Support Staff Salaries	209,593	4.01
		601301	Overtime	439	0.00
		601303	Student Assistant	8,553	0.32
		602001	Work Study-On Campus	6,000	0.23
		603001	OASDI	37,324	0.00
		603003	Dental Insurance	6,304	0.00
		603004	Health and Welfare	94,207	0.00
		603005	Retirement	207,351	0.00
		603009	Non-Industrial Disability	536	0.00
		603011	Life Insurance	337	0.00
		603012	Medicare	9,666	0.00
		603013	Vision Care	605	0.00
		603014	Long-Term Disability Insurance	162	0.00
		606001	Travel-In State	5,237	0.00
		606002	Travel-Out of State	7,215	0.00
		616003	I/T Software	100	0.00
		617001	Services from Other Funds/Agencies	2,342	0.00
		660003	Supplies and Services	11,118	0.00
		660009	Professional Development	2,185	0.00
		660090	Expenses-Other	26	0.00
	Coll of A & L Deans Ofc Total			1,073,400	7.56
	College of Arts & Letters	601100	Academic Salaries	22,948	0.20
		601103	Graduate Assistant	11,280	0.40
		601303	Student Assistant	2,676	0.11
		603001	OASDI	876	0.00
		603003	Dental Insurance	92	0.00
		603004	Health and Welfare	1,421	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	4,365	0.00
		603011	Life Insurance	6	0.00
		603012	Medicare	371	0.00
		603013	Vision Care	37	0.00
		603014	Long-Term Disability Insurance	4	0.00
		606001	Travel-In State	184	0.00
		608005	Library Subscriptions (for library only)	1,350	0.00
		616002	I/T Hardware	64,132	0.00
		616003	I/T Software	12,843	0.00
		617001	Services from Other Funds/Agencies	1,001	0.00
		660003	Supplies and Services	477,486	0.00
		660009	Professional Development	11,300	0.00
		660010	Insurance Premium Expense	81	0.00
		660090	Expenses-Other	378	0.00
	College of Arts & Letters Total			612,830	0.70
	Communication Studies	601100	Academic Salaries	3,517,578	44.60
		601103	Graduate Assistant	35,702	1.30
		601300	Support Staff Salaries	143,362	4.17
		601303	Student Assistant	1,255	0.04
		601304	Teaching Associates	91,916	2.55
		602001	Work Study-On Campus	3,000	0.12
		603001	OASDI	187,305	0.00
		603003	Dental Insurance	51,319	0.00
		603004	Health and Welfare	690,919	0.00
		603005	Retirement	939,628	0.00
		603011	Life Insurance	2,855	0.00
		603012	Medicare	52,937	0.00
		603013	Vision Care	5,615	0.00
		603014	Long-Term Disability Insurance	2,114	0.00
		603015	Flex Cash	10,920	0.00
		606001	Travel-In State	1,751	0.00
		606002	Travel-Out of State	4,680	0.00
		617001	Services from Other Funds/Agencies	6,651	0.00
		660002	Printing	1,131	0.00
		660003	Supplies and Services	20,336	0.00
		660042	Recruitment	8,406	0.00
	Communication Studies Total			5,779,378	52.78
	Dept of Design	601100	Academic Salaries	1,527,724	19.12
		601300	Support Staff Salaries	146,179	3.07

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601301	Overtime	422	0.00
		603001	OASDI	90,492	0.00
		603003	Dental Insurance	27,880	0.00
		603004	Health and Welfare	357,766	0.00
		603005	Retirement	455,914	0.00
		603011	Life Insurance	1,033	0.00
		603012	Medicare	23,976	0.00
		603013	Vision Care	2,032	0.00
		603014	Long-Term Disability Insurance	787	0.00
		617001	Services from Other Funds/Agencies	3,699	0.00
		660003	Supplies and Services	20,218	0.00
		660017	Advertising and Promotional Expenses	1,020	0.00
		660042	Recruitment	1,276	0.00
		690002	Prior Year Expenditure Adjustment	429	0.00
	Dept of Design Total			2,660,844	22.18
	Dept of Theatre & Dance	601100	Academic Salaries	977,290	12.34
		601300	Support Staff Salaries	410,303	8.10
		601301	Overtime	0	0.00
		601303	Student Assistant	0	0.00
		602001	Work Study-On Campus	9,130	0.35
		603001	OASDI	70,374	0.00
		603003	Dental Insurance	18,660	0.00
		603004	Health and Welfare	274,485	0.00
		603005	Retirement	352,098	0.00
		603011	Life Insurance	862	0.00
		603012	Medicare	20,010	0.00
		603013	Vision Care	2,181	0.00
		603014	Long-Term Disability Insurance	583	0.00
		606001	Travel-In State	0	0.00
		606002	Travel-Out of State	4,409	0.00
		617001	Services from Other Funds/Agencies	4,864	0.00
		660003	Supplies and Services	14,098	0.00
		660042	Recruitment	3,000	0.00
	Dept of Theatre & Dance Total			2,162,348	20.79
	English	601100	Academic Salaries	4,021,409	55.98
		601103	Graduate Assistant	23,110	0.83
		601300	Support Staff Salaries	163,782	3.73
		601301	Overtime	1,484	0.00
		601303	Student Assistant	52,362	1.86

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601304	Teaching Associates	86,948	2.18
		602001	Work Study-On Campus	5,546	0.22
		603001	OASDI	243,394	0.00
		603003	Dental Insurance	68,429	0.00
		603004	Health and Welfare	919,370	0.00
		603005	Retirement	1,220,599	0.00
		603009	Non-Industrial Disability	3,500	0.00
		603011	Life Insurance	3,276	0.00
		603012	Medicare	59,621	0.00
		603013	Vision Care	6,066	0.00
		603014	Long-Term Disability Insurance	2,459	0.00
		603015	Flex Cash	5,884	0.00
		606001	Travel-In State	300	0.00
		606002	Travel-Out of State	2,963	0.00
		616002	I/T Hardware	888	0.00
		616003	I/T Software	40	0.00
		617001	Services from Other Funds/Agencies	12,817	0.00
		660002	Printing	663	0.00
		660003	Supplies and Services	17,931	0.00
		660009	Professional Development	264	0.00
		660090	Expenses-Other	153	0.00
		690002	Prior Year Expenditure Adjustment	(750)	0.00
	English Total			6,922,508	64.80
	FENAM	617001	Services from Other Funds/Agencies	0	0.00
	FENAM Total			0	0.00
	History	601100	Academic Salaries	2,762,739	32.94
		601103	Graduate Assistant	26,642	1.00
		601300	Support Staff Salaries	88,032	2.00
		601303	Student Assistant	7,980	0.27
		602001	Work Study-On Campus	3,000	0.11
		603001	OASDI	158,622	0.00
		603003	Dental Insurance	43,597	0.00
		603004	Health and Welfare	462,666	0.00
		603005	Retirement	792,306	0.00
		603011	Life Insurance	1,963	0.00
		603012	Medicare	42,007	0.00
		603013	Vision Care	3,645	0.00
		603014	Long-Term Disability Insurance	1,503	0.00
		603015	Flex Cash	7,184	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606001	Travel-In State	330	0.00
		606002	Travel-Out of State	1,271	0.00
		613001	Contractual Services	1,114	0.00
		616002	I/T Hardware	3,279	0.00
		617001	Services from Other Funds/Agencies	4,377	0.00
		619001	Other Equipment	172	0.00
		660003	Supplies and Services	16,195	0.00
		660009	Professional Development	1,740	0.00
		660017	Advertising and Promotional Expenses	575	0.00
		660042	Recruitment	7,768	0.00
		660090	Expenses-Other	0	0.00
	History Total			4,438,706	36.32
	Humanities	601100	Academic Salaries	945,278	11.65
		601300	Support Staff Salaries	52,608	1.00
		601301	Overtime	25	0.00
		603001	OASDI	49,145	0.00
		603003	Dental Insurance	14,498	0.00
		603004	Health and Welfare	175,030	0.00
		603005	Retirement	247,920	0.00
		603011	Life Insurance	696	0.00
		603012	Medicare	14,400	0.00
		603013	Vision Care	1,389	0.00
		603014	Long-Term Disability Insurance	525	0.00
		603015	Flex Cash	2,796	0.00
		606001	Travel-In State	255	0.00
		606002	Travel-Out of State	200	0.00
		616002	I/T Hardware	1,804	0.00
		617001	Services from Other Funds/Agencies	639	0.00
		660003	Supplies and Services	3,076	0.00
	Humanities Total			1,510,285	12.65
	Humanities-NY employees	601100	Academic Salaries	1,269	0.02
		603012	Medicare	18	0.00
	Humanities-NY employees Total			1,287	0.02
	Music	601100	Academic Salaries	2,378,660	28.96
		601103	Graduate Assistant	21,930	0.78
		601300	Support Staff Salaries	488,243	8.55
		601301	Overtime	2,678	0.00
		601303	Student Assistant	11,599	0.41
		602001	Work Study-On Campus	12,010	0.44

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	144,996	0.00
		603003	Dental Insurance	40,192	0.00
		603004	Health and Welfare	539,916	0.00
		603005	Retirement	727,531	0.00
		603009	Non-Industrial Disability	571	0.00
		603011	Life Insurance	1,845	0.00
		603012	Medicare	41,319	0.00
		603013	Vision Care	4,101	0.00
		603014	Long-Term Disability Insurance	1,354	0.00
		603015	Flex Cash	8,116	0.00
		606001	Travel-In State	526	0.00
		606002	Travel-Out of State	(383)	0.00
		613001	Contractual Services	838	0.00
		617001	Services from Other Funds/Agencies	9,310	0.00
		617101	Service from Between Campuses and the CO	(1,800)	0.00
		660003	Supplies and Services	24,460	0.00
		660009	Professional Development	210	0.00
		690002	Prior Year Expenditure Adjustment	(6,693)	0.00
	Music Total			4,451,529	39.14
	Philosophy	601100	Academic Salaries	1,367,447	17.47
		601300	Support Staff Salaries	48,636	1.00
		601303	Student Assistant	2,391	0.07
		603001	OASDI	71,468	0.00
		603003	Dental Insurance	18,908	0.00
		603004	Health and Welfare	265,975	0.00
		603005	Retirement	358,634	0.00
		603011	Life Insurance	1,056	0.00
		603012	Medicare	20,333	0.00
		603013	Vision Care	1,890	0.00
		603014	Long-Term Disability Insurance	771	0.00
		603015	Flex Cash	3,360	0.00
		606002	Travel-Out of State	94	0.00
		617001	Services from Other Funds/Agencies	380	0.00
		660003	Supplies and Services	13,326	0.00
		660042	Recruitment	1,757	0.00
	Philosophy Total			2,176,426	18.55
	Philosophy-NY employees	601100	Academic Salaries	1,269	0.02
		603012	Medicare	18	0.00
	Philosophy-NY employees Total			1,287	0.02

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Sch of the Arts Instructional	601300	Support Staff Salaries	62,860	1.16
		603001	OASDI	3,855	0.00
		603003	Dental Insurance	997	0.00
		603004	Health and Welfare	13,201	0.00
		603005	Retirement	19,372	0.00
		603011	Life Insurance	12	0.00
		603012	Medicare	902	0.00
		603013	Vision Care	105	0.00
		616002	I/T Hardware	1,521	0.00
		617001	Services from Other Funds/Agencies	129	0.00
		660003	Supplies and Services	1,347	0.00
	Sch of the Arts Instructional Total			104,301	1.16
	School of the Arts	617001	Services from Other Funds/Agencies	0	0.00
	School of the Arts Total			0	0.00
	Theatre & Dance Dept Events	601300	Support Staff Salaries	1,134	0.03
		601301	Overtime	2,989	0.00
		601303	Student Assistant	1,854	0.06
		603001	OASDI	185	0.00
		603012	Medicare	66	0.00
		617001	Services from Other Funds/Agencies	0	0.00
		660003	Supplies and Services	1,097	0.00
	Theatre & Dance Dept Events Total			7,325	0.09
	World Languages - Literatures	601100	Academic Salaries	1,711,415	20.64
		601300	Support Staff Salaries	55,025	1.37
		601301	Overtime	16	0.00
		601303	Student Assistant	1,872	0.07
		602001	Work Study-On Campus	5,154	0.20
		603001	OASDI	100,558	0.00
		603003	Dental Insurance	19,391	0.00
		603004	Health and Welfare	295,229	0.00
		603005	Retirement	509,849	0.00
		603011	Life Insurance	1,135	0.00
		603012	Medicare	25,315	0.00
		603013	Vision Care	2,062	0.00
		603014	Long-Term Disability Insurance	847	0.00
		603015	Flex Cash	2,240	0.00
		606002	Travel-Out of State	1,000	0.00
		617001	Services from Other Funds/Agencies	5,866	0.00
		660003	Supplies and Services	12,472	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660009	Professional Development	207	0.00
		660042	Recruitment	39	0.00
	World Languages - Literatures Total			2,749,692	22.28
College of Arts & Letters Total				37,896,154	327.10
College of Business Admin	Accounting	601100	Academic Salaries	1,682,469	12.78
		601303	Student Assistant	1,197	0.04
		603001	OASDI	100,658	0.00
		603003	Dental Insurance	17,522	0.00
		603004	Health and Welfare	236,927	0.00
		603005	Retirement	514,181	0.00
		603011	Life Insurance	656	0.00
		603012	Medicare	23,999	0.00
		603013	Vision Care	1,150	0.00
		603014	Long-Term Disability Insurance	509	0.00
		603015	Flex Cash	1,536	0.00
		606002	Travel-Out of State	1,676	0.00
		616005	Misc Info Tech Costs	1,561	0.00
		660003	Supplies and Services	3,643	0.00
		660009	Professional Development	410	0.00
		660042	Recruitment	6,983	0.00
	Accounting Total			2,595,075	12.82
	CBA Academic Programs	601201	Management and Supervisory	144,691	0.94
		601300	Support Staff Salaries	172,103	3.00
		601303	Student Assistant	24,223	0.93
		602001	Work Study-On Campus	8,461	0.34
		603001	OASDI	18,609	0.00
		603003	Dental Insurance	2,938	0.00
		603004	Health and Welfare	52,136	0.00
		603005	Retirement	96,023	0.00
		603011	Life Insurance	221	0.00
		603012	Medicare	4,563	0.00
		603013	Vision Care	411	0.00
		603014	Long-Term Disability Insurance	107	0.00
		617001	Services from Other Funds/Agencies	14,087	0.00
		660003	Supplies and Services	1,188	0.00
	CBA Academic Programs Total			539,761	5.20
	CBA AD-Faculty	601100	Academic Salaries	1,282,126	18.60
		601201	Management and Supervisory	92,474	0.60
		601300	Support Staff Salaries	118,488	2.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601303	Student Assistant	10,620	0.36
		603001	OASDI	42,773	0.00
		603003	Dental Insurance	27,031	0.00
		603004	Health and Welfare	320,397	0.00
		603005	Retirement	218,634	0.00
		603011	Life Insurance	1,262	0.00
		603012	Medicare	21,507	0.00
		603013	Vision Care	2,338	0.00
		603014	Long-Term Disability Insurance	995	0.00
		603015	Flex Cash	6,160	0.00
		606001	Travel-In State	2,934	0.00
		606002	Travel-Out of State	14,562	0.00
		616003	I/T Software	0	0.00
		616005	Misc Info Tech Costs	149	0.00
		617001	Services from Other Funds/Agencies	9,068	0.00
		660003	Supplies and Services	22,800	0.00
		660009	Professional Development	5,850	0.00
		660042	Recruitment	194	0.00
		690002	Prior Year Expenditure Adjustment	(3,914)	0.00
	CBA AD-Faculty Total			2,196,450	21.57
	CBA AD-Graduate	601100	Academic Salaries	6,054	0.10
		601300	Support Staff Salaries	116,957	1.81
		601303	Student Assistant	45,957	1.69
		602001	Work Study-On Campus	11,773	0.44
		603001	OASDI	6,793	0.00
		603003	Dental Insurance	917	0.00
		603004	Health and Welfare	15,931	0.00
		603005	Retirement	33,750	0.00
		603011	Life Insurance	50	0.00
		603012	Medicare	1,991	0.00
		603013	Vision Care	209	0.00
		603014	Long-Term Disability Insurance	28	0.00
		606001	Travel-In State	3,264	0.00
		606002	Travel-Out of State	459	0.00
		613001	Contractual Services	15,050	0.00
		616003	I/T Software	4,697	0.00
		617001	Services from Other Funds/Agencies	3,945	0.00
		660003	Supplies and Services	39,643	0.00
		660009	Professional Development	4,390	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660090	Expenses-Other	675	0.00
		690002	Prior Year Expenditure Adjustment	3,727	0.00
	CBA AD-Graduate Total			316,261	4.04
	CBA Central Activity	608005	Library Subscriptions (for library only)	20,177	0.00
		616003	I/T Software	336	0.00
		617001	Services from Other Funds/Agencies	47	0.00
		660003	Supplies and Services	3,032	0.00
	CBA Central Activity Total			23,592	0.00
	CBA Dean	601100	Academic Salaries	5,000	0.00
		601201	Management and Supervisory	236,904	1.00
		601300	Support Staff Salaries	240,012	4.05
		603001	OASDI	22,827	0.00
		603003	Dental Insurance	5,726	0.00
		603004	Health and Welfare	80,791	0.00
		603005	Retirement	144,726	0.00
		603011	Life Insurance	145	0.00
		603012	Medicare	6,923	0.00
		603013	Vision Care	456	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606001	Travel-In State	924	0.00
		606002	Travel-Out of State	2,434	0.00
		617001	Services from Other Funds/Agencies	3,686	0.00
		660003	Supplies and Services	7,582	0.00
		660009	Professional Development	800	0.00
		660042	Recruitment	2,216	0.00
	CBA Dean Total			761,205	5.05
	CBA Development	617001	Services from Other Funds/Agencies	96	0.00
	CBA Development Total			96	0.00
	CBA EMBA	606001	Travel-In State	61	0.00
	CBA EMBA Total			61	0.00
	CBA-AD-Undergraduate	601201	Management and Supervisory	89,268	1.00
		601300	Support Staff Salaries	342,856	5.89
		601303	Student Assistant	3,496	0.18
		602001	Work Study-On Campus	14,620	0.55
		603001	OASDI	25,635	0.00
		603003	Dental Insurance	7,994	0.00
		603004	Health and Welfare	92,128	0.00
		603005	Retirement	128,599	0.00
		603011	Life Insurance	223	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	6,189	0.00
		603013	Vision Care	590	0.00
		603014	Long-Term Disability Insurance	124	0.00
		603015	Flex Cash	1,680	0.00
		606001	Travel-In State	138	0.00
		613001	Contractual Services	2,506	0.00
		616002	I/T Hardware	1,391	0.00
		616003	I/T Software	1,717	0.00
		616005	Misc Info Tech Costs	60	0.00
		617001	Services from Other Funds/Agencies	8,044	0.00
		660003	Supplies and Services	23,727	0.00
		690002	Prior Year Expenditure Adjustment	(2,284)	0.00
	CBA-AD-Undergraduate Total			748,701	7.62
	College of Business Admin	606002	Travel-Out of State	376	0.00
		617001	Services from Other Funds/Agencies	157	0.00
	College of Business Admin Total			533	0.00
	Finance & Insurance & RE	601100	Academic Salaries	1,230,709	9.42
		603001	OASDI	69,117	0.00
		603003	Dental Insurance	11,631	0.00
		603004	Health and Welfare	164,669	0.00
		603005	Retirement	356,909	0.00
		603011	Life Insurance	456	0.00
		603012	Medicare	17,628	0.00
		603013	Vision Care	799	0.00
		603014	Long-Term Disability Insurance	352	0.00
		606002	Travel-Out of State	1,254	0.00
		616005	Misc Info Tech Costs	9,502	0.00
		660003	Supplies and Services	3,109	0.00
		660009	Professional Development	576	0.00
		660042	Recruitment	5,000	0.00
	Finance & Insurance & RE Total			1,871,712	9.42
	Info Sys & Biz Analytics	601100	Academic Salaries	1,102,210	8.88
		601303	Student Assistant	364	0.01
		603001	OASDI	67,091	0.00
		603003	Dental Insurance	8,219	0.00
		603004	Health and Welfare	128,477	0.00
		603005	Retirement	336,426	0.00
		603011	Life Insurance	447	0.00
		603012	Medicare	15,843	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	784	0.00
		603014	Long-Term Disability Insurance	338	0.00
		606001	Travel-In State	103	0.00
		606002	Travel-Out of State	11,291	0.00
		616002	I/T Hardware	2,191	0.00
		616005	Misc Info Tech Costs	734	0.00
		660003	Supplies and Services	3,663	0.00
		660009	Professional Development	4,478	0.00
		660042	Recruitment	2,104	0.00
		660090	Expenses-Other	0	0.00
	Info Sys & Biz Analytics Total			1,684,764	8.89
	Information Technology	601300	Support Staff Salaries	172,860	2.00
		603001	OASDI	10,427	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	30,758	0.00
		603005	Retirement	53,270	0.00
		603011	Life Insurance	21	0.00
		603012	Medicare	2,439	0.00
		603013	Vision Care	179	0.00
		604090	Other Communications (Operating Cost)	143	0.00
		616002	I/T Hardware	42,025	0.00
		616003	I/T Software	34,992	0.00
		616005	Misc Info Tech Costs	17,768	0.00
		617001	Services from Other Funds/Agencies	171	0.00
		660003	Supplies and Services	(2,968)	0.00
	Information Technology Total			364,665	2.00
	Management	601100	Academic Salaries	1,311,874	11.15
		601303	Student Assistant	2,072	0.07
		603001	OASDI	77,662	0.00
		603003	Dental Insurance	14,638	0.00
		603004	Health and Welfare	203,456	0.00
		603005	Retirement	397,922	0.00
		603011	Life Insurance	559	0.00
		603012	Medicare	18,489	0.00
		603013	Vision Care	971	0.00
		603014	Long-Term Disability Insurance	425	0.00
		604090	Other Communications (Operating Cost)	0	0.00
		606002	Travel-Out of State	10,030	0.00
		616005	Misc Info Tech Costs	4,131	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	1,818	0.00
		660003	Supplies and Services	4,588	0.00
		660009	Professional Development	6,623	0.00
	Management Total			2,055,256	11.22
	Marketing Supply Chain MGMT	601100	Academic Salaries	1,469,612	11.47
		603001	OASDI	89,148	0.00
		603003	Dental Insurance	14,225	0.00
		603004	Health and Welfare	167,552	0.00
		603005	Retirement	447,110	0.00
		603011	Life Insurance	580	0.00
		603012	Medicare	21,121	0.00
		603013	Vision Care	1,016	0.00
		603014	Long-Term Disability Insurance	443	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	1,918	0.00
		616002	I/T Hardware	3,442	0.00
		616005	Misc Info Tech Costs	9,651	0.00
		660003	Supplies and Services	5,433	0.00
		660009	Professional Development	1,325	0.00
		660090	Expenses-Other	0	0.00
	Marketing Supply Chain MGMT Total			2,234,111	11.47
	Strategy & Entrepreneurship	601100	Academic Salaries	548,622	4.47
		603001	OASDI	30,246	0.00
		603003	Dental Insurance	3,143	0.00
		603004	Health and Welfare	50,957	0.00
		603005	Retirement	150,877	0.00
		603011	Life Insurance	202	0.00
		603012	Medicare	7,930	0.00
		603013	Vision Care	351	0.00
		603014	Long-Term Disability Insurance	154	0.00
		606001	Travel-In State	824	0.00
		606002	Travel-Out of State	1,321	0.00
		616005	Misc Info Tech Costs	8,569	0.00
		660003	Supplies and Services	2,044	0.00
		660009	Professional Development	732	0.00
		660042	Recruitment	2,554	0.00
	Strategy & Entrepreneurship Total			808,525	4.47
College of Business Admin Total				16,200,766	103.77
College of E&CS	Advising Counseling Tutor Ctr	601303	Student Assistant	28,173	1.01

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	96	0.00
		616002	I/T Hardware	591	0.00
		617001	Services from Other Funds/Agencies	868	0.00
		660003	Supplies and Services	428	0.00
	Advising Counseling Tutor Ctr Total			30,156	1.01
	Civil Engineering	601100	Academic Salaries	2,214,691	24.35
		601300	Support Staff Salaries	82,488	2.00
		601303	Student Assistant	42,020	1.52
		602001	Work Study-On Campus	507	0.02
		603001	OASDI	111,074	0.00
		603003	Dental Insurance	22,068	0.00
		603004	Health and Welfare	304,549	0.00
		603005	Retirement	567,051	0.00
		603011	Life Insurance	1,126	0.00
		603012	Medicare	33,737	0.00
		603013	Vision Care	2,219	0.00
		603014	Long-Term Disability Insurance	879	0.00
		603015	Flex Cash	5,172	0.00
		606001	Travel-In State	1,177	0.00
		606002	Travel-Out of State	1,846	0.00
		613001	Contractual Services	10,550	0.00
		616002	I/T Hardware	4,205	0.00
		616003	I/T Software	3,165	0.00
		617001	Services from Other Funds/Agencies	18,673	0.00
		619002	Instructional Equipment	15,464	0.00
		660003	Supplies and Services	33,489	0.00
		660009	Professional Development	1,109	0.00
		660042	Recruitment	12,736	0.00
	Civil Engineering Total			3,489,994	27.89
	Coll of E & CS Deans Ofc	601100	Academic Salaries	4,839	0.00
		601201	Management and Supervisory	340,572	2.00
		601300	Support Staff Salaries	298,549	4.99
		601303	Student Assistant	32,743	1.12
		603001	OASDI	35,755	0.00
		603003	Dental Insurance	8,703	0.00
		603004	Health and Welfare	128,249	0.00
		603005	Retirement	196,958	0.00
		603011	Life Insurance	257	0.00
		603012	Medicare	9,327	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	627	0.00
		603014	Long-Term Disability Insurance	108	0.00
		606001	Travel-In State	12,057	0.00
		606002	Travel-Out of State	3,091	0.00
		616002	I/T Hardware	1,040	0.00
		617001	Services from Other Funds/Agencies	11,159	0.00
		660002	Printing	985	0.00
		660003	Supplies and Services	13,370	0.00
		660009	Professional Development	1,030	0.00
		660042	Recruitment	26	0.00
	Coll of E & CS Deans Ofc Total			1,099,444	8.11
	College of Engr & Comp Sci	601100	Academic Salaries	7,220	0.08
		601300	Support Staff Salaries	692,559	9.33
		603001	OASDI	42,481	0.00
		603003	Dental Insurance	8,025	0.00
		603004	Health and Welfare	125,686	0.00
		603005	Retirement	212,286	0.00
		603011	Life Insurance	98	0.00
		603012	Medicare	10,073	0.00
		603013	Vision Care	844	0.00
		606001	Travel-In State	0	0.00
		616002	I/T Hardware	2,049	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	10,324	0.00
		660003	Supplies and Services	144	0.00
	College of Engr & Comp Sci Total			1,111,789	9.41
	Computer Science	601100	Academic Salaries	2,659,701	29.43
		601103	Graduate Assistant	2,174	0.08
		601300	Support Staff Salaries	75,375	1.69
		601303	Student Assistant	76,925	2.82
		601304	Teaching Associates	17,746	0.62
		602001	Work Study-On Campus	0	0.04
		603001	OASDI	121,091	0.00
		603003	Dental Insurance	35,303	0.00
		603004	Health and Welfare	414,366	0.00
		603005	Retirement	613,909	0.00
		603011	Life Insurance	1,550	0.00
		603012	Medicare	39,434	0.00
		603013	Vision Care	3,167	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	1,180	0.00
		603015	Flex Cash	700	0.00
		606001	Travel-In State	11,662	0.00
		606002	Travel-Out of State	8,981	0.00
		616002	I/T Hardware	29,481	0.00
		617001	Services from Other Funds/Agencies	8,935	0.00
		660002	Printing	1,761	0.00
		660003	Supplies and Services	28,355	0.00
		660009	Professional Development	1,735	0.00
		660042	Recruitment	2,636	0.00
	Computer Science Total			4,156,169	34.68
	Construction Management	601100	Academic Salaries	660,634	8.15
		601300	Support Staff Salaries	61,260	1.58
		601303	Student Assistant	19,271	0.72
		602001	Work Study-On Campus	0	0.00
		603001	OASDI	27,262	0.00
		603003	Dental Insurance	7,869	0.00
		603004	Health and Welfare	105,927	0.00
		603005	Retirement	137,469	0.00
		603011	Life Insurance	443	0.00
		603012	Medicare	10,531	0.00
		603013	Vision Care	949	0.00
		603014	Long-Term Disability Insurance	321	0.00
		603015	Flex Cash	1,960	0.00
		606001	Travel-In State	655	0.00
		606002	Travel-Out of State	1,790	0.00
		616002	I/T Hardware	5,643	0.00
		617001	Services from Other Funds/Agencies	5,944	0.00
		619002	Instructional Equipment	2,829	0.00
		660002	Printing	357	0.00
		660003	Supplies and Services	14,751	0.00
		660009	Professional Development	3,031	0.00
		660042	Recruitment	1,613	0.00
		660061	Repairs and Maintenance - Building Maintenance	18,000	0.00
	Construction Management Total			1,088,508	10.45
	E & CS CAD Ctr	601303	Student Assistant	24,258	0.85
		602001	Work Study-On Campus	51,396	1.76
		603012	Medicare	158	0.00
		616002	I/T Hardware	144,017	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		616003	I/T Software	32,922	0.00
		616005	Misc Info Tech Costs	1,411	0.00
		617001	Services from Other Funds/Agencies	21	0.00
		619002	Instructional Equipment	27,413	0.00
		660002	Printing	1,340	0.00
		660003	Supplies and Services	11,339	0.00
		660009	Professional Development	2,312	0.00
	E & CS CAD Ctr Total			296,587	2.60
	E & CS Tech Shop	601303	Student Assistant	27,811	1.04
		603012	Medicare	93	0.00
		616002	I/T Hardware	146	0.00
		617001	Services from Other Funds/Agencies	207	0.00
		660003	Supplies and Services	13,298	0.00
	E & CS Tech Shop Total			41,555	1.04
	Electrical Engineering	601100	Academic Salaries	1,889,841	20.93
		601300	Support Staff Salaries	70,325	1.92
		601303	Student Assistant	31,901	1.20
		601304	Teaching Associates	20,476	0.71
		602001	Work Study-On Campus	9,000	0.33
		603001	OASDI	97,777	0.00
		603003	Dental Insurance	21,181	0.00
		603004	Health and Welfare	260,814	0.00
		603005	Retirement	487,136	0.00
		603009	Non-Industrial Disability	429	0.00
		603011	Life Insurance	947	0.00
		603012	Medicare	28,272	0.00
		603013	Vision Care	1,987	0.00
		603014	Long-Term Disability Insurance	711	0.00
		603015	Flex Cash	2,432	0.00
		606001	Travel-In State	1,003	0.00
		606002	Travel-Out of State	3,779	0.00
		616002	I/T Hardware	26,298	0.00
		617001	Services from Other Funds/Agencies	2,583	0.00
		619002	Instructional Equipment	19,313	0.00
		660001	Postage and Freight	440	0.00
		660002	Printing	1,432	0.00
		660003	Supplies and Services	13,719	0.00
	Electrical Engineering Total			2,991,794	25.09
	Mechanical Engineering	601100	Academic Salaries	2,161,197	24.87

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	49,402	1.33
		601303	Student Assistant	48,372	1.81
		601304	Teaching Associates	11,857	0.43
		602001	Work Study-On Campus	3,614	0.14
		603001	OASDI	114,603	0.00
		603003	Dental Insurance	26,867	0.00
		603004	Health and Welfare	348,972	0.00
		603005	Retirement	574,878	0.00
		603011	Life Insurance	1,622	0.00
		603012	Medicare	31,869	0.00
		603013	Vision Care	2,727	0.00
		603014	Long-Term Disability Insurance	1,185	0.00
		603015	Flex Cash	4,756	0.00
		606001	Travel-In State	8,217	0.00
		606002	Travel-Out of State	7,598	0.00
		616002	I/T Hardware	2,374	0.00
		616003	I/T Software	6,537	0.00
		616005	Misc Info Tech Costs	6,612	0.00
		617001	Services from Other Funds/Agencies	4,772	0.00
		619002	Instructional Equipment	28,338	0.00
		660003	Supplies and Services	58,463	0.00
		660009	Professional Development	650	0.00
		660042	Recruitment	128	0.00
	Mechanical Engineering Total			3,505,609	28.58
	MESA Engineering Program	601300	Support Staff Salaries	211,739	2.93
		601303	Student Assistant	2,781	0.10
		602001	Work Study-On Campus	5,716	0.21
		603001	OASDI	13,106	0.00
		603003	Dental Insurance	2,499	0.00
		603004	Health and Welfare	41,030	0.00
		603005	Retirement	58,655	0.00
		603011	Life Insurance	62	0.00
		603012	Medicare	3,065	0.00
		603013	Vision Care	269	0.00
		603014	Long-Term Disability Insurance	35	0.00
		616002	I/T Hardware	100	0.00
		617001	Services from Other Funds/Agencies	2,913	0.00
		660003	Supplies and Services	1,966	0.00
	MESA Engineering Program Total			343,936	3.24

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	STORC	617001	Services from Other Funds/Agencies	25	0.00
	STORC Total			25	0.00
College of E&CS Total				18,155,565	152.11
College of Education	Col of Ed Student Success Ctr	601300	Support Staff Salaries	333,776	5.87
		603001	OASDI	20,331	0.00
		603003	Dental Insurance	7,690	0.00
		603004	Health and Welfare	87,097	0.00
		603005	Retirement	102,527	0.00
		603011	Life Insurance	136	0.00
		603012	Medicare	4,755	0.00
		603013	Vision Care	530	0.00
		603014	Long-Term Disability Insurance	70	0.00
		606001	Travel-In State	4,507	0.00
		606002	Travel-Out of State	288	0.00
		616002	I/T Hardware	1,780	0.00
		617001	Services from Other Funds/Agencies	2,265	0.00
		660003	Supplies and Services	26,233	0.00
	Col of Ed Student Success Ctr Total			591,985	5.87
	Coll of Educ Deans Ofc	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	478,372	3.00
		601300	Support Staff Salaries	333,476	4.44
		601301	Overtime	467	0.00
		603001	OASDI	45,712	0.00
		603003	Dental Insurance	6,378	0.00
		603004	Health and Welfare	98,884	0.00
		603005	Retirement	248,647	0.00
		603011	Life Insurance	355	0.00
		603012	Medicare	11,715	0.00
		603013	Vision Care	665	0.00
		603014	Long-Term Disability Insurance	162	0.00
		603015	Flex Cash	1,680	0.00
		606001	Travel-In State	15,054	0.00
		606002	Travel-Out of State	4,152	0.00
		617001	Services from Other Funds/Agencies	7,112	0.00
		660001	Postage and Freight	150	0.00
		660002	Printing	27	0.00
		660003	Supplies and Services	21,418	0.00
		660009	Professional Development	240	0.00
		660090	Expenses-Other	280	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Coll of Educ Deans Ofc Total			1,274,945	7.44
	College of Education	601100	Academic Salaries	400	0.00
		601300	Support Staff Salaries	110,784	2.00
		601301	Overtime	2,645	0.00
		601303	Student Assistant	25,258	0.96
		603001	OASDI	6,977	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	30,752	0.00
		603005	Retirement	34,140	0.00
		603011	Life Insurance	21	0.00
		603012	Medicare	1,738	0.00
		603013	Vision Care	179	0.00
		606001	Travel-In State	11,282	0.00
		616002	I/T Hardware	4,695	0.00
		617001	Services from Other Funds/Agencies	10,431	0.00
		660003	Supplies and Services	218,010	0.00
		660009	Professional Development	2,482	0.00
		660027	Pollution Remediation Expenses	8,146	0.00
		660090	Expenses-Other	231	0.00
	College of Education Total			470,749	2.97
	Comm Council Center	601201	Management and Supervisory	73,800	1.00
		601300	Support Staff Salaries	41,628	1.00
		603001	OASDI	7,136	0.00
		603003	Dental Insurance	2,117	0.00
		603004	Health and Welfare	35,206	0.00
		603005	Retirement	35,571	0.00
		603011	Life Insurance	113	0.00
		603012	Medicare	1,669	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	54	0.00
		617001	Services from Other Funds/Agencies	158	0.00
	Comm Council Center Total			197,632	2.00
	Development Office-Educ	617001	Services from Other Funds/Agencies	0	0.00
	Development Office-Educ Total			0	0.00
	Doctorate in Ed Leadership	601100	Academic Salaries	595,486	5.09
		601103	Graduate Assistant	72,995	2.00
		601300	Support Staff Salaries	87,510	1.82
		601303	Student Assistant	10,978	0.38
		601304	Teaching Associates	2,309	0.06

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	24,913	0.00
		603003	Dental Insurance	4,566	0.00
		603004	Health and Welfare	57,283	0.00
		603005	Retirement	118,795	0.00
		603009	Non-Industrial Disability	5,607	0.00
		603011	Life Insurance	175	0.00
		603012	Medicare	9,250	0.00
		603013	Vision Care	717	0.00
		603014	Long-Term Disability Insurance	117	0.00
		606001	Travel-In State	3,611	0.00
		606002	Travel-Out of State	8,232	0.00
		616002	I/T Hardware	896	0.00
		616003	I/T Software	175	0.00
		617001	Services from Other Funds/Agencies	2,374	0.00
		660001	Postage and Freight	23	0.00
		660003	Supplies and Services	13,748	0.00
		660009	Professional Development	612	0.00
		660017	Advertising and Promotional Expenses	150	0.00
		660090	Expenses-Other	986	0.00
	Doctorate in Ed Leadership Total			1,021,507	9.35
	Graduate & Prof Stds in Edu	601100	Academic Salaries	2,565,512	30.59
		601300	Support Staff Salaries	112,935	2.86
		601303	Student Assistant	921	0.03
		603001	OASDI	142,172	0.00
		603003	Dental Insurance	30,177	0.00
		603004	Health and Welfare	411,570	0.00
		603005	Retirement	709,441	0.00
		603011	Life Insurance	1,509	0.00
		603012	Medicare	38,635	0.00
		603013	Vision Care	3,220	0.00
		603014	Long-Term Disability Insurance	1,145	0.00
		603015	Flex Cash	5,724	0.00
		606001	Travel-In State	4,151	0.00
		606002	Travel-Out of State	30,621	0.00
		616002	I/T Hardware	859	0.00
		617001	Services from Other Funds/Agencies	2,974	0.00
		660003	Supplies and Services	20,256	0.00
		660009	Professional Development	2,629	0.00
		660042	Recruitment	4,135	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Graduate & Prof Stds in Edu Total			4,088,584	33.47
	Math Learning Skills Center	617001	Services from Other Funds/Agencies	0	0.00
	Math Learning Skills Center Total			0	0.00
	MSTI	601100	Academic Salaries	28,234	0.34
		603012	Medicare	234	0.00
		606001	Travel-In State	6,407	0.00
		617001	Services from Other Funds/Agencies	2,309	0.00
		660001	Postage and Freight	1,638	0.00
		660003	Supplies and Services	43,939	0.00
		670000	Tr Out within the same CSU Fund in 0948 same camp	54,934	0.00
	MSTI Total			137,696	0.34
	Teaching Credentials	601100	Academic Salaries	3,812,823	45.90
		601300	Support Staff Salaries	131,244	3.00
		601301	Overtime	3,141	0.00
		603001	OASDI	193,851	0.00
		603003	Dental Insurance	41,224	0.00
		603004	Health and Welfare	516,818	0.00
		603005	Retirement	972,235	0.00
		603011	Life Insurance	2,109	0.00
		603012	Medicare	56,860	0.00
		603013	Vision Care	4,161	0.00
		603014	Long-Term Disability Insurance	1,596	0.00
		603015	Flex Cash	5,736	0.00
		606001	Travel-In State	22,320	0.00
		606002	Travel-Out of State	26,058	0.00
		617001	Services from Other Funds/Agencies	16,643	0.00
		660002	Printing	59	0.00
		660003	Supplies and Services	25,850	0.00
		660009	Professional Development	2,080	0.00
		660090	Expenses-Other	28,806	0.00
		690002	Prior Year Expenditure Adjustment	(2,797)	0.00
	Teaching Credentials Total			5,860,817	48.90
	Undergraduate Studies in Educ	601100	Academic Salaries	4,371,511	62.70
		601300	Support Staff Salaries	222,578	4.63
		601301	Overtime	182	0.00
		601303	Student Assistant	500	0.02
		603001	OASDI	242,391	0.00
		603003	Dental Insurance	79,388	0.00
		603004	Health and Welfare	964,407	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	1,217,204	0.00
		603009	Non-Industrial Disability	2,411	0.00
		603011	Life Insurance	3,785	0.00
		603012	Medicare	66,384	0.00
		603013	Vision Care	7,553	0.00
		603014	Long-Term Disability Insurance	2,842	0.00
		603015	Flex Cash	6,236	0.00
		606001	Travel-In State	7,361	0.00
		606002	Travel-Out of State	8,925	0.00
		616002	I/T Hardware	73	0.00
		617001	Services from Other Funds/Agencies	1,560	0.00
		660003	Supplies and Services	27,958	0.00
		660009	Professional Development	978	0.00
		660090	Expenses-Other	150	0.00
	Undergraduate Studies in Educ Total			7,234,379	67.34
College of Education Total				20,878,294	177.68
College of H&HS	Campaign Devel-H & HS	617001	Services from Other Funds/Agencies	1	0.00
	Campaign Devel-H & HS Total			1	0.00
	CAPCR	606001	Travel-In State	343	0.00
		606002	Travel-Out of State	1,065	0.00
		660003	Supplies and Services	0	0.00
	CAPCR Total			1,408	0.00
	Coll of H & HS Deans Ofc	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	508,672	3.01
		601300	Support Staff Salaries	470,844	7.91
		601301	Overtime	87	0.00
		601303	Student Assistant	4,217	0.15
		603001	OASDI	55,219	0.00
		603003	Dental Insurance	8,715	0.00
		603004	Health and Welfare	137,742	0.00
		603005	Retirement	287,352	0.00
		603011	Life Insurance	479	0.00
		603012	Medicare	14,133	0.00
		603013	Vision Care	1,061	0.00
		603014	Long-Term Disability Insurance	185	0.00
		616002	I/T Hardware	4,808	0.00
		617001	Services from Other Funds/Agencies	82	0.00
		619001	Other Equipment	263	0.00
		660003	Supplies and Services	22,252	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Coll of H & HS Deans Ofc Total			1,516,113	11.07
	College of H & HS	601100	Academic Salaries	11,424	0.13
		601300	Support Staff Salaries	895	0.00
		601301	Overtime	2,392	0.00
		602001	Work Study-On Campus	13,179	0.51
		603001	OASDI	204	0.00
		603005	Retirement	229	0.00
		603012	Medicare	213	0.00
		606001	Travel-In State	320	0.00
		606002	Travel-Out of State	2,378	0.00
		616002	I/T Hardware	32,902	0.00
		617001	Services from Other Funds/Agencies	15,446	0.00
		619001	Other Equipment	2,118	0.00
		660003	Supplies and Services	6,470	0.00
		660017	Advertising and Promotional Expenses	300	0.00
		660042	Recruitment	18,852	0.00
		660090	Expenses-Other	38,891	0.00
		670487	Tr Out to CSU 487 -TF Academic Capital Improv	200,845	0.00
	College of H & HS Total			347,058	0.64
	Comm Sciences & Disorders	601100	Academic Salaries	1,252,011	15.24
		601300	Support Staff Salaries	211,723	4.00
		601303	Student Assistant	7,151	0.27
		603001	OASDI	68,345	0.00
		603003	Dental Insurance	14,430	0.00
		603004	Health and Welfare	162,010	0.00
		603005	Retirement	342,249	0.00
		603011	Life Insurance	658	0.00
		603012	Medicare	21,110	0.00
		603013	Vision Care	1,494	0.00
		603014	Long-Term Disability Insurance	480	0.00
		603015	Flex Cash	4,560	0.00
		606001	Travel-In State	1,469	0.00
		606002	Travel-Out of State	2,149	0.00
		616003	I/T Software	749	0.00
		617001	Services from Other Funds/Agencies	19,187	0.00
		619001	Other Equipment	186,860	0.00
		660003	Supplies and Services	121,741	0.00
	Comm Sciences & Disorders Total			2,418,375	19.51
	Criminal Justice	601100	Academic Salaries	2,672,705	32.08

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	163,520	3.60
		601303	Student Assistant	4,869	0.17
		603001	OASDI	141,659	0.00
		603003	Dental Insurance	37,274	0.00
		603004	Health and Welfare	490,497	0.00
		603005	Retirement	709,012	0.00
		603009	Non-Industrial Disability	6,518	0.00
		603011	Life Insurance	1,722	0.00
		603012	Medicare	40,514	0.00
		603013	Vision Care	3,212	0.00
		603014	Long-Term Disability Insurance	1,269	0.00
		603015	Flex Cash	3,684	0.00
		606001	Travel-In State	5,715	0.00
		606002	Travel-Out of State	8,119	0.00
		613001	Contractual Services	187	0.00
		617001	Services from Other Funds/Agencies	3,971	0.00
		660002	Printing	869	0.00
		660003	Supplies and Services	25,597	0.00
		660009	Professional Development	29	0.00
		660090	Expenses-Other	566	0.00
	Criminal Justice Total			4,321,509	35.84
	Doctorate of Physical Therapy	601100	Academic Salaries	1,331,217	11.99
		601300	Support Staff Salaries	140,306	2.69
		601301	Overtime	319	0.00
		601303	Student Assistant	5,584	0.16
		603001	OASDI	82,376	0.00
		603003	Dental Insurance	15,808	0.00
		603004	Health and Welfare	204,169	0.00
		603005	Retirement	414,859	0.00
		603009	Non-Industrial Disability	732	0.00
		603011	Life Insurance	702	0.00
		603012	Medicare	22,301	0.00
		603013	Vision Care	1,330	0.00
		603014	Long-Term Disability Insurance	504	0.00
		603015	Flex Cash	1,680	0.00
		606001	Travel-In State	6,248	0.00
		606002	Travel-Out of State	41,544	0.00
		616002	I/T Hardware	6,438	0.00
		616003	I/T Software	13,600	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	9,609	0.00
		619001	Other Equipment	938	0.00
		619002	Instructional Equipment	45,939	0.00
		660001	Postage and Freight	164	0.00
		660003	Supplies and Services	37,714	0.00
		660009	Professional Development	10,927	0.00
		660090	Expenses-Other	21,819	0.00
	Doctorate of Physical Therapy Total			2,416,827	14.84
	HHS Center for HPPR	660003	Supplies and Services	830	0.00
		660017	Advertising and Promotional Expenses	511	0.00
	HHS Center for HPPR Total			1,342	0.00
	HHS Student Success Center	606001	Travel-In State	57	0.00
		617001	Services from Other Funds/Agencies	111	0.00
		660003	Supplies and Services	12,218	0.00
		660017	Advertising and Promotional Expenses	2,361	0.00
	HHS Student Success Center Total			14,747	0.00
	Kinesiology	601100	Academic Salaries	2,210,381	27.05
		601300	Support Staff Salaries	188,301	4.86
		601303	Student Assistant	2,123	0.08
		601304	Teaching Associates	26,576	0.88
		603001	OASDI	128,571	0.00
		603003	Dental Insurance	30,778	0.00
		603004	Health and Welfare	409,048	0.00
		603005	Retirement	643,405	0.00
		603009	Non-Industrial Disability	714	0.00
		603011	Life Insurance	1,427	0.00
		603012	Medicare	33,623	0.00
		603013	Vision Care	2,995	0.00
		603014	Long-Term Disability Insurance	1,041	0.00
		603015	Flex Cash	6,772	0.00
		606001	Travel-In State	916	0.00
		606002	Travel-Out of State	2,989	0.00
		617001	Services from Other Funds/Agencies	5,278	0.00
		660003	Supplies and Services	162,085	0.00
		660090	Expenses-Other	0	0.00
	Kinesiology Total			3,857,024	32.87
	Kinesiology-Out of State Empl	601100	Academic Salaries	4,229	0.08
		603012	Medicare	61	0.00
	Kinesiology-Out of State Empl Total			4,290	0.08

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Nursing	601100	Academic Salaries	3,066,585	36.78
		601300	Support Staff Salaries	322,155	6.96
		601301	Overtime	9	0.00
		603001	OASDI	171,032	0.00
		603003	Dental Insurance	44,471	0.00
		603004	Health and Welfare	498,252	0.00
		603005	Retirement	857,027	0.00
		603011	Life Insurance	2,003	0.00
		603012	Medicare	49,006	0.00
		603013	Vision Care	3,989	0.00
		603014	Long-Term Disability Insurance	1,473	0.00
		603015	Flex Cash	10,792	0.00
		606001	Travel-In State	613	0.00
		606002	Travel-Out of State	60	0.00
		617001	Services from Other Funds/Agencies	8,784	0.00
		619002	Instructional Equipment	34,225	0.00
		660003	Supplies and Services	66,733	0.00
		660009	Professional Development	2,204	0.00
		660017	Advertising and Promotional Expenses	0	0.00
		660090	Expenses-Other	885	0.00
	Nursing Total			5,140,297	43.74
	Public Health	601100	Academic Salaries	854,278	10.83
		601300	Support Staff Salaries	123,532	2.51
		603001	OASDI	53,191	0.00
		603003	Dental Insurance	14,030	0.00
		603004	Health and Welfare	173,545	0.00
		603005	Retirement	268,315	0.00
		603011	Life Insurance	403	0.00
		603012	Medicare	13,985	0.00
		603013	Vision Care	1,091	0.00
		603014	Long-Term Disability Insurance	303	0.00
		603015	Flex Cash	1,492	0.00
		617001	Services from Other Funds/Agencies	764	0.00
		660003	Supplies and Services	37,939	0.00
		660017	Advertising and Promotional Expenses	0	0.00
	Public Health Total			1,542,867	13.34
	Recreation Parks & Tourism	601100	Academic Salaries	1,533,972	20.05
		601300	Support Staff Salaries	87,682	1.91
		601301	Overtime	0	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	75,582	0.00
		603003	Dental Insurance	19,125	0.00
		603004	Health and Welfare	249,662	0.00
		603005	Retirement	374,529	0.00
		603011	Life Insurance	1,106	0.00
		603012	Medicare	23,416	0.00
		603013	Vision Care	2,136	0.00
		603014	Long-Term Disability Insurance	826	0.00
		603015	Flex Cash	9,516	0.00
		606001	Travel-In State	274	0.00
		606002	Travel-Out of State	194	0.00
		617001	Services from Other Funds/Agencies	2,940	0.00
		619001	Other Equipment	0	0.00
		619002	Instructional Equipment	4,419	0.00
		660003	Supplies and Services	46,546	0.00
	Recreation Parks & Tourism Total			2,431,926	21.96
	Social Work	601100	Academic Salaries	3,513,702	42.60
		601300	Support Staff Salaries	220,344	4.72
		601301	Overtime	29	0.00
		601303	Student Assistant	8,087	0.28
		603001	OASDI	193,558	0.00
		603003	Dental Insurance	47,825	0.00
		603004	Health and Welfare	606,575	0.00
		603005	Retirement	969,121	0.00
		603011	Life Insurance	2,369	0.00
		603012	Medicare	53,589	0.00
		603013	Vision Care	4,766	0.00
		603014	Long-Term Disability Insurance	1,768	0.00
		603015	Flex Cash	9,580	0.00
		606001	Travel-In State	3,328	0.00
		606002	Travel-Out of State	1,309	0.00
		616003	I/T Software	5,498	0.00
		617001	Services from Other Funds/Agencies	28,497	0.00
		619001	Other Equipment	11,582	0.00
		660003	Supplies and Services	32,013	0.00
	Social Work Total			5,713,538	47.61
College of H&HS Total				29,727,323	241.50
College of NS&M	Biological Sciences	601100	Academic Salaries	3,710,167	45.13
		601300	Support Staff Salaries	574,222	11.37

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OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601301	Overtime	4,350	0.00
		601303	Student Assistant	93,075	3.03
		601304	Teaching Associates	169,430	3.98
		602001	Work Study-On Campus	11,539	0.44
		603001	OASDI	244,547	0.00
		603003	Dental Insurance	65,496	0.00
		603004	Health and Welfare	819,731	0.00
		603005	Retirement	1,209,637	0.00
		603011	Life Insurance	2,564	0.00
		603012	Medicare	62,367	0.00
		603013	Vision Care	5,498	0.00
		603014	Long-Term Disability Insurance	1,878	0.00
		603015	Flex Cash	7,236	0.00
		606001	Travel-In State	3,810	0.00
		606002	Travel-Out of State	7,664	0.00
		616003	I/T Software	10,500	0.00
		617001	Services from Other Funds/Agencies	10,036	0.00
		619001	Other Equipment	2,221	0.00
		660003	Supplies and Services	309,736	0.00
		660042	Recruitment	3,000	0.00
	Biological Sciences Total			7,328,703	63.95
	Chemistry	601100	Academic Salaries	2,281,987	28.42
		601300	Support Staff Salaries	419,104	7.60
		601301	Overtime	6,588	0.00
		601303	Student Assistant	25,474	0.87
		601304	Teaching Associates	128,082	3.18
		602001	Work Study-On Campus	32,130	1.23
		603001	OASDI	137,273	0.00
		603003	Dental Insurance	35,323	0.00
		603004	Health and Welfare	469,232	0.00
		603005	Retirement	682,286	0.00
		603011	Life Insurance	1,775	0.00
		603012	Medicare	38,919	0.00
		603013	Vision Care	3,556	0.00
		603014	Long-Term Disability Insurance	1,316	0.00
		603015	Flex Cash	7,140	0.00
		606001	Travel-In State	352	0.00
		606002	Travel-Out of State	2,269	0.00
		617001	Services from Other Funds/Agencies	4,014	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		619001	Other Equipment	5,682	0.00
		619002	Instructional Equipment	5,764	0.00
		660003	Supplies and Services	169,718	0.00
		660042	Recruitment	5,000	0.00
	Chemistry Total			4,462,986	41.31
	CMASE-NS & M	601300	Support Staff Salaries	153,720	2.00
		602001	Work Study-On Campus	5,999	0.23
		603001	OASDI	9,613	0.00
		603003	Dental Insurance	300	0.00
		603004	Health and Welfare	8,591	0.00
		603005	Retirement	47,372	0.00
		603011	Life Insurance	21	0.00
		603012	Medicare	2,248	0.00
		603013	Vision Care	179	0.00
		603015	Flex Cash	1,680	0.00
	CMASE-NS & M Total			229,722	2.23
	Coll of NSM Deans Ofc	601201	Management and Supervisory	569,228	4.00
		601300	Support Staff Salaries	132,043	2.69
		601301	Overtime	409	0.00
		601303	Student Assistant	7,344	0.31
		602001	Work Study-On Campus	5,983	0.23
		603001	OASDI	40,505	0.00
		603003	Dental Insurance	9,492	0.00
		603004	Health and Welfare	77,427	0.00
		603005	Retirement	206,766	0.00
		603011	Life Insurance	451	0.00
		603012	Medicare	10,076	0.00
		603013	Vision Care	598	0.00
		603014	Long-Term Disability Insurance	227	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	4,806	0.00
		616002	I/T Hardware	3,244	0.00
		616003	I/T Software	40	0.00
		617001	Services from Other Funds/Agencies	9,557	0.00
		660003	Supplies and Services	27,453	0.00
		660009	Professional Development	300	0.00
	Coll of NSM Deans Ofc Total			1,107,484	7.23
	College of NS & M	601100	Academic Salaries	87,586	1.02
		601300	Support Staff Salaries	154,315	2.75

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601303	Student Assistant	7,440	0.24
		603001	OASDI	9,837	0.00
		603003	Dental Insurance	3,196	0.00
		603004	Health and Welfare	44,033	0.00
		603005	Retirement	48,752	0.00
		603011	Life Insurance	64	0.00
		603012	Medicare	3,317	0.00
		603013	Vision Care	254	0.00
		603014	Long-Term Disability Insurance	39	0.00
		606001	Travel-In State	1,085	0.00
		606002	Travel-Out of State	2,015	0.00
		616002	I/T Hardware	25,477	0.00
		616003	I/T Software	11,312	0.00
		617001	Services from Other Funds/Agencies	31,300	0.00
		617101	Service from Between Campuses and the CO	5,365	0.00
		660003	Supplies and Services	25,268	0.00
		660009	Professional Development	275	0.00
	College of NS & M Total			460,929	4.01
	Ctr for Sci & Math Success	601300	Support Staff Salaries	118,740	2.00
		601303	Student Assistant	219,541	7.53
		603001	OASDI	7,307	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	30,752	0.00
		603005	Retirement	36,592	0.00
		603011	Life Insurance	21	0.00
		603012	Medicare	1,709	0.00
		603013	Vision Care	179	0.00
		606001	Travel-In State	278	0.00
		617001	Services from Other Funds/Agencies	4,497	0.00
		660003	Supplies and Services	5,954	0.00
	Ctr for Sci & Math Success Total			428,149	9.53
	Geography	601100	Academic Salaries	1,180,322	13.74
		601300	Support Staff Salaries	49,188	1.00
		602001	Work Study-On Campus	424	0.02
		603001	OASDI	61,743	0.00
		603003	Dental Insurance	19,258	0.00
		603004	Health and Welfare	183,079	0.00
		603005	Retirement	310,228	0.00
		603011	Life Insurance	775	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	17,881	0.00
		603013	Vision Care	1,531	0.00
		603014	Long-Term Disability Insurance	590	0.00
		603015	Flex Cash	2,520	0.00
		606001	Travel-In State	4,000	0.00
		606002	Travel-Out of State	3,804	0.00
		617001	Services from Other Funds/Agencies	3,640	0.00
		660003	Supplies and Services	34,878	0.00
		660042	Recruitment	2,697	0.00
	Geography Total			1,876,558	14.76
	Geol-Bio Motorpool	617001	Services from Other Funds/Agencies	2,622	0.00
		660003	Supplies and Services	6,583	0.00
		660010	Insurance Premium Expense	260	0.00
	Geol-Bio Motorpool Total			9,465	0.00
	Geology	601100	Academic Salaries	930,312	11.81
		601300	Support Staff Salaries	88,032	2.00
		601301	Overtime	293	0.00
		601303	Student Assistant	420	0.02
		601304	Teaching Associates	40,580	1.10
		602001	Work Study-On Campus	1,206	0.05
		603001	OASDI	57,545	0.00
		603003	Dental Insurance	14,492	0.00
		603004	Health and Welfare	181,375	0.00
		603005	Retirement	288,405	0.00
		603011	Life Insurance	664	0.00
		603012	Medicare	14,641	0.00
		603013	Vision Care	1,352	0.00
		603014	Long-Term Disability Insurance	490	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	5,669	0.00
		617001	Services from Other Funds/Agencies	8,152	0.00
		660003	Supplies and Services	105,099	0.00
		690002	Prior Year Expenditure Adjustment	287	0.00
	Geology Total			1,740,550	14.97
	Instr Com Support Center	601300	Support Staff Salaries	93,528	1.50
		603001	OASDI	5,773	0.00
		603003	Dental Insurance	1,046	0.00
		603004	Health and Welfare	25,772	0.00
		603005	Retirement	28,823	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603011	Life Insurance	21	0.00
		603012	Medicare	1,350	0.00
		603013	Vision Care	179	0.00
		616002	I/T Hardware	139	0.00
		617001	Services from Other Funds/Agencies	135	0.00
		660003	Supplies and Services	1,277	0.00
	Instr Com Support Center Total			158,043	1.50
	Mathematics	601100	Academic Salaries	4,173,747	55.92
		601103	Graduate Assistant	25,510	1.08
		601300	Support Staff Salaries	139,515	3.00
		601303	Student Assistant	16,655	0.57
		601304	Teaching Associates	182,302	4.67
		603001	OASDI	215,444	0.00
		603003	Dental Insurance	48,944	0.00
		603004	Health and Welfare	712,762	0.00
		603005	Retirement	1,075,754	0.00
		603011	Life Insurance	2,965	0.00
		603012	Medicare	60,943	0.00
		603013	Vision Care	6,006	0.00
		603014	Long-Term Disability Insurance	2,270	0.00
		603015	Flex Cash	4,000	0.00
		606001	Travel-In State	4,523	0.00
		606002	Travel-Out of State	16,486	0.00
		616003	I/T Software	43,860	0.00
		617001	Services from Other Funds/Agencies	4,315	0.00
		660003	Supplies and Services	41,418	0.00
	Mathematics Total			6,777,421	65.24
	NS & M Electronic Suppt Ctr	601300	Support Staff Salaries	77,136	1.00
		603001	OASDI	4,777	0.00
		603003	Dental Insurance	1,038	0.00
		603004	Health and Welfare	17,257	0.00
		603005	Retirement	23,771	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	1,117	0.00
		603013	Vision Care	90	0.00
		617001	Services from Other Funds/Agencies	59	0.00
		660003	Supplies and Services	1,023	0.00
	NS & M Electronic Suppt Ctr Total			126,279	1.00
	NS & M Equip Suppt Ctr	601300	Support Staff Salaries	163,764	2.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	10,098	0.00
		603003	Dental Insurance	2,579	0.00
		603004	Health and Welfare	30,752	0.00
		603005	Retirement	50,467	0.00
		603011	Life Insurance	21	0.00
		603012	Medicare	2,362	0.00
		603013	Vision Care	179	0.00
		617001	Services from Other Funds/Agencies	160	0.00
		660003	Supplies and Services	2,943	0.00
	NS & M Equip Suppt Ctr Total			263,324	2.00
	NSM Advising Center	660003	Supplies and Services	1,065	0.00
	NSM Advising Center Total			1,065	0.00
	Physics & Astronomy	601100	Academic Salaries	1,386,626	17.63
		601300	Support Staff Salaries	131,644	2.72
		601301	Overtime	240	0.00
		601303	Student Assistant	9,910	0.37
		602001	Work Study-On Campus	4,245	0.16
		603001	OASDI	93,428	0.00
		603003	Dental Insurance	23,825	0.00
		603004	Health and Welfare	256,653	0.00
		603005	Retirement	451,463	0.00
		603011	Life Insurance	1,021	0.00
		603012	Medicare	22,023	0.00
		603013	Vision Care	2,009	0.00
		603014	Long-Term Disability Insurance	764	0.00
		603015	Flex Cash	5,868	0.00
		606001	Travel-In State	170	0.00
		617001	Services from Other Funds/Agencies	2,900	0.00
		619001	Other Equipment	1,788	0.00
		619002	Instructional Equipment	75	0.00
		660003	Supplies and Services	30,866	0.00
		660090	Expenses-Other	4,813	0.00
	Physics & Astronomy Total			2,430,333	20.88
	Science Ed Equity	601300	Support Staff Salaries	56,651	1.00
		603001	OASDI	3,512	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	8,676	0.00
		603005	Retirement	17,348	0.00
		603011	Life Insurance	26	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	821	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	18	0.00
		617001	Services from Other Funds/Agencies	281	0.00
	Science Ed Equity Total			87,972	1.00
College of NS&M Total				27,488,984	249.62
College of SS&IS	Anthropology	601100	Academic Salaries	1,699,758	20.80
		601300	Support Staff Salaries	250,128	4.87
		601301	Overtime	0	0.00
		601303	Student Assistant	1,752	0.07
		602001	Work Study-On Campus	4,500	0.18
		603001	OASDI	111,503	0.00
		603003	Dental Insurance	22,683	0.00
		603004	Health and Welfare	318,977	0.00
		603005	Retirement	560,807	0.00
		603011	Life Insurance	1,228	0.00
		603012	Medicare	27,994	0.00
		603013	Vision Care	2,495	0.00
		603014	Long-Term Disability Insurance	897	0.00
		603015	Flex Cash	4,056	0.00
		606001	Travel-In State	292	0.00
		606002	Travel-Out of State	2,695	0.00
		616002	I/T Hardware	165	0.00
		616003	I/T Software	1,803	0.00
		617001	Services from Other Funds/Agencies	2,692	0.00
		619002	Instructional Equipment	284	0.00
		660003	Supplies and Services	9,766	0.00
		660009	Professional Development	305	0.00
		660042	Recruitment	694	0.00
	Anthropology Total			3,025,473	25.92
	Asian Studies	601100	Academic Salaries	64,910	0.89
		603001	OASDI	4,041	0.00
		603003	Dental Insurance	459	0.00
		603004	Health and Welfare	7,255	0.00
		603005	Retirement	20,003	0.00
		603011	Life Insurance	51	0.00
		603012	Medicare	945	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	43	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	170	0.00
		660003	Supplies and Services	1,118	0.00
		660042	Recruitment	5,000	0.00
	Asian Studies Total			104,085	0.89
	BATS Lab	601303	Student Assistant	9,834	0.36
		602001	Work Study-On Campus	10,925	0.42
		603012	Medicare	33	0.00
		617001	Services from Other Funds/Agencies	28	0.00
	BATS Lab Total			20,820	0.78
	Coll of SSIS Deans Ofc	601201	Management and Supervisory	432,116	2.91
		601300	Support Staff Salaries	296,023	5.70
		601301	Overtime	1,170	0.00
		601303	Student Assistant	12,966	0.49
		603001	OASDI	42,788	0.00
		603003	Dental Insurance	9,976	0.00
		603004	Health and Welfare	135,553	0.00
		603005	Retirement	223,886	0.00
		603011	Life Insurance	281	0.00
		603012	Medicare	10,442	0.00
		603013	Vision Care	792	0.00
		603014	Long-Term Disability Insurance	179	0.00
		603015	Flex Cash	(140)	0.00
		616002	I/T Hardware	1,006	0.00
		617001	Services from Other Funds/Agencies	2,218	0.00
		660003	Supplies and Services	5,309	0.00
	Coll of SSIS Deans Ofc Total			1,174,564	9.10
	College of SS & IS	601100	Academic Salaries	176,095	1.34
		601300	Support Staff Salaries	7,100	0.05
		601301	Overtime	3,651	0.00
		601303	Student Assistant	335	0.01
		603001	OASDI	1,831	0.00
		603003	Dental Insurance	338	0.00
		603004	Health and Welfare	3,586	0.00
		603005	Retirement	6,155	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	2,444	0.00
		603013	Vision Care	15	0.00
		603014	Long-Term Disability Insurance	7	0.00
		606001	Travel-In State	15,455	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606002	Travel-Out of State	34,640	0.00
		616002	I/T Hardware	13,487	0.00
		617001	Services from Other Funds/Agencies	742	0.00
		660003	Supplies and Services	26,116	0.00
		660009	Professional Development	2,266	0.00
		660090	Expenses-Other	1,566	0.00
		690002	Prior Year Expenditure Adjustment	(707)	0.00
	College of SS & IS Total			295,141	1.40
	Economics	601100	Academic Salaries	1,799,852	19.94
		601300	Support Staff Salaries	60,528	1.00
		601303	Student Assistant	4,511	0.17
		603001	OASDI	107,684	0.00
		603003	Dental Insurance	27,829	0.00
		603004	Health and Welfare	311,789	0.00
		603005	Retirement	546,150	0.00
		603011	Life Insurance	1,083	0.00
		603012	Medicare	26,462	0.00
		603013	Vision Care	1,965	0.00
		603014	Long-Term Disability Insurance	825	0.00
		603015	Flex Cash	2,176	0.00
		606001	Travel-In State	8,110	0.00
		606002	Travel-Out of State	1,485	0.00
		617001	Services from Other Funds/Agencies	1,172	0.00
		660003	Supplies and Services	11,771	0.00
		660042	Recruitment	1,724	0.00
	Economics Total			2,915,116	21.10
	Environmental Studies	601100	Academic Salaries	568,124	6.97
		601300	Support Staff Salaries	39,204	1.00
		603001	OASDI	30,612	0.00
		603003	Dental Insurance	7,457	0.00
		603004	Health and Welfare	95,714	0.00
		603005	Retirement	150,191	0.00
		603011	Life Insurance	318	0.00
		603012	Medicare	8,737	0.00
		603013	Vision Care	725	0.00
		603014	Long-Term Disability Insurance	238	0.00
		603015	Flex Cash	1,536	0.00
		617001	Services from Other Funds/Agencies	1,898	0.00
		660003	Supplies and Services	5,865	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660042	Recruitment	11,500	0.00
	Environmental Studies Total			922,118	7.97
	Ethnic Studies	601100	Academic Salaries	1,324,269	16.57
		601300	Support Staff Salaries	37,355	0.75
		601303	Student Assistant	0	0.00
		602001	Work Study-On Campus	0	0.00
		603001	OASDI	63,038	0.00
		603003	Dental Insurance	17,073	0.00
		603004	Health and Welfare	163,928	0.00
		603005	Retirement	312,458	0.00
		603011	Life Insurance	928	0.00
		603012	Medicare	19,835	0.00
		603013	Vision Care	1,711	0.00
		603014	Long-Term Disability Insurance	712	0.00
		603015	Flex Cash	2,304	0.00
		606001	Travel-In State	2,825	0.00
		613001	Contractual Services	1,221	0.00
		616002	I/T Hardware	777	0.00
		617001	Services from Other Funds/Agencies	8,954	0.00
		660003	Supplies and Services	7,667	0.00
		690002	Prior Year Expenditure Adjustment	(2,228)	0.00
	Ethnic Studies Total			1,962,826	17.32
	Family Consumer Science	601100	Academic Salaries	1,792,398	22.19
		601300	Support Staff Salaries	81,038	1.80
		601303	Student Assistant	2,080	0.08
		602001	Work Study-On Campus	4,344	0.17
		603001	OASDI	100,417	0.00
		603003	Dental Insurance	31,230	0.00
		603004	Health and Welfare	411,143	0.00
		603005	Retirement	505,405	0.00
		603011	Life Insurance	1,228	0.00
		603012	Medicare	27,134	0.00
		603013	Vision Care	2,323	0.00
		603014	Long-Term Disability Insurance	930	0.00
		603015	Flex Cash	2,460	0.00
		606001	Travel-In State	612	0.00
		606002	Travel-Out of State	1,183	0.00
		616003	I/T Software	1,890	0.00
		616005	Misc Info Tech Costs	471	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	6,497	0.00
		660003	Supplies and Services	4,457	0.00
		660009	Professional Development	265	0.00
	Family Consumer Science Total			2,977,504	24.23
	Full Circle Project	601300	Support Staff Salaries	38,196	1.00
		601303	Student Assistant	18,984	0.71
		603001	OASDI	2,400	0.00
		603003	Dental Insurance	446	0.00
		603004	Health and Welfare	8,676	0.00
		603005	Retirement	11,771	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	597	0.00
		603013	Vision Care	90	0.00
		617001	Services from Other Funds/Agencies	825	0.00
		660003	Supplies and Services	11,661	0.00
	Full Circle Project Total			93,656	1.71
	Gerontology	601100	Academic Salaries	329,610	3.77
		601300	Support Staff Salaries	44,832	1.00
		601303	Student Assistant	3,864	0.15
		603001	OASDI	20,506	0.00
		603003	Dental Insurance	4,530	0.00
		603004	Health and Welfare	74,697	0.00
		603005	Retirement	101,962	0.00
		603011	Life Insurance	204	0.00
		603012	Medicare	5,428	0.00
		603013	Vision Care	433	0.00
		603014	Long-Term Disability Insurance	149	0.00
		606001	Travel-In State	216	0.00
		617001	Services from Other Funds/Agencies	271	0.00
		660003	Supplies and Services	1,644	0.00
		660042	Recruitment	1,408	0.00
	Gerontology Total			589,752	4.92
	Institute Social Research	601100	Academic Salaries	40,002	0.35
		601300	Support Staff Salaries	4,124	0.11
		603001	OASDI	2,199	0.00
		603003	Dental Insurance	260	0.00
		603004	Health and Welfare	4,392	0.00
		603005	Retirement	10,946	0.00
		603011	Life Insurance	9	0.00

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OPERATING EXPENSE DETAIL

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College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	551	0.00
		603013	Vision Care	22	0.00
		603014	Long-Term Disability Insurance	8	0.00
		613001	Contractual Services	745	0.00
		616003	I/T Software	2,148	0.00
		617001	Services from Other Funds/Agencies	4,386	0.00
		660003	Supplies and Services	40	0.00
	Institute Social Research Total			69,833	0.46
	Interdisciplinary Studies	601100	Academic Salaries	33,558	0.65
		603011	Life Insurance	15	0.00
		603012	Medicare	487	0.00
		603013	Vision Care	37	0.00
		603014	Long-Term Disability Insurance	14	0.00
		617001	Services from Other Funds/Agencies	5	0.00
	Interdisciplinary Studies Total			34,116	0.65
	Liberal Studies Program	601100	Academic Salaries	28,718	0.52
		601300	Support Staff Salaries	115,989	2.00
		601303	Student Assistant	1,073	0.04
		602001	Work Study-On Campus	2,958	0.11
		603001	OASDI	8,159	0.00
		603003	Dental Insurance	1,100	0.00
		603004	Health and Welfare	17,351	0.00
		603005	Retirement	39,660	0.00
		603011	Life Insurance	36	0.00
		603012	Medicare	2,088	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	18	0.00
		606001	Travel-In State	1,201	0.00
		616002	I/T Hardware	1,341	0.00
		617001	Services from Other Funds/Agencies	435	0.00
		660002	Printing	154	0.00
		660003	Supplies and Services	1,157	0.00
		660009	Professional Development	(285)	0.00
		660017	Advertising and Promotional Expenses	398	0.00
	Liberal Studies Program Total			221,730	2.67
	Political Science	601100	Academic Salaries	2,352,722	28.50
		601300	Support Staff Salaries	93,780	2.00
		601303	Student Assistant	3,582	0.12
		603001	OASDI	142,438	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	38,038	0.00
		603004	Health and Welfare	461,708	0.00
		603005	Retirement	719,031	0.00
		603011	Life Insurance	1,624	0.00
		603012	Medicare	36,266	0.00
		603013	Vision Care	3,063	0.00
		603014	Long-Term Disability Insurance	1,220	0.00
		603015	Flex Cash	1,960	0.00
		606002	Travel-Out of State	1,463	0.00
		617001	Services from Other Funds/Agencies	1,467	0.00
		660003	Supplies and Services	7,956	0.00
		690002	Prior Year Expenditure Adjustment	(3,608)	0.00
	Political Science Total			3,862,711	30.61
	Psychology	601100	Academic Salaries	2,973,972	35.40
		601300	Support Staff Salaries	118,351	2.91
		601301	Overtime	435	0.00
		601303	Student Assistant	8,566	0.33
		601304	Teaching Associates	28,402	0.87
		602001	Work Study-On Campus	8,985	0.35
		603001	OASDI	178,821	0.00
		603003	Dental Insurance	42,058	0.00
		603004	Health and Welfare	537,757	0.00
		603005	Retirement	885,369	0.00
		603011	Life Insurance	1,986	0.00
		603012	Medicare	44,691	0.00
		603013	Vision Care	3,630	0.00
		603014	Long-Term Disability Insurance	1,494	0.00
		603015	Flex Cash	6,156	0.00
		606001	Travel-In State	2,098	0.00
		606002	Travel-Out of State	2,824	0.00
		616002	I/T Hardware	5,861	0.00
		616003	I/T Software	2,796	0.00
		617001	Services from Other Funds/Agencies	2,666	0.00
		619001	Other Equipment	1,545	0.00
		660003	Supplies and Services	18,965	0.00
		660009	Professional Development	1,079	0.00
		660042	Recruitment	11,961	0.00
	Psychology Total			4,890,469	39.85
	Public Policy & Admin	601100	Academic Salaries	538,983	4.24

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	49,740	1.00
		603001	OASDI	36,109	0.00
		603003	Dental Insurance	9,152	0.00
		603004	Health and Welfare	114,068	0.00
		603005	Retirement	194,062	0.00
		603011	Life Insurance	300	0.00
		603012	Medicare	9,605	0.00
		603013	Vision Care	605	0.00
		603014	Long-Term Disability Insurance	231	0.00
		603015	Flex Cash	540	0.00
		613001	Contractual Services	368	0.00
		617001	Services from Other Funds/Agencies	581	0.00
		619001	Other Equipment	278	0.00
		660003	Supplies and Services	5,961	0.00
	Public Policy & Admin Total			960,584	5.24
	Social Sciences	601100	Academic Salaries	6,056	0.10
		603012	Medicare	88	0.00
		606002	Travel-Out of State	0	0.00
		616002	I/T Hardware	114	0.00
		617001	Services from Other Funds/Agencies	197	0.00
		660003	Supplies and Services	606	0.00
		660017	Advertising and Promotional Expenses	175	0.00
	Social Sciences Total			7,237	0.10
	Sociology	601100	Academic Salaries	2,008,232	24.68
		601300	Support Staff Salaries	70,155	1.68
		601303	Student Assistant	11,897	0.43
		602001	Work Study-On Campus	1,352	0.05
		603001	OASDI	120,985	0.00
		603003	Dental Insurance	25,272	0.00
		603004	Health and Welfare	363,187	0.00
		603005	Retirement	597,826	0.00
		603011	Life Insurance	1,361	0.00
		603012	Medicare	30,462	0.00
		603013	Vision Care	2,450	0.00
		603014	Long-Term Disability Insurance	1,042	0.00
		603015	Flex Cash	1,820	0.00
		606001	Travel-In State	1,702	0.00
		606002	Travel-Out of State	2,638	0.00
		613001	Contractual Services	1,364	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		616002	I/T Hardware	1,284	0.00
		616005	Misc Info Tech Costs	3,429	0.00
		617001	Services from Other Funds/Agencies	1,999	0.00
		619001	Other Equipment	60	0.00
		660003	Supplies and Services	8,693	0.00
		660009	Professional Development	4,231	0.00
		660017	Advertising and Promotional Expenses	300	0.00
		660042	Recruitment	3,656	0.00
		690002	Prior Year Expenditure Adjustment	(278)	0.00
	Sociology Total			3,265,120	26.84
	SS & IS ITC Shop	601300	Support Staff Salaries	158,268	2.00
		601303	Student Assistant	4,145	0.17
		602001	Work Study-On Campus	3,438	0.13
		603001	OASDI	9,813	0.00
		603003	Dental Insurance	1,100	0.00
		603004	Health and Welfare	17,357	0.00
		603005	Retirement	48,773	0.00
		603011	Life Insurance	21	0.00
		603012	Medicare	2,355	0.00
		603013	Vision Care	179	0.00
		604001	Telephone Usage (Operating Cost)	382	0.00
		616002	I/T Hardware	1,421	0.00
		617001	Services from Other Funds/Agencies	28	0.00
		660003	Supplies and Services	109	0.00
	SS & IS ITC Shop Total			247,389	2.29
	Womens Studies	601100	Academic Salaries	337,066	4.48
		601300	Support Staff Salaries	35,875	1.00
		601303	Student Assistant	516	0.02
		603001	OASDI	17,973	0.00
		603003	Dental Insurance	5,401	0.00
		603004	Health and Welfare	44,321	0.00
		603005	Retirement	90,702	0.00
		603011	Life Insurance	191	0.00
		603012	Medicare	5,430	0.00
		603013	Vision Care	493	0.00
		603014	Long-Term Disability Insurance	138	0.00
		606002	Travel-Out of State	1,000	0.00
		617001	Services from Other Funds/Agencies	268	0.00
		660003	Supplies and Services	3,903	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660042	Recruitment	602	0.00
	Womens Studies Total			543,881	5.50
College of SS&IS Total				28,184,124	229.55
Faculty Senate	Faculty Senate	601100	Academic Salaries	110,991	1.79
		601300	Support Staff Salaries	54,984	1.00
		601303	Student Assistant	9,051	0.31
		603001	OASDI	3,311	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	9,067	0.00
		603005	Retirement	16,944	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	862	0.00
		603013	Vision Care	90	0.00
		606001	Travel-In State	1,238	0.00
		617001	Services from Other Funds/Agencies	8,367	0.00
		619001	Other Equipment	4,864	0.00
		660003	Supplies and Services	7,167	0.00
	Faculty Senate Total			227,496	3.10
	FS CSU Academic Senate	606001	Travel-In State	7,113	0.00
	FS CSU Academic Senate Total			7,113	0.00
Faculty Senate Total				234,609	3.10
Library	Library	601100	Academic Salaries	2,420,809	23.46
		601201	Management and Supervisory	495,264	4.00
		601300	Support Staff Salaries	1,445,078	25.51
		601301	Overtime	546	0.00
		601303	Student Assistant	269,925	9.94
		602001	Work Study-On Campus	114,970	4.36
		603001	OASDI	261,006	0.00
		603003	Dental Insurance	49,847	0.00
		603004	Health and Welfare	719,755	0.00
		603005	Retirement	1,335,175	0.00
		603011	Life Insurance	1,925	0.00
		603012	Medicare	63,633	0.00
		603013	Vision Care	4,848	0.00
		603014	Long-Term Disability Insurance	1,169	0.00
		603015	Flex Cash	3,296	0.00
		606001	Travel-In State	7,758	0.00
		606002	Travel-Out of State	16,361	0.00
		608001	Library Books (for library only)	177,460	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		608003	Library Serials (for library only)	16,126	0.00
		608004	Library Periodicals (for library only)	322,032	0.00
		608005	Library Subscriptions (for library only)	562,209	0.00
		613001	Contractual Services	262,795	0.00
		616002	I/T Hardware	12,031	0.00
		616003	I/T Software	399	0.00
		617001	Services from Other Funds/Agencies	57,950	0.00
		660002	Printing	(475)	0.00
		660003	Supplies and Services	21,894	0.00
		660009	Professional Development	9,734	0.00
		660017	Advertising and Promotional Expenses	515	0.00
		660090	Expenses-Other	300	0.00
	Library Total			8,654,336	67.27
	ULIB Student Success Projects	617001	Services from Other Funds/Agencies	426	0.00
		660003	Supplies and Services	45,548	0.00
	ULIB Student Success Projects Total			45,974	0.00
	Library Total			8,700,310	67.27
VP's Office - Acad Affairs	AA VP Undergrad Studies	601100	Academic Salaries	26,987	0.33
		601201	Management and Supervisory	169,956	1.00
		601300	Support Staff Salaries	44,933	1.00
		601303	Student Assistant	68,235	2.34
		603001	OASDI	11,154	0.00
		603003	Dental Insurance	2,001	0.00
		603004	Health and Welfare	28,280	0.00
		603005	Retirement	66,222	0.00
		603011	Life Insurance	113	0.00
		603012	Medicare	3,751	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606001	Travel-In State	1,529	0.00
		617001	Services from Other Funds/Agencies	423	0.00
		660003	Supplies and Services	6,254	0.00
		660009	Professional Development	50	0.00
	AA VP Undergrad Studies Total			430,122	4.67
	Academic Affairs Admin	601100	Academic Salaries	159,739	0.92
		601303	Student Assistant	375	0.01
		603001	OASDI	1,575	0.00
		603003	Dental Insurance	808	0.00
		603004	Health and Welfare	9,100	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	3,861	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	2,313	0.00
		603013	Vision Care	45	0.00
		603014	Long-Term Disability Insurance	22	0.00
		606001	Travel-In State	12,435	0.00
		606002	Travel-Out of State	19,789	0.00
		608005	Library Subscriptions (for library only)	18,828	0.00
		613001	Contractual Services	9,175	0.00
		616003	I/T Software	84,101	0.00
		616005	Misc Info Tech Costs	3,393	0.00
		617001	Services from Other Funds/Agencies	8,640	0.00
		619001	Other Equipment	2,367	0.00
		660001	Postage and Freight	94	0.00
		660003	Supplies and Services	122,447	0.00
		660009	Professional Development	3,988	0.00
		660017	Advertising and Promotional Expenses	2,537	0.00
	Academic Affairs Admin Total			465,648	0.93
	Academic Affairs Reserve	609008	Scholarships/Grants-Institutional	750,000	0.00
	Academic Affairs Reserve Total			750,000	0.00
	ACE	660003	Supplies and Services	14,612	0.00
	ACE Total			14,612	0.00
	Air Force ROTC	601300	Support Staff Salaries	53,381	1.33
		602001	Work Study-On Campus	2,246	0.09
		603001	OASDI	3,279	0.00
		603003	Dental Insurance	1,038	0.00
		603004	Health and Welfare	17,257	0.00
		603005	Retirement	16,451	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	767	0.00
		603013	Vision Care	90	0.00
		616002	I/T Hardware	323	0.00
		617001	Services from Other Funds/Agencies	2,950	0.00
		619001	Other Equipment	1,648	0.00
		660003	Supplies and Services	12,844	0.00
	Air Force ROTC Total			112,285	1.42
	AIT	601300	Support Staff Salaries	(288)	2.01
		603001	OASDI	(18)	0.00
		603003	Dental Insurance	0	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	0	0.00
		603005	Retirement	(85)	0.00
		603011	Life Insurance	0	0.00
		603012	Medicare	(4)	0.00
		603013	Vision Care	0	0.00
		617001	Services from Other Funds/Agencies	277	0.00
	AIT Total			(118)	2.01
	Army ROTC	601300	Support Staff Salaries	41,628	1.00
		603001	OASDI	2,568	0.00
		603003	Dental Insurance	300	0.00
		603004	Health and Welfare	8,681	0.00
		603005	Retirement	12,828	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	601	0.00
		603013	Vision Care	90	0.00
		617001	Services from Other Funds/Agencies	4,088	0.00
		660003	Supplies and Services	6,231	0.00
	Army ROTC Total			77,026	1.00
	Assessment-Acad Affairs	601100	Academic Salaries	36,324	0.60
		601303	Student Assistant	1,350	0.04
		602001	Work Study-On Campus	3,000	0.10
		603012	Medicare	10	0.00
		606001	Travel-In State	1,920	0.00
		616005	Misc Info Tech Costs	1,913	0.00
		617001	Services from Other Funds/Agencies	2,536	0.00
		660003	Supplies and Services	4,963	0.00
		660009	Professional Development	0	0.00
	Assessment-Acad Affairs Total			52,016	0.74
	Center for College Readiness	601100	Academic Salaries	120,144	1.00
		601300	Support Staff Salaries	51,516	1.00
		603001	OASDI	10,083	0.00
		603003	Dental Insurance	1,588	0.00
		603004	Health and Welfare	26,340	0.00
		603005	Retirement	52,900	0.00
		603011	Life Insurance	62	0.00
		603012	Medicare	2,358	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	39	0.00
		606001	Travel-In State	0	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	1	0.00
		660003	Supplies and Services	2,645	0.00
	Center for College Readiness Total			267,857	2.00
	Center for Teach & Learn	601100	Academic Salaries	144,368	1.08
		601201	Management and Supervisory	58,222	0.29
		601300	Support Staff Salaries	240,649	4.10
		601301	Overtime	515	0.00
		603001	OASDI	26,317	0.00
		603003	Dental Insurance	5,862	0.00
		603004	Health and Welfare	75,107	0.00
		603005	Retirement	121,839	0.00
		603009	Non-Industrial Disability	571	0.00
		603011	Life Insurance	143	0.00
		603012	Medicare	6,386	0.00
		603013	Vision Care	500	0.00
		603014	Long-Term Disability Insurance	60	0.00
		603015	Flex Cash	1,680	0.00
		617001	Services from Other Funds/Agencies	500	0.00
		660003	Supplies and Services	0	0.00
	Center for Teach & Learn Total			682,719	5.47
	Community Engagement Ctr	601100	Academic Salaries	151,572	1.60
		601300	Support Staff Salaries	162,738	3.02
		601303	Student Assistant	6,409	0.25
		602001	Work Study-On Campus	8,137	0.31
		603001	OASDI	17,273	0.00
		603003	Dental Insurance	4,250	0.00
		603004	Health and Welfare	57,074	0.00
		603005	Retirement	85,664	0.00
		603011	Life Insurance	72	0.00
		603012	Medicare	4,123	0.00
		603013	Vision Care	269	0.00
		603014	Long-Term Disability Insurance	39	0.00
		606001	Travel-In State	633	0.00
		606002	Travel-Out of State	1,363	0.00
		613001	Contractual Services	8,411	0.00
		617001	Services from Other Funds/Agencies	0	0.00
		660003	Supplies and Services	3,842	0.00
		690002	Prior Year Expenditure Adjustment	200	0.00
	Community Engagement Ctr Total			512,068	5.18

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Creative Services	601201	Management and Supervisory	103,488	1.00
		601300	Support Staff Salaries	663,516	9.56
		601301	Overtime	163	0.00
		601303	Student Assistant	24,439	0.93
		603001	OASDI	47,375	0.00
		603003	Dental Insurance	10,489	0.00
		603004	Health and Welfare	136,943	0.00
		603005	Retirement	236,368	0.00
		603011	Life Insurance	198	0.00
		603012	Medicare	11,107	0.00
		603013	Vision Care	934	0.00
		603014	Long-Term Disability Insurance	54	0.00
		603015	Flex Cash	1,536	0.00
		616002	I/T Hardware	13,992	0.00
		616003	I/T Software	616	0.00
		617001	Services from Other Funds/Agencies	3,594	0.00
		619001	Other Equipment	12,808	0.00
		660001	Postage and Freight	97	0.00
		660002	Printing	189	0.00
		660003	Supplies and Services	4,640	0.00
	Creative Services Total			1,272,546	11.49
	CTL Projects	601100	Academic Salaries	0	0.00
		603012	Medicare	0	0.00
	CTL Projects Total			0	0.00
	Ctr for Innov & Entrepreneur	617001	Services from Other Funds/Agencies	0	0.00
	Ctr for Innov & Entrepreneur Total			0	0.00
	Externally Sponsored Projects	601201	Management and Supervisory	3,101	0.03
		601300	Support Staff Salaries	49,358	1.24
		601301	Overtime	111	0.00
		601303	Student Assistant	9,987	0.34
		603001	OASDI	2,660	0.00
		603003	Dental Insurance	924	0.00
		603004	Health and Welfare	16,998	0.00
		603005	Retirement	13,433	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	932	0.00
		603013	Vision Care	80	0.00
		603014	Long-Term Disability Insurance	3	0.00
		606001	Travel-In State	1,730	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606002	Travel-Out of State	1,255	0.00
		616005	Misc Info Tech Costs	0	0.00
		617001	Services from Other Funds/Agencies	2,172	0.00
		660003	Supplies and Services	(34,548)	0.00
		660009	Professional Development	1,144	0.00
		660010	Insurance Premium Expense	818	0.00
		660090	Expenses-Other	275	0.00
		690002	Prior Year Expenditure Adjustment	3,746	0.00
	Externally Sponsored Projects Total			74,188	1.61
	Faculty Advancement	601100	Academic Salaries	1,200	0.00
		601201	Management and Supervisory	167,711	1.58
		601300	Support Staff Salaries	162,412	2.86
		601301	Overtime	364	0.00
		603001	OASDI	20,482	0.00
		603003	Dental Insurance	3,905	0.00
		603004	Health and Welfare	56,105	0.00
		603005	Retirement	101,734	0.00
		603011	Life Insurance	247	0.00
		603012	Medicare	4,790	0.00
		603013	Vision Care	411	0.00
		603014	Long-Term Disability Insurance	138	0.00
		606001	Travel-In State	1,900	0.00
		616002	I/T Hardware	1,964	0.00
		617001	Services from Other Funds/Agencies	3,478	0.00
		660003	Supplies and Services	21,598	0.00
		660009	Professional Development	697	0.00
		660090	Expenses-Other	26	0.00
	Faculty Advancement Total			549,159	4.44
	First Year Experience Programs	601100	Academic Salaries	35,604	0.55
		601300	Support Staff Salaries	107,087	2.00
		601303	Student Assistant	20,122	0.68
		602001	Work Study-On Campus	12,627	0.42
		603001	OASDI	7,861	0.00
		603003	Dental Insurance	2,395	0.00
		603004	Health and Welfare	27,877	0.00
		603005	Retirement	38,456	0.00
		603011	Life Insurance	51	0.00
		603012	Medicare	2,043	0.00
		603013	Vision Care	202	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	28	0.00
		603015	Flex Cash	584	0.00
		604090	Other Communications (Operating Cost)	27	0.00
		606001	Travel-In State	129	0.00
		606002	Travel-Out of State	5,024	0.00
		616002	I/T Hardware	5,367	0.00
		617001	Services from Other Funds/Agencies	974	0.00
		660003	Supplies and Services	9,487	0.00
	First Year Experience Programs Total			275,946	3.66
	Graduate Diversity Programs	617001	Services from Other Funds/Agencies	1,369	0.00
		660003	Supplies and Services	400	0.00
	Graduate Diversity Programs Total			1,769	0.00
	Graduate Studies	601100	Academic Salaries	126,872	1.09
		601201	Management and Supervisory	171,048	1.00
		601300	Support Staff Salaries	601,711	11.31
		601301	Overtime	344	0.00
		601303	Student Assistant	2,688	0.09
		603001	OASDI	51,853	0.00
		603003	Dental Insurance	15,615	0.00
		603004	Health and Welfare	224,733	0.00
		603005	Retirement	264,414	0.00
		603011	Life Insurance	348	0.00
		603012	Medicare	12,766	0.00
		603013	Vision Care	1,188	0.00
		603014	Long-Term Disability Insurance	181	0.00
		606001	Travel-In State	1,043	0.00
		606002	Travel-Out of State	1,384	0.00
		617001	Services from Other Funds/Agencies	4,692	0.00
		660003	Supplies and Services	15,546	0.00
		660009	Professional Development	585	0.00
		690002	Prior Year Expenditure Adjustment	(1,700)	0.00
	Graduate Studies Total			1,495,310	13.49
	Honors Program	601100	Academic Salaries	36,324	0.60
		601300	Support Staff Salaries	40,266	0.97
		601303	Student Assistant	6,687	0.23
		602001	Work Study-On Campus	3,000	0.11
		603001	OASDI	1,297	0.00
		603005	Retirement	6,369	0.00
		603011	Life Insurance	5	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	588	0.00
		603013	Vision Care	52	0.00
		603014	Long-Term Disability Insurance	0	0.00
		603015	Flex Cash	280	0.00
		606001	Travel-In State	613	0.00
		606002	Travel-Out of State	1,177	0.00
		613001	Contractual Services	1,818	0.00
		616005	Misc Info Tech Costs	333	0.00
		617001	Services from Other Funds/Agencies	587	0.00
		660003	Supplies and Services	6,739	0.00
		660090	Expenses-Other	776	0.00
	Honors Program Total			106,910	1.91
	Int Programs & Global Engage	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	244,896	2.00
		601300	Support Staff Salaries	493,959	8.36
		601303	Student Assistant	44,568	1.74
		602001	Work Study-On Campus	5,892	0.23
		603001	OASDI	44,186	0.00
		603003	Dental Insurance	8,575	0.00
		603004	Health and Welfare	135,025	0.00
		603005	Retirement	225,122	0.00
		603011	Life Insurance	410	0.00
		603012	Medicare	10,800	0.00
		603013	Vision Care	926	0.00
		603014	Long-Term Disability Insurance	240	0.00
		604090	Other Communications (Operating Cost)	80	0.00
		606001	Travel-In State	5,679	0.00
		606002	Travel-Out of State	52,675	0.00
		616002	I/T Hardware	1,042	0.00
		617001	Services from Other Funds/Agencies	18,706	0.00
		660001	Postage and Freight	2,353	0.00
		660003	Supplies and Services	20,064	0.00
		660009	Professional Development	3,299	0.00
		660010	Insurance Premium Expense	675	0.00
		660017	Advertising and Promotional Expenses	12,755	0.00
		660090	Expenses-Other	12,135	0.00
	Int Programs & Global Engage Total			1,344,062	12.33
	McNair	617001	Services from Other Funds/Agencies	2,110	0.00
		660003	Supplies and Services	10,270	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	McNair Total			12,380	0.00
	Program Review	601100	Academic Salaries	18,162	0.30
		601300	Support Staff Salaries	4,800	0.06
		603012	Medicare	70	0.00
		606001	Travel-In State	12,805	0.00
		606002	Travel-Out of State	9,321	0.00
		613001	Contractual Services	2,400	0.00
		616002	I/T Hardware	259	0.00
		616005	Misc Info Tech Costs	4,264	0.00
		660003	Supplies and Services	7,696	0.00
		660009	Professional Development	3,173	0.00
		660010	Insurance Premium Expense	75	0.00
		660090	Expenses-Other	3,506	0.00
		690002	Prior Year Expenditure Adjustment	2,797	0.00
	Program Review Total			69,328	0.36
	Research Innovation Econ Dev	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	296,436	2.00
		601300	Support Staff Salaries	658,553	9.98
		603001	OASDI	55,369	0.00
		603003	Dental Insurance	13,401	0.00
		603004	Health and Welfare	185,854	0.00
		603005	Retirement	292,910	0.00
		603011	Life Insurance	308	0.00
		603012	Medicare	13,715	0.00
		603013	Vision Care	1,076	0.00
		603014	Long-Term Disability Insurance	108	0.00
		606001	Travel-In State	2,130	0.00
		606002	Travel-Out of State	18,595	0.00
		613001	Contractual Services	12,500	0.00
		616002	I/T Hardware	316	0.00
		616003	I/T Software	9,154	0.00
		617001	Services from Other Funds/Agencies	9,386	0.00
		660003	Supplies and Services	9,039	0.00
		660009	Professional Development	3,988	0.00
	Research Innovation Econ Dev Total			1,582,838	11.98
	Research Innovation Econ Dev	601100	Academic Salaries	278,312	2.81
		601300	Support Staff Salaries	86,021	1.49
		601303	Student Assistant	9,447	0.30
		603001	OASDI	5,296	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	2,874	0.00
		603004	Health and Welfare	31,603	0.00
		603005	Retirement	26,509	0.00
		603011	Life Insurance	15	0.00
		603012	Medicare	3,577	0.00
		603013	Vision Care	142	0.00
		603015	Flex Cash	280	0.00
		606001	Travel-In State	3,744	0.00
		606002	Travel-Out of State	6,054	0.00
		608001	Library Books (for library only)	122	0.00
		613001	Contractual Services	2,850	0.00
		616002	I/T Hardware	14,760	0.00
		616003	I/T Software	57,592	0.00
		617001	Services from Other Funds/Agencies	2,349	0.00
		619001	Other Equipment	7,413	0.00
		660003	Supplies and Services	30,808	0.00
		660009	Professional Development	2,098	0.00
		690002	Prior Year Expenditure Adjustment	1,558	0.00
	Research Innovation Econ Dev01 Total			573,423	4.61
	Research Scholars-Acad Aff	670000	Tr Out within the same CSU Fund in 0948 same camp	97,165	0.00
		671000	Tr out within the same CSU Fund in 0948 between camp	4,119	0.00
		690002	Prior Year Expenditure Adjustment	5,074	0.00
	Research Scholars-Acad Aff Total			106,359	0.00
	Student Research Center	601100	Academic Salaries	24,216	0.40
		601300	Support Staff Salaries	39,648	1.00
		601303	Student Assistant	450	0.01
		603001	OASDI	2,445	0.00
		603003	Dental Insurance	300	0.00
		603004	Health and Welfare	8,591	0.00
		603005	Retirement	12,218	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	572	0.00
		603013	Vision Care	90	0.00
		606001	Travel-In State	300	0.00
		606002	Travel-Out of State	509	0.00
		616003	I/T Software	235	0.00
		617001	Services from Other Funds/Agencies	4,148	0.00
		619001	Other Equipment	178	0.00
		660003	Supplies and Services	12,351	0.00

ACADEMIC AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

College	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660009	Professional Development	(35)	0.00
	Student Research Center Total			106,227	1.41
	VP for Acad Affairs	601100	Academic Salaries	6,670	0.00
		601201	Management and Supervisory	862,698	4.96
		601300	Support Staff Salaries	357,518	6.10
		601303	Student Assistant	2,548	0.10
		602001	Work Study-On Campus	2,756	0.10
		603001	OASDI	61,392	0.00
		603003	Dental Insurance	15,341	0.00
		603004	Health and Welfare	158,933	0.00
		603005	Retirement	373,543	0.00
		603011	Life Insurance	807	0.00
		603012	Medicare	17,608	0.00
		603013	Vision Care	1,135	0.00
		603014	Long-Term Disability Insurance	378	0.00
		603015	Flex Cash	2,304	0.00
		606001	Travel-In State	8,197	0.00
		606002	Travel-Out of State	4,319	0.00
		617001	Services from Other Funds/Agencies	7,282	0.00
		660003	Supplies and Services	8,198	0.00
		660009	Professional Development	2,315	0.00
	VP for Acad Affairs Total			1,893,941	11.26
	VP's Office - Acad Affairs Total			12,828,618	101.97
Coll of Continuing Education	CCE-YRO	601100	Academic Salaries	1,484	0.04
		601201	Management and Supervisory	1,754	0.01
		601300	Support Staff Salaries	159	0.00
		603001	OASDI	119	0.00
		603003	Dental Insurance	5	0.00
		603004	Health and Welfare	52	0.00
		603005	Retirement	590	0.00
		603011	Life Insurance	1	0.00
		603012	Medicare	49	0.00
		603013	Vision Care	1	0.00
		603014	Long-Term Disability Insurance	1	0.00
	CCE-YRO Total			4,214	0.05
Coll of Continuing Education Total				4,214	0.05
Grand Total				\$200,298,962	1,653.73

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Budget Planning & Admin	Budget Planning & Admin	601201	Management and Supervisory	218,648	1.11
		601300	Support Staff Salaries	318,789	5.10
		601301	Overtime	197	0.00
		603001	OASDI	26,905	0.00
		603003	Dental Insurance	7,980	0.00
		603004	Health and Welfare	98,457	0.00
		603005	Retirement	152,152	0.00
		603009	Non-Industrial Disability	429	0.00
		603011	Life Insurance	181	0.00
		603012	Medicare	7,745	0.00
		603013	Vision Care	500	0.00
		603014	Long-Term Disability Insurance	70	0.00
		606001	Travel-In State	2,356	0.00
		606002	Travel-Out of State	1,113	0.00
		617001	Services from Other Funds/Agencies	1,010	0.00
		660003	Supplies and Services	396	0.00
		660009	Professional Development	200	0.00
	Budget Planning & Admin Total			837,127	6.21
Budget Planning & Admin Total				837,127	6.21
Business & Admin Svcs	Business & Admin Svcs	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	225,794	2.33
		601300	Support Staff Salaries	86,012	1.82
		601303	Student Assistant	11,500	0.35
		603001	OASDI	19,507	0.00
		603003	Dental Insurance	3,556	0.00
		603004	Health and Welfare	45,662	0.00
		603005	Retirement	94,874	0.00
		603011	Life Insurance	168	0.00
		603012	Medicare	4,749	0.00
		603013	Vision Care	239	0.00
		603014	Long-Term Disability Insurance	87	0.00
		606001	Travel-In State	1,375	0.00
		606002	Travel-Out of State	0	0.00
		616002	I/T Hardware	11,342	0.00
		617001	Services from Other Funds/Agencies	2,859	0.00
		660003	Supplies and Services	11,718	0.00
		660009	Professional Development	0	0.00
	Business & Admin Svcs Total			519,442	4.50
	Campus Conservation	601100	Academic Salaries	12,108	0.20
		601201	Management and Supervisory	94,980	1.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	136,484	2.25
		601301	Overtime	1,751	0.00
		601303	Student Assistant	13,681	0.51
		603001	OASDI	14,322	0.00
		603003	Dental Insurance	4,424	0.00
		603004	Health and Welfare	64,273	0.00
		603005	Retirement	71,330	0.00
		603011	Life Insurance	131	0.00
		603012	Medicare	3,350	0.00
		603013	Vision Care	291	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606001	Travel-In State	3,875	0.00
		616002	I/T Hardware	684	0.00
		617001	Services from Other Funds/Agencies	4,002	0.00
		619001	Other Equipment	19,778	0.00
		660003	Supplies and Services	36,971	0.00
		660009	Professional Development	6,559	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	1,347	0.00
	Campus Conservation Total			490,397	3.96
	Energy Management	601300	Support Staff Salaries	80,457	1.38
		603001	OASDI	4,984	0.00
		603003	Dental Insurance	825	0.00
		603004	Health and Welfare	12,336	0.00
		603005	Retirement	24,794	0.00
		603011	Life Insurance	14	0.00
		603012	Medicare	1,166	0.00
		603013	Vision Care	37	0.00
		617001	Services from Other Funds/Agencies	80	0.00
		660009	Professional Development	45	0.00
	Energy Management Total			124,738	1.38
	Space Management	601201	Management and Supervisory	95,556	1.00
		601300	Support Staff Salaries	197,164	3.54
		601301	Overtime	730	0.00
		601303	Student Assistant	12,468	0.47
		603001	OASDI	18,335	0.00
		603003	Dental Insurance	4,337	0.00
		603004	Health and Welfare	77,520	0.00
		603005	Retirement	90,208	0.00
		603011	Life Insurance	137	0.00
		603012	Medicare	4,321	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	403	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606002	Travel-Out of State	560	0.00
		617001	Services from Other Funds/Agencies	2,034	0.00
		660003	Supplies and Services	85,648	0.00
		660009	Professional Development	899	0.00
	Space Management Total			590,375	5.00
	University Mail	601201	Management and Supervisory	81,889	1.03
		601300	Support Staff Salaries	201,905	4.65
		601301	Overtime	12,152	0.00
		601303	Student Assistant	12,298	0.47
		602001	Work Study-On Campus	7,989	0.30
		603001	OASDI	17,991	0.00
		603003	Dental Insurance	6,105	0.00
		603004	Health and Welfare	89,365	0.00
		603005	Retirement	87,462	0.00
		603011	Life Insurance	152	0.00
		603012	Medicare	4,281	0.00
		603013	Vision Care	509	0.00
		603014	Long-Term Disability Insurance	55	0.00
		606001	Travel-In State	238	0.00
		606002	Travel-Out of State	3,171	0.00
		616003	I/T Software	3,768	0.00
		617001	Services from Other Funds/Agencies	5,576	0.00
		660001	Postage and Freight	322,020	0.00
		660003	Supplies and Services	39,428	0.00
		660009	Professional Development	650	0.00
		660090	Expenses-Other	0	0.00
	University Mail Total			897,004	6.44
	University Print	601300	Support Staff Salaries	293,264	6.70
		601301	Overtime	8,041	0.00
		603001	OASDI	17,421	0.00
		603003	Dental Insurance	6,819	0.00
		603004	Health and Welfare	116,030	0.00
		603005	Retirement	83,358	0.00
		603009	Non-Industrial Disability	4,357	0.00
		603011	Life Insurance	63	0.00
		603012	Medicare	4,390	0.00
		603013	Vision Care	545	0.00
		603015	Flex Cash	60	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606001	Travel-In State	1,191	0.00
		606002	Travel-Out of State	1,087	0.00
		613001	Contractual Services	42,784	0.00
		616002	I/T Hardware	2,541	0.00
		616003	I/T Software	19,780	0.00
		617001	Services from Other Funds/Agencies	5,517	0.00
		619001	Other Equipment	60,094	0.00
		660001	Postage and Freight	35	0.00
		660002	Printing	101,143	0.00
		660003	Supplies and Services	286,593	0.00
		660009	Professional Development	780	0.00
		660027	Pollution Remediation Expenses	79	0.00
		690002	Prior Year Expenditure Adjustment	1,329	0.00
	University Print Total			1,057,302	6.70
	UTAPS-Fees	606002	Travel-Out of State	0	0.00
	UTAPS-Fees Total			0	0.00
Business & Admin Svcs Total				3,679,258	27.99
Facilities Management	Bldg Trades Electrical	601300	Support Staff Salaries	488,841	6.23
		601301	Overtime	134,507	0.00
		603001	OASDI	38,128	0.00
		603003	Dental Insurance	8,724	0.00
		603004	Health and Welfare	113,022	0.00
		603005	Retirement	146,212	0.00
		603012	Medicare	8,917	0.00
		603013	Vision Care	560	0.00
		616002	I/T Hardware	199	0.00
		617001	Services from Other Funds/Agencies	232	0.00
		619001	Other Equipment	7,106	0.00
		660003	Supplies and Services	2,189	0.00
		660009	Professional Development	1,804	0.00
		660061	Repairs and Maintenance - Building Maintenance	18,522	0.00
	Bldg Trades Electrical Total			968,963	6.23
	Bldg Trades Lockshop	601300	Support Staff Salaries	297,044	4.18
		601301	Overtime	35,218	0.00
		603001	OASDI	18,706	0.00
		603003	Dental Insurance	4,655	0.00
		603004	Health and Welfare	65,735	0.00
		603005	Retirement	88,261	0.00
		603012	Medicare	4,676	0.00
		603013	Vision Care	359	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		619001	Other Equipment	2,743	0.00
		660003	Supplies and Services	1,135	0.00
		660061	Repairs and Maintenance - Building Maintenance	120,008	0.00
	Bldg Trades Lockshop Total			638,538	4.18
	Bldg Trades Metal	601100	Academic Salaries	2,034	0.00
		601300	Support Staff Salaries	150,385	2.00
		601301	Overtime	13,202	0.00
		603001	OASDI	10,215	0.00
		603003	Dental Insurance	4,057	0.00
		603004	Health and Welfare	44,633	0.00
		603005	Retirement	46,721	0.00
		603012	Medicare	2,389	0.00
		603013	Vision Care	179	0.00
		619001	Other Equipment	3,479	0.00
		660003	Supplies and Services	659	0.00
		660009	Professional Development	249	0.00
		660061	Repairs and Maintenance - Building Maintenance	19,265	0.00
	Bldg Trades Metal Total			297,466	2.00
	Bldg Trades MultiCraft	601300	Support Staff Salaries	623,359	9.05
		601301	Overtime	102,915	0.00
		603001	OASDI	44,823	0.00
		603003	Dental Insurance	12,353	0.00
		603004	Health and Welfare	176,711	0.00
		603005	Retirement	192,152	0.00
		603008	Industrial Disability	180	0.00
		603012	Medicare	10,483	0.00
		603013	Vision Care	822	0.00
		616002	I/T Hardware	372	0.00
		617001	Services from Other Funds/Agencies	1,880	0.00
		619001	Other Equipment	26,091	0.00
		660003	Supplies and Services	1,339	0.00
		660061	Repairs and Maintenance - Building Maintenance	97,406	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	340	0.00
	Bldg Trades MultiCraft Total			1,291,224	9.05
	Bldg Trades Paint	601300	Support Staff Salaries	341,076	5.00
		601301	Overtime	9,842	0.00
		603001	OASDI	21,276	0.00
		603003	Dental Insurance	5,205	0.00
		603004	Health and Welfare	57,068	0.00
		603005	Retirement	105,109	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	4,976	0.00
		603013	Vision Care	448	0.00
		603015	Flex Cash	1,536	0.00
		617001	Services from Other Funds/Agencies	27	0.00
		619001	Other Equipment	4,773	0.00
		660003	Supplies and Services	2,444	0.00
		660061	Repairs and Maintenance - Building Maintenance	30,884	0.00
	Bldg Trades Paint Total			584,665	5.00
	Bldg Trades Plumbing	601100	Academic Salaries	250	0.00
		601300	Support Staff Salaries	297,854	4.00
		601301	Overtime	38,928	0.00
		603001	OASDI	20,602	0.00
		603003	Dental Insurance	5,205	0.00
		603004	Health and Welfare	80,758	0.00
		603005	Retirement	91,711	0.00
		603008	Industrial Disability	(6)	0.00
		603012	Medicare	4,818	0.00
		603013	Vision Care	359	0.00
		617001	Services from Other Funds/Agencies	39	0.00
		619001	Other Equipment	7,903	0.00
		660003	Supplies and Services	8,140	0.00
		660009	Professional Development	2,364	0.00
		660061	Repairs and Maintenance - Building Maintenance	69,474	0.00
	Bldg Trades Plumbing Total			628,398	4.00
	Building Maintenance Trades	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	123,423	1.00
		601300	Support Staff Salaries	544	0.00
		603001	OASDI	7,671	0.00
		603003	Dental Insurance	1,533	0.00
		603004	Health and Welfare	19,732	0.00
		603005	Retirement	29,958	0.00
		603008	Industrial Disability	(294)	0.00
		603011	Life Insurance	103	0.00
		603012	Medicare	1,794	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	58	0.00
		616002	I/T Hardware	1,901	0.00
		617001	Services from Other Funds/Agencies	160	0.00
		619001	Other Equipment	38,299	0.00
		660003	Supplies and Services	(20,699)	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660061	Repairs and Maintenance - Building Maintenance	391	0.00
	Building Maintenance Trades Total			204,663	1.00
	Custodial Services	601201	Management and Supervisory	220,168	2.74
		601300	Support Staff Salaries	2,712,626	68.43
		601301	Overtime	144,689	0.00
		603001	OASDI	183,379	0.00
		603003	Dental Insurance	82,327	0.00
		603004	Health and Welfare	1,187,002	0.00
		603005	Retirement	890,220	0.00
		603008	Industrial Disability	41,626	0.00
		603009	Non-Industrial Disability	2,000	0.00
		603011	Life Insurance	971	0.00
		603012	Medicare	44,241	0.00
		603013	Vision Care	6,477	0.00
		603014	Long-Term Disability Insurance	143	0.00
		603015	Flex Cash	1,680	0.00
		617001	Services from Other Funds/Agencies	536	0.00
		619001	Other Equipment	33,473	0.00
		660003	Supplies and Services	287,834	0.00
		660062	Repairs and Maintenance - Custodial Services	59,925	0.00
		660090	Expenses-Other	5,523	0.00
	Custodial Services Total			5,904,840	71.17
	Customer Service Center	601100	Academic Salaries	1,785	0.00
		601201	Management and Supervisory	248,419	3.59
		601300	Support Staff Salaries	234,196	5.85
		601301	Overtime	16,343	0.00
		603001	OASDI	29,798	0.00
		603003	Dental Insurance	7,405	0.00
		603004	Health and Welfare	95,688	0.00
		603005	Retirement	143,044	0.00
		603011	Life Insurance	437	0.00
		603012	Medicare	7,257	0.00
		603013	Vision Care	822	0.00
		603014	Long-Term Disability Insurance	197	0.00
		603015	Flex Cash	1,536	0.00
		616002	I/T Hardware	5,785	0.00
		617001	Services from Other Funds/Agencies	38	0.00
		660003	Supplies and Services	2,027	0.00
	Customer Service Center Total			794,777	9.44
	Engineering Services	601201	Management and Supervisory	98,436	1.00

ADMINISTRATION & BUSINESS AFFAIRS

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FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	1,147,913	14.70
		601301	Overtime	118,141	0.00
		603001	OASDI	84,321	0.00
		603003	Dental Insurance	26,455	0.00
		603004	Health and Welfare	297,679	0.00
		603005	Retirement	381,546	0.00
		603011	Life Insurance	113	0.00
		603012	Medicare	19,720	0.00
		603013	Vision Care	1,412	0.00
		603014	Long-Term Disability Insurance	54	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	6,485	0.00
		616002	I/T Hardware	554	0.00
		617001	Services from Other Funds/Agencies	1,415	0.00
		619001	Other Equipment	17,017	0.00
		660003	Supplies and Services	7,957	0.00
		660009	Professional Development	3,227	0.00
		660061	Repairs and Maintenance - Building Maintenance	26,373	0.00
	Engineering Services Total			2,240,353	15.70
	Fac Mgmt-Cap Outlay	670000	Tr Out within the same CSU Fund in 0948 same camp	200,000	0.00
		670486	Tr Out to CSU 486 -TF Academic Maintenance and Rep	471,000	0.00
		670487	Tr Out to CSU 487 -TF Academic Capital Improv	304,143	0.00
	Fac Mgmt-Cap Outlay Total			975,143	0.00
	Facilities Management	601201	Management and Supervisory	475,164	3.50
		601300	Support Staff Salaries	353,326	6.48
		601301	Overtime	7,315	0.00
		601303	Student Assistant	92,347	3.35
		603001	OASDI	49,671	0.00
		603003	Dental Insurance	12,745	0.00
		603004	Health and Welfare	158,280	0.00
		603005	Retirement	247,704	0.00
		603011	Life Insurance	432	0.00
		603012	Medicare	12,324	0.00
		603013	Vision Care	852	0.00
		603014	Long-Term Disability Insurance	194	0.00
		603015	Flex Cash	1,680	0.00
		606001	Travel-In State	6,247	0.00
		606002	Travel-Out of State	594	0.00
		616002	I/T Hardware	45,189	0.00
		616003	I/T Software	8,739	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	17,671	0.00
		660003	Supplies and Services	15,813	0.00
		660009	Professional Development	1,440	0.00
	Facilities Management Total			1,507,725	13.33
	Facilities Planning	601201	Management and Supervisory	268,389	2.19
		601300	Support Staff Salaries	84,804	1.00
		603001	OASDI	21,347	0.00
		603003	Dental Insurance	2,257	0.00
		603004	Health and Welfare	40,583	0.00
		603005	Retirement	107,723	0.00
		603011	Life Insurance	252	0.00
		603012	Medicare	5,110	0.00
		603013	Vision Care	291	0.00
		603014	Long-Term Disability Insurance	124	0.00
		606001	Travel-In State	36	0.00
		616002	I/T Hardware	94	0.00
		617001	Services from Other Funds/Agencies	743	0.00
		660003	Supplies and Services	1,507	0.00
		660009	Professional Development	195	0.00
	Facilities Planning Total			533,455	3.19
	FM Recycling	601300	Support Staff Salaries	84,298	2.24
		601301	Overtime	4,937	0.00
		603001	OASDI	5,484	0.00
		603003	Dental Insurance	1,900	0.00
		603004	Health and Welfare	36,472	0.00
		603005	Retirement	25,978	0.00
		603011	Life Insurance	13	0.00
		603012	Medicare	1,283	0.00
		603013	Vision Care	157	0.00
		619001	Other Equipment	15,518	0.00
		660003	Supplies and Services	7,136	0.00
	FM Recycling Total			183,177	2.24
	FM Work Orders	613001	Contractual Services	51,720	0.00
		617001	Services from Other Funds/Agencies	3,035	0.00
		619001	Other Equipment	5,016	0.00
		660003	Supplies and Services	340,701	0.00
		660009	Professional Development	273	0.00
		660027	Pollution Remediation Expenses	10,045	0.00
		660061	Repairs and Maintenance - Building Maintenance	2,018	0.00
		690002	Prior Year Expenditure Adjustment	(23,171)	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	FM Work Orders Total			389,636	0.00
	FM-Campus Support	613001	Contractual Services	13,951	0.00
		617001	Services from Other Funds/Agencies	48,922	0.00
		619001	Other Equipment	1,830	0.00
		660003	Supplies and Services	13,363	0.00
		660061	Repairs and Maintenance - Building Maintenance	184,677	0.00
	FM-Campus Support Total			262,743	0.00
	Grounds Maintenance	601201	Management and Supervisory	62,238	0.83
		601300	Support Staff Salaries	659,097	15.04
		601301	Overtime	60,374	0.00
		603001	OASDI	45,169	0.00
		603003	Dental Insurance	18,366	0.00
		603004	Health and Welfare	214,417	0.00
		603005	Retirement	201,222	0.00
		603011	Life Insurance	160	0.00
		603012	Medicare	11,277	0.00
		603013	Vision Care	1,330	0.00
		603014	Long-Term Disability Insurance	44	0.00
		603015	Flex Cash	3,216	0.00
		606001	Travel-In State	764	0.00
		613001	Contractual Services	277,364	0.00
		616002	I/T Hardware	492	0.00
		616005	Misc Info Tech Costs	32	0.00
		617001	Services from Other Funds/Agencies	659	0.00
		619001	Other Equipment	35,083	0.00
		660003	Supplies and Services	18,892	0.00
		660009	Professional Development	2,233	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	190,993	0.00
	Grounds Maintenance Total			1,803,421	15.87
	Hornet Stadium-FM	617001	Services from Other Funds/Agencies	1,941	0.00
	Hornet Stadium-FM Total			1,941	0.00
	Improve Univ Facilities	613001	Contractual Services	233,172	0.00
		617001	Services from Other Funds/Agencies	33,737	0.00
		619001	Other Equipment	29,203	0.00
		660003	Supplies and Services	271,936	0.00
		660027	Pollution Remediation Expenses	6,937	0.00
		660061	Repairs and Maintenance - Building Maintenance	87,465	0.00
		690002	Prior Year Expenditure Adjustment	80,199	0.00
	Improve Univ Facilities Total			742,649	0.00
	Maintenance Contract	604090	Other Communications (Operating Cost)	41,102	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		613001	Contractual Services	164,862	0.00
		616003	I/T Software	29,291	0.00
		660003	Supplies and Services	25,330	0.00
		660061	Repairs and Maintenance - Building Maintenance	1,223	0.00
	Maintenance Contract Total			261,808	0.00
	Special Repair	613001	Contractual Services	12,000	0.00
		617001	Services from Other Funds/Agencies	0	0.00
		660003	Supplies and Services	33,156	0.00
		660061	Repairs and Maintenance - Building Maintenance	176,439	0.00
		660064	Repairs and Maintenance - Landscape and Grounds	213,687	0.00
	Special Repair Total			435,283	0.00
	Transportation Maintenance	601300	Support Staff Salaries	183,167	2.52
		601301	Overtime	16,511	0.00
		603001	OASDI	12,315	0.00
		603003	Dental Insurance	5,136	0.00
		603004	Health and Welfare	72,806	0.00
		603005	Retirement	73,608	0.00
		603008	Industrial Disability	38,009	0.00
		603012	Medicare	2,880	0.00
		603013	Vision Care	299	0.00
		616002	I/T Hardware	3,161	0.00
		616003	I/T Software	3,804	0.00
		617001	Services from Other Funds/Agencies	26	0.00
		619001	Other Equipment	10,208	0.00
		660003	Supplies and Services	141,709	0.00
		660009	Professional Development	589	0.00
		690002	Prior Year Expenditure Adjustment	(204)	0.00
	Transportation Maintenance Total			564,023	2.52
	Utility-Hazwaste	605001	Electricity	0	0.00
		605006	Hazardous Waste	0	0.00
		660027	Pollution Remediation Expenses	0	0.00
	Utility-Hazwaste Total			0	0.00
Facilities Management Total				21,214,891	164.91
Financial Services	Accounting Services	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	294,724	3.00
		601300	Support Staff Salaries	650,398	11.12
		601301	Overtime	4,708	0.00
		603001	OASDI	58,440	0.00
		603003	Dental Insurance	16,303	0.00
		603004	Health and Welfare	209,275	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	287,246	0.00
		603011	Life Insurance	418	0.00
		603012	Medicare	13,667	0.00
		603013	Vision Care	1,270	0.00
		603014	Long-Term Disability Insurance	162	0.00
		603015	Flex Cash	1,680	0.00
		604090	Other Communications (Operating Cost)	10	0.00
		606001	Travel-In State	13,514	0.00
		606002	Travel-Out of State	2,571	0.00
		616002	I/T Hardware	22,805	0.00
		616003	I/T Software	4,375	0.00
		617001	Services from Other Funds/Agencies	4,813	0.00
		660003	Supplies and Services	5,772	0.00
		660009	Professional Development	6,297	0.00
		660090	Expenses-Other	49,796	0.00
	Accounting Services Total			1,648,245	14.12
	Accounts Payable	601100	Academic Salaries	4,303	0.00
		601201	Management and Supervisory	71,148	1.00
		601300	Support Staff Salaries	384,437	8.12
		601301	Overtime	10,739	0.00
		603001	OASDI	29,018	0.00
		603003	Dental Insurance	6,099	0.00
		603004	Health and Welfare	88,897	0.00
		603005	Retirement	141,553	0.00
		603009	Non-Industrial Disability	1,393	0.00
		603011	Life Insurance	189	0.00
		603012	Medicare	6,786	0.00
		603013	Vision Care	844	0.00
		603014	Long-Term Disability Insurance	54	0.00
		603015	Flex Cash	700	0.00
		606001	Travel-In State	3,662	0.00
		606002	Travel-Out of State	1,110	0.00
		616002	I/T Hardware	13,614	0.00
		616003	I/T Software	26,043	0.00
		617001	Services from Other Funds/Agencies	1,408	0.00
		660003	Supplies and Services	2,945	0.00
		660009	Professional Development	700	0.00
	Accounts Payable Total			795,642	9.12
	Bursars Financial Processing	660003	Supplies and Services	10,087	0.00
	Bursars Financial Processing Total			10,087	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Bursars Office	601201	Management and Supervisory	242,532	3.00
		601300	Support Staff Salaries	547,160	11.72
		601301	Overtime	7,770	0.00
		601303	Student Assistant	17,728	0.70
		603001	OASDI	48,315	0.00
		603003	Dental Insurance	16,883	0.00
		603004	Health and Welfare	242,821	0.00
		603005	Retirement	241,297	0.00
		603011	Life Insurance	438	0.00
		603012	Medicare	11,380	0.00
		603013	Vision Care	1,233	0.00
		603014	Long-Term Disability Insurance	215	0.00
		604001	Telephone Usage (Operating Cost)	(102)	0.00
		606001	Travel-In State	2,041	0.00
		606002	Travel-Out of State	4,195	0.00
		613001	Contractual Services	7,794	0.00
		616001	I/T Communications	500	0.00
		616002	I/T Hardware	2,283	0.00
		616003	I/T Software	52,936	0.00
		617001	Services from Other Funds/Agencies	41,022	0.00
		660003	Supplies and Services	62,835	0.00
		660009	Professional Development	3,392	0.00
		660090	Expenses-Other	1,288	0.00
	Bursars Office Total			1,555,954	15.42
	Financial Services	601201	Management and Supervisory	151,512	1.00
		601300	Support Staff Salaries	79,826	1.20
		603001	OASDI	13,064	0.00
		603003	Dental Insurance	2,367	0.00
		603004	Health and Welfare	39,267	0.00
		603005	Retirement	71,291	0.00
		603011	Life Insurance	112	0.00
		603012	Medicare	3,296	0.00
		603013	Vision Care	194	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606001	Travel-In State	3,316	0.00
		606002	Travel-Out of State	223	0.00
		613001	Contractual Services	7,150	0.00
		616002	I/T Hardware	4,099	0.00
		616003	I/T Software	4,800	0.00
		617001	Services from Other Funds/Agencies	4,464	0.00

ADMINISTRATION & BUSINESS AFFAIRS

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Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617101	Service from Between Campuses and the CO	3,000	0.00
		660002	Printing	12	0.00
		660003	Supplies and Services	2,749	0.00
		660009	Professional Development	1,227	0.00
		660017	Advertising and Promotional Expenses	62	0.00
	Financial Services Total			392,085	2.20
	Hornet Ticket Office	601300	Support Staff Salaries	106,348	2.00
		601301	Overtime	469	0.00
		601303	Student Assistant	33,067	1.35
		602001	Work Study-On Campus	8,512	0.33
		603001	OASDI	6,433	0.00
		603003	Dental Insurance	4,057	0.00
		603004	Health and Welfare	44,153	0.00
		603005	Retirement	32,773	0.00
		603011	Life Insurance	21	0.00
		603012	Medicare	1,537	0.00
		603013	Vision Care	179	0.00
		604090	Other Communications (Operating Cost)	117	0.00
		606002	Travel-Out of State	2,317	0.00
		616002	I/T Hardware	14,933	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	2,401	0.00
		660003	Supplies and Services	2,898	0.00
		660009	Professional Development	975	0.00
		660090	Expenses-Other	287	0.00
	Hornet Ticket Office Total			261,477	3.67
	Procurement & Contract Svcs	601201	Management and Supervisory	138,432	1.00
		601300	Support Staff Salaries	719,465	11.63
		601301	Overtime	6,572	0.00
		602001	Work Study-On Campus	8,308	0.32
		603001	OASDI	52,598	0.00
		603003	Dental Insurance	14,030	0.00
		603004	Health and Welfare	176,030	0.00
		603005	Retirement	262,609	0.00
		603011	Life Insurance	219	0.00
		603012	Medicare	12,431	0.00
		603013	Vision Care	1,113	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606001	Travel-In State	11,055	0.00
		606002	Travel-Out of State	1,445	0.00

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Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		616002	I/T Hardware	1,361	0.00
		616003	I/T Software	29,610	0.00
		617001	Services from Other Funds/Agencies	19,069	0.00
		660003	Supplies and Services	24,037	0.00
		660009	Professional Development	5,177	0.00
		660090	Expenses-Other	(4,462)	0.00
	Procurement & Contract Svcs Total			1,479,153	12.95
	Receiving & Shipping	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	248,664	5.77
		601301	Overtime	14,827	0.00
		603001	OASDI	16,348	0.00
		603003	Dental Insurance	6,195	0.00
		603004	Health and Welfare	75,782	0.00
		603005	Retirement	76,438	0.00
		603009	Non-Industrial Disability	2,214	0.00
		603011	Life Insurance	62	0.00
		603012	Medicare	3,823	0.00
		603013	Vision Care	538	0.00
		603015	Flex Cash	1,680	0.00
		606001	Travel-In State	1,794	0.00
		617001	Services from Other Funds/Agencies	4,384	0.00
		660003	Supplies and Services	5,594	0.00
		660009	Professional Development	230	0.00
	Receiving & Shipping Total			458,572	5.77
Financial Services Total				6,601,216	63.25
Ofc of Human Resources	HR Academic Labor Relations	601201	Management and Supervisory	47,665	0.41
		603001	OASDI	2,948	0.00
		603003	Dental Insurance	229	0.00
		603004	Health and Welfare	3,660	0.00
		603005	Retirement	14,689	0.00
		603011	Life Insurance	31	0.00
		603012	Medicare	689	0.00
		603013	Vision Care	37	0.00
		603014	Long-Term Disability Insurance	19	0.00
	HR Academic Labor Relations Total			69,968	0.41
	HR Benefits Office	601201	Management and Supervisory	100,080	1.00
		601300	Support Staff Salaries	310,757	4.98
		601301	Overtime	1,858	0.00
		603001	OASDI	25,391	0.00
		603003	Dental Insurance	5,445	0.00

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Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	81,835	0.00
		603005	Retirement	125,441	0.00
		603011	Life Insurance	153	0.00
		603012	Medicare	5,938	0.00
		603013	Vision Care	538	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606001	Travel-In State	431	0.00
		617001	Services from Other Funds/Agencies	5,573	0.00
		660003	Supplies and Services	36,007	0.00
		660009	Professional Development	2,026	0.00
	HR Benefits Office Total			701,526	5.98
	HR Central	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	140,996	1.17
		601300	Support Staff Salaries	61,669	2.51
		601303	Student Assistant	16,878	0.60
		602001	Work Study-On Campus	2,930	0.10
		603001	OASDI	12,497	0.00
		603003	Dental Insurance	2,604	0.00
		603004	Health and Welfare	26,329	0.00
		603005	Retirement	68,461	0.00
		603011	Life Insurance	56	0.00
		603012	Medicare	3,289	0.00
		603013	Vision Care	202	0.00
		603014	Long-Term Disability Insurance	92	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	2,938	0.00
		606002	Travel-Out of State	1,387	0.00
		616003	I/T Software	2,200	0.00
		617001	Services from Other Funds/Agencies	12,399	0.00
		617101	Service from Between Campuses and the CO	26,933	0.00
		660003	Supplies and Services	203,357	0.00
		660009	Professional Development	1,046	0.00
		660019	Litigation Cost	18,270	0.00
		660090	Expenses-Other	0	0.00
	HR Central Total			606,066	4.38
	HR Class & Comp	601100	Academic Salaries	29,146	0.00
		601201	Management and Supervisory	105,180	1.00
		601300	Support Staff Salaries	244,947	2.83
		603001	OASDI	23,305	0.00
		603003	Dental Insurance	5,301	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	84,404	0.00
		603005	Retirement	107,888	0.00
		603011	Life Insurance	251	0.00
		603012	Medicare	5,450	0.00
		603013	Vision Care	366	0.00
		603014	Long-Term Disability Insurance	191	0.00
		606001	Travel-In State	3,095	0.00
		617001	Services from Other Funds/Agencies	1,220	0.00
		660003	Supplies and Services	1,851	0.00
		660009	Professional Development	1,196	0.00
	HR Class & Comp Total			613,790	3.83
	HR Employee Services	601100	Academic Salaries	5,237	0.00
		601201	Management and Supervisory	104,707	0.61
		601300	Support Staff Salaries	275,153	4.62
		601303	Student Assistant	12,384	0.40
		603001	OASDI	23,766	0.00
		603003	Dental Insurance	4,500	0.00
		603004	Health and Welfare	86,454	0.00
		603005	Retirement	102,727	0.00
		603009	Non-Industrial Disability	679	0.00
		603011	Life Insurance	123	0.00
		603012	Medicare	5,601	0.00
		603013	Vision Care	478	0.00
		603014	Long-Term Disability Insurance	40	0.00
		606001	Travel-In State	1,673	0.00
		616002	I/T Hardware	31	0.00
		616003	I/T Software	21,299	0.00
		617001	Services from Other Funds/Agencies	15,311	0.00
		660003	Supplies and Services	31,415	0.00
		660009	Professional Development	498	0.00
	HR Employee Services Total			692,077	5.63
	HR Payroll Office	601201	Management and Supervisory	109,008	1.00
		601300	Support Staff Salaries	448,352	8.93
		601301	Overtime	2,389	0.00
		601303	Student Assistant	5,802	0.22
		602001	Work Study-On Campus	2,512	0.29
		603001	OASDI	34,510	0.00
		603003	Dental Insurance	7,724	0.00
		603004	Health and Welfare	128,174	0.00
		603005	Retirement	170,863	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603011	Life Insurance	187	0.00
		603012	Medicare	8,118	0.00
		603013	Vision Care	837	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606001	Travel-In State	64	0.00
		606002	Travel-Out of State	293	0.00
		617001	Services from Other Funds/Agencies	5,893	0.00
		660003	Supplies and Services	13,365	0.00
		660009	Professional Development	375	0.00
	HR Payroll Office Total			938,520	10.44
	HR Staff ELR	601201	Management and Supervisory	134,672	1.33
		601300	Support Staff Salaries	160,753	2.16
		603001	OASDI	17,757	0.00
		603003	Dental Insurance	4,633	0.00
		603004	Health and Welfare	57,295	0.00
		603005	Retirement	91,041	0.00
		603011	Life Insurance	224	0.00
		603012	Medicare	4,153	0.00
		603013	Vision Care	314	0.00
		603014	Long-Term Disability Insurance	178	0.00
		604090	Other Communications (Operating Cost)	15	0.00
		606001	Travel-In State	3,824	0.00
		617001	Services from Other Funds/Agencies	1,849	0.00
		660003	Supplies and Services	20,578	0.00
		660009	Professional Development	2,329	0.00
	HR Staff ELR Total			499,616	3.49
	Ofc of Human Resources Total			4,121,562	34.17
Police Department	Emergency Operations Center	604090	Other Communications (Operating Cost)	60	0.00
		606001	Travel-In State	775	0.00
		616001	I/T Communications	1,043	0.00
	Emergency Operations Center Total			1,878	0.00
	Police Department	601100	Academic Salaries	8,721	0.00
		601201	Management and Supervisory	493,306	3.49
		601300	Support Staff Salaries	2,639,413	41.81
		601301	Overtime	182,803	0.00
		601303	Student Assistant	19,831	0.74
		603001	OASDI	61,373	0.00
		603003	Dental Insurance	41,629	0.00
		603004	Health and Welfare	626,655	0.00
		603005	Retirement	1,280,840	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603011	Life Insurance	741	0.00
		603012	Medicare	47,926	0.00
		603013	Vision Care	3,578	0.00
		603014	Long-Term Disability Insurance	192	0.00
		603015	Flex Cash	3,232	0.00
		604090	Other Communications (Operating Cost)	7,537	0.00
		606001	Travel-In State	14,923	0.00
		606002	Travel-Out of State	8,443	0.00
		613001	Contractual Services	31,557	0.00
		616001	I/T Communications	1,910	0.00
		616002	I/T Hardware	1,877	0.00
		616003	I/T Software	4,000	0.00
		617001	Services from Other Funds/Agencies	26,800	0.00
		617101	Service from Between Campuses and the CO	2,820	0.00
		619001	Other Equipment	89,873	0.00
		660002	Printing	41	0.00
		660003	Supplies and Services	212,105	0.00
		660009	Professional Development	6,948	0.00
		660017	Advertising and Promotional Expenses	500	0.00
	Police Department Total			5,819,575	46.04
	Public Safety Cadet Program	601303	Student Assistant	509,377	19.16
		603012	Medicare	1,375	0.00
		617001	Services from Other Funds/Agencies	17,862	0.00
		619001	Other Equipment	11,202	0.00
		660003	Supplies and Services	8,787	0.00
	Public Safety Cadet Program Total			548,602	19.16
	Security & Administration	601201	Management and Supervisory	110,490	1.00
		601300	Support Staff Salaries	198,453	4.50
		601301	Overtime	15,705	0.00
		601303	Student Assistant	9,455	0.38
		603001	OASDI	17,769	0.00
		603003	Dental Insurance	1,523	0.00
		603004	Health and Welfare	31,449	0.00
		603005	Retirement	83,952	0.00
		603011	Life Insurance	135	0.00
		603012	Medicare	4,827	0.00
		603013	Vision Care	366	0.00
		603014	Long-Term Disability Insurance	54	0.00
		603015	Flex Cash	128	0.00
		606001	Travel-In State	892	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		606002	Travel-Out of State	631	0.00
		616002	I/T Hardware	11,654	0.00
		616003	I/T Software	40,576	0.00
		617001	Services from Other Funds/Agencies	41,588	0.00
		619001	Other Equipment	6,158	0.00
		660003	Supplies and Services	45,489	0.00
		660009	Professional Development	295	0.00
	Security & Administration Total			621,589	5.88
Police Department Total				6,991,644	71.08
Risk Management Services	Risk Management Services	601201	Management and Supervisory	453,096	4.00
		601300	Support Staff Salaries	539,526	8.00
		601301	Overtime	547	0.00
		603001	OASDI	60,071	0.00
		603003	Dental Insurance	15,643	0.00
		603004	Health and Welfare	212,468	0.00
		603005	Retirement	305,896	0.00
		603011	Life Insurance	493	0.00
		603012	Medicare	14,169	0.00
		603013	Vision Care	1,076	0.00
		603014	Long-Term Disability Insurance	216	0.00
		603015	Flex Cash	0	0.00
		604001	Telephone Usage (Operating Cost)	1,068	0.00
		605006	Hazardous Waste	17	0.00
		606001	Travel-In State	8,604	0.00
		606002	Travel-Out of State	10,522	0.00
		613001	Contractual Services	12,663	0.00
		616002	I/T Hardware	1,207	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	7,745	0.00
		660003	Supplies and Services	57,211	0.00
		660009	Professional Development	7,224	0.00
		660090	Expenses-Other	47	0.00
	Risk Management Services Total			1,709,509	12.00
Risk Management Services Total				1,709,509	12.00
VP's Office - ABA	Audit & Consulting Services	601201	Management and Supervisory	94,812	1.00
		601300	Support Staff Salaries	112,168	1.74
		603001	OASDI	12,775	0.00
		603003	Dental Insurance	2,489	0.00
		603004	Health and Welfare	41,060	0.00
		603005	Retirement	63,785	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603011	Life Insurance	158	0.00
		603012	Medicare	2,988	0.00
		603013	Vision Care	247	0.00
		603014	Long-Term Disability Insurance	103	0.00
		606001	Travel-In State	813	0.00
		606002	Travel-Out of State	521	0.00
		613001	Contractual Services	41,522	0.00
		616002	I/T Hardware	1,851	0.00
		616003	I/T Software	6,450	0.00
		617001	Services from Other Funds/Agencies	386	0.00
		660003	Supplies and Services	680	0.00
		660009	Professional Development	1,544	0.00
	Audit & Consulting Services Total			384,351	2.74
	Clery Compliance Office	601201	Management and Supervisory	50,080	0.61
		603001	OASDI	3,082	0.00
		603003	Dental Insurance	321	0.00
		603004	Health and Welfare	5,124	0.00
		603005	Retirement	15,433	0.00
		603011	Life Insurance	43	0.00
		603012	Medicare	721	0.00
		603013	Vision Care	52	0.00
		603014	Long-Term Disability Insurance	28	0.00
		606001	Travel-In State	162	0.00
		660003	Supplies and Services	149	0.00
	Clery Compliance Office Total			75,196	0.61
	Learning & Development	601100	Academic Salaries	3,048	0.02
		601300	Support Staff Salaries	113,964	2.51
		603001	OASDI	6,656	0.00
		603003	Dental Insurance	1,990	0.00
		603004	Health and Welfare	33,113	0.00
		603005	Retirement	33,493	0.00
		603012	Medicare	1,677	0.00
		603013	Vision Care	172	0.00
		606001	Travel-In State	3,986	0.00
		616002	I/T Hardware	0	0.00
		617001	Services from Other Funds/Agencies	290	0.00
		660003	Supplies and Services	898	0.00
		660009	Professional Development	13,693	0.00
	Learning & Development Total			212,980	2.53
	Organizational Development	601201	Management and Supervisory	97,779	1.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	43,776	0.79
		601303	Student Assistant	4,240	0.15
		603001	OASDI	8,391	0.00
		603003	Dental Insurance	3,719	0.00
		603004	Health and Welfare	22,077	0.00
		603005	Retirement	41,593	0.00
		603011	Life Insurance	111	0.00
		603012	Medicare	1,962	0.00
		603013	Vision Care	164	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606001	Travel-In State	1,027	0.00
		613001	Contractual Services	10,000	0.00
		616002	I/T Hardware	1,581	0.00
		617001	Services from Other Funds/Agencies	2,227	0.00
		660003	Supplies and Services	1,619	0.00
		660009	Professional Development	3,759	0.00
	Organizational Development Total			244,078	1.94
	Space Rental	660003	Supplies and Services	0	0.00
	Space Rental Total			0	0.00
	Vice President for Admin	601100	Academic Salaries	750	0.00
		601201	Management and Supervisory	293,138	1.58
		601300	Support Staff Salaries	127,975	2.23
		601301	Overtime	148	0.00
		601303	Student Assistant	19,882	0.73
		603001	OASDI	22,594	0.00
		603003	Dental Insurance	4,997	0.00
		603004	Health and Welfare	45,441	0.00
		603005	Retirement	129,199	0.00
		603011	Life Insurance	176	0.00
		603012	Medicare	6,362	0.00
		603013	Vision Care	344	0.00
		603014	Long-Term Disability Insurance	103	0.00
		603015	Flex Cash	60	0.00
		606001	Travel-In State	8,953	0.00
		606002	Travel-Out of State	4,792	0.00
		616002	I/T Hardware	3,361	0.00
		617001	Services from Other Funds/Agencies	31,839	0.00
		660003	Supplies and Services	108,111	0.00
		660009	Professional Development	2,683	0.00
		660042	Recruitment	8,244	0.00

ADMINISTRATION & BUSINESS AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Vice President for Admin Total			819,153	4.55
VP's Office - ABA Total				1,735,758	12.36
Grand Total				\$46,890,965	391.97

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE		
Administration	Athletics	601100	Academic Salaries	49,304	0.18		
		601201	Management and Supervisory	383,212	2.00		
		601300	Support Staff Salaries	29,907	0.60		
		601301	Overtime	40	0.00		
		601303	Student Assistant	13,189	0.51		
		602001	Work Study-On Campus	5,576	0.22		
		603001	OASDI	15,566	0.00		
		603003	Dental Insurance	4,148	0.00		
		603004	Health and Welfare	42,215	0.00		
		603005	Retirement	116,587	0.00		
		603011	Life Insurance	207	0.00		
		603012	Medicare	6,715	0.00		
		603013	Vision Care	194	0.00		
		603014	Long-Term Disability Insurance	108	0.00		
		616003	I/T Software	12,500	0.00		
		617001	Services from Other Funds/Agencies	6,119	0.00		
		660003	Supplies and Services	384	0.00		
		Athletics Total				685,971	3.52
		Administration	Athletics Academic Adv	601300	Support Staff Salaries	65,473	1.56
				603001	OASDI	1,615	0.00
603005	Retirement			8,012	0.00		
603012	Medicare			948	0.00		
609008	Scholarships/Grants-Institutional			50	0.00		
616002	I/T Hardware			4,834	0.00		
690002	Prior Year Expenditure Adjustment			7,112	0.00		
Athletics Academic Adv Total				88,045	1.56		
Administration	Athletics Business Office	601201	Management and Supervisory	84,996	1.00		
		601300	Support Staff Salaries	152,417	3.00		
		603001	OASDI	14,634	0.00		
		603003	Dental Insurance	6,919	0.00		
		603004	Health and Welfare	72,784	0.00		
		603005	Retirement	73,163	0.00		
		603011	Life Insurance	130	0.00		
		603012	Medicare	3,422	0.00		
		603013	Vision Care	359	0.00		
		603014	Long-Term Disability Insurance	54	0.00		
		603015	Flex Cash	768	0.00		
		606001	Travel-In State	10	0.00		
		Athletics Business Office Total				409,656	4.00
Administration	Athletics Equipment	601300	Support Staff Salaries	182,306	3.82		

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601303	Student Assistant	22,398	0.89
		602001	Work Study-On Campus	20,000	0.80
		603001	OASDI	11,114	0.00
		603003	Dental Insurance	3,587	0.00
		603004	Health and Welfare	45,983	0.00
		603005	Retirement	53,616	0.00
		603011	Life Insurance	39	0.00
		603012	Medicare	2,769	0.00
		603013	Vision Care	344	0.00
	Athletics Equipment Total			342,156	5.50
	Athletics HR	601300	Support Staff Salaries	60,003	1.00
		603001	OASDI	3,679	0.00
		603003	Dental Insurance	1,489	0.00
		603004	Health and Welfare	22,076	0.00
		603005	Retirement	18,491	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	861	0.00
		603013	Vision Care	90	0.00
		660042	Recruitment	63	0.00
	Athletics HR Total			106,762	1.00
	Athletics IT	601300	Support Staff Salaries	81,588	1.00
		601303	Student Assistant	4,997	0.19
		602001	Work Study-On Campus	3,000	0.12
		603001	OASDI	5,018	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	22,076	0.00
		603005	Retirement	25,143	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	1,173	0.00
		603013	Vision Care	90	0.00
	Athletics IT Total			145,123	1.31
	Athletics Marketing-Promo	601300	Support Staff Salaries	126,193	2.54
		601303	Student Assistant	17,550	0.68
		603001	OASDI	7,061	0.00
		603003	Dental Insurance	1,135	0.00
		603004	Health and Welfare	26,314	0.00
		603005	Retirement	35,211	0.00
		603011	Life Insurance	22	0.00
		603012	Medicare	1,825	0.00
		603013	Vision Care	202	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Athletics Marketing-Promo Total			215,511	3.22
	Athletics Scholarships	609008	Scholarships/Grants-Institutional	5,005,329	0.00
		660003	Supplies and Services	0	0.00
	Athletics Scholarships Total			5,005,329	0.00
	Athletics Tickets	601300	Support Staff Salaries	48,216	1.00
		603001	OASDI	2,977	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	13,472	0.00
		603005	Retirement	14,859	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	696	0.00
		603013	Vision Care	90	0.00
	Athletics Tickets Total			80,870	1.00
	Broad Athletic Facility	660003	Supplies and Services	0	0.00
	Broad Athletic Facility Total			0	0.00
	Events Manager	601201	Management and Supervisory	72,156	1.00
		601300	Support Staff Salaries	173,964	4.24
		601301	Overtime	486	0.00
		601303	Student Assistant	34,319	1.33
		603001	OASDI	11,774	0.00
		603003	Dental Insurance	1,085	0.00
		603004	Health and Welfare	29,138	0.00
		603005	Retirement	58,836	0.00
		603011	Life Insurance	128	0.00
		603012	Medicare	3,632	0.00
		603013	Vision Care	299	0.00
		603014	Long-Term Disability Insurance	54	0.00
	Events Manager Total			385,872	6.57
	Hornet Club	601201	Management and Supervisory	170,580	2.00
		601300	Support Staff Salaries	78,111	1.78
		601301	Overtime	450	0.00
		601303	Student Assistant	4,657	0.18
		602001	Work Study-On Campus	2,104	0.08
		603001	OASDI	15,220	0.00
		603003	Dental Insurance	3,450	0.00
		603004	Health and Welfare	44,467	0.00
		603005	Retirement	75,052	0.00
		603011	Life Insurance	220	0.00
		603012	Medicare	3,641	0.00
		603013	Vision Care	329	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

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Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	108	0.00
	Hornet Club Total			398,387	4.04
	Postseason	609008	Scholarships/Grants-Institutional	0	0.00
	Postseason Total			0	0.00
	Special Events-Athletics	601300	Support Staff Salaries	12,805	0.45
		601301	Overtime	2,450	0.00
		603001	OASDI	48	0.00
		603003	Dental Insurance	46	0.00
		603004	Health and Welfare	710	0.00
		603005	Retirement	238	0.00
		603012	Medicare	221	0.00
	Special Events-Athletics Total			16,519	0.45
	Spirit Leaders-Cheer	601300	Support Staff Salaries	7,388	0.28
		603012	Medicare	107	0.00
	Spirit Leaders-Cheer Total			7,495	0.28
	Spirit Leaders-Dance	601300	Support Staff Salaries	7,852	0.21
		601301	Overtime	3,345	0.00
		603001	OASDI	354	0.00
		603012	Medicare	162	0.00
	Spirit Leaders-Dance Total			11,713	0.21
	Sports Info	601300	Support Staff Salaries	227,090	4.37
		601303	Student Assistant	7,527	0.28
		603001	OASDI	13,111	0.00
		603003	Dental Insurance	5,157	0.00
		603004	Health and Welfare	61,893	0.00
		603005	Retirement	65,777	0.00
		603011	Life Insurance	41	0.00
		603012	Medicare	3,264	0.00
		603013	Vision Care	359	0.00
	Sports Info Total			384,219	4.65
	Sports Medicine	601300	Support Staff Salaries	414,735	7.93
		601303	Student Assistant	9,553	0.28
		603001	OASDI	21,616	0.00
		603003	Dental Insurance	5,176	0.00
		603004	Health and Welfare	72,310	0.00
		603005	Retirement	108,237	0.00
		603011	Life Insurance	59	0.00
		603012	Medicare	6,001	0.00
		603013	Vision Care	523	0.00
	Sports Medicine Total			638,209	8.21

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Strength and Conditioning	601100	Academic Salaries	264,199	3.59
		601300	Support Staff Salaries	4,282	0.16
		601301	Overtime	2,839	0.00
		603001	OASDI	13,349	0.00
		603003	Dental Insurance	2,265	0.00
		603004	Health and Welfare	39,893	0.00
		603005	Retirement	57,784	0.00
		603011	Life Insurance	215	0.00
		603012	Medicare	3,874	0.00
		603013	Vision Care	388	0.00
		603014	Long-Term Disability Insurance	164	0.00
	Strength and Conditioning Total			389,251	3.75
Administration Total				9,311,088	49.28
Men's Teams	Baseball	601100	Academic Salaries	161,347	2.01
		601201	Management and Supervisory	220,004	1.17
		603001	OASDI	19,756	0.00
		603003	Dental Insurance	4,560	0.00
		603004	Health and Welfare	54,548	0.00
		603005	Retirement	104,700	0.00
		603011	Life Insurance	217	0.00
		603012	Medicare	5,468	0.00
		603013	Vision Care	194	0.00
		603014	Long-Term Disability Insurance	143	0.00
		690002	Prior Year Expenditure Adjustment	98,905	0.00
	Baseball Total			669,844	3.18
	Basketball-Mens	601100	Academic Salaries	313,481	3.64
		601201	Management and Supervisory	266,024	1.00
		601303	Student Assistant	1,092	0.04
		603001	OASDI	24,684	0.00
		603003	Dental Insurance	6,686	0.00
		603004	Health and Welfare	76,908	0.00
		603005	Retirement	146,763	0.00
		603011	Life Insurance	308	0.00
		603012	Medicare	8,414	0.00
		603013	Vision Care	448	0.00
		603014	Long-Term Disability Insurance	211	0.00
	Basketball-Mens Total			845,019	4.68
	Cross Cnty-Trk and Fld-Mens	601100	Academic Salaries	84,968	1.44
		603001	OASDI	5,278	0.00
		603003	Dental Insurance	550	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	9,067	0.00
		603005	Retirement	26,184	0.00
		603011	Life Insurance	103	0.00
		603012	Medicare	1,234	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	78	0.00
		603015	Flex Cash	1,680	0.00
	Cross Cnty-Trk and Fld-Mens Total			129,323	1.44
	Football	601100	Academic Salaries	1,024,898	10.86
		601201	Management and Supervisory	467,004	3.00
		601300	Support Staff Salaries	30,668	1.26
		601301	Overtime	1,397	0.00
		601303	Student Assistant	3,798	0.15
		603001	OASDI	76,847	0.00
		603003	Dental Insurance	17,835	0.00
		603004	Health and Welfare	229,797	0.00
		603005	Retirement	381,048	0.00
		603011	Life Insurance	717	0.00
		603012	Medicare	22,145	0.00
		603013	Vision Care	1,247	0.00
		603014	Long-Term Disability Insurance	507	0.00
	Football Total			2,257,908	15.27
	Golf-Mens	601100	Academic Salaries	67,848	1.00
		603001	OASDI	4,179	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	22,076	0.00
		603005	Retirement	20,909	0.00
		603011	Life Insurance	51	0.00
		603012	Medicare	977	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	39	0.00
	Golf-Mens Total			118,198	1.00
	Soccer-Mens	601100	Academic Salaries	136,343	1.93
		603001	OASDI	7,237	0.00
		603003	Dental Insurance	4,057	0.00
		603004	Health and Welfare	44,178	0.00
		603005	Retirement	39,015	0.00
		603011	Life Insurance	103	0.00
		603012	Medicare	1,834	0.00
		603013	Vision Care	179	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	78	0.00
	Soccer-Mens Total			233,024	1.93
	Tennis-Mens	601100	Academic Salaries	68,254	1.25
		603001	OASDI	3,401	0.00
		603003	Dental Insurance	2,028	0.00
		603004	Health and Welfare	22,077	0.00
		603005	Retirement	17,052	0.00
		603011	Life Insurance	51	0.00
		603012	Medicare	983	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	39	0.00
	Tennis-Mens Total			113,974	1.25
Men's Teams Total				4,367,290	28.75
Women's Teams	Basketball-Womens	601100	Academic Salaries	172,668	2.68
		601201	Management and Supervisory	138,312	1.00
		603001	OASDI	18,941	0.00
		603003	Dental Insurance	3,917	0.00
		603004	Health and Welfare	56,600	0.00
		603005	Retirement	95,064	0.00
		603011	Life Insurance	257	0.00
		603012	Medicare	4,497	0.00
		603013	Vision Care	359	0.00
		603014	Long-Term Disability Insurance	171	0.00
	Basketball-Womens Total			490,787	3.68
	Cross Cnty-Trk and Fld-Womens	601100	Academic Salaries	201,477	2.52
		603001	OASDI	12,108	0.00
		603003	Dental Insurance	1,785	0.00
		603004	Health and Welfare	34,933	0.00
		603005	Retirement	59,778	0.00
		603011	Life Insurance	154	0.00
		603012	Medicare	2,832	0.00
		603013	Vision Care	269	0.00
		603014	Long-Term Disability Insurance	117	0.00
	Cross Cnty-Trk and Fld-Womens Total			313,453	2.52
	Golf-Womens	601100	Academic Salaries	91,621	1.24
		603001	OASDI	4,069	0.00
		603003	Dental Insurance	2,894	0.00
		603004	Health and Welfare	36,549	0.00
		603005	Retirement	21,748	0.00
		603011	Life Insurance	91	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	1,256	0.00
		603013	Vision Care	164	0.00
		603014	Long-Term Disability Insurance	71	0.00
	Golf-Womens Total			158,463	1.24
	Gymnastics-Womens	601100	Academic Salaries	162,368	2.36
		603001	OASDI	10,049	0.00
		603003	Dental Insurance	2,139	0.00
		603004	Health and Welfare	34,609	0.00
		603005	Retirement	50,037	0.00
		603011	Life Insurance	154	0.00
		603012	Medicare	2,350	0.00
		603013	Vision Care	269	0.00
		603014	Long-Term Disability Insurance	117	0.00
	Gymnastics-Womens Total			262,092	2.36
	Rowing-Womens	601100	Academic Salaries	126,520	1.85
		601300	Support Staff Salaries	6,075	0.20
		603001	OASDI	7,773	0.00
		603003	Dental Insurance	2,433	0.00
		603004	Health and Welfare	31,141	0.00
		603005	Retirement	38,990	0.00
		603011	Life Insurance	103	0.00
		603012	Medicare	1,906	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	78	0.00
	Rowing-Womens Total			215,199	2.05
	Sand Volleyball-Womens	601100	Academic Salaries	750	0.10
		601201	Management and Supervisory	14,272	0.15
		603001	OASDI	927	0.00
		603003	Dental Insurance	83	0.00
		603004	Health and Welfare	1,318	0.00
		603005	Retirement	4,398	0.00
		603011	Life Insurance	11	0.00
		603012	Medicare	217	0.00
		603013	Vision Care	13	0.00
		603014	Long-Term Disability Insurance	7	0.00
	Sand Volleyball-Womens Total			21,995	0.25
	Soccer-Womens	601100	Academic Salaries	111,782	1.62
		603001	OASDI	6,860	0.00
		603003	Dental Insurance	4,057	0.00
		603004	Health and Welfare	44,153	0.00

ATHLETICS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603005	Retirement	34,417	0.00
		603011	Life Insurance	109	0.00
		603012	Medicare	1,604	0.00
		603013	Vision Care	187	0.00
		603014	Long-Term Disability Insurance	82	0.00
	Soccer-Womens Total			203,251	1.62
	Softball	601100	Academic Salaries	136,525	2.55
		601201	Management and Supervisory	95,557	0.91
		603001	OASDI	14,115	0.00
		603003	Dental Insurance	4,607	0.00
		603004	Health and Welfare	52,829	0.00
		603005	Retirement	69,513	0.00
		603011	Life Insurance	145	0.00
		603012	Medicare	3,301	0.00
		603013	Vision Care	269	0.00
		603014	Long-Term Disability Insurance	132	0.00
	Softball Total			376,991	3.47
	Tennis-Womens	601100	Academic Salaries	101,756	1.30
		603001	OASDI	6,297	0.00
		603003	Dental Insurance	851	0.00
		603004	Health and Welfare	17,266	0.00
		603005	Retirement	31,358	0.00
		603011	Life Insurance	103	0.00
		603012	Medicare	1,473	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	78	0.00
	Tennis-Womens Total			159,361	1.30
	Volleyball-Womens	601100	Academic Salaries	122,266	2.12
		601201	Management and Supervisory	80,876	0.83
		603001	OASDI	12,466	0.00
		603003	Dental Insurance	3,046	0.00
		603004	Health and Welfare	38,501	0.00
		603005	Retirement	62,063	0.00
		603011	Life Insurance	188	0.00
		603012	Medicare	2,915	0.00
		603013	Vision Care	255	0.00
		603014	Long-Term Disability Insurance	129	0.00
	Volleyball-Womens Total			322,706	2.94
Women's Teams Total				2,524,299	21.42
Grand Total				\$16,202,677	99.45

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Office of Inclusive Excellence	Inclusive Excellence	601100	Academic Salaries	12,108	0.20
		601201	Management and Supervisory	256,156	1.87
		601300	Support Staff Salaries	59,481	1.00
		601301	Overtime	602	0.00
		603001	OASDI	16,972	0.00
		603003	Dental Insurance	2,754	0.00
		603004	Health and Welfare	36,051	0.00
		603005	Retirement	97,270	0.00
		603011	Life Insurance	197	0.00
		603012	Medicare	4,515	0.00
		603013	Vision Care	232	0.00
		603014	Long-Term Disability Insurance	131	0.00
		606001	Travel-In State	5,275	0.00
		606002	Travel-Out of State	6,502	0.00
		613001	Contractual Services	7,700	0.00
		616002	I/T Hardware	7,028	0.00
		616003	I/T Software	495	0.00
		616005	Misc Info Tech Costs	41	0.00
		617001	Services from Other Funds/Agencies	7,418	0.00
		660003	Supplies and Services	18,159	0.00
		660009	Professional Development	6,043	0.00
		660042	Recruitment	3,436	0.00
	Inclusive Excellence Total			548,565	3.07
Office of Equal Opportunity		601201	Management and Supervisory	347,430	3.74
		601300	Support Staff Salaries	54,503	1.11
		603001	OASDI	23,605	0.00
		603003	Dental Insurance	5,778	0.00
		603004	Health and Welfare	77,902	0.00
		603005	Retirement	123,796	0.00
		603011	Life Insurance	339	0.00
		603012	Medicare	5,700	0.00
		603013	Vision Care	396	0.00
		603014	Long-Term Disability Insurance	174	0.00
		603015	Flex Cash	36	0.00
		606001	Travel-In State	7,734	0.00
		613001	Contractual Services	3,995	0.00
		616002	I/T Hardware	6,523	0.00
		617001	Services from Other Funds/Agencies	10,068	0.00
		660003	Supplies and Services	2,932	0.00
		660009	Professional Development	3,670	0.00

DIVISION OF INCLUSIVE EXCELLENCE

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Office of Equal Opportunity Total			674,579	4.85
Office of Inclusive Excellence Total				1,223,144	7.91
Grand Total				\$1,223,144	7.91

INFORMATION RESOURCES & TECHNOLOGY

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE	
Academic & Admin IT Services	AAIS-Acad & Admin IT Svcs	601303	Student Assistant	260,340	9.55	
		602001	Work Study-On Campus	6,000	0.21	
		603012	Medicare	757	0.00	
		616002	I/T Hardware	276,150	0.00	
		616003	I/T Software	16,694	0.00	
		617001	Services from Other Funds/Agencies	2,319	0.00	
		660003	Supplies and Services	86,441	0.00	
		AAIS-Acad & Admin IT Svcs Total			648,701	9.76
		AAIS-Learning Spaces	617001	Services from Other Funds/Agencies	0	0.00
		AAIS-Learning Spaces Total			0	0.00
AAIS-Student Technology Ctr	617001	Services from Other Funds/Agencies	0	0.00		
AAIS-Student Technology Ctr Total			0	0.00		
Academic & Admin IT Services Total				648,701	9.76	
Customer & Info Security	ACR-PrintSmart	660003	Supplies and Services	0	0.00	
		ACR-PrintSmart Total			0	0.00
	CSIS-Information Security	601303	Student Assistant	90,892	3.25	
		603012	Medicare	243	0.00	
		613001	Contractual Services	54,954	0.00	
		616002	I/T Hardware	16,839	0.00	
		616003	I/T Software	63,162	0.00	
		660003	Supplies and Services	58,669	0.00	
		CSIS-Information Security Total			284,759	3.25
	CSIS-Managed Print Services	617001	Services from Other Funds/Agencies	17,224	0.00	
		660002	Printing	439,394	0.00	
		660003	Supplies and Services	9,032	0.00	
		CSIS-Managed Print Services Total			465,649	0.00
		CSIS-Print Smart	616003	I/T Software	5,585	0.00
	617001		Services from Other Funds/Agencies	8,187	0.00	
660002	Printing		93,402	0.00		
660003	Supplies and Services		12,606	0.00		
CSIS-Print Smart Total			119,780	0.00		
Customer & Info Security Total				870,189	3.25	
Operations & Network Service	ONS-Ops & Network Services	601303	Student Assistant	6,233	0.24	
		603012	Medicare	90	0.00	
		604001	Telephone Usage (Operating Cost)	190,487	0.00	
		604090	Other Communications (Operating Cost)	51,485	0.00	
		616002	I/T Hardware	167,638	0.00	
		616003	I/T Software	48,182	0.00	

INFORMATION RESOURCES & TECHNOLOGY

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	54,034	0.00
		660003	Supplies and Services	245,781	0.00
	ONS-Ops & Network Services Total			763,931	0.24
	ONS-Telecom Data Wiring Svcs	604090	Other Communications (Operating Cost)	325,871	0.00
		617001	Services from Other Funds/Agencies	30,811	0.00
	ONS-Telecom Data Wiring Svcs Total			356,682	0.00
	OSS - Operations & System Sv	660003	Supplies and Services	0	0.00
		660010	Insurance Premium Expense	0	0.00
	OSS - Operations & System Sv Total			0	0.00
Operations & Network Service Total				1,120,613	0.24
VP's Office - IRT	IRT Administration	617001	Services from Other Funds/Agencies	0	0.00
		660003	Supplies and Services	0	0.00
		660010	Insurance Premium Expense	0	0.00
	IRT Administration Total			0	0.00
	IRT-Info Resources & Tech	601201	Management and Supervisory	1,647,003	12.23
		601300	Support Staff Salaries	7,252,355	87.78
		601301	Overtime	4,552	0.00
		603001	OASDI	539,458	0.00
		603003	Dental Insurance	121,629	0.00
		603004	Health and Welfare	1,562,360	0.00
		603005	Retirement	2,719,713	0.00
		603009	Non-Industrial Disability	1,321	0.00
		603011	Life Insurance	2,156	0.00
		603012	Medicare	127,644	0.00
		603013	Vision Care	8,942	0.00
		603014	Long-Term Disability Insurance	666	0.00
		603015	Flex Cash	4,112	0.00
		604001	Telephone Usage (Operating Cost)	5,094	0.00
		604090	Other Communications (Operating Cost)	632	0.00
		613001	Contractual Services	(153,815)	0.00
		616002	I/T Hardware	607,235	0.00
		616003	I/T Software	37,886	0.00
		617001	Services from Other Funds/Agencies	10,453	0.00
		660003	Supplies and Services	177,486	0.00
		660009	Professional Development	0	0.00
		660010	Insurance Premium Expense	62	0.00
	IRT-Info Resources & Tech Total			14,676,945	100.01
	IRT-Special Projects	616002	I/T Hardware	76,644	0.00

INFORMATION RESOURCES & TECHNOLOGY

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	IRT-Special Projects Total			76,644	0.00
	IRT-Travel & Development	604090	Other Communications (Operating Cost)	60	0.00
		606001	Travel-In State	40,374	0.00
		606002	Travel-Out of State	24,566	0.00
		660003	Supplies and Services	5,304	0.00
		660009	Professional Development	92,329	0.00
	IRT-Travel & Development Total			162,633	0.00
VP's Office - IRT Total				14,916,222	100.01
Grand Total				\$17,555,725	113.26

PUBLIC AFFAIRS & ADVOCACY

OPERATING EXPENSE DETAIL

FY 2019-20

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Public Affairs & Advocacy	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	379,132	2.65
	601300	Support Staff Salaries	108,809	2.19
	601303	Student Assistant	598	0.02
	602001	Work Study-On Campus	5,535	0.21
	603001	OASDI	25,171	0.00
	603003	Dental Insurance	5,026	0.00
	603004	Health and Welfare	63,541	0.00
	603005	Retirement	140,662	0.00
	603009	Non-Industrial Disability	2,036	0.00
	603011	Life Insurance	291	0.00
	603012	Medicare	7,039	0.00
	603013	Vision Care	388	0.00
	603014	Long-Term Disability Insurance	172	0.00
	603015	Flex Cash	1,536	0.00
	604090	Other Communications (Operating Cost)	21	0.00
	606001	Travel-In State	2,157	0.00
	606002	Travel-Out of State	9,445	0.00
	613001	Contractual Services	25,000	0.00
	617001	Services from Other Funds/Agencies	5,137	0.00
	660003	Supplies and Services	14,951	0.00
	660009	Professional Development	7,457	0.00
Public Affairs & Advocacy Total			\$804,106	5.07

DIVISION OF THE PRESIDENT

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE		
Ofc of the President	Feria de Educacion	601100	Academic Salaries	360	0.00		
		601303	Student Assistant	112	0.00		
		603012	Medicare	5	0.00		
		606001	Travel-In State	95	0.00		
		617001	Services from Other Funds/Agencies	11,249	0.00		
		660003	Supplies and Services	47,530	0.00		
		660010	Insurance Premium Expense	1,206	0.00		
		660040	Bad Debt Expense	-6,548	0.00		
		Feria de Educacion Total				54,008	0.01
		Office of the President		601030	President	343,763	1.00
	601201			Management and Supervisory	420,444	3.19	
	601300			Support Staff Salaries	251,877	4.09	
	601303			Student Assistant	27,917	1.01	
	602001			Work Study-On Campus	10,500	0.41	
	603001			OASDI	47,101	0.00	
	603003			Dental Insurance	7,186	0.00	
	603004			Health and Welfare	110,398	0.00	
	603005			Retirement	310,068	0.00	
	603011			Life Insurance	695	0.00	
	603012			Medicare	14,924	0.00	
	603013			Vision Care	718	0.00	
	603014			Long-Term Disability Insurance	404	0.00	
	603015			Flex Cash	128	0.00	
	604090			Other Communications (Operating Cost)	458	0.00	
	606001			Travel-In State	13,845	0.00	
	606002			Travel-Out of State	11,533	0.00	
	609002			State University Grant	300	0.00	
	616002			I/T Hardware	1,258	0.00	
	617001			Services from Other Funds/Agencies	21,226	0.00	
	660003			Supplies and Services	331,727	0.00	
	660009			Professional Development	13,515	0.00	
	660010			Insurance Premium Expense	-408	0.00	
	660042			Recruitment	2,732	0.00	
	660090	Expenses-Other	109	0.00			
			670000	Tr Out within the same CSU Fund in 0948 same camp	240,000	0.00	
Office of the President Total				2,182,418	9.69		
	Special Programs	660009	Professional Development	11,800	0.00		
Special Programs Total				11,800	0.00		
Ofc of the President Total				2,248,227	9.69		
Student Success-Office of Pres	Inst Research Effective Plng	601300	Support Staff Salaries	275,394	4.00		

DIVISION OF THE PRESIDENT

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601303	Student Assistant	10,225	0.38
		603001	OASDI	16,961	0.00
		603003	Dental Insurance	4,979	0.00
		603004	Health and Welfare	68,012	0.00
		603005	Retirement	84,868	0.00
		603011	Life Insurance	41	0.00
		603012	Medicare	3,967	0.00
		603013	Vision Care	359	0.00
		606001	Travel-In State	4,365	0.00
		606002	Travel-Out of State	726	0.00
		616003	I/T Software	0	0.00
		617001	Services from Other Funds/Agencies	3,418	0.00
		660003	Supplies and Services	60,335	0.00
		660009	Professional Development	1,120	0.00
		Inst Research Effective Plng Total		534,769	4.38
	Student Success Initiatives	601201	Management and Supervisory	180,156	1.00
		601300	Support Staff Salaries	175,752	2.00
		601303	Student Assistant	46,973	1.72
		603001	OASDI	18,922	0.00
		603003	Dental Insurance	6,085	0.00
		603004	Health and Welfare	44,179	0.00
		603005	Retirement	109,680	0.00
		603011	Life Insurance	123	0.00
		603012	Medicare	5,061	0.00
		603013	Vision Care	269	0.00
		603014	Long-Term Disability Insurance	54	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	5,792	0.00
		606002	Travel-Out of State	585	0.00
		616002	I/T Hardware	354	0.00
		616003	I/T Software	204,089	0.00
		617001	Services from Other Funds/Agencies	789	0.00
		660003	Supplies and Services	30,955	0.00
		660009	Professional Development	1,150	0.00
		660090	Expenses-Other	0	0.00
		670000	Tr Out within the same CSU Fund in 0948 same camp	1,386,654	0.00
		Student Success Initiatives Total		2,219,158	4.72
	Student Success-Office of Pres Total			2,753,926	9.10
University Communications	Sac State Magazine	617001	Services from Other Funds/Agencies	9,861	0.00
		660002	Printing	28,130	0.00

DIVISION OF THE PRESIDENT

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	Sac State Magazine Total			37,992	0.00
	University Communications	601201	Management and Supervisory	462,552	4.00
		601300	Support Staff Salaries	924,584	14.83
		601303	Student Assistant	18,544	0.71
		602001	Work Study-On Campus	5,964	0.24
		603001	OASDI	83,804	0.00
		603003	Dental Insurance	16,540	0.00
		603004	Health and Welfare	265,529	0.00
		603005	Retirement	427,471	0.00
		603011	Life Insurance	557	0.00
		603012	Medicare	19,991	0.00
		603013	Vision Care	1,643	0.00
		603014	Long-Term Disability Insurance	216	0.00
		604001	Telephone Usage (Operating Cost)	1,852	0.00
		604090	Other Communications (Operating Cost)	16	0.00
		606001	Travel-In State	2,811	0.00
		606002	Travel-Out of State	5,724	0.00
		616002	I/T Hardware	67	0.00
		616003	I/T Software	3,842	0.00
		617001	Services from Other Funds/Agencies	7,904	0.00
		619001	Other Equipment	1,713	0.00
		660003	Supplies and Services	315,353	0.00
		660009	Professional Development	4,748	0.00
	University Communications Total			2,571,425	19.79
University Communications Total				2,609,417	19.79
Grand Total				\$7,611,570	38.58

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE		
Enrollment Management	Admissions & Outreach	601201	Management and Supervisory	291,228	3.00		
		601300	Support Staff Salaries	1,378,125	27.53		
		601303	Student Assistant	148,980	5.69		
		602001	Work Study-On Campus	42,185	1.62		
		603001	OASDI	98,835	0.00		
		603003	Dental Insurance	24,938	0.00		
		603004	Health and Welfare	377,640	0.00		
		603005	Retirement	492,885	0.00		
		603009	Non-Industrial Disability	1,964	0.00		
		603011	Life Insurance	807	0.00		
		603012	Medicare	24,673	0.00		
		603013	Vision Care	2,532	0.00		
		603014	Long-Term Disability Insurance	474	0.00		
		603015	Flex Cash	1,608	0.00		
		606001	Travel-In State	61,460	0.00		
		606002	Travel-Out of State	576	0.00		
		616002	I/T Hardware	2,332	0.00		
		617001	Services from Other Funds/Agencies	26,606	0.00		
		660001	Postage and Freight	156	0.00		
		660002	Printing	2	0.00		
		660003	Supplies and Services	18,136	0.00		
		660009	Professional Development	3,385	0.00		
		660090	Expenses-Other	254	0.00		
		690002	Prior Year Expenditure Adjustment	1,700	0.00		
			Admissions & Outreach Total			3,001,482	37.84
			Enrollment Operations	660003	Supplies and Services	3,657	0.00
				660042	Recruitment	379	0.00
	Enrollment Operations Total			4,036	0.00		
	Financial Aid	601100	Academic Salaries	0	0.00		
		601201	Management and Supervisory	220,448	2.00		
		601300	Support Staff Salaries	926,832	17.74		
		601301	Overtime	164	0.00		
		601303	Student Assistant	11,448	0.44		
		602001	Work Study-On Campus	12,556	0.47		
		603001	OASDI	70,446	0.00		
		603003	Dental Insurance	20,491	0.00		
		603004	Health and Welfare	281,706	0.00		
		603005	Retirement	348,391	0.00		
		603009	Non-Industrial Disability	2,107	0.00		
	603011	Life Insurance	605	0.00			

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	16,535	0.00
		603013	Vision Care	1,718	0.00
		603014	Long-Term Disability Insurance	362	0.00
		603015	Flex Cash	2,520	0.00
		606001	Travel-In State	1,432	0.00
		606002	Travel-Out of State	4,356	0.00
		613001	Contractual Services	112,252	0.00
		616002	I/T Hardware	6,202	0.00
		616003	I/T Software	3,500	0.00
		617001	Services from Other Funds/Agencies	24,190	0.00
		660003	Supplies and Services	63,358	0.00
		660009	Professional Development	1,035	0.00
		660090	Expenses-Other	50	0.00
	Financial Aid Total			2,132,703	20.65
	Financial Aid Admin-JLD	601300	Support Staff Salaries	0	0.00
		603001	OASDI	0	0.00
		603003	Dental Insurance	0	0.00
		603004	Health and Welfare	0	0.00
		603005	Retirement	0	0.00
		603011	Life Insurance	0	0.00
		603012	Medicare	0	0.00
		603013	Vision Care	0	0.00
		603014	Long-Term Disability Insurance	0	0.00
		606002	Travel-Out of State	456	0.00
	Financial Aid Admin-JLD Total			456	0.00
	Financial Wellness	601303	Student Assistant	2,071	0.08
		602001	Work Study-On Campus	6,000	0.23
		606001	Travel-In State	0	0.00
	Financial Wellness Total			8,071	0.31
	Office of the Univ Registrar	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	265,078	2.62
		601300	Support Staff Salaries	1,393,773	25.61
		601301	Overtime	2,872	0.00
		601303	Student Assistant	50,568	1.79
		602001	Work Study-On Campus	17,998	0.64
		603001	OASDI	101,748	0.00
		603003	Dental Insurance	30,133	0.00
		603004	Health and Welfare	435,278	0.00
		603005	Retirement	502,996	0.00
		603008	Industrial Disability	-112	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603009	Non-Industrial Disability	-60	0.00
		603011	Life Insurance	845	0.00
		603012	Medicare	24,056	0.00
		603013	Vision Care	2,574	0.00
		603014	Long-Term Disability Insurance	518	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	1,427	0.00
		606002	Travel-Out of State	4,159	0.00
		613001	Contractual Services	28,875	0.00
		616002	I/T Hardware	3,103	0.00
		617001	Services from Other Funds/Agencies	28,241	0.00
		619001	Other Equipment	405	0.00
		660001	Postage and Freight	206,729	0.00
		660003	Supplies and Services	13,265	0.00
		660009	Professional Development	6,250	0.00
		660042	Recruitment	211	0.00
		690002	Prior Year Expenditure Adjustment	3,685	0.08
	Office of the Univ Registrar Total			3,126,150	30.75
	SARC - Life Skills	601100	Academic Salaries	78,000	1.00
		603001	OASDI	4,818	0.00
		603003	Dental Insurance	1,038	0.00
		603004	Health and Welfare	17,264	0.00
		603005	Retirement	24,037	0.00
		603011	Life Insurance	51	0.00
		603012	Medicare	1,127	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	39	0.00
		617001	Services from Other Funds/Agencies	797	0.00
	SARC - Life Skills Total			127,262	1.00
	Student Affairs-Enrollment	601201	Management and Supervisory	75,155	0.47
		601300	Support Staff Salaries	103,689	1.59
		603001	OASDI	11,120	0.00
		603003	Dental Insurance	2,016	0.00
		603004	Health and Welfare	29,277	0.00
		603005	Retirement	54,714	0.00
		603011	Life Insurance	45	0.00
		603012	Medicare	2,601	0.00
		603013	Vision Care	217	0.00
		603014	Long-Term Disability Insurance	23	0.00
		606001	Travel-In State	1,027	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		616002	I/T Hardware	2,609	0.00
		617001	Services from Other Funds/Agencies	7,532	0.00
		660003	Supplies and Services	12,983	0.00
		660009	Professional Development	10,000	0.00
		660042	Recruitment	10,049	0.00
	Student Affairs-Enrollment Total			323,056	2.06
	Student Athlete Resource Ctr	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	104,076	1.00
		601300	Support Staff Salaries	200,361	3.38
		601303	Student Assistant	3,640	0.13
		603001	OASDI	18,407	0.00
		603003	Dental Insurance	5,828	0.00
		603004	Health and Welfare	61,335	0.00
		603005	Retirement	90,211	0.00
		603009	Non-Industrial Disability	1,164	0.00
		603011	Life Insurance	180	0.00
		603012	Medicare	4,423	0.00
		603013	Vision Care	359	0.00
		603014	Long-Term Disability Insurance	107	0.00
		603015	Flex Cash	1,536	0.00
		606002	Travel-Out of State	512	0.00
		616002	I/T Hardware	527	0.00
		617001	Services from Other Funds/Agencies	2,131	0.00
		660003	Supplies and Services	942	0.00
		690002	Prior Year Expenditure Adjustment	-7,112	0.00
	Student Athlete Resource Ctr Total			488,626	4.51
	Student Service Center	601100	Academic Salaries	3,000	0.00
		601201	Management and Supervisory	129,411	1.34
		601300	Support Staff Salaries	500,019	11.16
		601301	Overtime	213	0.00
		601303	Student Assistant	20,287	0.74
		602001	Work Study-On Campus	22,322	0.87
		603001	OASDI	38,660	0.00
		603003	Dental Insurance	10,226	0.00
		603004	Health and Welfare	157,733	0.00
		603005	Retirement	186,027	0.00
		603008	Industrial Disability	-8,259	0.00
		603011	Life Insurance	463	0.00
		603012	Medicare	9,140	0.00
		603013	Vision Care	926	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603014	Long-Term Disability Insurance	214	0.00
		603015	Flex Cash	128	0.00
		606001	Travel-In State	4,296	0.00
		616002	I/T Hardware	877	0.00
		617001	Services from Other Funds/Agencies	1,806	0.00
		660003	Supplies and Services	5,902	0.00
		660009	Professional Development	435	0.00
	Student Service Center Total			1,083,827	14.10
	Veterans Success Center	601201	Management and Supervisory	34,122	0.41
		601300	Support Staff Salaries	125,509	1.97
		601301	Overtime	0	0.00
		603001	OASDI	9,144	0.00
		603003	Dental Insurance	2,212	0.00
		603004	Health and Welfare	33,366	0.00
		603005	Retirement	44,635	0.00
		603009	Non-Industrial Disability	4,357	0.00
		603011	Life Insurance	73	0.00
		603012	Medicare	2,348	0.00
		603013	Vision Care	209	0.00
		603014	Long-Term Disability Insurance	37	0.00
		606001	Travel-In State	807	0.00
		606002	Travel-Out of State	161	0.00
		616002	I/T Hardware	103	0.00
		617001	Services from Other Funds/Agencies	1,627	0.00
		660003	Supplies and Services	4,241	0.00
	Veterans Success Center Total			262,951	2.38
Enrollment Management Total				10,558,618	113.60
Serna Center Administration	Dreamer Center Programs	601300	Support Staff Salaries	54,240	1.00
		603001	OASDI	3,348	0.00
		603003	Dental Insurance	300	0.00
		603004	Health and Welfare	8,676	0.00
		603005	Retirement	16,715	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	783	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	18	0.00
		606002	Travel-Out of State	1,330	0.00
	Dreamer Center Programs Total			85,525	1.00
	Serna Center Administration	601100	Academic Salaries	2,617	0.00
		601201	Management and Supervisory	151,302	1.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	35,954	1.17
		601303	Student Assistant	3,315	0.12
		602001	Work Study-On Campus	10,895	0.42
		603001	OASDI	11,111	0.00
		603003	Dental Insurance	3,466	0.00
		603004	Health and Welfare	39,450	0.00
		603005	Retirement	57,596	0.00
		603011	Life Insurance	113	0.00
		603012	Medicare	2,685	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606001	Travel-In State	846	0.00
		606002	Travel-Out of State	2,975	0.00
		616002	I/T Hardware	90	0.00
		617001	Services from Other Funds/Agencies	1,255	0.00
		660003	Supplies and Services	52,899	0.00
		660009	Professional Development	-211	0.00
		660090	Expenses-Other	2,000	0.00
		690002	Prior Year Expenditure Adjustment	30,404	0.00
	Serna Center Administration Total			408,994	2.71
	Serna Center Programs				
		601300	Support Staff Salaries	42,471	0.77
		601303	Student Assistant	8,898	0.35
		603001	OASDI	2,025	0.00
		603003	Dental Insurance	183	0.00
		603004	Health and Welfare	4,284	0.00
		603005	Retirement	9,526	0.00
		603011	Life Insurance	18	0.00
		603012	Medicare	700	0.00
		603013	Vision Care	60	0.00
		603014	Long-Term Disability Insurance	12	0.00
		660003	Supplies and Services	250	0.00
	Serna Center Programs Total			68,426	1.12
Serna Center Administration Total				562,945	4.83
Std Acad Success & Educ Eq Prg	DEGREES				
		601100	Academic Salaries	18,162	0.06
		601300	Support Staff Salaries	43,440	1.00
		601301	Overtime	1,457	0.00
		601303	Student Assistant	-704	-0.02
		602001	Work Study-On Campus	17,824	0.66
		603001	OASDI	2,784	0.00
		603003	Dental Insurance	550	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	8,676	0.00
		603005	Retirement	13,387	0.00
		603011	Life Insurance	10	0.00
		603012	Medicare	925	0.00
		603013	Vision Care	90	0.00
		606001	Travel-In State	779	0.00
		616003	I/T Software	6,750	0.00
		617001	Services from Other Funds/Agencies	1,935	0.00
		660003	Supplies and Services	146,597	0.00
		660009	Professional Development	1,346	0.00
		660090	Expenses-Other	21	0.00
	DEGREES Total			264,027	1.70
	EOP Administration	601100	Academic Salaries	9,756	0.08
		601300	Support Staff Salaries	456,604	7.90
		601301	Overtime	248	0.00
		601303	Student Assistant	35,582	1.34
		602001	Work Study-On Campus	29,991	1.07
		603001	OASDI	27,930	0.00
		603003	Dental Insurance	6,154	0.00
		603004	Health and Welfare	85,773	0.00
		603005	Retirement	139,465	0.00
		603008	Industrial Disability	2,065	0.00
		603011	Life Insurance	162	0.00
		603012	Medicare	6,799	0.00
		603013	Vision Care	635	0.00
		603014	Long-Term Disability Insurance	102	0.00
		603015	Flex Cash	640	0.00
		606001	Travel-In State	7,028	0.00
		606002	Travel-Out of State	550	0.00
		617001	Services from Other Funds/Agencies	5,791	0.00
		660001	Postage and Freight	10	0.00
		660003	Supplies and Services	34,504	0.00
		660009	Professional Development	4,500	0.00
		660090	Expenses-Other	1,000	0.00
	EOP Administration Total			855,287	10.39
	EOP Outreach	617001	Services from Other Funds/Agencies	2	0.00
	EOP Outreach Total			2	0.00
	First Star Academy	606001	Travel-In State	0	0.00
		660003	Supplies and Services	0	0.00
		660042	Recruitment	0	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	First Star Academy Total			0	0.00
	Guardian Scholars Program	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	102,171	1.71
		601303	Student Assistant	708	0.03
		602001	Work Study-On Campus	10,272	0.40
		603001	OASDI	6,312	0.00
		603003	Dental Insurance	963	0.00
		603004	Health and Welfare	15,135	0.00
		603005	Retirement	30,675	0.00
		603011	Life Insurance	42	0.00
		603012	Medicare	1,476	0.00
		603013	Vision Care	157	0.00
		603014	Long-Term Disability Insurance	32	0.00
		606001	Travel-In State	0	0.00
		617001	Services from Other Funds/Agencies	450	0.00
	Guardian Scholars Program Total			168,392	2.13
	Improve Your Tomorrow U	601303	Student Assistant	6,197	0.22
		606001	Travel-In State	581	0.00
		613001	Contractual Services	49,999	0.00
		616002	I/T Hardware	6,359	0.00
		660003	Supplies and Services	1,432	0.00
		660042	Recruitment	297	0.00
	Improve Your Tomorrow U Total			64,864	0.22
	MLK Center	601300	Support Staff Salaries	171,513	3.21
		601301	Overtime	1,054	0.00
		601303	Student Assistant	6,497	0.22
		602001	Work Study-On Campus	5,984	0.21
		603001	OASDI	10,330	0.00
		603003	Dental Insurance	2,448	0.00
		603004	Health and Welfare	41,094	0.00
		603005	Retirement	54,484	0.00
		603008	Industrial Disability	4,314	0.00
		603011	Life Insurance	62	0.00
		603012	Medicare	2,416	0.00
		603013	Vision Care	269	0.00
		603014	Long-Term Disability Insurance	37	0.00
		606001	Travel-In State	8,405	0.00
		606002	Travel-Out of State	1,379	0.00
		613001	Contractual Services	0	0.00
		616002	I/T Hardware	568	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		616003	I/T Software	333	0.00
		617001	Services from Other Funds/Agencies	869	0.00
		660003	Supplies and Services	24,757	0.00
		660009	Professional Development	444	0.00
	MLK Center Total			337,258	3.64
	Parents & Families Program	601201	Management and Supervisory	78,756	1.00
		601303	Student Assistant	13,205	0.50
		602001	Work Study-On Campus	6,000	0.24
		603001	OASDI	4,856	0.00
		603003	Dental Insurance	550	0.00
		603004	Health and Welfare	8,676	0.00
		603005	Retirement	24,270	0.00
		603011	Life Insurance	103	0.00
		603012	Medicare	1,194	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	54	0.00
		606001	Travel-In State	406	0.00
		617001	Services from Other Funds/Agencies	1,199	0.00
		660003	Supplies and Services	9,992	0.00
	Parents & Families Program Total			149,350	1.74
	Peer & Academic Resource Ctr	601100	Academic Salaries	23,961	0.23
		601300	Support Staff Salaries	148,671	2.89
		601301	Overtime	104	0.00
		601303	Student Assistant	126,504	4.41
		602001	Work Study-On Campus	63,435	2.17
		603001	OASDI	9,332	0.00
		603003	Dental Insurance	4,452	0.00
		603004	Health and Welfare	62,256	0.00
		603005	Retirement	46,986	0.00
		603011	Life Insurance	30	0.00
		603012	Medicare	2,765	0.00
		603013	Vision Care	254	0.00
		606001	Travel-In State	2,423	0.00
		606002	Travel-Out of State	-81	0.00
		613001	Contractual Services	619	0.00
		617001	Services from Other Funds/Agencies	7,402	0.00
		660003	Supplies and Services	14,163	0.00
		660009	Professional Development	-215	0.00
	Peer & Academic Resource Ctr Total			513,060	9.70
	SAS	601100	Academic Salaries	52,572	0.50

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603012	Medicare	762	0.00
		603013	Vision Care	90	0.00
		617001	Services from Other Funds/Agencies	1,014	0.00
	SAS Total			54,438	0.50
	SASEEP	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	359,943	2.67
		601300	Support Staff Salaries	307,480	5.32
		601301	Overtime	8	0.00
		601303	Student Assistant	64,778	2.31
		602001	Work Study-On Campus	10,282	0.34
		603001	OASDI	38,737	0.00
		603003	Dental Insurance	6,729	0.00
		603004	Health and Welfare	109,225	0.00
		603005	Retirement	202,323	0.00
		603011	Life Insurance	380	0.00
		603012	Medicare	9,875	0.00
		603013	Vision Care	680	0.00
		603014	Long-Term Disability Insurance	201	0.00
		606001	Travel-In State	1,160	0.00
		606002	Travel-Out of State	3,018	0.00
		616002	I/T Hardware	1,326	0.00
		617001	Services from Other Funds/Agencies	14,746	0.00
		660003	Supplies and Services	114,896	0.00
		660009	Professional Development	636	0.00
	SASEEP Total			1,246,422	10.63
	Summer Bridge Program	601100	Academic Salaries	64,000	0.67
		601300	Support Staff Salaries	19,300	0.42
		601303	Student Assistant	28,706	1.21
		602001	Work Study-On Campus	5,993	0.23
		603001	OASDI	1,984	0.00
		603005	Retirement	7,396	0.00
		603012	Medicare	1,461	0.00
		606002	Travel-Out of State	1,572	0.00
		617001	Services from Other Funds/Agencies	9,531	0.00
		660003	Supplies and Services	16,917	0.00
		660009	Professional Development	503	0.00
	Summer Bridge Program Total			157,363	2.53
Std Acad Success & Educ Eq Prg Total				3,810,463	43.18
Student Affairs Initiatives	SA Information Technology	601201	Management and Supervisory	99,528	1.00
		601300	Support Staff Salaries	381,651	7.43

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601301	Overtime	7,520	0.00
		601303	Student Assistant	65,803	2.49
		602001	Work Study-On Campus	36,000	1.40
		603001	OASDI	29,762	0.00
		603003	Dental Insurance	4,760	0.00
		603004	Health and Welfare	98,367	0.00
		603005	Retirement	145,938	0.00
		603011	Life Insurance	172	0.00
		603012	Medicare	7,484	0.00
		603013	Vision Care	725	0.00
		603014	Long-Term Disability Insurance	54	0.00
		616002	I/T Hardware	2,224	0.00
		617001	Services from Other Funds/Agencies	435	0.00
		660003	Supplies and Services	3,446	0.00
	SA Information Technology Total			883,868	12.32
	Student Affairs Communication	601300	Support Staff Salaries	176,782	3.39
		601301	Overtime	206	0.00
		601303	Student Assistant	77,852	2.96
		602001	Work Study-On Campus	10,500	0.41
		603001	OASDI	9,956	0.00
		603003	Dental Insurance	1,651	0.00
		603004	Health and Welfare	25,942	0.00
		603005	Retirement	49,606	0.00
		603011	Life Insurance	32	0.00
		603012	Medicare	2,879	0.00
		603013	Vision Care	276	0.00
		603015	Flex Cash	384	0.00
		606002	Travel-Out of State	397	0.00
		616002	I/T Hardware	21,797	0.00
		616003	I/T Software	649	0.00
		617001	Services from Other Funds/Agencies	991	0.00
		660003	Supplies and Services	22,947	0.00
		660009	Professional Development	1,030	0.00
		660042	Recruitment	805	0.00
	Student Affairs Communication Total			404,682	6.76
	Student Affairs Initiatives	601201	Management and Supervisory	253,841	2.00
		601300	Support Staff Salaries	104,053	1.74
		601301	Overtime	2,201	0.00
		601303	Student Assistant	2,475	0.08
		603001	OASDI	19,014	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	5,421	0.00
		603004	Health and Welfare	66,456	0.00
		603005	Retirement	110,292	0.00
		603011	Life Insurance	224	0.00
		603012	Medicare	5,039	0.00
		603013	Vision Care	329	0.00
		603014	Long-Term Disability Insurance	108	0.00
		606001	Travel-In State	370	0.00
		606002	Travel-Out of State	2,644	0.00
		616003	I/T Software	6,180	0.00
		617001	Services from Other Funds/Agencies	3,235	0.00
		660009	Professional Development	345	0.00
		660090	Expenses-Other	75	0.00
	Student Affairs Initiatives Total			582,302	3.82
Student Affairs Initiatives Total				1,870,852	22.91
Student Engagement & Success	AB422-Instr Matl	601300	Support Staff Salaries	3,090	0.08
		603001	OASDI	190	0.00
		603003	Dental Insurance	46	0.00
		603004	Health and Welfare	710	0.00
		603005	Retirement	952	0.00
		603011	Life Insurance	1	0.00
		603012	Medicare	44	0.00
		603013	Vision Care	7	0.00
	AB422-Instr Matl Total			5,042	0.08
	Academic Advising	601100	Academic Salaries	2,499	0.00
		601201	Management and Supervisory	162,008	1.66
		601300	Support Staff Salaries	735,935	13.19
		601301	Overtime	3,198	0.00
		601303	Student Assistant	239,625	8.91
		602001	Work Study-On Campus	18,636	0.69
		603001	OASDI	55,687	0.00
		603003	Dental Insurance	12,075	0.00
		603004	Health and Welfare	196,689	0.00
		603005	Retirement	263,807	0.00
		603011	Life Insurance	514	0.00
		603012	Medicare	13,878	0.00
		603013	Vision Care	1,360	0.00
		603014	Long-Term Disability Insurance	323	0.00
		603015	Flex Cash	1,672	0.00
		606001	Travel-In State	1,349	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		617001	Services from Other Funds/Agencies	5,097	0.00
		660003	Supplies and Services	18,016	0.00
		660009	Professional Development	4,910	0.00
		660042	Recruitment	531	0.00
		660090	Expenses-Other	350	0.00
	Academic Advising Total			1,738,157	24.45
	Career Center	601100	Academic Salaries	3,720	0.02
		601201	Management and Supervisory	105,648	1.00
		601300	Support Staff Salaries	439,658	7.56
		601303	Student Assistant	26,820	1.03
		602001	Work Study-On Campus	16,390	0.63
		603001	OASDI	33,041	0.00
		603003	Dental Insurance	9,678	0.00
		603004	Health and Welfare	147,027	0.00
		603005	Retirement	166,507	0.00
		603009	Non-Industrial Disability	1,500	0.00
		603011	Life Insurance	262	0.00
		603012	Medicare	7,911	0.00
		603013	Vision Care	777	0.00
		603014	Long-Term Disability Insurance	163	0.00
		606001	Travel-In State	456	0.00
		616002	I/T Hardware	0	0.00
		617001	Services from Other Funds/Agencies	1,611	0.00
		660003	Supplies and Services	4,682	0.00
		660009	Professional Development	208	0.00
		660090	Expenses-Other	500	0.00
	Career Center Total			966,558	10.24
	CARES	601300	Support Staff Salaries	54,720	1.04
		603001	OASDI	3,358	0.00
		603003	Dental Insurance	841	0.00
		603004	Health and Welfare	18,850	0.00
		603005	Retirement	16,863	0.00
		603011	Life Insurance	24	0.00
		603012	Medicare	785	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	18	0.00
		606001	Travel-In State	0	0.00
		609014	Emergency Grants - CARES	1,938	0.00
		616002	I/T Hardware	1,869	0.00
		617001	Services from Other Funds/Agencies	1,744	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660002	Printing	2,828	0.00
		660003	Supplies and Services	43,918	0.00
		660009	Professional Development	0	0.00
		660090	Expenses-Other	80	0.00
	CARES Total			147,926	1.04
	Contract-Interpreter	603005	Retirement	7	0.00
	Contract-Interpreter Total			7	0.00
	Ctrs for Diversity and Incl	601201	Management and Supervisory	76,762	0.92
		603001	OASDI	4,667	0.00
		603003	Dental Insurance	275	0.00
		603004	Health and Welfare	7,880	0.00
		603005	Retirement	23,348	0.00
		603011	Life Insurance	72	0.00
		603012	Medicare	1,106	0.00
		603013	Vision Care	82	0.00
		603014	Long-Term Disability Insurance	50	0.00
		606001	Travel-In State	762	0.00
		606002	Travel-Out of State	1,223	0.00
		616002	I/T Hardware	1,848	0.00
		617001	Services from Other Funds/Agencies	1,043	0.00
		660003	Supplies and Services	5,886	0.00
		660009	Professional Development	60	0.00
		660042	Recruitment	1,344	0.00
		660090	Expenses-Other	600	0.00
	Ctrs for Diversity & Incl Total			127,007	0.92
	Integrated Advising	601300	Support Staff Salaries	290,964	5.08
		601303	Student Assistant	1,872	0.07
		603001	OASDI	17,753	0.00
		603003	Dental Insurance	2,918	0.00
		603004	Health and Welfare	60,517	0.00
		603005	Retirement	87,157	0.00
		603011	Life Insurance	132	0.00
		603012	Medicare	4,152	0.00
		603013	Vision Care	463	0.00
		603014	Long-Term Disability Insurance	91	0.00
	Integrated Advising Total			466,018	5.15
	Multicultural Center	601100	Academic Salaries	500	0.00
		601300	Support Staff Salaries	69,741	1.29
		601303	Student Assistant	19,943	0.72
		602001	Work Study-On Campus	11,946	0.43

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603001	OASDI	4,388	0.00
		603003	Dental Insurance	633	0.00
		603004	Health and Welfare	21,495	0.00
		603005	Retirement	20,264	0.00
		603009	Non-Industrial Disability	1,357	0.00
		603011	Life Insurance	24	0.00
		603012	Medicare	1,066	0.00
		603013	Vision Care	82	0.00
		603014	Long-Term Disability Insurance	16	0.00
		616002	I/T Hardware	1,669	0.00
		617001	Services from Other Funds/Agencies	1,688	0.00
		660003	Supplies and Services	12,651	0.00
		660090	Expenses-Other	45	0.00
	Multicultural Center Total			167,509	2.43
	New Student Orientation	601300	Support Staff Salaries	162,033	2.59
		603001	OASDI	9,316	0.00
		603003	Dental Insurance	1,754	0.00
		603004	Health and Welfare	31,856	0.00
		603005	Retirement	46,719	0.00
		603011	Life Insurance	48	0.00
		603012	Medicare	2,320	0.00
		603013	Vision Care	209	0.00
		603014	Long-Term Disability Insurance	24	0.00
	New Student Orientation Total			254,279	2.59
	PRIDE Center	601300	Support Staff Salaries	57,251	1.00
		601303	Student Assistant	9,423	0.36
		602001	Work Study-On Campus	14,669	0.54
		603001	OASDI	3,546	0.00
		603003	Dental Insurance	373	0.00
		603004	Health and Welfare	10,958	0.00
		603005	Retirement	17,532	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	868	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	18	0.00
		606001	Travel-In State	790	0.00
		606002	Travel-Out of State	146	0.00
		616002	I/T Hardware	2,659	0.00
		616003	I/T Software	119	0.00
		617001	Services from Other Funds/Agencies	3,315	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		660003	Supplies and Services	8,495	0.00
		660009	Professional Development	345	0.00
		660090	Expenses-Other	1,832	0.00
	PRIDE Center Total			132,454	1.90
	Project Rebound	601300	Support Staff Salaries	0	0.00
		603001	OASDI	0	0.00
		603003	Dental Insurance	87	0.00
		603005	Retirement	0	0.00
		603011	Life Insurance	5	0.00
		603012	Medicare	0	0.00
		603014	Long-Term Disability Insurance	4	0.00
		606001	Travel-In State	0	0.00
		606002	Travel-Out of State	63	0.00
		616002	I/T Hardware	0	0.00
		617001	Services from Other Funds/Agencies	5	0.00
		660002	Printing	0	0.00
		660003	Supplies and Services	0	0.00
		660090	Expenses-Other	0	0.00
	Project Rebound Total			163	0.00
	SOAL Sport Clubs	601300	Support Staff Salaries	108,375	2.00
		601303	Student Assistant	30,973	1.20
		603001	OASDI	6,770	0.00
		603003	Dental Insurance	733	0.00
		603004	Health and Welfare	22,077	0.00
		603005	Retirement	33,176	0.00
		603011	Life Insurance	54	0.00
		603012	Medicare	1,681	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	35	0.00
		603015	Flex Cash	1,680	0.00
		606001	Travel-In State	146	0.00
		616003	I/T Software	4,637	0.00
		617001	Services from Other Funds/Agencies	8,457	0.00
		660001	Postage and Freight	2,099	0.00
		660003	Supplies and Services	58,892	0.00
		660010	Insurance Premium Expense	20,482	0.00
	SOAL Sport Clubs Total			300,447	3.20
	Student Conduct	601201	Management and Supervisory	100,116	1.00
		603001	OASDI	6,145	0.00
		603003	Dental Insurance	2,028	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603004	Health and Welfare	22,077	0.00
		603005	Retirement	30,853	0.00
		603011	Life Insurance	103	0.00
		603012	Medicare	1,437	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	54	0.00
		616002	I/T Hardware	245	0.00
		616003	I/T Software	5,670	0.00
		617001	Services from Other Funds/Agencies	920	0.00
		660003	Supplies and Services	5,665	0.00
	Student Conduct Total			175,403	1.00
	Student Engagement & Success	601201	Management and Supervisory	126,903	0.71
		601300	Support Staff Salaries	92,411	1.50
		601303	Student Assistant	22,967	0.88
		602001	Work Study-On Campus	8,533	0.33
		603001	OASDI	12,275	0.00
		603003	Dental Insurance	1,974	0.00
		603004	Health and Welfare	38,263	0.00
		603005	Retirement	64,724	0.00
		603011	Life Insurance	131	0.00
		603012	Medicare	3,335	0.00
		603013	Vision Care	224	0.00
		603014	Long-Term Disability Insurance	66	0.00
		606001	Travel-In State	5,253	0.00
		606002	Travel-Out of State	6,539	0.00
		616002	I/T Hardware	224	0.00
		617001	Services from Other Funds/Agencies	13,811	0.00
		619001	Other Equipment	0	0.00
		660002	Printing	0	0.00
		660003	Supplies and Services	9,630	0.00
		660009	Professional Development	3,417	0.00
		660090	Expenses-Other	4,349	0.00
	Student Engagement & Success Total			415,028	3.42
	Student Orgs & Leadership	601100	Academic Salaries	0	0.00
		601201	Management and Supervisory	80,400	1.33
		601300	Support Staff Salaries	296,290	5.53
		601301	Overtime	38	0.00
		601303	Student Assistant	7,713	0.30
		602001	Work Study-On Campus	9,881	0.38
		603001	OASDI	22,983	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603003	Dental Insurance	5,130	0.00
		603004	Health and Welfare	79,631	0.00
		603005	Retirement	114,488	0.00
		603011	Life Insurance	217	0.00
		603012	Medicare	5,401	0.00
		603013	Vision Care	583	0.00
		603014	Long-Term Disability Insurance	117	0.00
		603015	Flex Cash	108	0.00
		606001	Travel-In State	2,531	0.00
		616002	I/T Hardware	5,523	0.00
		617001	Services from Other Funds/Agencies	2,401	0.00
		660003	Supplies and Services	10,740	0.00
		660009	Professional Development	898	0.00
		660042	Recruitment	736	0.00
		660090	Expenses-Other	40	0.00
	Student Orgs & Leadership Total			645,849	7.55
	Svcs to Stud w-Disabil	601201	Management and Supervisory	171,110	4.81
		601300	Support Staff Salaries	327,077	5.92
		601301	Overtime	194	0.00
		601303	Student Assistant	11,542	0.42
		602001	Work Study-On Campus	8,482	0.32
		603001	OASDI	30,236	0.00
		603003	Dental Insurance	7,234	0.00
		603004	Health and Welfare	96,499	0.00
		603005	Retirement	151,177	0.00
		603011	Life Insurance	269	0.00
		603012	Medicare	7,183	0.00
		603013	Vision Care	672	0.00
		603014	Long-Term Disability Insurance	151	0.00
		603015	Flex Cash	1,936	0.00
		606001	Travel-In State	406	0.00
		606002	Travel-Out of State	137	0.00
		616002	I/T Hardware	1,079	0.00
		616003	I/T Software	2,400	0.00
		617001	Services from Other Funds/Agencies	51,973	0.00
		660003	Supplies and Services	10,355	0.00
		660009	Professional Development	1,920	0.00
	Svcs to Stud w-Disabil Total			882,032	11.48
	Testing Center	601300	Support Staff Salaries	104,088	1.80
		601301	Overtime	202	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601303	Student Assistant	47,332	1.82
		602001	Work Study-On Campus	593	0.02
		603001	OASDI	5,608	0.00
		603003	Dental Insurance	1,711	0.00
		603004	Health and Welfare	23,096	0.00
		603005	Retirement	23,161	0.00
		603009	Non-Industrial Disability	1,036	0.00
		603011	Life Insurance	35	0.00
		603012	Medicare	1,541	0.00
		603013	Vision Care	149	0.00
		603014	Long-Term Disability Insurance	22	0.00
		617001	Services from Other Funds/Agencies	21,913	0.00
		660003	Supplies and Services	2,130	0.00
	Testing Center Total			232,615	3.64
	Womens Resource Center	601100	Academic Salaries	0	0.00
		601300	Support Staff Salaries	49,855	1.13
		601303	Student Assistant	13,987	0.52
		602001	Work Study-On Campus	10,433	0.37
		603001	OASDI	3,093	0.00
		603003	Dental Insurance	634	0.00
		603004	Health and Welfare	20,121	0.00
		603005	Retirement	15,253	0.00
		603009	Non-Industrial Disability	536	0.00
		603011	Life Insurance	26	0.00
		603012	Medicare	774	0.00
		603013	Vision Care	90	0.00
		603014	Long-Term Disability Insurance	18	0.00
		606001	Travel-In State	2,285	0.00
		616002	I/T Hardware	1,232	0.00
		617001	Services from Other Funds/Agencies	740	0.00
		660003	Supplies and Services	8,910	0.00
		660009	Professional Development	155	0.00
		660090	Expenses-Other	305	0.00
	Womens Resource Center Total			128,446	2.02
Student Engagement & Success Total				6,784,939	81.12
VP's Office - Student Affairs	Campus Safety Fee	613001	Contractual Services	23,360	0.00
		616003	I/T Software	34,399	0.00
		660003	Supplies and Services	1,853	0.00
	Campus Safety Fee Total			59,612	0.00
	College Ready	601100	Academic Salaries	0	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		601300	Support Staff Salaries	0	0.00
		603001	OASDI	0	0.00
		603005	Retirement	-426	0.00
		603012	Medicare	0	0.00
	College Ready Total			-426	0.00
	EAP	617001	Services from Other Funds/Agencies	62	0.00
	EAP Total			62	0.00
	NCAA Compliance	601201	Management and Supervisory	100,800	1.00
		601300	Support Staff Salaries	152,637	3.04
		601303	Student Assistant	9,749	0.21
		603001	OASDI	15,709	0.00
		603003	Dental Insurance	3,129	0.00
		603004	Health and Welfare	39,428	0.00
		603005	Retirement	78,102	0.00
		603011	Life Insurance	123	0.00
		603012	Medicare	3,702	0.00
		603013	Vision Care	344	0.00
		603014	Long-Term Disability Insurance	54	0.00
		603015	Flex Cash	1,400	0.00
		604001	Telephone Usage (Operating Cost)	1,593	0.00
		604090	Other Communications (Operating Cost)	29	0.00
		606001	Travel-In State	193	0.00
		606002	Travel-Out of State	2,945	0.00
		616002	I/T Hardware	1,823	0.00
		616003	I/T Software	12,500	0.00
		617001	Services from Other Funds/Agencies	394	0.00
		660003	Supplies and Services	2,317	0.00
		660009	Professional Development	0	0.00
	NCAA Compliance Total			426,970	4.24
	Student Affairs Administration	601100	Academic Salaries	1,361	0.00
		601201	Management and Supervisory	104,388	1.00
		601300	Support Staff Salaries	333,772	5.70
		601303	Student Assistant	47,617	1.82
		602001	Work Study-On Campus	7,949	0.31
		603001	OASDI	27,493	0.00
		603003	Dental Insurance	4,686	0.00
		603004	Health and Welfare	71,918	0.00
		603005	Retirement	133,947	0.00
		603011	Life Insurance	176	0.00
		603012	Medicare	6,552	0.00

STUDENT AFFAIRS

OPERATING EXPENSE DETAIL

FY 2019-20

Program Center	Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
		603013	Vision Care	605	0.00
		603014	Long-Term Disability Insurance	72	0.00
		603015	Flex Cash	1,536	0.00
		606001	Travel-In State	3,457	0.00
		606002	Travel-Out of State	156	0.00
		616002	I/T Hardware	117,657	0.00
		616003	I/T Software	50,000	0.00
		617001	Services from Other Funds/Agencies	8,589	0.00
		660003	Supplies and Services	17,110	0.00
		660009	Professional Development	653	0.00
		660090	Expenses-Other	338	0.00
		690002	Prior Year Expenditure Adjustment	-580	0.00
	Student Affairs Administration Total			939,450	8.83
	Student Affairs Reserve	616003	I/T Software	54,946	0.00
	Student Affairs Reserve Total			54,946	0.00
	VP for Student Affairs	601201	Management and Supervisory	238,764	1.00
		601300	Support Staff Salaries	69,754	1.00
		603001	OASDI	12,844	0.00
		603003	Dental Insurance	1,588	0.00
		603004	Health and Welfare	25,933	0.00
		603005	Retirement	95,076	0.00
		603011	Life Insurance	154	0.00
		603012	Medicare	4,451	0.00
		603013	Vision Care	179	0.00
		603014	Long-Term Disability Insurance	103	0.00
		606001	Travel-In State	3,914	0.00
		606002	Travel-Out of State	1,895	0.00
		617001	Services from Other Funds/Agencies	557	0.00
		660003	Supplies and Services	58,373	0.00
		660009	Professional Development	1,230	0.00
		660090	Expenses-Other	836	0.00
	VP for Student Affairs Total			515,652	2.00
VP's Office - Student Affairs Total				1,996,266	15.07
Grand Total				\$25,584,083	280.70

UNIVERSITY ADVANCEMENT

OPERATING EXPENSE DETAIL

FY 2019-20

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
Advancement Stewardship	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	157,138	1.00
	601300	Support Staff Salaries	448,171	6.89
	601301	Overtime	240	0.00
	601303	Student Assistant	6,998	0.28
	602001	Work Study-On Campus	12,000	0.46
	603001	OASDI	35,923	0.00
	603003	Dental Insurance	8,629	0.00
	603004	Health and Welfare	121,257	0.00
	603005	Retirement	181,212	0.00
	603011	Life Insurance	172	0.00
	603012	Medicare	8,812	0.00
	603013	Vision Care	695	0.00
	603014	Long-Term Disability Insurance	54	0.00
	606002	Travel-Out of State	270	0.00
	616002	I/T Hardware	1,204	0.00
	616003	I/T Software	166,659	0.00
	617001	Services from Other Funds/Agencies	4,896	0.00
	660002	Printing	6,348	0.00
	660003	Supplies and Services	15,122	0.00
	660009	Professional Development	378	0.00
Advancement Stewardship Total			1,176,177	8.64
Alumni Relations	606001	Travel-In State	0	0.00
Alumni Relations Total			0	0.00
Alumni Services	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	128,809	1.00
	601300	Support Staff Salaries	275,512	4.35
	603001	OASDI	24,965	0.00
	603003	Dental Insurance	6,666	0.00
	603004	Health and Welfare	71,765	0.00
	603005	Retirement	121,071	0.00
	603011	Life Insurance	161	0.00
	603012	Medicare	5,839	0.00
	603013	Vision Care	493	0.00
	603014	Long-Term Disability Insurance	54	0.00
	603015	Flex Cash	768	0.00
	604090	Other Communications (Operating Cost)	8	0.00
	606001	Travel-In State	29	0.00
	606002	Travel-Out of State	3,879	0.00
	616002	I/T Hardware	8,635	0.00

UNIVERSITY ADVANCEMENT

OPERATING EXPENSE DETAIL

FY 2019-20

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	617001	Services from Other Funds/Agencies	2,872	0.00
	660003	Supplies and Services	13,859	0.00
	660009	Professional Development	1,079	0.00
Alumni Services Total			666,464	5.35
Annual Fund	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	148,080	1.00
	601300	Support Staff Salaries	233,427	3.01
	603001	OASDI	22,793	0.00
	603003	Dental Insurance	2,385	0.00
	603004	Health and Welfare	49,755	0.00
	603005	Retirement	113,601	0.00
	603011	Life Insurance	134	0.00
	603012	Medicare	5,512	0.00
	603013	Vision Care	359	0.00
	603014	Long-Term Disability Insurance	54	0.00
	606001	Travel-In State	867	0.00
	613001	Contractual Services	200	0.00
	616002	I/T Hardware	3,978	0.00
	616003	I/T Software	7,500	0.00
	617001	Services from Other Funds/Agencies	19,669	0.00
	619001	Other Equipment	16	0.00
	660001	Postage and Freight	880	0.00
	660003	Supplies and Services	9,880	0.00
	660009	Professional Development	755	0.00
	660090	Expenses-Other	75	0.00
Annual Fund Total			619,919	4.01
Development	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	1,237,822	10.85
	601300	Support Staff Salaries	202,196	3.54
	601303	Student Assistant	2,614	0.10
	602001	Work Study-On Campus	6,000	0.23
	603001	OASDI	84,802	0.00
	603003	Dental Insurance	16,215	0.00
	603004	Health and Welfare	233,094	0.00
	603005	Retirement	425,206	0.00
	603009	Non-Industrial Disability	1,107	0.00
	603011	Life Insurance	1,187	0.00
	603012	Medicare	20,676	0.00
	603013	Vision Care	1,315	0.00
	603014	Long-Term Disability Insurance	610	0.00

UNIVERSITY ADVANCEMENT

OPERATING EXPENSE DETAIL

FY 2019-20

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	603015	Flex Cash	784	0.00
	606001	Travel-In State	18,848	0.00
	606002	Travel-Out of State	2,515	0.00
	613001	Contractual Services	11,500	0.00
	616002	I/T Hardware	2,211	0.00
	616003	I/T Software	6,491	0.00
	617001	Services from Other Funds/Agencies	25,816	0.00
	619001	Other Equipment	337	0.00
	660001	Postage and Freight	75	0.00
	660003	Supplies and Services	35,315	0.00
	660009	Professional Development	5,726	0.00
	660090	Expenses-Other	5	0.00
	690002	Prior Year Expenditure Adjustment	-13,014	0.00
Development Total			2,329,453	14.72
Principal Gifts & Campaign	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	231,320	1.86
	601300	Support Staff Salaries	75,768	1.18
	603001	OASDI	14,745	0.00
	603003	Dental Insurance	2,604	0.00
	603004	Health and Welfare	36,172	0.00
	603005	Retirement	80,072	0.00
	603011	Life Insurance	204	0.00
	603012	Medicare	4,342	0.00
	603013	Vision Care	261	0.00
	603014	Long-Term Disability Insurance	108	0.00
	606001	Travel-In State	3,501	0.00
	606002	Travel-Out of State	3,341	0.00
	616002	I/T Hardware	3,928	0.00
	617001	Services from Other Funds/Agencies	10,265	0.00
	660002	Printing	2,393	0.00
	660003	Supplies and Services	22,153	0.00
	660009	Professional Development	2,235	0.00
Principal Gifts & Campaign Total			493,410	3.03
University Advancement	601100	Academic Salaries	0	0.00
	601201	Management and Supervisory	269,756	1.00
	601300	Support Staff Salaries	170,778	2.87
	601303	Student Assistant	14,874	0.54
	602001	Work Study-On Campus	5,815	0.23
	603001	OASDI	20,222	0.00
	603003	Dental Insurance	4,395	0.00

UNIVERSITY ADVANCEMENT

OPERATING EXPENSE DETAIL

FY 2019-20

Department	FIRMS Expense Obj Code	Expense Description	Total \$ Amount	Total Annualized FTE
	603004	Health and Welfare	50,511	0.00
	603005	Retirement	124,049	0.00
	603011	Life Insurance	120	0.00
	603012	Medicare	6,157	0.00
	603013	Vision Care	344	0.00
	603014	Long-Term Disability Insurance	49	0.00
	606001	Travel-In State	7,849	0.00
	606002	Travel-Out of State	2,702	0.00
	613001	Contractual Services	167,645	0.00
	616002	I/T Hardware	2,409	0.00
	617001	Services from Other Funds/Agencies	10,647	0.00
	660003	Supplies and Services	182,992	0.00
	660009	Professional Development	5,582	0.00
University Advancement Total			1,046,896	4.63
Grand Total			\$6,332,319	40.38



SACRAMENTO
STATE

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